

**From:** [Alix d'Entremont](#)  
**To:** [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Pereira, Giulia](#); [Vissers, Wendy](#); [Blinn, Michelle L](#); [Kate Collins](#); [Ceschiutti, Robert](#)  
**Cc:** [REDACTED] [Lynn](#)  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1  
**Date:** March 26, 2024 12:27:12 PM

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All,

The Dropbox link below is to the Municipality's ADA Local Stakeholder Engagement Report completed on March 29, 2023.

[REDACTED]

Please let me know if you have any questions related to the engagements that were undertaken or this report.

---

**From:** King, Matthew S <Matthew.King@novascotia.ca>  
**Sent:** Monday, March 25, 2024 10:12 AM  
**To:** Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Alix d'Entremont <gistech@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>  
**Cc:** Winfield, Lynn <Lynn.Winfield@novascotia.ca>  
**Subject:** ADA Proposal Assessment Panel Discussion #1

Morning all,

I trust things are well.

Attaching an agenda for tomorrow's ADA Proposal Assessment Panel discussion beginning at 10:30am.

Please note that I will provide a concise introduction to the Call for Proposal process at the outset of our meeting. Our primary focus will be a detailed review of the Criteria document, which we will examine collectively. I encourage everyone to come prepared to discuss both the Criteria document and the Terms of Reference (TOR). We have also scheduled time to delve into the TOR. Given our limited meeting duration, it's important that all attendees arrive ready to actively engage in discussions on these topics.

Thanks everyone and let me know if you have any questions.

Matthew King, MMS

Aquaculture Planning & GIS Officer  
Nova Scotia Department of Fisheries and Aquaculture  
1575 Lake Road  
Sandy Point, NS  
B0T 1W0

P: (902) 875-7437

C: (902) [REDACTED]

F: (902) [REDACTED]

E: [Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)

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**From:** [Kate Collins](#)  
**To:** [King, Matthew S](#); [Vissers, Wendy](#); [Ceschiutti, Robert](#); [Alix d'Entremont](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Pereira, Giulia](#); [Blinn, Michelle L](#)  
**Cc:** [Winfield, Lynn](#)  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1  
**Date:** March 28, 2024 3:49:40 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)

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Yes, I was able to access.

Thanks,

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**From:** King, Matthew S <Matthew.King@novascotia.ca>  
**Sent:** Thursday, March 28, 2024 10:37 AM  
**To:** Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Alix d'Entremont <gistech@munargyle.com>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>  
**Cc:** Winfield, Lynn <Lynn.Winfield@novascotia.ca>  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1

Hi folks,

For those internal to provincial government, I'll share a file path with you.

Kate, were you able to access to the document, ok?

Thanks, and take care,

Matthew King, MMS  
Aquaculture Planning & GIS Officer  
Nova Scotia Department of Fisheries and Aquaculture  
C: (902) [REDACTED]  
E: [Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)

---

**From:** Vissers, Wendy <Wendy.Vissers@novascotia.ca>  
**Sent:** Thursday, March 28, 2024 10:02 AM  
**To:** Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Alix d'Entremont <gistech@munargyle.com>; King, Matthew S <Matthew.King@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins

<[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>

**Cc:** Winfield, Lynn <[Lynn.Winfield@novascotia.ca](mailto:Lynn.Winfield@novascotia.ca)>

**Subject:** RE: ADA Proposal Assessment Panel Discussion #1

Yes, I was also unable to access. I believe government systems can't utilize/access Dropbox. If the file is too large to email, we may be able to send a link to utilize the government's large file transfer system. Just let us know, Alix.

<p><b>Wendy Vissers</b> (She/Her) Marine Plants Advisor Aquaculture Development</p>	
Phone: [REDACTED] Mobile: [REDACTED] <a href="mailto:wendy.vissers@novascotia.ca">wendy.vissers@novascotia.ca</a>	Dept of Fisheries & Aquaculture 1575A Lake Road Sandy Point, NS B0T 1W0 <a href="http://novascotia.ca/fish/aquaculture/">novascotia.ca/fish/aquaculture/</a>

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

**Non Responsive**

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

**Non Responsive**

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Tuesday, March 26, 2024 12:27 PM  
**To:** King, Matthew S <[Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)>; Buchan, Carla M <[Carla.Buchan@novascotia.ca](mailto:Carla.Buchan@novascotia.ca)>; Feindel, Nathaniel J <[Nathaniel.Feindel@novascotia.ca](mailto:Nathaniel.Feindel@novascotia.ca)>; Hancock, Bruce H <[Bruce.Hancock@novascotia.ca](mailto:Bruce.Hancock@novascotia.ca)>; Alain Muisse <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Pereira, Giulia <[Giulia.Pereira@novascotia.ca](mailto:Giulia.Pereira@novascotia.ca)>; Vissers, Wendy <[Wendy.Vissers@novascotia.ca](mailto:Wendy.Vissers@novascotia.ca)>; Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Ceschiutti, Robert <[Robert.Ceschiutti@novascotia.ca](mailto:Robert.Ceschiutti@novascotia.ca)>  
**Cc:** Winfield, Lynn <[Lynn.Winfield@novascotia.ca](mailto:Lynn.Winfield@novascotia.ca)>  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#); [Alain Muise](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca)  
**Subject:** RE: ADA and promos  
**Date:** April 23, 2024 4:33:45 PM

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The council chambers at our Administrative Building in Tusket is available on May 7, so I've tentatively booked it for now. It is not available on May 6.

I just sent out an email to the prospective applicants to gauge interest in a session on May 6 or 7. I will let you know what I hear back.

---

**From:** Alix d'Entremont  
**Sent:** Wednesday, April 17, 2024 4:52 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca)  
**Subject:** RE: ADA and promos

Kate, with the call for proposals now open, I've had inquiries from prospective applicants about assistance with completing the submission forms for the call. With a tight deadline (and lobster fishing still on until the end of May), I'm interested to know if the AANS will be able to provide any assistance in the near future to those interested in getting into the industry through the ADA?

Should we setup a Teams meeting to discuss this?

Thanks.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, April 10, 2024 10:31 AM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca); Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: ADA and promos

Thanks Alain and hello Angelique and Michelle,

I'm heading in the field for the rest of the week and will be out of touch but wanted to send a quick note. AANS has some funding from NSDFA to host an information session on the ADA to help potential applicants with the process. We've had requests from our supplier members to have some promotion of their product at the info session. Perhaps we can collaborate to put a larger event together where we can promote business services via the WREN, funding via AFF, and so on.

Maybe we will have a chance to discuss on Monday in Argyle.

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#); [Alain Muise](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca)  
**Subject:** RE: ADA and promos  
**Date:** April 24, 2024 12:26:29 PM

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Kate and others,

Thanks for the Kelp roadmap and the draft plan, Kate. I sent out an email yesterday to potential applicants asking them if they'd be interested in an Open House in early May. I've received four replies so far and they were positive, however, there was concern over availability during May because of the lobster season. I'm going to try to call some of the people on that list today to get a better understanding of their needs and capability to attend.

However, looking at the list, I see that most are lobster fishers who will be busy until the end of May. I'm beginning to wonder if we should hold off on the open house for now but instead help them by directing them to resources that they can pursue on their own time. An idea could be to have an FAQ portion of the Aquaculture Argyle website. I think putting together an event like an open house in such a short timeframe is a lot of work where our time may be better spent directing inquiries to the proper channels. I think many of the questions will be about the call for proposals/application (NSDFA) and marine plant market (██████). Fishers likely either have the money or are already familiar with the Loan Board.

Perhaps we might want to consider putting some effort into spreading the word about the opportunity provided by the ADA through the WREN, CDÉNÉ, etc.

Let me know your thoughts.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, April 23, 2024 5:31 PM  
**To:** [Alix d'Entremont <gistech@munargyle.com>](mailto:gistech@munargyle.com); [Alain Muise <admuisse@munargyle.com>](mailto:admuisse@munargyle.com); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca)  
**Subject:** RE: ADA and promos

Thanks, Alix. Attached is the █████ Kelp roadmap as discussed. I'll pull together the other kelp resources I have in time for the event.

Also attached is a very rough draft of an event flyer. Aside from the wording or formatting of the document, does it capture what we are trying to do? Please feel free to make suggestions and send back.

Last, I spoke with █████ at █████ re: Kelp Kurious. They can accommodate people from Argyle attending their event, and would be happy for us to promote it. If we decided to have our event the following week (May 14 or 15) █████ could send someone to host a table to share the work they've done on community kelp growth, training, farm set up, etc. Alternatively, they can attend the June

event and send resources for the May event.

Kate

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, April 10, 2024 10:31 AM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca); Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: ADA and promos

Thanks Alain and hello Angelique and Michelle,

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note. AANS has some funding from NSDFA to host an information session on the ADA to help potential applicants with the process. We've had requests from our supplier members to have some promotion of their product at the info session. Perhaps we can collaborate to put a larger event together where we can promote business services via the WREN, funding via AFF, and so on.

Maybe we will have a chance to discuss on Monday in Argyle.

Kate



**Kate Collins, MSc.**  
*Director of Projects*  
[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)  
(902) 422-6234  
**SEA FARMERS.CA**

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Tuesday, April 9, 2024 4:03 PM  
**To:** Kate Collins <[rmd@seafarmers.ca](mailto:rmd@seafarmers.ca)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca); Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** ADA and promos

Good afternoon, Kate and Angelique,

I am writing to you both to connect you both with the upcoming expected work around the ADA.

The ADA will have an announcement soon, and we predict that there may be potential investors looking for third party assistance in certain areas relevant to the application, such as financing or other business planning or promotion. As we discussed what feels like years ago, we wish to see the western ren as the lead for promo and business adverts.

I have copied Michelle Blinn here also, who is a critical contact for AFF funding, and potential assistance to business.

We have been contacted or know about organizations that are engaged in aquaculture please feel free to include – organizations such as the Fishing/Aquaculture loan board, Aquaculture Association of NS , CBDC, CDENE and other orgs may want to be engaged in an upcoming request for lease applications.

In short, we all would like to make sure proper investors are aware of the growth that is to come in our waters, and be able to coordinate any resources the businesses may require to submit a good lease application.

I am here as a navigator, but clearly Kate Collins and Angelique LeBlanc have identified

potential promotional and support opportunities. The call for proposal will be issued rather shortly (confidential) but with a long period until the deadline.

I would appreciate it very much if you could touch base and chat about possible resources, and the promotion of such to potential Aquaculture applicants.

Thank you so much in advance.

Alain

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| Le contenu de ce courriel est confidentiel et destiné seulement pour le récipiendaire spécifié dans le message. Toute copie, diffusion, ou autre utilisation ou divulgation des informations contenues dans ce message, par une ou des personnes autres que le destinataire est interdit. Si vous recevez ce courriel par erreur, svp répondez à ce message suivi de sa suppression, y compris dans votre dossier d'éléments supprimés, afin que cette erreur ne se reproduise pas à l'avenir

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#); [Alain Muise](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [michelle.blinn@novascotia.ca](mailto:michelle.blinn@novascotia.ca)  
**Subject:** RE: ADA and promos  
**Date:** April 25, 2024 9:16:38 AM

---

Hi all,

That approach works for me, Alix- plan for an open house in early June and prepare resources that can be shared now via MODA website. Promotion of the ADA and current call for proposals is also a great idea, and I like your approach of taking that on locally.

What are others' thoughts?

Kate

---

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Blinn, Michelle L](#); [Kate Collins](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos  
**Date:** April 29, 2024 9:53:42 AM

---

Thank you for the replies on this.

It would be great if we could provide details on people or organizations that would be able to help potential applicants with filling out the form for the call for proposals. I've had that question asked to me a few times. Which resources should we be forwarding to them? I've already provided the NSDFA phone number. Would anyone in the AANS be interested in having phone conversations with potential applicants?

Thanks.

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Thursday, April 25, 2024 1:49 PM  
**To:** Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos

I think if we focus on tools to assist them, we will get a better sense of precisely what they will need to fill out the forms. From there, we can develop an FAQ or other base resources that would assist either these applications or future.

Aa

---

**From:** Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Sent:** Thursday, April 25, 2024 1:37 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos

Hi All,

I think that Alix has a good pulse on the local circumstances and what potential applicants want/need –if he says that many are busy lobstering... he's probably right!  
No sense in hosting an event that will see little uptake. Let's do it when people are ready, or provide information/assistance to applicants as they come up.

Michelle

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#); [Alain Muise](#); [Blinn, Michelle L](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos  
**Date:** April 30, 2024 11:38:02 AM

---

Hi Alix,

I'll send you some resources by the end of today.

Thanks

Kate

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [Alain Muise](#); [Blinn, Michelle L](#)  
**Subject:** RE: ADA and promos  
**Date:** May 1, 2024 11:10:26 AM

---

Thank you very much for the contact details for these resources. I've composed an email to go out to potential applicants but will wait to send it out if there are more resources to add by the end of day tomorrow. I can take the contact information from that email to add to the Aquaculture Argyle website.

Michelle, would you like me to add your AFF contact details in my list of resources? If so, can you please provide a short blurb about how a current or potential farmer could use the AFF?

Kate, would the AANS be taking the lead on organizing an Open House in early June? I've checked June 3, 4, and 5 and see that the Council Chambers is available.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 1, 2024 9:14 AM  
**To:** [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [Alix d'Entremont <gistech@munargyle.com>](mailto:gistech@munargyle.com); [Alain Muise <admuisse@munargyle.com>](mailto:admuisse@munargyle.com); [Blinn, Michelle L <Michelle.Blinn@novascotia.ca>](mailto:Michelle.Blinn@novascotia.ca)  
**Subject:** Re: ADA and promos

I'm waiting to hear back from a few of our member consultants but for now, you can share contact info for [REDACTED] with Sustain Aqua.



[REDACTED]  
Phone [REDACTED]  
Cell [REDACTED]  
[REDACTED]

For more general advice from AANS, you can share Brad Cronshaw's contact info (902-440-5720, [projectmanager@seafarmers.ca](mailto:projectmanager@seafarmers.ca)).

AANS wouldn't ask for compensation, Sustain Aqua would, but AANS can only support with guidance and navigation; as a consultant, [REDACTED] can be hired to help write proposals and provide services at any stage of an aquaculture company's operations.

We should decide on our date for the June open house and share it asap. June 3/4/5 work for

me.

Kate

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** [Alain Muise](#); [Blinn, Michelle L](#)  
**Subject:** RE: ADA and promos  
**Date:** May 2, 2024 2:55:20 PM

---

All,

I had a chat with Alain on the concept of an Open House. The Municipality of Argyle will support the AANS on this, understanding that it is the AANS that is the lead.

Kate, yes, we could post that flyer on our websites/social medias.

Do we want to shoot for June 4?

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Wednesday, May 1, 2024 12:33 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Subject:** RE: ADA and promos

Thanks for this, Kate.

Alain, do you have any comments on the concept of an Open House? Do you support us working on this? Should we consider any actions/change our plan to handle visitors with negative comments?

Also, I would like to let you know that I will not be able to do a formal presentation at an Open House. Alain may be interested. Otherwise, we do have the video below that could be used (with the end clipped out).

[https://www.youtube.com/watch?v=h2PKjNDm\\_H8](https://www.youtube.com/watch?v=h2PKjNDm_H8)

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 1, 2024 12:10 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Subject:** RE: ADA and promos

Yes, I can take the lead with organizing, just need your support with the space and the contact list. A rough draft of a flyer is attached. If we added hyperlinks to all of the organizations listed in the 'Talk to' column of the hexagon infographic, would that be something you could post on your website,

Alix? It might be more straightforward to just use the plain table in the attached Word doc.

Michelle, we might want to include Perennia re today's announcement of the [NS-ITAP program](#), do you agree?

Kate

**From:** [Kate Collins](#)  
**To:** [Alain Muise](#)  
**Cc:** [Alix d'Entremont](#)  
**Subject:** RE: good morning!  
**Date:** May 6, 2024 11:56:37 AM

---

Hi Alain,

That makes sense, and I'll speak with Angelique about potential venues.

Thanks,  
Kate

---

**From:** Alain Muise <admuisse@munargyle.com>  
**Sent:** Monday, May 6, 2024 11:49 AM  
**To:** Kate Collins <rdm@seafarmers.ca>  
**Cc:** Alix d'Entremont <gistech@munargyle.com>  
**Subject:** good morning!

Kate,

Thank you for leading the open house concept, we really appreciate it and it will be good support for businesses we hope. Due to a variety of reasons, we are unlikely to host this event. The primary reasons are to reduce confusion between this process and our role as municipality. This location may be seen as us leading this, and since it is a provincial application, I would want to reduce any confusion in the community. The second is if we have too much traffic, it buggers our admin side of business rather effectively .

We are certainly open to an invitation to attend, but wanted to be clear this location is likely unsuitable.

Let us know if you require contact info for other location options, we will be happy to send them along.

Thank you very much,

Alain

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**From:** [Kate Collins](#)  
**To:** [Alain Muise](#); [Brenda LaGrandeur](#); [Alix d'Entremont](#)  
**Cc:** [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos  
**Date:** May 8, 2024 11:12:25 AM

---

Yes for me too.

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Wednesday, May 8, 2024 11:09 AM  
**To:** Brenda LaGrandeur <[blagrandeur@westernren.ca](mailto:blagrandeur@westernren.ca)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Subject:** RE: ADA and promos

For me yes

---

[Redacted]

**Non Responsive** [Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

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**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 8, 2024 10:37 AM  
**To:** [admuisse@munargyle.com](mailto:admuisse@munargyle.com); Brenda LaGrandeur <[blagrandeur@westernren.ca](mailto:blagrandeur@westernren.ca)>; Alix d'Entremont

[<gistech@munargyle.com>](mailto:gistech@munargyle.com)

**Cc:** Angelique LeBlanc <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>

**Subject:** RE: ADA and promos

Hi all,

That sounds good, Alain, AANS can help with this.

Kate

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>

**Sent:** Wednesday, May 8, 2024 9:00 AM

**To:** Brenda LaGrandeur <[blagrandeur@westernren.ca](mailto:blagrandeur@westernren.ca)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>

**Cc:** [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)

**Subject:** RE: ADA and promos

Kate if you are able to, we can do something together here.

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Cc:** [Brenda LaGrandeur](#); [Alain Muise](#)  
**Subject:** Re: ADA and promos  
**Date:** May 9, 2024 11:49:20 AM

---

Looks good to me, Brenda, thank you.

On May 9, 2024, at 10:55 AM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

I won't be presenting, but can be there to answer questions.

**From:** [Kate Collins](#)  
**To:** [Alain Muise](#)  
**Subject:** RE: ADA and promos  
**Date:** May 10, 2024 9:25:13 AM

---

Hi Alain,

Sometime next week we should chat quickly about who will say what. I see you taking the lead as AANS is not formally involved. \

Kate

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#)  
**Cc:** [Alain Muise](#)  
**Subject:** RE: ADA Resources and Open House  
**Date:** May 14, 2024 3:34:22 PM

---

Right. I hadn't realized the ones on your resources page were all AANS members. I'm sure the companies that I've mentioned are all familiar to locals. Also, I wouldn't want to add some local suppliers to your resources page at the risk of missing any. Probably best to stick with your AANS list.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, May 14, 2024 3:18 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

None of those companies are AANS members so I don't know about them. I can easily add them, though, if you have a list you can send me. As long as they have a website I can pull together a blurb in the format of my document.

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Tuesday, May 14, 2024 2:57 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

Thank you for this. Are there any local suppliers that could be promoted for aquaculture related gear. I'm thinking [REDACTED] [REDACTED] for rope, buoys, knives, safety gear, etc., and [REDACTED] for rope. I'm sure there are others. This would align with the "local benefits" part of the call for proposals.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, May 14, 2024 1:23 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

Hi Alix,

Resource list attached. I removed AFF and NS ITAP funding because DFO still hasn't gotten back to me with approval. Only licensed operators can apply to those funds anyway, so it's not critical to have them included. I'll print updated copies of the handout with AFF info for the open house- it might be helpful for people to know what funding can help them when they get up and running.

Thanks  
Kate

---

**From:** Kate Collins  
**Sent:** Tuesday, May 14, 2024 10:10 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muisse <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

I gave people a deadline of yesterday to approve... It's DFO holding things up approving AFF's message. I'm hoping by noon today.

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Tuesday, May 14, 2024 10:08 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Cc:** Alain Muisse <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

Kate, thank you for all your work. Great news on NSDFA! I can forward the poster to my list of contacts. I haven't asked for their permission to share their email addresses. When do you think you'll be done the resource list?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Monday, May 13, 2024 2:46 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muisse <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA Resources and Open House

Hi again Alix,

I waited as long as I could to send the invite but now I've heard from NSDFA that they will send Robert Cesciutti to the Open House. That's not explicit on my poster but if anyone asks let's make sure to tell them he'll be there.

Thank you, and let me know if this event is putting too much load on your shoulders. If you want to pass your email list to me I can take over communications, but other than the resource list (I'm waiting on one person before sending to you) I hope that'll be all I ask of you.

Kate

**From:** [Kate Collins](#)  
**To:** [Alain Muise](#)  
**Subject:** RE: ADA and promos  
**Date:** May 15, 2024 9:02:56 AM

---

Tomorrow I can do 3:30 or anytime before 2:00.

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Wednesday, May 15, 2024 8:51 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: ADA and promos

Agreed madame, can we connect tomorrow? Say 2:30?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Friday, May 10, 2024 9:25 AM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: ADA and promos

Hi Alain,

Sometime next week we should chat quickly about who will say what. I see you taking the lead as AANS is not formally involved. \

Kate

**From:** [Kate Collins](#)  
**To:** [Alain Muise](#)  
**Subject:** RE: this is the content i will be using, it needs to be shortened.  
**Date:** May 23, 2024 9:07:28 AM

---

Lol, thank you, and yours looks great. Do you want to make any changes to yours or shall I send both to Brenda?

Kate

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Wednesday, May 22, 2024 4:31 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: this is the content i will be using, it needs to be shortened.

Kate this is amazing. Im so impressed.

Mine wont be as awesome lol.

Alain

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 22, 2024 4:28 PM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** RE: this is the content i will be using, it needs to be shortened.

Hi Alain,

Here are my slides. Work for you?

Kate

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Tuesday, May 21, 2024 10:22 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** this is the content i will be using, it needs to be shortened.

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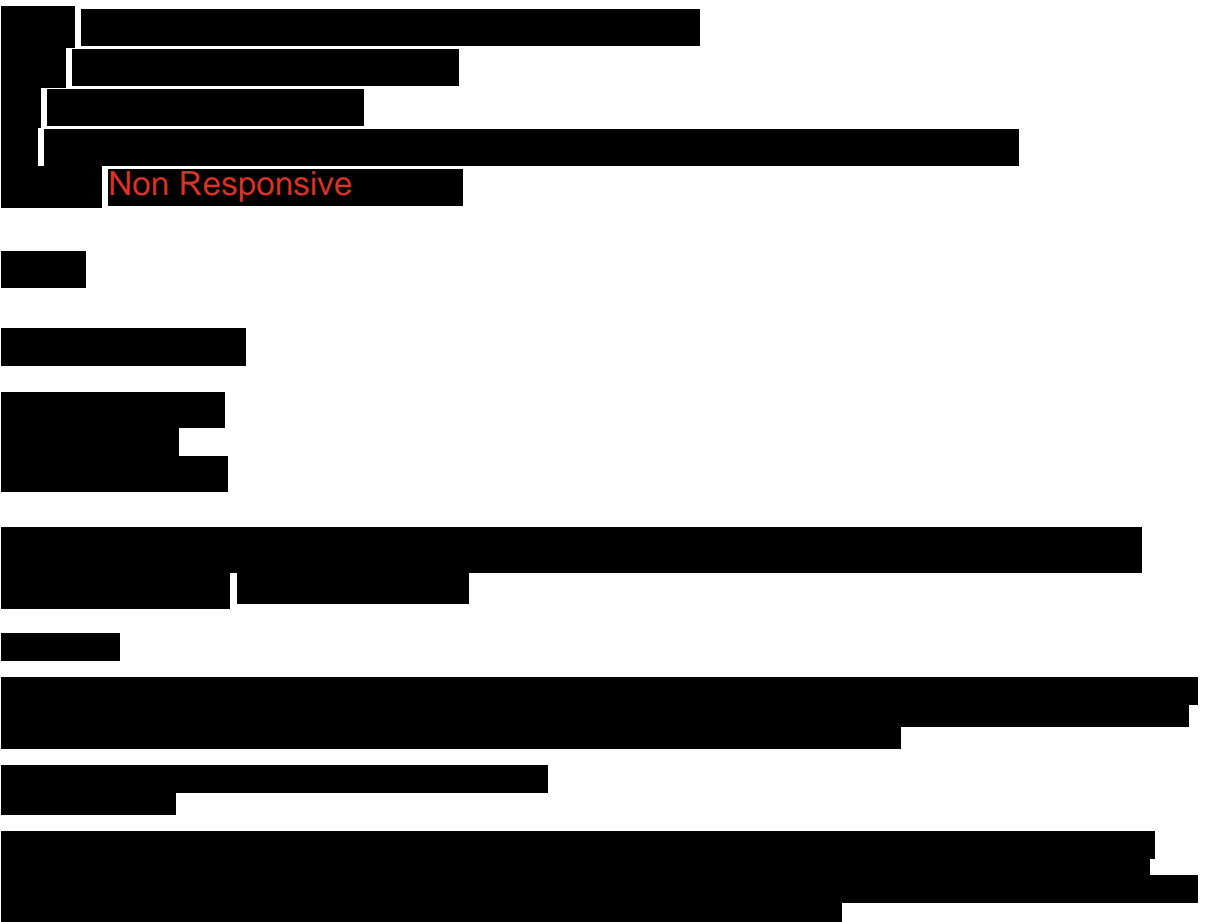
**From:** [Kate Collins](#)  
**To:** [Brenda LaGrandeur](#); [Alain Muise](#)  
**Cc:** [Alix d'Entremont](#)  
**Subject:** RE: Presentation on Thursday  
**Date:** May 23, 2024 10:44:16 AM  
**Attachments:** [Argyle ADA May 23 2024.pptx](#)  
[Argyle ADA May 23 2024.pdf](#)

---

Hi Brenda,

Here is my slide deck for the presentation in case I have issues sharing my screen, and a pdf version that you can share after the talk.

Kate



---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Tuesday, May 21, 2024 3:06 PM  
**To:** Brenda LaGrandeur <[blagrandeur@westernren.ca](mailto:blagrandeur@westernren.ca)>  
**Cc:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Re: Presentation on Thursday

You will have something tomorrow.

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Kate Collins](#)  
**Subject:** RE: Revised ADA Power Point  
**Date:** May 23, 2024 11:08:09 AM  
**Attachments:** [image002.png](#)  
[image003.png](#)  
[image004.png](#)

---

Alain, I think there are some slides that can be removed from the MoDA presentation. Also, we have to remove "pre-approved". Do you want me to do that? I can probably find the Power Point Slide to amend it.

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Thursday, May 23, 2024 10:53 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Cc:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** FW: Revised ADA Power Point

This is our xcopy

---

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#)  
**Cc:** [Alain Muise](#)  
**Subject:** RE: Open House  
**Date:** May 24, 2024 9:02:20 AM

---

I have not heard anything else lately. Fishers are busy wrapping up the season now. I'll forward anything I hear.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Friday, May 24, 2024 8:59 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** Open House

Hi Alix,

Have you heard any further feedback on interest in the Open House on June 4?

Kate

**Kate Collins, MSc.**  
*Director of Projects*  
Aquaculture Association of Nova Scotia  
[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)  
(902) 422-6234  
SEAFARMERS.CA

**From:** [Jeff Bishop](#)  
**To:** [Kate Collins](#); [Alain Muise](#)  
**Subject:** Facilitator for June 4th ADA Open House  
**Date:** May 24, 2024 3:31:33 PM

---

Hey Alain and Kate...some thoughts for a Friday afternoon.

Just off the phone with Bruce Hancock, and we talked a bit about the June 4<sup>th</sup> ADA Open House there in Argyle.

With some of the online commentary around the session - he wondered if having a professional facilitator there - just in case a mob showed up in an attempt to take over the session.

Kate and I have talked about the introduction of the meeting by Kate and yourself as saying it's a networking event for suppliers, advisors, and folks interested in being a part of the ADA. If folks voice some kind of opposition - saying it's not a meeting to debate the policy behind the ADA itself - it's to network and make connections.

What do you both think of the idea of having a facilitator in the room, that could - if needed - step in to communicate a message like that?

Alain - Bruce mentioned you may have used facilitators for the initial public meetings for the ADA, that might be able to serve such a function again?

We would cover the costs for something like this if you both felt it might be a good approach. The anti-people may never show up...but could be a good investment.

Thoughts? Maybe we could jump on a call Monday afternoon to discuss...

-Jeff

---

Jeff Bishop - Executive Director  
Aquaculture Association of Nova Scotia  
[jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca) | 1.902.899.8890

**From:** [Kate Collins](#)  
**To:** [Brenda LaGrandeur](#); [Rob Stephenson](#); [André LeBlanc](#); [Michelle Amirault](#); [Brennan.Goreham@novascotia.ca](#);  
**Cc:** [Alain Muise](#); [Jeff Bishop](#); [Alix d'Entremont](#); [Michelle.Blinn@novascotia.ca](#)  
**Subject:** RE: ADA Resources and Open House  
**Date:** May 29, 2024 8:56:59 AM

---

Hi all,

Looking forward to seeing you next week in Tusket. I just [reposted the event flyer on FB](#) with a message about the intent of the meeting; please reshare from your organization to help promote this event as a networking opportunity rather than a confrontational meeting.

Thanks  
Kate

---

**From:** Kate Collins  
**Sent:** Monday, May 13, 2024 1:23 PM  
**To:** [Alix d'Entremont <gistech@munargyle.com>](#); [Brenda LaGrandeur <blagrandeur@westernren.ca>](#); [Rob Stephenson <rstephenson@westernren.ca>](#); [André LeBlanc <aleblanc@cdene.ns.ca>](#); [Michelle Amirault <michelle.amirault@cbdc.ca>](#); [Michelle.Blinn@novascotia.ca](#); [Brennan.Goreham@novascotia.ca](#); Salvo, [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
**Cc:** [admuisse@munargyle.com](#); [Jeff Bishop <jeff.bishop@seafarmers.ca>](#)  
**Subject:** ADA Resources and Open House

Hi all,

We will move forward with the ADA Open House on June 4

- Tuesday, June 4, 2:30 – 4:30 pm and 6:30 – 8:30 pm
- Université Sainte-Anne Tusket Campus 1 Slocomb Crescent, Tusket, NS

I know that many of you outside the Argyle area won't be able to attend, but everyone is invited. It's not clear what kind of turnout we will have, but there was consensus from the organizers that there is value in holding this event to promote the ADA and showcase the supports that are available to proponents locally, and within the aquaculture ecosystem in NS and beyond. The open house flyer can be shared anywhere online, or printed and pinned in the Argyle area.

Please let me know if you plan to attend.

Thank you,  
Kate

**Kate Collins, MSc.**

**From:** [Jeff Bishop](#)  
**To:** [Hollett, Jason](#); [Hancock, Bruce H](#); [Alain Muise](#)  
**Subject:** ADA Open House proceeding  
**Date:** May 29, 2024 9:39:34 AM

---

Good morning, Deputy, Bruce and Alain...

I want to thank each of you for input on the upcoming open house session for the ADA.

After speaking with yourselves, members and the service providers that had agreed to be a part of the open house session, we have decided to move forward with them as planned. We have posted a reminder on our Facebook and shared with various emails lists that the sessions will be happening. And we have also been clear that these sessions are business networking opportunities for people interested in setting up business in the ADA. We also indicate they are NOT public consultation sessions to discuss opinions on the ADA or it's creation.

Alain, if you have a name/ number for the local RCMP that I can discuss the meeting with so they are aware, that would be appreciated.

And I will be in attendance at the sessions as well as Kate to stick handle things.

-Jeff

---

Jeff Bishop - Executive Director  
**Aquaculture Association of Nova Scotia**  
jeff.bishop@seafarmers.ca | 1.902.899.8890

**From:** [Nicole Albright](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [Argyle-Council](#); [REDACTED]; [Alix d'Entremont](#); [REDACTED]; [Alain Muise](#); [tom.smith@seafarmers.ca](#); [rdc@seafarmers.ca](#); [REDACTED]; [wren@westernren.ca](#)  
**Subject:** Re: Open House invitation  
**Date:** July 16, 2019 4:48:18 PM

---

I would love to attend.

Nicole Albright  
Sent from my iPhone

**From:** [Danny Muise](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [Argyle-Council](#) [redacted]; [Alix d'Entremont](#); [Alain Muise](#); [tom.smith@seafarmers.ca](#); [rdc@seafarmers.ca](#); [wren@westernren.ca](#)  
**Subject:** Re: Open House invitation  
**Date:** July 16, 2019 4:55:11 PM

---

I'll be able to attend for a while, I have another function at [redacted] at 1pm, it's their carnival

Danny Muise  
Councillor District 1  
Municipality of Argyle  
902-[redacted]

**From:** [Glenn Diggdon](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [Argyle-Council](#); [REDACTED]  
[REDACTED]; [Alix d'Entremont](#);  
[Alain Muise](#); [REDACTED]; [tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca); [rdc@seafarmers.ca](mailto:rdc@seafarmers.ca); [info@danharvey.ca](mailto:info@danharvey.ca);  
[info@yarmouthchamberofcommerce.com](mailto:info@yarmouthchamberofcommerce.com); [wren@westernren.ca](mailto:wren@westernren.ca)  
**Subject:** Re: Open House invitation  
**Date:** July 17, 2019 9:01:11 AM

---

I will try my best to attend, Glenn

Sent from my iPad

**From:** [Tom Smith](#)  
**To:** [Glenn Diggdon](#)  
**Cc:** [Charlene LeBlanc](#); [Argyle-Council](#); [REDACTED]; [Alix d'Entremont](#); [REDACTED]; [Alain Muise](#); [REDACTED]; [tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca); [rdc@seafarmers.ca](mailto:rdc@seafarmers.ca); [REDACTED]  
**Subject:** Re: Open House invitation  
**Date:** July 17, 2019 9:07:11 AM

---

Would love to be there, Tom

Sent from my iPhone

On Jul 17, 2019, at 9:01 AM, Glenn Diggdon <[gdiggdon@munargyle.com](mailto:gdiggdon@munargyle.com)> wrote:

I will try my best to attend, Glenn

Sent from my iPad

On Jul 16, 2019, at 3:57 PM, Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

Please find attached the poster for an Open House event on August 1<sup>st</sup> at 11am.

We will meet at Salt Bay at 11am where those interested will have the opportunity to visit the new solar powered oyster grader barge owned by [REDACTED]

For those who do not want to travel via boat, be assured that the barge and the oyster farm are both very visible from the wharf.

The road to Salt Bay is unmarked, however it is across from [REDACTED] Lower Eel Brook, and we will have it marked with a sign that says Salt Bay.

We can always carpool to Salt bay, so if you would like to meet at the municipal office around 10:30, we can arrange that.

After the visit to Salt Bay, guests are encouraged to join us in Council Chambers for a launch of our Aquaculture website, a small presentation by [REDACTED] Industries, a luncheon and a chance to mingle.

I hope you can join us and celebrate the oyster "growth" and the potential in our waters!

Please RSVP myself via email or phone, if you can attend.

CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [Monica Albert](#)  
**Cc:** [Stacey McCarthy](#); [Alix d'Entremont](#)  
**Subject:** RE: Article for "Poised for Continued Growth"  
**Date:** August 12, 2021 4:28:10 PM  
**Attachments:** [Article for the Seafarmers magazine.docx](#)

---

**From:** Charlene LeBlanc  
**Sent:** Wednesday, August 11, 2021 5:11 PM  
**To:** Monica Albert <[outreach@seafarmers.ca](mailto:outreach@seafarmers.ca)>  
**Cc:** Stacey McCarthy <[communications@seafarmers.ca](mailto:communications@seafarmers.ca)>  
**Subject:** Re: Article for "Poised for Continued Growth"

Tomorrow I will send the draft without pics.  
Thanks.  
Charlene

Sent from my iPhone



On Aug 11, 2021, at 5:05 PM, Monica Albert <[outreach@seafarmers.ca](mailto:outreach@seafarmers.ca)> wrote:

Wonderful to hear, Charlene!

Did you need the details on what we're looking for in an article, or do you have them on hand?  
Either way, let us know if you need anything.

Thanks,

---

 **Monica Albert**  
*Outreach Specialist* + (902)-422-6234  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)  




On Wed, Aug 11, 2021 at 4:50 PM Stacey McCarthy <[communications@seafarmers.ca](mailto:communications@seafarmers.ca)> wrote:

Hi Charlene,

That's great news. We would love to get your submission. I look forward to reading it!

Cheers,

Stacey



**Stacey McCarthy**  
*Marketing and Communications Manager*  
**T:** (902)422-6234 **C:** (902) [REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](mailto:stacey@munargyle.com)



On Wed, Aug 11, 2021 at 4:26 PM Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

Just a quick note that we will be submitting a story for The Sea Farmer, if you are still looking for some content.

Thanks!



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Melissa Baxter](#)  
**To:** [Alix d'Entremont](#)  
**Cc:** [Alain Muise](#)  
**Subject:** Re: Aquaculture Development Area Update  
**Date:** June 13, 2022 10:22:16 AM  
**Attachments:** [email sig 2.8 sm.png](#)

---

Hi Alix,

Thank you for sharing, I have passed this along to the rest of our team.

Best regards,



**Melissa Baxter**  
*Administrative Coordinator*  
T: (902)422-6234 F: (902) [REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**24<sup>th</sup> Nova Scotia Fisheries  
Minister's Conference & Trade Show**  
*in partnership with the **Seafarmers Conference***  
**October 12-13, 2022 | Halifax, Nova Scotia**  
*Contact us for sponsorship and booth reservations*

On Fri, Jun 10, 2022 at 4:07 PM Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Aquaculture Association of Nova Scotia,

The Municipality of the District of Argyle would like to provide a brief update on the Aquaculture Development Area (ADA) to your organization. Please share this email and attachment with representatives or members of your association.

If representatives or members would like to learn more, please contact me at the details below by June 24, 2022.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166

Mobile [REDACTED]

[gistech@munargyle.com](mailto:gistech@munargyle.com)



**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: Invest NS Sugar Kelp Project  
**Date:** July 27, 2022 9:46:07 AM

---

Ok, I will have answers for you tomorrow.

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** July 27, 2022 9:41 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Kate,

I'm just looking for the basic details of the projects: who is involved, what the projects include, scheduled timelines. Also, will the commercial sector be able to buy seeded lines for sugar kelp? If so, when and from who?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, July 27, 2022 9:35 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Sure, 4pm can work, or a little earlier if you can manage.  
I don't think there have been any documents publicly released, but depending on what you're looking for there may be docs I can share.

Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** July 27, 2022 9:29 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Tomorrow afternoon would be best. How does 4 pm sound? If that works, I'll send a Teams invite.

Are there any websites or documents that have information on those projects?

Thanks.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, July 27, 2022 9:25 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Yes. Do you want to give me a call sometime this morning? Or tomorrow afternoon.

Thanks,  
Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** July 26, 2022 4:46 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Cc:** Tom Smith <[ExecutiveDirector@seafarmers.ca](mailto:ExecutiveDirector@seafarmers.ca)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Is there any public information on the sugar kelp seeder lines and sugar kelp growing projects in CB?

Thanks.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Monday, July 25, 2022 8:31 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Tom Smith <[ExecutiveDirector@seafarmers.ca](mailto:ExecutiveDirector@seafarmers.ca)>  
**Subject:** RE: Invest NS Sugar Kelp Project

Hi Alix,

I've sent an email to check on when we can speak publicly about this project. They've been a bit slow on the announcement. I will let you know when I hear back, and will share what I can at that time.

Thanks for reaching out,  
Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** July 22, 2022 2:23 PM  
**To:** [rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)  
**Cc:** Tom Smith <[executivedirector@seafarmers.ca](mailto:executivedirector@seafarmers.ca)>  
**Subject:** Invest NS Sugar Kelp Project

Kate,

During a conversation today with Tom, he mentioned a project funded by Invest Nova Scotia involving the AANS, Dalhousie University and Acadian Seaplants looking at the processing of sugar kelp. Can you please let me know if there are any details that are publicly available yet? How much can I share with potential sugar kelp farmers in the Argyle region?

Thank you.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: IRAP Funding (or others) - Sugar Kelp Experimental Leases  
**Date:** July 28, 2022 9:29:16 AM

---

Yes, can discuss this afternoon. IRAP funding is for industry partners rather than government. The easiest solution if you are working with a post-secondary is to apply to NSERC, but there may be some other options that we can brainstorm.

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#); [Carolyn Buchwald](#)  
**Subject:** Kelp project introduction  
**Date:** August 2, 2022 12:59:50 PM

---

Hi Alix, please meet Dr Carly Buchwald. Carly is a professor at Dalhousie specializing in ocean chemistry and has been involved with the ACOA kelp project.

Hi Carly, please meet Alix d'Entremont. Alix is the GIS Technician with the Municipality of Argyle and has been working on the Aquaculture Development Area since its inception. Alix and I were speaking last week about potential post-secondary collaborators for some work he's envisioning for the ADA on a few experimental leases, and I thought you may be interested.

I will leave you two to connect directly, but please let me know if I can be of any assistance!  
Kate



**Kate Collins, MSc.**  
*Research & Development Manager*  
**O:** (902) 422-6234  
**C:** (902) [REDACTED]  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: IRAP Funding (or others) - Sugar Kelp Experimental Leases  
**Date:** August 3, 2022 10:53:27 AM

---

Wonderful, thanks!

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** August 3, 2022 10:36 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: IRAP Funding (or others) - Sugar Kelp Experimental Leases

I am emailing to let you know that I intend on joining for the seaweed workshop in October.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, August 2, 2022 1:01 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: IRAP Funding (or others) - Sugar Kelp Experimental Leases

Here is the Save the Date for the seaweed workshop this fall, hope to see you there!  
Kate

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** July 28, 2022 3:30 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: IRAP Funding (or others) - Sugar Kelp Experimental Leases

Hi, I will be 3 minutes late, sorry!

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** July 27, 2022 4:53 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** IRAP Funding (or others) - Sugar Kelp Experimental Leases

Kate,

After the completion of the Aquaculture Development Area, the Mun. of Argyle may be interested in applying for up to 3 experimental leases for sugar kelp. We would want to partner with an institution like NSCC or a University for this project.

I see that IRAP Funding might be applicable to this type of project (Evaluation of technical feasibility?). If it isn't, do you know of funding that would fit? We can chat about this tomorrow.

**Alix d'Entremont**  
*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166  
Mobile [REDACTED]  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Tom Smith](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** Re: Aquaculture Development Area Video  
**Date:** September 14, 2022 2:19:38 PM

---

Hi Alix, looks great ? Glad to help, tom

Sent from my iPhone

On Sep 14, 2022, at 1:34 PM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Tom, could you please have a look at the video below and let us know if you are okay with us showing this video on our Facebook page and website?

---

**From:** Alix d'Entremont  
**Sent:** Thursday, August 18, 2022 3:25 PM  
**To:** Tom Smith <[executivedirector@seafarmers.ca](mailto:executivedirector@seafarmers.ca)>  
**Subject:** Aquaculture Development Area Video

---

Tom,

We've prepared a video of our complete interview and the link is provided below. This video will be included on our website (<https://www.aquacultureargyle.com/> on the ADA tab). Can you have a look to make sure you are okay with it?

<https://youtu.be/13k4ryMWPEM>

Thanks again for your help.

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Tom Smith](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** Out of Office Re: Aquaculture Development Area - Public Open Houses - Wednesday, Oct 19  
**Date:** October 11, 2022 12:26:37 PM

---

Thank you for contacting the Aquaculture Association of Nova Scotia. Tom Smith, Executive Director is no longer with the association, however, we are still happy to be able to assist you with your inquiry.

For matters relating to regulations, public messaging, media relations, and conferences, please contact Stacey McCarthy @ [communications@seafarmers.ca](mailto:communications@seafarmers.ca). For industry-specific or research and development matters, please contact Kate Collins @ [rdm@seafarmers.ca](mailto:rdm@seafarmers.ca). For matters relating to the AANS Infrastructure Program (Atlantic Fisheries Fund), please contact Brad Cronshaw @ [projectmanager@seafarmers.ca](mailto:projectmanager@seafarmers.ca), and for general or membership-related issues, please contact Melissa Baxter [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca).

Thank you.

--



**T:** (902)-422-6234

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



1:00 pm to 3:00 pm

October 19, 2022

**Argyle Municipal Office**

5 J.E. Hatfield Crt, Tusket

6:00 pm to 8:00 pm

October 19, 2022

Details and videos related to the project are available now at <https://www.aquacultureargyle.com>. Starting tomorrow (Oct 12), we will be offering a public map of the potential locations and an online feedback form through our website at [www.munargyle.com/feedback](http://www.munargyle.com/feedback).

**Alix d'Entremont**

*GIS Technician*

Municipalities of

Argyle and Yarmouth

5 Rue J.E. Hatfield Court

Tusket, Nova Scotia

B0W 3M0, P.O. Box 10

Office +1-902-648-2623

[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Kate Collins](#)  
**To:** [King, Matthew S](#); [Alix d'Entremont](#)  
**Subject:** RE: Aquaculture Development Area - Public Open Houses - Wednesday, Oct 19  
**Date:** October 19, 2022 11:07:56 AM

---

Hi Matthew and Alix,

Thank you for sending this information along. I had hoped to travel down to the SW to attend these meetings but unfortunately I will not be able to be there.

I hope everything goes smoothly.

Kate

---

**From:** King, Matthew S <[Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)>  
**Sent:** October 12, 2022 12:05 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: Aquaculture Development Area - Public Open Houses - Wednesday, Oct 19

Hi Alix,

I'm including Kate Collins from the AANS on this response to help keep them informed on the ADA Open Houses next week.

Kate and I had a conversation last week and I just wanted to be sure she has the most recent information from the Municipality of the District of Argyle.

Thanks, and take care,

Matthew

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** October 11, 2022 9:48 AM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [REDACTED]  
[REDACTED] <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>; [REDACTED]  
[REDACTED] King, Matthew S <[Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)>; [REDACTED]  
[REDACTED]  
**Cc:** Scott Surette <[ssurette@munargyle.com](mailto:ssurette@munargyle.com)>; [REDACTED]  
**Subject:** Aquaculture Development Area - Public Open Houses - Wednesday, Oct 19

**\*\* EXTERNAL EMAIL / COURRIEL EXTERNE \*\***  
Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Stakeholder Committee Members,

I am emailing to let you know that the Municipality will be hosting two Open Houses related to the Aquaculture Development Area pilot project on Wednesday, October 19. These will be informal sessions open to the public where representatives of the Municipality, the Nova Scotia Department of Fisheries and Aquaculture and the Centre for Marine Applied Research will be available to answer questions. To inform visitors, we will offer a short looping video that explains why the Municipality is working on this project and provides basic details on the ADA. Maps of the potential areas and informational posters will be displayed. The public will be able to provide feedback directly to us or leave written comments.

Below are the locations and times. I've also attached our advertisement to this email.

**Glenwood Hall**

5832 Highway 3, Glenwood  
1:00 pm to 3:00 pm  
October 19, 2022

**Argyle Municipal Office**

5 J.E. Hatfield Crt, Tusket  
6:00 pm to 8:00 pm  
October 19, 2022

Details and videos related to the project are available now at <https://www.aquacultureargyle.com>. Starting tomorrow (Oct 12), we will be offering a public map of the potential locations and an online feedback form through our website at [www.munargyle.com/feedback](http://www.munargyle.com/feedback).

Please share these details with whoever you think would be interested (other members of your associations/companies, friends, family, etc.). I will be forwarding the details of the Open House to representatives of the groups listed below.

- i. Roseate Tern Working Group
- ii. Brazil Rock Lobster Association
- iii. Coldwater Lobster Association
- iv. Southwest Nova Scotia Biosphere Reserve
- v. Aquaculture Association of Nova Scotia
- vi. Sea Kayaking Symposium
- vii. Nova Scotia Community College
- viii. Nova Scotia Bird Society
- ix. Delta Waterfowl
- x. Yarmouth and Acadian Shore Tourism Association
- xi. Yarmouth-Shelburne Gaspereau Advisory Group
- xii. Atlantic Coastal Plains Flora Provincial Recovery Team

Thank you and hope to see some of you on Oct 19.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Kate Collins](#)  
**To:** [REDACTED]; [Alix d'Entremont](#)  
**Subject:** Potential Pictou ADA  
**Date:** November 22, 2022 1:18:15 PM  
**Attachments:** [image001.png](#)

---

Hi Alix,

By way of this email please meet [REDACTED]. [REDACTED]. Wade and I just had a meeting with an oyster farmer in Pictou County about the potential for an ADA in Pictou County, and I suggested to [REDACTED] that he might want to speak with you about the Municipality of Argyle's role in putting together your ADA- the challenges, costs, duration, etc.

[REDACTED], please meet Alix d'Entremont, lead for the Argyle ADA on behalf of the Municipality of Argyle.

I will leave you to connect directly, and please let me know if I can be of any assistance.

Best regards,  
Kate Collins



**Kate Collins, MSc.**  
*Research & Development Manager*  
[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)



**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: AANS Membership dues  
**Date:** December 8, 2022 10:14:13 AM  
**Attachments:** [image001.png](#)

---

OK, thanks Alix and I'll make a note regarding 2023 membership.  
Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** December 8, 2022 9:48 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: AANS Membership dues

You should receive payment soon. We have decided not to renew our membership for 2023. Please let me know if you need anything else from the Municipality on this.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, December 7, 2022 4:14 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: AANS Membership dues

Thanks Alix, if you could manage that this week or next we would greatly appreciate it.

Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** December 7, 2022 3:23 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: AANS Membership dues

Thank you, Kate. I wasn't aware that the Municipality was a member. I will be speaking with our CAO regarding the continuation of our membership. In the meantime, I will make sure our current bill is paid.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Monday, November 28, 2022 4:50 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** AANS Membership dues

Hi Alix,

We are reviewing receivables at the AANS and I see that the Municipality of Argyle owes 2022 membership fees (\$500 + HST). Your invoice (MEM 2022-105) is attached.

Thank you for your prompt attention to this matter.  
Kate



**Kate Collins, MSc.**  
*Research & Development Manager*  
[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)



**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: ADA decision and engagement  
**Date:** February 26, 2024 12:12:13 PM

---

Works for me, thanks.

Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Monday, February 26, 2024 12:11 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: ADA decision and engagement

Yes, how about today at 3 pm? I can send you a Teams invite.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Monday, February 26, 2024 11:45 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** ADA decision and engagement

Hi Alix,

Are you still taking the lead on the Argyle ADA? If so, do you have time to catch up this afternoon or tomorrow?

Thanks,  
Kate

**Kate Collins, MSc.**  
*Director of Projects*



[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)

(902) 422-6234

[SEAFARMERS.CA](http://SEAFARMERS.CA)

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**From:** [Kate Collins](#)  
**To:** [King, Matthew S](#); [REDACTED]  
[REDACTED] [Alain Muise](#); [REDACTED]  
**Cc:** [Winfield, Lynn](#)  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1  
**Date:** March 28, 2024 3:49:40 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)

---

Yes, I was able to access.

Thanks,

---

**From:** King, Matthew S <Matthew.King@novascotia.ca>  
**Sent:** Thursday, March 28, 2024 10:37 AM  
**To:** Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Alix d'Entremont <gistech@munargyle.com>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>  
**Cc:** Winfield, Lynn <Lynn.Winfield@novascotia.ca>  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1

Hi folks,

For those internal to provincial government, I'll share a file path with you.

Kate, were you able to access to the document, ok?

Thanks, and take care,

Matthew King, MMS  
Aquaculture Planning & GIS Officer  
Nova Scotia Department of Fisheries and Aquaculture  
C: (902) [REDACTED]  
E: [Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)

**From:** [Alain Muise](#)  
**To:** [Kate Collins](#)  
**Cc:** [Alix d'Entremont](#)  
**Subject:** good morning!  
**Date:** May 6, 2024 11:48:49 AM

---

Kate,

Thank you for leading the open house concept, we really appreciate it and it will be good support for businesses we hope. Due to a variety of reasons, we are unlikely to host this event. The primary reasons are to reduce confusion between this process and our role as municipality. This location may be seen as us leading this, and since it is a provincial application, I would want to reduce any confusion in the community. The second is if we have too much traffic, it buggers our admin side of business rather effectively .

We are certainly open to an invitation to attend, but wanted to be clear this location is likely unsuitable.

Let us know if you require contact info for other location options, we will be happy to send them along.

Thank you very much,

Alain

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: Aquaculture Development Area - Resources  
**Date:** May 7, 2024 8:55:40 AM

---

I did check with her but now that I examine her reply more carefully I'm not 100% sure. So please hold off sharing her contact info for now.

Ok, thanks re: website.

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Tuesday, May 7, 2024 8:51 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: Aquaculture Development Area - Resources

Thanks for this. Did you confirm with Charlene that she is okay with being advertised widely? Last I spoke to her, she didn't want me to tell everyone to contact her.

I will wait for Monday to send out an email, but can update the Aquaculture Argyle Website this week.

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, May 7, 2024 8:20 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: Aquaculture Development Area - Resources

Hi Alix,

Final details for open house are coming together and I'll have a full list of resources and updated flyer for you on Monday. For now, here are a few more resources that you could share sooner if you like, or you could hold off and just send everything on Monday- up to you!

Proposal support for all things marine plants

- LeBlanc Seeded Lines: Charlene LeBlanc, [charlene@\[REDACTED\]](mailto:charlene@[REDACTED])  
(obviously everyone knows Charlene but it feels wrong not to promote her!)
- Shannon Arnold, Ecology Action Centre, [\[REDACTED\]@ecologyaction.ca](mailto:[REDACTED]@ecologyaction.ca),  
[\[REDACTED\]@ecologyaction.ca](mailto:[REDACTED]@ecologyaction.ca)

Production planning and execution, shellfish or marine plants.

- Merinov: [\[REDACTED\]](mailto:[REDACTED]) [\[REDACTED\]](mailto:[REDACTED])

Thanks  
Kate

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Thursday, May 2, 2024 9:38 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Aquaculture Development Area - Resources

All,

We will be holding off on an Open House for now. If we do decide to organize one in the future, we will let you all know. For now, we will focus on sharing helpful resources to you so that you can contact them directly. I may send out another email later with additional contact details for other resources.

Nova Scotia Department of Fisheries and Aquaculture  
<https://novascotia.ca/argyle-aquaculture-development-area/>  
[REDACTED] [aquaculture@novascotia.ca](mailto:aquaculture@novascotia.ca)

Application process including the form for the call for proposals

Nova Scotia Fisheries and Aquaculture Loan Board  
<https://nsfishloan.ca/>

Aquaculture Association of Nova Scotia  
<https://seafarmers.ca/>

Brad Cronshaw at [REDACTED] [projectmanager@seafarmers.ca](mailto:projectmanager@seafarmers.ca)

Can provide guidance and navigation at no cost, but this would be for more general advice.

SustainAqua

[REDACTED] at [REDACTED] (phone), [REDACTED] (mobile), [REDACTED]

Consultant that can be hired to help with proposals and provide services at any stage of an aquaculture company's operations

Western Regional Economic Network  
BusinessNow Program  
<https://westernren.ca/programs/businessnow/>

Various free-of-charge business services

For those that are interested in marine plants, I've attached a document created by the Ecology Action Centre and Changing Tastes on kelp farming. It provides insights into the marine plant industry and a roadmap on how NS can support and benefit from this sector. The Ecology Action Centre is currently working on a more comprehensive review of the marine plant market (state of wanted product, pricing, amounts, processing, etc.). I will share the results of this current research when we receive it, but this will likely be sometime in June, so it might be more useful to those that are interested in submitting forms during the next call for proposals.

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** Re: ADA and promos  
**Date:** May 9, 2024 9:52:02 AM

---

Hi Alix, sorry I'm at the kelp event today. Do you have the draft open house file that I sent a while back? It has all the partners who will attend. The flyer itself isn't ready but you can take names from that - CDENE, CBDC, WREN, [REDACTED] merinov, Charlene, NSCC, ...

Thanks

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Cc:** [Alain Muise](#)  
**Subject:** Open House  
**Date:** May 24, 2024 8:59:34 AM

---

Hi Alix,

Have you heard any further feedback on interest in the Open House on June 4?

Kate

**Kate Collins, MSc.**  
*Director of Projects*  
Aquaculture Association of Nova Scotia  
[Kate.Collins@seafarmers.ca](mailto:Kate.Collins@seafarmers.ca)  
(902) 422-6234  
SEAFARMERS.CA

**From:** [Kate Collins](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** RE: Aquaculture Argyle Website  
**Date:** May 28, 2024 5:00:32 PM

---

Thanks! It is coming together!

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Tuesday, May 28, 2024 5:00 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Subject:** RE: Aquaculture Argyle Website

Perfect. We've put that up on the website.

How is everything going with the June 4 Open House?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, May 28, 2024 4:22 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: Aquaculture Argyle Website

Hi again,

You can link to here: <https://seafarmers.ca/membership/government-industry-resources/>

Thanks  
Kate

---

**From:** Kate Collins  
**Sent:** Tuesday, May 28, 2024 9:22 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Re: Aquaculture Argyle Website

Hi Alix,

You can redirect to here: <https://seafarmers.ca/member-list/> for now, and I'll see if I can find somewhere to put the resource list specific to the ADA; I'll let you know if that gets posted.

Kate

On May 28, 2024, at 8:44 AM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Kate,

We are thinking of removing the list of resources that I've started building on the home page of the [aquacultureargyle.com](http://aquacultureargyle.com) website. These details are perhaps best sourced from another location like the AANS. Is there anywhere on your website that I can link to that would have the AANS member resources that you shared by email recently?

Thanks.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

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**From:** [Kate Collins](#)  
**To:** [Brenda LaGrandeur](#); [Rob Stephenson](#); [André LeBlanc](#); [Michelle Amirault](#); [Brennan.Goreham@novascotia.ca](#); [Shannon Arnold](#); [Kelp Kurious](#); [d'Entremont,Marcel](#); [ernieporter77](#)  
**Cc:** [Alain Muise](#); [Jeff Bishop](#); [Alix d'Entremont](#); [Michelle.Blinn@novascotia.ca](#)  
**Subject:** RE: ADA Resources and Open House  
**Date:** May 29, 2024 8:56:59 AM

---

Hi all,

Looking forward to seeing you next week in Tusket. I just [reposted the event flyer on FB](#) with a message about the intent of the meeting; please reshare from your organization to help promote this event as a networking opportunity rather than a confrontational meeting.

Thanks  
Kate

---

**From:** Kate Collins  
**Sent:** Monday, May 13, 2024 1:23 PM  
**To:** [Alix d'Entremont <gistech@munargyle.com>](#); [Brenda LaGrandeur <blagrandeur@westernren.ca>](#); [Rob Stephenson <rstephenson@westernren.ca>](#); [André LeBlanc <aleblanc@cdene.ns.ca>](#); [Michelle Amirault <michelle.amirault@cbdc.ca>](#); [Michelle.Blinn@novascotia.ca](#); [Brennan.Goreham@novascotia.ca](#); [REDACTED]  
[REDACTED]  
[REDACTED]  
**Cc:** [admuisse@munargyle.com](#); [Jeff Bishop <jeff.bishop@seafarmers.ca>](#)  
**Subject:** ADA Resources and Open House

Hi all,

We will move forward with the ADA Open House on June 4

- Tuesday, June 4, 2:30 – 4:30 pm and 6:30 – 8:30 pm
- Université Sainte-Anne Tusket Campus 1 Slocomb Crescent, Tusket, NS

I know that many of you outside the Argyle area won't be able to attend, but everyone is invited. It's not clear what kind of turnout we will have, but there was consensus from the organizers that there is value in holding this event to promote the ADA and showcase the supports that are available to proponents locally, and within the aquaculture ecosystem in NS and beyond. The open house flyer can be shared anywhere online, or printed and pinned in the Argyle area.

Please let me know if you plan to attend.

Thank you,  
Kate

**Kate Collins, MSc.**

**From:** [Alix d'Entremont](#)  
**To:** [Tom Smith](#)  
**Subject:** RE: Aquaculture Development Area Video  
**Date:** September 14, 2022 1:34:00 PM

---

Tom, could you please have a look at the video below and let us know if you are okay with us showing this video on our Facebook page and website?

---

**From:** Alix d'Entremont  
**Sent:** Thursday, August 18, 2022 3:25 PM  
**To:** Tom Smith <[executivedirector@seafarmers.ca](mailto:executivedirector@seafarmers.ca)>  
**Subject:** Aquaculture Development Area Video

---

Tom,

We've prepared a video of our complete interview and the link is provided below. This video will be included on our website (<https://www.aquacultureargyle.com/> on the ADA tab). Can you have a look to make sure you are okay with it?

<https://youtu.be/13k4ryMWPEM>

Thanks again for your help.

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Tom Smith](#)  
**Cc:** [Melissa Baxter](#); [Stacey McCarthy](#)  
**Subject:** RE: Argyle Aquaculture Development Area - Video or Quote  
**Date:** July 20, 2022 7:13:00 AM

---

Tom,

Thank you for being willing to help us out. Are you available Friday after 1:30 pm for a chat about the content of a possible video? If this works, I'll send a Microsoft Teams invite if you are setup to do those.

We may try to record you July 26-29 or Aug 2-4.

---

**From:** Tom Smith <[executivedirector@seafarmers.ca](mailto:executivedirector@seafarmers.ca)>  
**Sent:** Friday, July 15, 2022 6:27 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Melissa Baxter <[seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)>; Stacey McCarthy <[communications@seafarmers.ca](mailto:communications@seafarmers.ca)>  
**Subject:** Re: Argyle Aquaculture Development Area - Video or Quote

Hi Alix, only too happy to do a video, probably zoom is easier, let's talk first of the week, tom

Sent from my iPhone

On Jul 15, 2022, at 3:28 PM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Tom,

My name is Alix d'Entremont and I'm working on the Aquaculture Development Area (ADA) for the Municipality of Argyle.

I am emailing to inquire if you would have any interest in supplying a few sentences or possibly allowing the Municipality to video record you talking about the Aquaculture Development Area on behalf of the AANS. We could record a Zoom/Teams meeting if you are unable to get to our office in Tusket. This could be used in whole or in part on our website, on Argyle's Facebook Page, or in informative videos, among other places.

If you do have any interest, it would be great to get a quote or to record you in the next two weeks. If you need more details, please let me know.

**Alix d'Entremont**  
*GIS Technician*

**From:** [Alix d'Entremont](#)  
**To:** [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)  
**Cc:** [Alain Muise](#)  
**Bcc:** [King, Matthew S](#)  
**Subject:** Aquaculture Development Area Update  
**Date:** June 10, 2022 4:07:00 PM  
**Attachments:** [Stakeholder ADA Update.pdf](#)

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Aquaculture Association of Nova Scotia,

The Municipality of the District of Argyle would like to provide a brief update on the Aquaculture Development Area (ADA) to your organization. Please share this email and attachment with representatives or members of your association.

If representatives or members would like to learn more, please contact me at the details below by June 24, 2022.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166  
Mobile [REDACTED]  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Pereira, Giulia](#); [Vissers, Wendy](#); [Blinn, Michelle L](#); [Kate Collins](#); [Ceschiutti, Robert](#)  
**Cc:** [Winfield, Lynn](#)  
**Subject:** RE: ADA Proposal Assessment Panel Discussion #1  
**Date:** March 26, 2024 12:27:00 PM

---

All,

The Dropbox link below is to the Municipality's ADA Local Stakeholder Engagement Report completed on March 29, 2023.

[REDACTED]

Please let me know if you have any questions related to the engagements that were undertaken or this report.

---

**From:** King, Matthew S <Matthew.King@novascotia.ca>  
**Sent:** Monday, March 25, 2024 10:12 AM  
**To:** Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Alix d'Entremont <gistech@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>  
**Cc:** Winfield, Lynn <Lynn.Winfield@novascotia.ca>

[REDACTED] **Non Responsive**

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#); [Carolyn Buchwald](#)  
**Subject:** RE: Kelp project introduction  
**Date:** August 2, 2022 4:29:00 PM

---

Thank you, Kate, and nice to e-meet you, Carly.

The NS Dept. of Fisheries and Aquaculture and the Mun. of Argyle are meeting this Thursday and will be discussing the potential for experimental Sugar Kelp leases/licenses. I will get in touch after this meeting.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166

Mobile [REDACTED]

[gistech@munargyle.com](mailto:gistech@munargyle.com)

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Tuesday, August 2, 2022 1:00 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; Carolyn Buchwald <[cbuchwald@dal.ca](mailto:cbuchwald@dal.ca)>  
**Subject:** Kelp project introduction

Hi Alix, please meet Dr Carly Buchwald. Carly is a professor at Dalhousie specializing in ocean chemistry and has been involved with the ACOA kelp project.

Hi Carly, please meet Alix d'Entremont. Alix is the GIS Technician with the Municipality of Argyle and has been working on the Aquaculture Development Area since its inception. Alix and I were speaking last week about potential post-secondary collaborators for some work he's envisioning for the ADA on a few experimental leases, and I thought you may be interested.

I will leave you two to connect directly, but please let me know if I can be of any assistance!  
Kate

**Kate Collins, MSc.**  
*Research & Development Manager*  
**O:** (902) 422-6234

On Thu, May 9, 2024 at 10:46 AM Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

An Open House on aquaculture is still a possibility, likely in early June, with the Aquaculture Association of Nova Scotia (AANS) organizing it. It seems that there will probably not be representation from the Nova Scotia Department of Fisheries and Aquaculture (NSDFDA). **My question today is, would you be interested in attending at aquaculture Open House if the NSDFA isn't present.** Organizations that may be there to answer questions related to marine plant and shellfish aquaculture and various required applications/forms/funding could include:

- Aquaculture Association of Nova Scotia (AANS)
- Western Regional Economic Network (WREN)
- Atlantic Fisheries Fund (AFF)
- NS Fisheries and Aquaculture Loan Board
- Community Business Development Corporation (CBDC)
- Le Conseil de développement économique de la Nouvelle-Écosse (CDÉNÉ)
- Nova Scotia Community College (NSCC; *offering various aquaculture courses*)
- Merinov (*industrial research specializing in aquaculture*)
- [REDACTED] (*[REDACTED] sustainable aquaculture*)
- LeBlanc Seeded Lines (*sugar kelp seeded lines*)

Thank you.

**Alix d'Entremont**

*GIS Technician*

Municipalities of

Argyle and Yarmouth

5 Rue J.E. Hatfield Court

**From:** [Alix d'Entremont](#)  
**To:** [Kate Collins](#)  
**Subject:** RE: ADA and promos  
**Date:** May 9, 2024 8:09:00 AM

---

Will do. Have you confirmed with Charlene that she is willing to be advertised as a consultant through emails, etc.?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Thursday, May 9, 2024 7:59 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Re: ADA and promos

Hi Alix,

If you wouldn't mind checking on interest without NSDFA but with the consultants & business services providers, that would be great.

Thank you

On May 8, 2024, at 4:22 PM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Kate,

I'm just getting back from a great day on the water—checking on building permits and doing some civic addressing work.

I haven't spoken with any of those potential applicants lately to gauge further interest. I do wonder if having people like Charlene, [REDACTED], Merinov, SustainAqua, etc., would actually be more useful to these interested people than the NSDFA? I don't know that the NSDFA will be able to go into enough detail to help potential applicants other than explaining what the requirements of the submission are. What are your thoughts on this?

Do you want me to touch base with some of those potential applicants to ask if they're still interested in coming even if NSDFA isn't there?

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 8, 2024 10:44 AM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: ADA and promos

Alix,

NSDFA isn't super-interested in participating in the Open House. Have you heard anything more on interest from your list of 20? How interested do you think they'd be if NSDFA wasn't going to come?

Thanks  
Kate

**From:** [Alix d'Entremont](#)  
**To:** [Angelique LeBlanc](#); [Blinn, Michelle L](#); [Kate Collins](#)  
**Cc:** [Alain Muise](#)  
**Subject:** RE: ADA and promos  
**Date:** May 2, 2024 9:40:00 AM

---

Thanks!

---

**From:** Angelique LeBlanc <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>  
**Sent:** Thursday, May 2, 2024 9:05 AM  
**To:** Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>; Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Subject:** Re: ADA and promos

Good morning everyone - what I would promote for Western REN services our BusinessNow program:

<https://westernren.ca/programs/businessnow/>

Thanks,  
Angelique

---

**From:** Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Sent:** Wednesday, May 1, 2024 4:05 PM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; Angelique LeBlanc <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>  
**Cc:** [admuisse@munargyle.com](mailto:admuisse@munargyle.com) <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Non Responsive**

[Redacted content]

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Wednesday, May 1, 2024 12:10 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Subject:** RE: ADA and promos

**\*\* EXTERNAL EMAIL / COURRIEL EXTERNE \*\***

Exercice caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Yes, I can take the lead with organizing, just need your support with the space and the contact list. A rough draft of a flyer is attached. If we added hyperlinks to all of the organizations listed in the 'Talk to' column of the hexagon infographic, would that be something you could post on your website, Alix? It might be more straightforward to just use the plain table in the attached Word doc.

Michelle, we might want to include Perennia re today's announcement of the [NS-ITAP program](#), do you agree?

Kate

---

**From:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Sent:** Wednesday, May 1, 2024 11:10 AM  
**To:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Blinn, Michelle L <[Michelle.Blinn@novascotia.ca](mailto:Michelle.Blinn@novascotia.ca)>  
**Subject:** RE: ADA and promos

Thank you very much for the contact details for these resources. I've composed an email to go out to potential applicants but will wait to send it out if there are more resources to add by the end of day tomorrow. I can take the contact information from that email to add to the Aquaculture Argyle website.

Michelle, would you like me to add your AFF contact details in my list of resources? If so, can you please provide a short blurb about how a current or potential farmer could use the AFF?

Kate, would the AANS be taking the lead on organizing an Open House in early June? I've checked June 3, 4, and 5 and see that the Council Chambers is available.



# **JUNE 4, 2024** **ARGYLE AQUACULTURE** **DEVELOPMENT AREA**

## **Open House and Information Session**

The Aquaculture Association of Nova Scotia invites anyone interested in applying for a lease in the [Argyle Aquaculture Development Area](#) to join an information session on:

- Tuesday, June 4, 2:30 – 4:30 pm and 6:30 – 8:30 pm
- **Université Sainte-Anne Tuskent Campus 1** Slocomb Crescent, Tuskent, NS

Come join us at either of the sessions to hear more about the ADA, to learn about local business supports and aquaculture consultants and suppliers available to support your proposal and aquaculture business. The ADA represents a huge opportunity for economic development for this region and this event is designed to provide interested parties with all the information you need to be part of this exciting and unique endeavor.

More info: **AANS:** 902-422-6234, [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)

Image courtesy of Raymond d'Entremont via CBC

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

## **LEARN MORE ABOUT...**

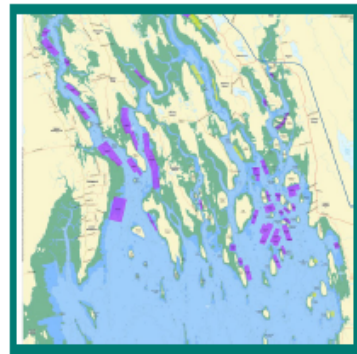
**Local Business Services and Supports**

**Funding and Loan Programs**

**Growing Shellfish and Marine Plants**

**Equipment Suppliers**

**Training Providers and Distributors**



**From:** Alix d'Entremont  
**Sent:** Monday, April 15, 2024 2:58 PM  
**To:** Alix d'Entremont <gistech@munargyle.com>  
**Subject:** Aquaculture Development Area - April 15, 2024, Announcement

Aquaculture Development Area (ADA) Update:

I am emailing to provide an update on the Aquaculture Development Area (ADA). Today, April 15, 2024, it was announced that the ADA has been approved and that the NS Dept. of Fisheries and Aquaculture is now accepting submissions to the first call for proposals for 6 locations within Argyle.

See the media release here: <https://news.novascotia.ca/en/2024/04/15/first-aquaculture-development-area-created-argyle>

For more details, including information on the 6 areas that are open for submissions, please see this link: <https://novascotia.ca/argyle-aquaculture-development-area/>

The link above has a lot of information. If you want to see which 6 areas are open for submissions, follow on the link below and then click on “Aquaculture Sites in Nova Scotia” and then on “Designated Aquaculture Development Area (ADA) Sites”. You’ll see that the current call for proposals is open from today until June 15, 2024: <https://novascotia.ca/fish/aquaculture/public-information/>

The link to the submission form for the call for proposals can be found here (click on “Proposal Form – ADA (PDF)” on the right hand side): <https://novascotia.ca/fish/aquaculture/licensing-leasing/>

The Nova Scotia Fisheries & Aquaculture Loan Board has dropped off various documents to me to distribute to potential applicants including business cards, informational booklets and financing applications. These can be picked up from the Tuskent office at 5 Rue J.E. Hatfield Court. You can also contact the Loan Board directly: <https://nsfishloan.ca/>

Also, the Aquaculture Association of Nova Scotia have reached out to let us know that they are interested in helping potential applicants in navigating the Nova Scotia Department of Fisheries and Aquaculture proposal and application process and possibly other facets of the industry. I will let you know once I know more on this. See their website at: <https://seafarmers.ca/>

We will reach out to you to share any further resources, like assistance with filling out forms for the submission, aquaculture operations training, and financing options.

Please let me know if there are any other questions that you think we might be able to help with. It is the NS Dept. of Fisheries and Aquaculture that are handling the submissions for the call for

proposals for these 6 sites, so questions specific to that should be directed to them at [REDACTED]

In terms of continued engagement now that the ADA has been approved, I will share details on that when they become available. Our intentions are to form a Community Liaison Committee that will ensure that comments from the local community about the ADA will reach the Dept. of Fisheries and Aquaculture.

Thank you all for your patience and support over the last few years.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

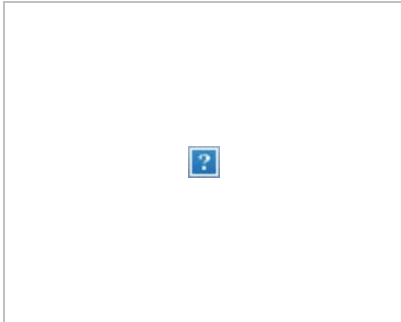
5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Tom Smith](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [Ken Donnelly](#); [Sarah Warford](#)  
**Subject:** Attached power point  
**Date:** December 5, 2018 10:42:03 AM  
**Attachments:** [Presentation - Municipality of Arqyle - December 6-2018.pptx](#)

---

This might work better if I attach the presentation, Tom



Tom Smith  
Executive Director  
Aquaculture Association of Nova Scotia  
2960 Oxford Street  
Halifax, NS B3L 2W4  
Cell:(902) [REDACTED]  
Work:(902)422-6234  
[Email:tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca)  
[seafarmers.ca](http://seafarmers.ca)

**From:** [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Invoice MEM 2020-065 from Aquaculture Association of NS  
**Date:** March 26, 2020 1:33:09 PM  
**Attachments:** [invoice MEM 2020-065.pdf](#)

---

Hello,

AANS Membership Renewal - 2020 [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)

Please find attached your AANS Membership Renewal for 2020. For processing please feel free to visit our <http://seafarmers.ca/> website.

Click on the membership button at the bottom of the homepage and then click purchase membership. Follow the instructions for processing your membership purchase.

On behalf of everyone at the Aquaculture Association of Nova Scotia, we appreciate your support.

All the best, the AANS board of directors and your team!

--

This email has been checked for viruses by Avast antivirus software.

<https://www.avast.com/antivirus>

**From:** [Tom Smith](#)  
**To:** [REDACTED]  
**Subject:** Municipality of Argyle website  
**Date:** November 13, 2020 2:59:26 PM

---

Congratulations to the Municipality of Argyle, and d'Eon oysters on a great new website for the proposed ADA in Argyle.

<https://www.aquacultureargyle.com/>



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Laura Carvalho Morris](#)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Re: Sugar kelp / Arichat  
**Date:** December 2, 2020 11:48:38 AM

---

Hi Charlene,

I hope all is well with you!

I am reaching out to you today regarding the sugar kelp seeded line deployment. Issues came up in the seaweed laboratory that supplies our seeded lines, which has unfortunately caused our lines to be inviable.

Unfortunately, we will not be deploying lines in Cape Breton this year.

As an inside scoop, we are looking to develop a project with one of the objectives being to develop a seaweed hatchery in Nova Scotia (since we currently receive our lines from a laboratory in Québec). Hopefully we can get this project funded and once this project (hopefully) takes off I will be sure to let you know. Otherwise, we will let you know about next year's deployment plans.

I also wanted to let you know about our annual **R&D Priority Setting coming up on January 20, 2021** where we talk about the key challenges and opportunities of each sector and discuss the AANS' involvement in 2021.

Take a look at this link if you're interested in learning more: <https://seafarmers.ca/2021-rd-priority/>

Cheers,  
Laura



**Laura Carvalho Morris**

*R & D Coordinator* **T:** (902) 422-6234 **C:** (902) [REDACTED]

*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)





Cc : [tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca); [REDACTED]  
Objet : RE: Sugar kelp / Arichat

Wonderful!

Charlene

---

**From:** Laura Carvalho Morris <[RDC@seafarmers.ca](mailto:RDC@seafarmers.ca)>  
**Sent:** Friday, November 13, 2020 12:47 PM  
**To:** Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)>  
**Cc:** [tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca); [REDACTED]  
**Subject:** Re: Sugar kelp / Arichat

Hi Charlene,

Thank you for reaching out and for your ongoing efforts in developing the aquaculture sector in the Municipality of Argyle!

We are hoping to deploy the seeded lines in Arichat Harbour the week of November 23rd. We are still waiting to hear when the lines will be sent to Cape Breton from the seaweed hatchery in Québec - hoping to have details in the next few days.

I've cc'd the project manager, [REDACTED], who is spearheading the line deployment, so she is in the loop.

Take care,

Laura



**Laura Carvalho Morris**  
*R & D Coordinator* T: (902) 422-6234 C: (902) [REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](https://www.aquacultureassociationofnovascotia.ca/)



**From:** [Laura Carvalho Morris](#)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Re: promotional video, feel free to use  
**Date:** January 21, 2021 9:32:12 AM

---

Hi Charlene,

Thank you for the link and your participation in the meeting yesterday!

Cheers,  
Laura



**Laura Carvalho Morris**

*R & D Coordinator* **T:** (902) 422-6234 **C:**

(902) [REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



On Wed, Jan 20, 2021 at 4:58 PM Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

<https://www.youtube.com/watch?v=Jh9BEEvNzdM>



**CHARLENE LEBLANC**  
**Community Development Officer**

27 Courthouse Road / PO Box 10

Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]

[cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)

[www.munargyle.com](http://www.munargyle.com)



**From:** [Laura Carvalho Morris](#)  
**Subject:** AANS R&D Priority Setting: Follow-up Materials  
**Date:** January 27, 2021 12:23:09 PM

---

Good afternoon,

The AANS would like to send a big thank you to all those who attended last week's R&D Priority Setting!

It was an afternoon filled with insightful program presentations and engaging discussions on the challenges and opportunities facing Nova Scotia's aquaculture industry.

If you would like to read through the 2021 priorities discussed for each sector, you can find them here: <https://seafarmers.ca/rd-priority-setting-session-2021/>

If you are interested in reviewing the presentations and/or breakout discussion notes, you can find those posted here: <https://seafarmers.ca/recent-events/media-event-archive/>

Finally, if you would like an audio recording of the discussion (3:45pm-5pm), please let me know.

Thank you once again for your participation. We hope you have a happy and healthy 2021!

All the best,  
Laura & the AANS Team



**Laura Carvalho Morris**

*R & D Coordinator* **T:** (902) 422-6234 **C:**  
(902) [REDACTED]

*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Laura Carvalho Morris](#)  
**Subject:** Exposure Modelling Presentation  
**Date:** January 28, 2021 11:55:34 AM

---

Good afternoon,

Please join us for a presentation with project partners Dynamic Systems Analysis (DSA) and the Centre for Marine Applied Research (CMAR) on **February 26<sup>th</sup> from 11:00 AM to 12:00 PM** on the Exposure Modelling Project.

Wave and current conditions at nearshore aquaculture sites in Nova Scotia were largely unquantified prior to the Exposure Modelling project. The project was launched in 2019 to provide data to aquaculture operators that is vital to site selection, engineering design, and operation planning. It also supports sound decision-making by research organizations and regulators.

The project deployed Acoustic Doppler Current Profilers (ADCPs) and real-time wave buoys throughout the coastal waters of Nova Scotia. Data obtained from the project validated model outputs for wind and wave conditions at finfish aquaculture sites. A province-wide wave atlas has also been created. For more information visit [https://cmar.ca/2020/07/14/exposure\\_modeling/](https://cmar.ca/2020/07/14/exposure_modeling/).

**Registration Link:**

[https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq\\_BrKsbhnSBa1EMD](https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq_BrKsbhnSBa1EMD)

Note: Zoom invitation will be sent immediately following registration.

We hope to see you there!

Cheers,

The AANS Team



**Laura Carvalho Morris**

*R & D Coordinator* **T:** (902) 422-6234 **C:**  
(902) [REDACTED]

*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Laura Carvalho Morris](#)  
**Subject:** Re: Exposure Modelling Presentation  
**Date:** February 19, 2021 11:29:04 AM

---

Good morning,

This is a reminder that the Exposure Modelling Project presentation is coming up on **Friday, February 26<sup>th</sup> from 11:00 AM to 12:00 PM.**

**Registration**

**Link:** [https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq\\_BrKsbhnSBa1EMD](https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq_BrKsbhnSBa1EMD)

Note: Zoom invitation will be sent immediately following registration.

Please don't hesitate to reach out if you have any questions.

Cheers,



**Laura Carvalho Morris, MSc.**

*Research & Development Coordinator* T: (902)-422-6234 C: [REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



On Thu, Jan 28, 2021 at 11:54 AM Laura Carvalho Morris <[RDC@seafarmers.ca](mailto:RDC@seafarmers.ca)> wrote:

Good afternoon,

Please join us for a presentation with project partners Dynamic Systems Analysis (DSA) and the Centre for Marine Applied Research (CMAR) on **February 26<sup>th</sup> from 11:00 AM to 12:00 PM** on the Exposure Modelling Project.

Wave and current conditions at nearshore aquaculture sites in Nova Scotia were largely unquantified prior to the Exposure Modelling project. The project was launched in 2019 to provide data to aquaculture operators that is vital to site selection, engineering design, and operation planning. It also supports sound decision-making by research organizations and regulators.

The project deployed Acoustic Doppler Current Profilers (ADCPs) and real-time wave buoys throughout the coastal waters of Nova Scotia. Data obtained from the project validated model outputs for wind and wave conditions at finfish aquaculture sites. A province-wide wave atlas has also been created. For more information visit [https://cmar.ca/2020/07/14/exposure\\_modeling/](https://cmar.ca/2020/07/14/exposure_modeling/).

**Registration Link:**

[https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq\\_BrKsbhnSBa1EMD](https://us02web.zoom.us/meeting/register/tZckfu6vqzsjHdzpqeJUq_BrKsbhnSBa1EMD)

Note: Zoom invitation will be sent immediately following registration.

We hope to see you there!

Cheers,

The AANS Team



**Laura Carvalho Morris**

*R & D Coordinator* **T:** (902) 422-6234 **C:**  
(902) [REDACTED]

*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Tom Smith](#)  
**To:** [Tom Smith](#)  
**Subject:** AANS Annual General Meeting - March 3, 2021  
**Date:** February 22, 2021 3:20:17 PM  
**Attachments:** [AANS AGM Draft Agenda - March 3 - 2021 \(1\).docx](#)  
[AANS AGM minutes Feb27 2020.docx](#)  
[2020 AANS update - ED.docx](#)  
[Shellfish Program Update - Feb 22 2021.docx](#)  
[RDC AGMBoardUpdate 3MAR21.docx](#)

---

Good afternoon, Please find attached materials for discussion at our upcoming AANS Annual General Meeting on Wednesday, March 3, 2021: start time is 12 noon AST.

- Draft Meeting Agenda
- AGM Meeting Minutes- AGM February 27, 2020
- Executive Director Report
- AANS/AFF Shellfish Project Report
- AANS R&D Update Report

=====  
The meeting this year is a virtual Annual General Meeting, The "ZOOM" login details are:

Join Zoom Meeting <https://us02web.zoom.us/j/85266884351?pwd=L3l2Y2dKSzVxZDBubm1SL3FyQXB5Zz09> Meeting ID: [REDACTED] 4351 Passcode: 234454

=====  
Additional Note:

**An overview of the revisions to the AANS Constitution and Bylaws is forthcoming later in the week in a dedicated email and members who have questions or comments are requested to submit them in advance of the AGM. There will not be a "line by line" review during the meeting. We will answer all questions.**

Best Regards, Tom



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



## **AANS Annual General Meeting**

Halifax Convention Centre, following the NSDFA Minister & Sea Farmers Conference

February 27, 2020 3:30pm-4:30pm

In attendance: Scott Samson, Neil Ross, Jesse Fortune, Philip Docker, Scott Jeffrey, Rachel Purdy, Nancy Purdy, Blaine Bond, Raymond d'Entremont, Robin Stuart, Nolan D'Eon, Rod Beresford, Jeff Nickerson, Leah Lewis-McCrea, Shaun Allain, Sam Pascoe, Donald Davis, Melissa Rommens, Mike Cameron, Margaret Harpell, Tom Smith, Sarah Hines, Monica Albert

Scott Samson (AANS President) and Tom Smith opened the meeting. A quorum was established and the meeting was called to order.

Minutes from the 2018 AGM (January 25, 2019) were circulated before the AGM and were approved without any amendments. *Neil motioned for approval and Robin seconded.*

The financial statements for year ended December 31, 2019 were presented. There was a cash balance of [REDACTED], but the balance is a very fluid number because of the conference tradeshow payments and strategic plan funding that was recently distributed. Overall, the AANS financials are stronger than last year, all accounts payable are current. The AANS investment account contains [REDACTED]. In 2020 tracking of internal costs will improve to reflect administration time spent on various projects.

Sarah Hines was introduced as the new R&D Coordinator. Sarah has a master's degree from Acadia University. It was noted that the position was vacant for 3 months which saved salary costs. Sarah Warford (Community Engagement Coordinator) has also begun parental leave. Monica Albert was introduced as a part time outreach/social media coordinator. Monica has a degree in Public Relations from Mount Saint Vincent University plus a strong skill set in web design and graphics. During the meeting, financial reports were circulated and it was agreed that members would be able to keep the report print outs. The statements are used regularly for funding applications and are not confidential. *Nolan motioned the approval of the financial report and Robin seconded it.*

Tom distributed and reviewed the executive directors report. He highlighted that community engagement is going to change from physical outreach by summer students to more of a marketing and social media approach. There are still plans to have at least one summer student this year. The proposed

AFF shellfish project will also have budget for administrative support through a dedicated project manager. The need to be proactive with traceability was also discussed, Sarah is looking at options for a new project focusing on certification standards. The main challenges and opportunities for 2019 were:

- Government regulations: We continue to stress that the growth of the aquaculture industry is being held back by delays in approving amendments and new leases. We continue to stress that the AANS wants to assist government to streamline processes and community relations.
- Strategic plan process: Over the coming months we will complete the strategic plan initiative and begin to present to industry, government and program funding organizations.
- Public Trust: We will be expanding our social media and communications plans to promote increased public awareness across the province.

Regarding government regulations Tom reported at the conference he contacted Loretta Robichaud, the new Deputy Minister for Agriculture, Aquaculture and Fisheries. The two made plans to meet in the next few weeks because she needs to understand what AANS does and how we can help improve the regulatory environment. We need to have clear messaging regarding speeding up the lease approval process. There is a difference between having regulations in place and how regulations actually function to move the industry ahead. There was discussion on this point, but the general consensus was that NS does have a good framework, there just needs to be a strong effort in making the regulations work and having the 150+ applications move through the system. Tom said his message to Loretta will include the fact that government is currently impeding industry growth. *Jesse approved the executive directors report and Jeff seconded it.*

Sarah gave an R&D update. Sarah will forward a copy of the R&D report following the meeting. The group decided that Tom had sufficiently recapped R&D and she would circulate the report via email with the meeting minutes.

Melissa brought forward a suggestion that the AGM should not be held at the tail end of the Seafarmers conference next year. There was general agreement and if the conference is jointly held with the NSDFA again next year AANS will explore holding the AGM during dedicated fisheries sessions earlier in the schedule.

The oyster committee held their first meeting earlier on February 27<sup>th</sup>. Trevor Munroe, Nolan D'Eon and Sam Pascoe will work on the committee. The first order of business is to find funding to conduct outreach meetings with oyster growers in Nova Scotia.

Nominations for the board of directors were held. The board meets in person at least 4 times annually, along with scheduled conference calls and members must be able to commit to active support roles.

The following members were nominated and approved to serve on the board of directors: Scott Samson, Donald Davis, Jeff Nickerson, Melissa Rommens, Sherman d'Entremont, Paul Budreski, Rod Beresford, Blaine Bond, Doug Bertram, Jesse Fortune, Nolan D'Eon, Mike Cameron, Leah Lewis-McCrea, Rachel Purdy and Robin Stuart.

Science advisors: Stefanie Columbo, Scott Jeffrey

*Scott Jeffrey motioned for the AGM to adjourn and Jesse seconded it.*

Following the AGM the board of directors held a discussion to appoint the executive committee.

The 2020 AANS Executive is:

Scott Samson- President

Jeff Nickerson- Vice President

Donald Davis- Treasurer

Doug Bertram- Secretary

Nolan D'Eon – Past President

**From:** [Tom Smith](#)  
**To:** [Tom Smith](#)  
**Subject:** AANS Annual General meeting Additional Materials  
**Date:** February 26, 2021 2:11:40 PM  
**Attachments:** [AANS Revised Bylaws Final.pdf](#)  
[AANS Revised Constitution Final.pdf](#)  
[2021 AANS Industry Awards- Descriptions docx.docx](#)  
[Tentative Membership Fee Schedule 2021 Version 2 \(2\).docx](#)

---

Good afternoon, for next week's AANS AGM please find attached additional materials for the meeting.

**Below is a note from the AANS Governance Committee regarding the proposed new bylaws and constitution for the AANS.**

=====

Dear Members,

Last year, the AANS Board of Directors formed a governance committee, with their first task to review and update the AANS Constitution and Bylaws.

The bylaws have not been officially updated since 1977; the constitution was more recently updated in 2015.

Within the constitution, the most significant change was to remove the Code of Responsibility. Its original purpose was to ensure members' compliance with minimum operational and farm management practices. Today, this is governed by regulations set by the Department of Fisheries and Aquaculture, and therefore, it is redundant for AANS to govern farm practices of its members.

Because of the age of the previous bylaws (1977), it is very difficult to compare the old and the new. The new bylaws build on a draft created in 2015 which were never officially approved. They were modernized and the following is a list a few of the most significant changes to the bylaws:

- New membership categories: First Nations and Educational Institutes.
- The board sets the membership fee level and the full membership votes on the fees at the AGM.
- The board of directors' positions are for two-year terms.
- No more than one representative per member organization is eligible to be a Director in any given year.

The revised constitution and bylaws have been reviewed by a lawyer.

Bylaws are legally binding so that day to day operational practices are generally not described within them. The governance committee is creating an additional document that will support the bylaws as a point of guidance for day-to-day activities. This operational guide will not be legally binding but will serve as a reference document to support the intent of the bylaws.

We will be seeking membership approval of the revised constitution and bylaws at the AGM next week. We request that you review these documents prior to the AGM so that we can discuss and address questions efficiently. You are encouraged to submit questions to the

Executive Director prior to the AGM so we can address as many as possible ahead of time.

=====

As well, for 2021, the Board of Directors has elected to recommend that AANS membership fees remain the same for 2021. The updated fee schedule recognizing all membership categories is attached.

=====

The AANS is delighted to announce the 2021 AANS Aquaculture industry awards for 2021. Following nominations from AANS members, attached are the 2021 winners of the AANS aquaculture industry awards. Nova Scotia Fisheries and Aquaculture Minister Keith Colwell will join AANS president Scott Samson in presenting the awards to these deserving award winners.

Looking forward to seeing you on the 3rd, Tom



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Monica Albert](#)  
**To:** [Stacey McCarthy](#)  
**Cc:** [Charlene LeBlanc](#)  
**Subject:** Re: Article for "Poised for Continued Growth"  
**Date:** August 11, 2021 5:05:44 PM

---

Wonderful to hear, Charlene!

Did you need the details on what we're looking for in an article, or do you have them on hand? Either way, let us know if you need anything.

Thanks,



**Monica Albert**

*Outreach Specialist* + (902)-422-6234  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



On Wed, Aug 11, 2021 at 4:50 PM Stacey McCarthy <[communications@seafarmers.ca](mailto:communications@seafarmers.ca)> wrote:

Hi Charlene,

That's great news. We would love to get your submission. I look forward to reading it!

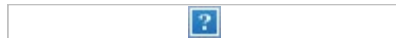
Cheers,

Stacey



**Stacey McCarthy**

*Marketing and Communications Manager*  
**T:** (902)422-6234 **C:** (902) [REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)





On Wed, Aug 11, 2021 at 4:26 PM Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

Just a quick note that we will be submitting a story for The Sea Farmer, if you are still looking for some content.

Thanks!



**CHARLENE LEBLANC**  
**Community Development Officer**

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

- 902-648-2623     [REDACTED]     [REDACTED]
- [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)
- [www.munargyle.com](http://www.munargyle.com)



**From:** [Tom Smith](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [REDACTED]; [Tom Smith \(tom.smith@seafarmers.ca\)](mailto:tom.smith@seafarmers.ca)  
**Subject:** Re: CLC Meeting Video  
**Date:** August 31, 2021 11:32:43 AM

---

yep , it's great , Thanks [REDACTED] , great job, Tom



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



On Tue, Aug 31, 2021 at 11:20 AM Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

Yes, it does work. Thanks [REDACTED]!

Charlene

---

[REDACTED]

[REDACTED]

[REDACTED] Non Responsive

[REDACTED]

[REDACTED]

**From:** [Monica Albert](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [Stacey McCarthy](#)  
**Subject:** Re: Article for "Poised for Continued Growth"  
**Date:** September 1, 2021 10:44:04 AM

---

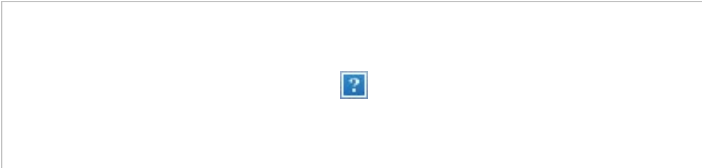
Hello Charlene!

I hope you've had a nice summer. I spoke to Stacey, and we made a couple of edits, as mentioned previously.  
[How do you feel about the article linked here?](#)

Thank you!



**Monica Albert**  
*Outreach Specialist* + (902)-422-6234  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L](#)  
[2W4](#)



On Fri, Aug 13, 2021 at 5:44 PM Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:  
Make edits anytime.  
Charlene

Sent from my iPhone

On Aug 13, 2021, at 4:50 PM, Monica Albert <[outreach@seafarmers.ca](mailto:outreach@seafarmers.ca)> wrote:

Hi Charlene,

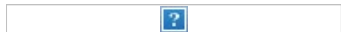
Apologies for the late response - thank you very much for this draft! It's excellent to hear how in-depth the ADA program is. This should be a great fit for the magazine. I look forward to seeing the image choices that go with it.

Do you mind if we potentially make a few edits in the future, or - given that this is a draft - would you prefer we wait until you're ready?

Thanks.



**Monica Albert**  
*Outreach Specialist* + (902)-422-6234  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L](#)  
[2W4](#)





On Thu, Aug 12, 2021 at 4:28 PM Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

---

**From:** Charlene LeBlanc  
**Sent:** Wednesday, August 11, 2021 5:11 PM  
**To:** Monica Albert <[outreach@seafarmers.ca](mailto:outreach@seafarmers.ca)>  
**Cc:** Stacey McCarthy <[communications@seafarmers.ca](mailto:communications@seafarmers.ca)>  
**Subject:** Re: Article for "Poised for Continued Growth"

Tomorrow I will send the draft without pics.

Thanks.

Charlene

Sent from my iPhone

On Aug 11, 2021, at 5:05 PM, Monica Albert <[outreach@seafarmers.ca](mailto:outreach@seafarmers.ca)> wrote:

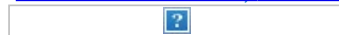
Wonderful to hear, Charlene!

Did you need the details on what we're looking for in an article, or do you have them on hand? Either way, let us know if you need anything.

Thanks,



**Monica Albert**  
*Outreach Specialist* + (902)-422-6234  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](https://www.aquacultureassociation.ca/)



about the Cost of Production Application - a major initiative currently being executed by the Agriculture Industry that can be easily adapted for aquaculture.

██████ has developed a Cost of Production application to provide the business owner with a clearer understanding of their daily, weekly, monthly and annual costs using smart sensor (IoT) technology. The smart sensors are attached to equipment such as power panels, tractors, vehicles, water pipes and other equipment to provide detailed insight into the operational costs to help save the business money and reduce their carbon footprint.

With our smart sensor application framework in place, we've also been involved in other projects which involve collecting environmental sensor data to make decisions around pesticide management for agriculture. It may be that there are similar types of projects for the aquaculture industry. We use LoRaWAN sensor technology which allows for battery powered sensors to be up to 25km away (line of sight) from the main gateway. This seems like it may be an excellent technology for aquaculture projects since line of sight is easier than land based projects.

**Register in advance for this meeting:**

<https://us02web.zoom.us/meeting/register/tZUsc-uhjrkiHdKJkPHjPWE-gjc5xrU2T9sz>

After registering, you will receive a confirmation email containing information about joining the meeting.

We hope to see you there!

Cheers,  
Laura



**Laura Carvalho Morris, MSc.**

*Research & Development Coordinator* **T:** (902)-422-6234 **C:** (902)-877-8825

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)

**From:** [Laura Carvalho Morris](#)  
**To:**

[Charlene LeBlanc](#);

**Subject:** Re: Cost of Production Application: Presentation by  
**Date:** September 16, 2021 10:00:01 AM

---

Good morning,

We hope you're having a great week!

For those of you who weren't able to make the presentation, we've uploaded a recording to the [AANS Media & Archives page](#). You'll find the Cost of Production Project presentation at the first link on the page.

Cheers,  
Laura



**Laura Carvalho Morris, MSc.**

*Research & Development Coordinator* **T:** (902)-422-6234 **C:** (902)-877-8825

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)

On Wed, Sep 8, 2021 at 9:58 AM Laura Carvalho Morris <[RDC@seafarmers.ca](mailto:RDC@seafarmers.ca)> wrote:  
Good morning,

This is a reminder that the Cost of Production Application presentation is coming up this **Friday, September 10 from 10:00 AM to 11:00 AM.**

Registration Link: <https://us02web.zoom.us/meeting/register/tZUsc-uhrjkiHdKJkPHjPWE->

**From:** [Kate Collins](#)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Re: Arichat  
**Date:** November 5, 2021 4:24:55 PM

---

Didn't realize you weren't on the latest email. I will forward any updates I receive from Merinov over the weekend and hopefully the weather holds for Tuesday!

**Kate Collins, MSc.**  
*Research & Development Manager*  
**C:** (902)-[REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)

On Nov 5, 2021, at 4:22 PM, Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

Okay! I was wondering if it was still on.  
Arichat harbour on Tuesday ( I didn't really want to go to Englishtown)

I will also book for Monday and Tuesday as originally planned. Looking forward to it.

Charlene

---

**From:** Kate Collins <[rdm@seafarmers.ca](mailto:rdm@seafarmers.ca)>  
**Sent:** Friday, November 5, 2021 4:11 PM  
**To:** Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)>  
**Subject:** Arichat

Hi Charlene,

Looking forward to hopefully seeing you in Arichat next week! I will be there Monday and Tuesday nights, and planning to help with fieldwork on Tuesday. When are you planning to be there?

**Kate Collins, MSc.**  
*Research & Development Manager*  
**C:** (902)-[REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)

**From:** [Tom Smith](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [REDACTED]; [Stacey McCarthy](#); [Kate Collins](#)  
**Subject:** Invitation - AANS Board reception  
**Date:** December 8, 2021 3:27:30 PM

---

Hi Charlene, just a quick note that the AANS Board is hosting a short reception next Thursday at the Future Inn in Halifax, Bayers Lake across from the Home Depot.

It's Dec 16 at 2:00pm-4:00pm

If you're able to join us that would be great but I realize it's a busy time of the year, All the best and hope to see you soon, Tom



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Tom Smith](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [REDACTED]  
**Subject:** postpone AANS holiday reception  
**Date:** December 14, 2021 11:43:19 AM

---

Hi Charlene, just a note that with the new public health rules , we're postponing the holiday reception till later in january, I'll let you know when we get it set up, all the best, Tom



**Tom Smith**

*Executive Director*

**T:** (902)-422-6234 **C:** (902)-[REDACTED]

*Aquaculture Association of Nova Scotia*

[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Kate Collins](#)

**To:**



**Cc:**

**Subject:** Atlantic Canadian Oyster Export Cafe registration is now open!

**Date:** January 11, 2022 9:29:46 AM

---

Hello all,

I am writing from AANS to let you know the Atlantic Canadian Oyster Export Café, to be held virtually on February 3, 2022, is now open for registration on the virtual meeting platform.

The link to register as a participant is: <https://go.b2b-2go.com/en/2022-atlanticcanada/>. Farmers and buyers will be registering this week as well, and you will be able to set up meetings with them as soon as they are registered. The event will kick off at 12pm AST on Feb. 3 with a one-hour Roundtable session, hosted by Michael-Ann Rowe of Off the Beaten Palate Productions and with presentations as described below:

### **Atlantic Canadian Oyster Export Café Roundtable Agenda**

- **Host and moderator**, Michael-Ann Rowe, Off the Beaten Palate Productions, opens the virtual oyster café
- **AANS Executive Director**, Tom Smith will give everyone a welcome
- **Consul General of Canadian Consulate NY**, Khawar Nasim, gives opening remarks
- **Aquaculture Expert speaker**: Amédée Savoie from La Maison BeauSoleil: the Godfather of oyster branding and North America's largest producer of cocktail oysters, will be speaking about his business and the future of the industry.
- **Restaurateur Expert speaker**: Sandy Ingber from Grand Central Oyster Bar will talk about the reopening of GCOB; challenges and pleasant surprises.
- **Atlantic Canada's culinary ambassador**, Alain Bosse will create recipes themed for the biggest oyster day of the year - Valentine's Day!
- **Oyster Educator, author and world shucking champion**, Patrick McMurray will demonstrate new ideas for 'Oysters to Go!' and discuss the need for more marketing 'of oysters for our health'!
- **Billion Oyster Project** Shell Collection Program Manager, update with Charlotte Boesch
- **OysterGro President and CEO**, Steen Gunterson presentation on environmental advancements with the OysterGro Aquaculture system
- **Seafood Ambassador and event coordinator**, Michael-Ann Rowe will share a video presentation and moderate a discussion on 'Marketing oysters for retailers and restaurants for the 'new normal'
- **Q & A with farmers and attendees**

Attendees can schedule one-on-one meetings with the farmers after the Roundtable 12PM-6PM; discuss farm location and oyster growth, new business, and plan promotions.

We look forward to seeing you on February 3!  
Thank you,



**Kate Collins, MSc.**

*Research & Development Manager*

**O:** (902) 422-6234

**C:** (902) [REDACTED]

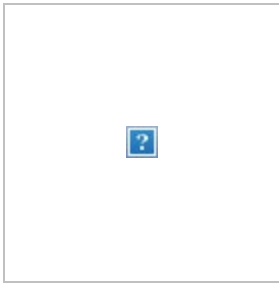
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



**From:** [Charlene LeBlanc](#)  
**To:** [Laura Carvalho Morris](#)  
**Subject:** promotional video, feel free to use  
**Date:** January 20, 2021 4:58:00 PM

---

<https://www.youtube.com/watch?v=Jh9BEEvNzdM>



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [REDACTED]  
**Cc:** [Clark, Marie-Ève](#); [Laura Carvalho Morris](#)  
**Subject:** RE: Next week suagr kelp deployment  
**Date:** November 20, 2020 2:01:00 PM  
**Attachments:** [image001.png](#)

---

I wanted to tell you that my visit also depends on the Covid-19 situation. AS you know, it does change daily.

I own a LTC home in my community and have to be extra cautious.

Charlene

**From:** [Charlene LeBlanc](#)  
**To:** [REDACTED]  
**Cc:** [Clark, Marie-Ève](#); [Laura Carvalho Morris](#)  
**Subject:** RE: Next week suagr kelp deployment  
**Date:** November 20, 2020 1:31:00 PM  
**Attachments:** [image001.png](#)

---

I was expecting your email. Yes, Tuesday looks very windy indeed!  
Talk later,

Charlene

**From:** [Charlene LeBlanc](#)  
**To:** [Tom Smith](#)  
**Subject:** RE: Open House invitation  
**Date:** July 17, 2019 9:44:00 AM

---

It will be great to see you again Tom!  
I have also invited [REDACTED].

Charlene LeBlanc

**From:** [Charlene LeBlanc](#)  
**To:** [Tom Smith](#)  
**Subject:** development plans  
**Date:** January 8, 2019 8:41:00 AM

---

Good morning Tom!

██████████ and I are working on development plans.

We were wondering if there are plans that have been submitted and approved, visible somewhere on the internet?

Call or email... Thanks!



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     ██████████     ██████████  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [Tom Smith](#)  
**Subject:** your power point  
**Date:** December 5, 2018 9:20:00 AM

---

Can you email me your PowerPoint so we can have it ready.



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [REDACTED]  
**Cc:** [Tom Smith](#); [Sarah Warford](#)  
**Subject:** RE: Public Meeting  
**Date:** November 13, 2018 1:16:00 PM

---

[REDACTED] and I tried to reach you a few times.  
Sure, send long all you have

**From:** [Charlene LeBlanc](#)  
**To:** [REDACTED]  
**Cc:** [Tom Smith](#); [Sarah Warford](#)  
**Subject:** RE: Public Meeting  
**Date:** November 13, 2018 9:56:00 AM

---

Perfect !

[REDACTED] is coming in later today and we will try to call.

Sounds great !

Charlene

**From:** [Charlene LeBlanc](#)  
**To:** [tom.smith@seafarmers.ca](mailto:tom.smith@seafarmers.ca); [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: Public meeting for Raymond d'Entremont  
**Date:** November 5, 2018 4:33:00 PM

---

Hi Tom!  
We want to change this date before it goes to publication.  
However we want to make sure you can attend.  
Are you available Thursday Dec 6<sup>th</sup> instead of Dec 4<sup>th</sup>?

Charlene

---

**From:** Charlene LeBlanc  
**Sent:** Wednesday, October 31, 2018 8:29 AM  
**To:** 'tom.smith@seafarmers.ca' <tom.smith@seafarmers.ca>; [REDACTED]  
<[REDACTED]>  
**Subject:** Public meeting for Raymond d'Entremont

**Date: Tuesday December 4, 2018**

**Time: 6 pm-8pm**

**Place: Municipality of Argyle administration building at 27 courthouse road in Tusket**

The public is invited to attend a meeting regarding three new applications for aquaculture sites submitted by [REDACTED] in La Grande Passe and off Calf Island, in Yarmouth County, Nova Scotia.

The public meeting is conducted as part of the Department of Fisheries and Aquaculture application review process to provide and enable the public to comment on the proposal. It will consist of a presentation by the applicant followed by a question and answer session. The input gathered will be used by the Department of Aquaculture and Fisheries to aid in their review of the application.

The proposed aquaculture site being discussed is site #1416 and it is for the suspended cultivation of American oysters.



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
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 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)  
**Subject:** Goodmorning from the Mun of Argyle  
**Date:** September 18, 2018 10:08:00 AM

---

Goodmorning.

I have been working with [REDACTED] and his option to lease; which was recently signed. As we get ready to do the scoping, we wanted to touch base with AANS. We are wondering if you assist with scoping, and if you would attend our public session.

Tentative date is early November.



CHARLENE LEBLANC  
Community Development Officer

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     [REDACTED]     [REDACTED]  
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 [www.munargyle.com](http://www.munargyle.com)



**From:** [Alain Muisse](#)  
**To:** [Kate Collins](#)  
**Cc:** [Alix d'Entremont](#)  
**Subject:** RE: good morning!  
**Date:** May 6, 2024 1:49:00 PM

---

I appreciate it. We will likely be approached by concerned residents and do not want to distract you from good work.

Please let me know if you need anything, just because it isn't here doesn't mean we are not here to help.

aa

---

**From:** Kate Collins <rdm@seafarmers.ca>  
**Sent:** Monday, May 6, 2024 11:57 AM  
**To:** Alain Muisse <admuisse@munargyle.com>  
**Cc:** Alix d'Entremont <gistech@munargyle.com>  
**Subject:** RE: good morning!

Hi Alain,

That makes sense, and I'll speak with Angelique about potential venues.

Thanks,  
Kate

**From:** [Alain Muise](#)  
**To:** [Kate Collins](#)  
**Subject:** this is the content i will be using, it needs to be shortened.  
**Date:** May 21, 2024 10:21:00 AM  
**Attachments:** [map with appications.jpg](#)  
[argyle-aquaculture-development-area-map-en.pdf](#)  
[ADA PowerPoint.pdf](#)

---

**From:** [Alain Muise](#)  
**To:** [Jeff Bishop](#)  
**Subject:** Re: Letter from Aquaculture Assoc. of NS to TIANS  
**Date:** May 24, 2024 11:42:20 AM

---

That letter was borderline irresponsible  
Sent from my iPhone

On May 24, 2024, at 11:32 AM, Jeff Bishop <[jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca)> wrote:

You don't often get email from [jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca). [Learn why this is important](#)

Thanks, Alain.

Sometimes a little push-back is needed...

-Jeff

---

Jeff Bishop - Executive Director  
Aquaculture Association of Nova Scotia  
[jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca) | [REDACTED]

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** May 24, 2024 11:23 AM  
**To:** Jeff Bishop <[jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca)>  
**Subject:** Re: Letter from Aquaculture Assoc. of NS to TIANS

Jeff,

This letter is brilliant.  
Sent from my iPhone

On May 24, 2024, at 11:14 AM, Jeff Bishop  
<[jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca)> wrote:

You don't often get email from [jeff.bishop@seafarmers.ca](mailto:jeff.bishop@seafarmers.ca). [Learn why this is important](#)

[REDACTED]

**From:** [Jeff Bishop](#)  
**To:** [Danny Muise](#)  
**Subject:** Re: Letter from Aquaculture Assoc. of NS to [REDACTED]  
**Date:** May 24, 2024 12:08:38 PM

---

You don't often get email from jeff.bishop@seafarmers.ca. [Learn why this is important](#)

Let me confirm this on my end, Warden. I'll be back to you. And FYI, I coped Alain on the letter as well, so he's seen it.

-Jeff

---

Jeff Bishop - Executive Director  
**Aquaculture Association of Nova Scotia**  
jeff.bishop@seafarmers.ca | [REDACTED]

---

**From:** Danny Muise <DMuise@munargyle.com>  
**Sent:** Friday, May 24, 2024 12:01:04 PM  
**To:** Jeff Bishop <jeff.bishop@seafarmers.ca>  
**Subject:** Re: Letter from Aquaculture Assoc. of NS to [REDACTED]

Hi Mr Bishop

Thank you for the email. There is so much misinformation out there and basically all coming from a group opposing the ADA. Is it possible to get permission to make this email public?

Danny Muise - Warden  
Councillor district 1  
Municipality of Argyle

Cel [REDACTED]

On May 24, 2024, at 11:14 AM, Jeff Bishop <jeff.bishop@seafarmers.ca> wrote:

You don't often get email from jeff.bishop@seafarmers.ca. [Learn why this is important](#)

Ms. [REDACTED]

Please find a letter attached.

-Jeff

---

**From:** [Jeff Bishop](#)  
**To:** [Danny Muise](#)  
**Cc:** [Alain Muise](#)  
**Subject:** Re: Letter from Aquaculture Assoc. of NS to [REDACTED]  
**Date:** May 24, 2024 3:02:39 PM

---

Warden...

We are going to post the letter on the AANS Facebook page... we'll tag the Municipality...that way you can share from there. I've copied Alain here, so staff can share it.

-Jeff

---

Jeff Bishop - Executive Director  
**Aquaculture Association of Nova Scotia**  
jeff.bishop@seafarmers.ca | 1.902.899.8890

**From:** [Charlene LeBlanc](#)  
**To:** [Tom Smith](#); [Scott Muise](#)  
**Subject:** digital version of latest newsletter  
**Date:** December 9, 2021 2:42:11 PM

---

Thanks for the newsletter with the Argyle Aquaculture article!  
I also have been thinking about next Thursdays invite and will RSVP when I make a decision

Can we access the digital version of the magazine?  
And more can we have permission to promote it on social media?



CHARLENE LEBLANC  
[Community Development Officer](#)

5 JE Hatfield Court / PO Box 10  
Tusket, Nova Scotia B0W 3M0

[REDACTED]     [REDACTED]     [REDACTED]  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [Scott Muise](#)  
**Subject:** FW: postpone AANS holiday reception  
**Date:** December 14, 2021 2:59:22 PM

---

**From:** Tom Smith <ExecutiveDirector@seafarmers.ca>  
**Sent:** Tuesday, December 14, 2021 2:58 PM  
**To:** Charlene LeBlanc <CLEblanc@munargyle.com>  
**Subject:** Re: postpone AANS holiday reception

No Problem Charlene, here it is, tom

[https://pub.lucidpress.com/Seafarmers-2021-Magazine/#\\_0](https://pub.lucidpress.com/Seafarmers-2021-Magazine/#_0)



**Tom Smith**  
*Executive Director*  
**T:** (902)-422-6234 **C:** (902)-[REDACTED]  
*Aquaculture Association of Nova Scotia*  
[2960 Oxford Street, Halifax, NS B3L 2W4](#)



On Tue, Dec 14, 2021 at 2:01 PM Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

Tom is it okay if we share the magazine article about Argyle?  
Is there a digital version somewhere?

Charlene