

From: [Charlene LeBlanc](#)
To: 480(1) Nolan 480(1)
[Redacted]
[Redacted] [Alix d'Entremont](#); 480(1)
Subject: TENDER - West Nova Agro March 2018.pdf
Date: Tuesday, March 13, 2018 9:36:57 AM
Attachments: [TENDER - West Nova Agro March 2018.pdf](#)

Some of you may have seen this list of items; if so, I apologize.

The first part is mostly farming equipment, however there are forklifts, ladders, a shed, shop vacs and much much more.

Charlene I. LeBlanc

Community Development Officer/ Agente de développement communautaire
Municipality of Argyle
27 Court House Rd PO Box 10 Tusket NS BOW 3M0
Phone: (902)648-2623 Cell: (902)749-8355

480(1)

From: Charlene LeBlanc [<mailto:CLeblanc@munargyle.com>]
Sent: Tuesday, March 20, 2018 9:56 AM
To: Vicki Swan <vswan@perennia.ca>
Cc: [nolandeor480\(1\)](mailto:nolandeor480(1)@munargyle.com) Alain Muise <admuise@munargyle.com>
Subject: RE: Meeting date

Good morning Vicki. After checking with Alain, Wednesday morning of next week, the 28th, would work best.
Does that work for you?
And is there any info/maps/data that you would like to have for the meeting?
Charlene

From: Vicki Swan <vswan@perennia.ca>
Sent: Monday, March 19, 2018 8:27 PM
To: Charlene LeBlanc <cleblanc@munargyle.com>
Cc: [nolandeor480\(1\)](mailto:nolandeor480(1)@munargyle.com) Alain Muise <admuise@munargyle.com>
Subject: Re: Meeting date

Awesome Charlene, sounds good. Thanks for rolling with it, I'll keep you guys posted!

Can't wait :)

Vicki

Sent from my iPhone

On Mar 19, 2018, at 8:20 PM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

Let's play it by ear. If you can't make it Friday that's no problem. We will rebook. Looking forward to seeing you!
Charlene

Sent from my iPhone

On Mar 19, 2018, at 7:56 PM, Vicki Swan <vswan@perennia.ca> wrote:

Hi Charlene,

I'm so glad you are able to welcome us on Friday. Just our luck, Bruce got word that he may get called into budget estimates on Friday. So we can tentatively plan for Friday

and I can keep you posted or we can proceed with just me but Bruce really wants to be there as well as this will be our first time potentially using this regulatory development tool. We can also try another date if you'd prefer. Please let me know how you'd like to proceed, my apologies for the potential snag with timing. We will sort it out!

Can't wait to catch up!

Thanks,
Vicki

Sent from my iPhone

On Mar 19, 2018, at 3:33 PM, Charlene LeBlanc
<CLeblanc@munargyle.com> wrote:

Are you kidding me? Please do come! I am available any time after 11

Sent from my iPhone

On Mar 19, 2018, at 1:04 PM, Vicki Swan
<vswan@perennia.ca> wrote:

Hello Charlene and Nolan,

Charlene, I hope you are doing well. I've transitioned into a new role that will fit well with your plans to create a business park of the sea in Argyle. I spoke briefly with Nolan and your Warden at the Sea Farmers conference in January and they suggested that Bruce and I come meet with you to explore what we can do to move this forward. I mentioned to Nolan last week that both Bruce and I could travel to Argyle this Friday, March 23rd if you and whoever else from your team would be available? If so please let me know and we will book it into our calendars, midday works

best for us as we will just be travelling down for the day. If Friday doesn't work for you, please let me know what date would be best and we will try our best to accommodate on our end.

Thanks, and I look forward to seeing you and hopefully working on this together!

Vicki

Victoria Savoie-Swan, PhD
Managing Director
Centre for Marine Applied
Research
Perennia Food and Agriculture
Inc.
P: 902-209-5871
E: vswan@perennia.ca

From: [Alain Muise](#)
To: [Charlene LeBlanc](#)
Subject: FW: Return on Investment
Date: Wednesday, April 25, 2018 2:00:00 PM
Attachments: [ROI Calculation.xls](#)
[ROI Calculation -2014Rev_sept 11.xls](#)

From: Nolan <nolandeon480(1)>
Sent: Friday, 14 October 2016 3:50 PM
To: Alain Muise <admuisse@munargyle.com>
Subject: Return on Investment

Attached is the ROI from Rheal Savoie.

Have a great day !

Kim D'Eon
EEL LAKE OYSTER FARM LTD.

----- Forwarded Message -----

Date: Thu, 13 Oct 2016 16:17:43 -0300
From: Rheal Savoie 480(1)
To: 'Nolan' <nolandeon480(1)>

Bonjour Nolan,

Je t'envoi 2 copies du ROI. Une copie, la première, est très simple et l'autre copie est plus complète mais aussi une peu plus complexe. Idéalement je pourrais faire l'exercice avec le groupe car je sais comment l'utiliser. **Si tu as besoin de plus amples renseignements, communique avec moi.** Nous sommes entrain de refaire le ROI pour qu'il soit un outil plus pratique pour tout le monde.

Merci!

Rheal Savoie

Owner/manager

Bouctouche Bay Industries Ltd

P.O. Box 2162

Bouctouche, New-Brunswick

Canada

E4S 2J2

480(1)

481(a)(ii)

System Requirement Calculation

Dated:

December 15, 2025

480(1)

481(a)(ii)

What will be your annual harvest

Yearly mortality rate %

1
0.015

480(1)

Total 480(2)(e)

Vexar bags required

Total 480(2)(e)

Seeds Pricing (Unit)

Market Pricing (unit)

Interest Rate

481(a)(ii)

480(1) Pricing (unit)

480(1) Units

100%
30%

Estimated Harvest

Estimated Harvest

Capital Investment

Personal Investment

481(a)(ii)

Notes:

Enter assumptions in Yellow boxes

Investment (units)
480(1) units
Oyster seeds

Costs
480(1) units
Oyster seeds

Investment (\$)
480(1) units
Oyster seeds
Investment S

Equipment

Total Investment

Total Capital Investme

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Totals
	481(a)(ii)						

480(2)(e)

481(a)(ii)

480(1)

ESTIMATE ONLY

Date 15-Dec-25

Dear Customer

Based our discussions, we are pleased to provide you with the following estimate for our new 480(1)™ system. Our estimate is based on the following assumptions:

Annual Harvest 500,000

Required 480(1) Units

481(a)(ii)

480(1)

System Requirement Calculation

Dated:

July 15, 2014

What will be your annual harvest

481(a)(ii)

480(1) units Required
Year 1
Year 2
Year 3
Year 4

480(1) required
Year 1
Year 2
Year 3
Year 4

Spat Pricing (Unit)

Market Pricing (unit)

Interest Rate

480(1) Pricing (unit)

480(1) Units

Estimated Harvest Year 3

Estimated Harvest Year 4

Capital Investment

Personal Investment 481(a)(ii)

6 Year Return

Annualized ROI

Notes:

Enter assumptions in Yellow boxes

Calculations are all in ROI sheet

Period

1

2

3

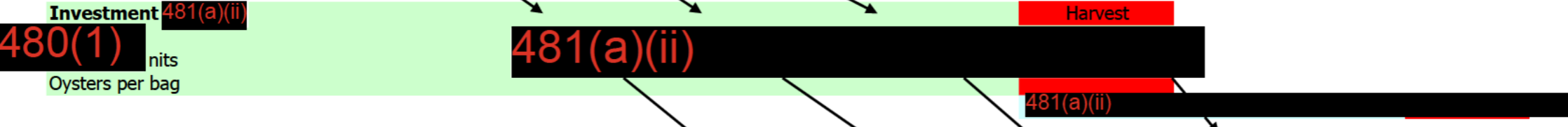
4

5

6

7

8



Investment (units)
 480(1) nits
 Oyster spat

Costs
 480(1) units
 Oyster spat

Investment (\$)
 480(1) nits
 Equipment
 Oyster spat

Total Investment

Total Capital Investment

481(a)(ii)

480(2)(e)

480(1)

ESTIMATE ONLY

Date 15-Jul-14

Dear Customer

Based our discussions, we are pleased to provide you with the following estimate for our new 480(1)™ system. Our estimate is based on the following assumptions:

Annual Harvest 481(a)(ii)

Required 480(1)

481(a)(ii)

From: [Charlene LeBlanc](#)
To: [nolandeon@480\(1\)](mailto:nolandeon@480(1)) [Colton D'Eon:480\(1\)](mailto:Colton D'Eon:480(1))
Subject: Dalhousie Management without Borders
Date: Wednesday, September 26, 2018 3:57:00 PM

For the 4th year in a row, Dal has accepted a project submission from myself. This one has to do with climate change and more specifically what would we do if we noticed a trend in the pH (getting more acidic). What could we do or plan to prevent a change in pH; etc...

There are 4 masters students coming down Sunday Oct 14th. They will be arriving around 10:30 and I have a meeting with them for a couple hours before venturing out.

Of course I would like to take them out to see an oyster farm, meet the farmers, and even for a sail around our many islands.

All weather permitting of course.

Can I get in touch with all of you again, as the date gets closer. I can certainly pay for gas used to tour us on the water.

If not, I can always call [**480\(1\)**](tel:480(1))



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From: [Colton D'Eon](#)
To: [Charlene LeBlanc](#)
Subject: Re: Eel Lake Nov 19.xls
Date: Monday, November 19, 2018 4:39:55 PM

I'd like to do biweekly for each lease.
Eel Lake is super easy (just off the wharf as you said).
Salt Bay we can do off the wharf there too, just need to make sure it's high tide. We can chat a day before you come and I'll let you know when it works for Salt Bay.

On Nov 19, 2018, at 4:17 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

Let me know when you would like water testing, and what body of water.
I can do it as frequent you desire; especially if its just off the wharf.
I can put it in my calendar and that way I won't forget.

Char

From: Colton D'Eon [480\(1\)](tel:4801) [@hotmail.com](mailto:)>
Sent: Monday, November 19, 2018 3:06 PM
To: Charlene LeBlanc <CLEblanc@munargyle.com>
Subject: Re: Eel Lake Nov 19.xls

Hey Char,
Xls is perfect. Love me some spreadsheets! Haha

It doesn't surprise me whatsoever in regards to the salinity. It's been nonstop rain for the past month and I've seen it low before.
I had some Eel Lake oysters over the weekend and there wasn't much of a salinity kick to them either.

Again, thanks making the trip and sending that over.

Cheers,

Colton

On Nov 19, 2018, at 1:42 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

Not sure if you prefer the data in an excel file or as a Pdf.

Look at the salinity!

The reading I took on the Friday were all 22.25 – 25.99.

Charlene

<Eel Lake Nov 19.xls>

From: [Colton D'Eon](#)
To: [Alix d'Entremont](#)
Subject: Stories
Date: Tuesday, November 27, 2018 1:36:57 PM

Hi Alix,

I was just on the phone with **480(1)** asking him if he knows of any local stories from our region?

He mentioned that you might have a few.

Basically, I'm looking at having a brief but interesting story that can be given out in the form of a card or something of the kind for when customers order our oysters at restaurants.

Is there any local stories that are based from Rocco point/Robert Island (for Salt Bay). And some for the eel lake area.

Anything you could think of would be appreciated.

If it makes it easier, I could swing by the municipality, too.

Thanks,

Colton D'Eon
SeaFarmer
Eel Lake Oyster Farm Ltd.
902-746-0171

From: [Charlene LeBlanc](#)
To: [nolan480\(1\)](#)
Subject: thank you
Date: Wednesday, December 5, 2018 8:34:00 AM
Attachments: [nolnbusiness.jpg](#)

I went to Halifax yesterday to attend the Dalhousie MWB presentation.
This is a picture of the corner of their poster.
I wanted to share it with you.

Charlene

From: [Charlene LeBlanc](#)
To: Nolan; nolan480(1)
Subject: Seawater analysis Salt Bay & Widgegums
Date: Friday, December 14, 2018 11:07:00 AM
Attachments: [image001.png](#)

Seawater analysis average Results									
Salt Bay									
								meter	U Ste Anne
		Aug-17	Nov-17	May-18	June 20/18	9-Nov	Nov 9/18		Average
pH				7.71	7.95	7.55	7.81		7.76
Salinity				17.29	20.1	24.43	26.53		22.09
Ammonia				0.04	0.06		0.032		0.04
Nitrate				0.47	0.47		0.47		0.47
Nitrite				0.5	0.5		0.5		0.50
Phosphorous				0.04	0.022		0.023		0.03
Silicon				0.374	0.458		0.84		0.56
Phytoplankton at 40x				1	2		10		4.33
Phytoplankton at 400x				80	290		780		383.33
Widgegum Island									
								meter	U Ste Anne
		Aug-17	Nov-17	May-18	June 20/18	9-Nov	Nov 9/18		Average
pH				7.69	8	7.58	7.77		7.76
Salinity				18.08	20.4	24.74	26.99		22.55
Ammonia				0.04	0.03		0.061		0.04
Nitrate				0.47	0.47		0.47		0.47
Nitrite				0.5	0.5		0.5		0.50
Phosphorous				0.04	0.018		0.024		0.03
Silicon				0.399	0.417		0.83		0.55
Phytoplankton at 40x				0	9		13		7.33
Phytoplankton at 400x				50	470		714		411.33



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- www.munargyle.com



From: [Charlene LeBlanc](#)
To: 480(1); Argyle-Council; 480(1); nolandeor; 480(1); 480(1)
Subject: Atlantic Fisheries Fund
Date: Tuesday, January 29, 2019 9:58:00 AM

480(1) will be doing a presentation and answering questions around the Atlantic Fisheries Fund. He is currently the contact person for the AFF. We invite anyone looking for further information to join us on at the Municipal Office in Tusket.

Friday Feb 8th
10am to 12
Council Chambers

The fund can be used for

- Innovation to encourages the development of new products and technologies;
- Infrastructure that encourages new technologies and processes to improve sector effectiveness and sustainability;
- Science Partnerships for industry-based collaborations to improve our knowledge and understanding of the North Atlantic marine environment

Requests of funds from AFF under 100K are non-repayable.

Come get the details, invite others.

	CHARLENE LEBLANC
	Community Development Officer
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	<input type="checkbox"/> cleblanc@munargyle.com <input type="checkbox"/> www.munargyle.com

From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#)
Subject: RE: Water testing
Date: Friday, February 8, 2019 4:26:00 PM

Well that sounds good.
Me and my meter will get dropped off there. Lol
C

From: Colton D'Eon [480\(1\)](#) @hotmail.com>
Sent: Friday, February 08, 2019 4:25 PM
To: Charlene LeBlanc <CLeblanc@munargyle.com>
Subject: Re: Water testing

Sounds good!
I'm sure we can take you our for a small booze cruise on a friday afternoon this summer. haha

From: Charlene LeBlanc <CLeblanc@munargyle.com>
Sent: February 8, 2019 3:44 PM
To: [nolandeon@480\(1\)](mailto:nolandeon@480(1)@hotmail.com) Colton D'Eon; [480\(1\)](#)
Subject: Water testing

FYI: I will be doing monthly water testing. The first Friday of every month. I will sample from dock, wharves, wherever. Maybe in the summer you can take me out in the bateau



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www.munargyle.com



From: [Nolan](#)
To: [Charlene LeBlanc](#)
Subject: Re: Water testing
Date: Saturday, February 9, 2019 2:30:24 PM

Most certainly we will.
Cheers
Nolan

On 2/08/19 3:44 p.m., Charlene LeBlanc wrote:

FYI: I will be doing monthly water testing. The first Friday of every month. I will sample from dock, wharves, wherever. Maybe in the summer you can take me out in the bateau



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[Community Development Officer](#)

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From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#); 480(1) [redacted]
Subject: RE: Bouctouche Bay
Date: Friday, June 7, 2019 12:49:00 PM

I am postponing for a couple weeks.

Sorry.

I will be in touch

From: Colton D'Eon 480(1) [redacted]@hotmail.com>
Sent: Friday, June 07, 2019 12:49 PM
To: Charlene LeBlanc <CLEblanc@munargyle.com>
Subject: Re: Bouctouche Bay

Hi Charlene,

We'll definitely be there.

On Jun 6, 2019, at 2:03 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

480(1) and 480(1) [redacted] wanted to come down and show some products.

Tuesday is the date.

I have to decide if this is really worth the while.

Will you men be in attendance?

I would also invite council and the 480(1) [redacted].

Just looking for feedback/ direction.



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480(1)

480(1)

From: Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)
Sent: Friday, June 07, 2019 12:49 PM
To: Charlene LeBlanc <CLEblanc@munargyle.com>
Subject: Re: Bouctouche Bay

Hi Charlene,

We'll definitely be there.

On Jun 6, 2019, at 2:03 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

[480\(1\)](#) and [480\(1\)](#) wanted to come down and show some products.

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From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#); [Nolan](#); 480(1) [redacted]
Subject: RE: event in July
Date: Tuesday, July 9, 2019 10:29:00 AM

How does Tuesday July 30th sound for this event?

I need your honest feedback ...

Should we do this?

Are the hours good?

I would like to invite our councilors, town mayor, warden, Mun of Yarmouth, Barrington mun, and the Economic Development officers that I meet with regularly like Digby and Clare as well.

Charlene

From: Charlene LeBlanc
Sent: Wednesday, July 03, 2019 9:57 AM
To: Colton D'Eon 480(1) [redacted]@hotmail.com>; Nolan <nolandeor480(1) [redacted] 480(1) [redacted]; 480(1) [redacted]
Subject: event in July

Good morning gentlemen.

Here's the plan.

The Argyle aquaculture website is completed and I would like to organize an event.

Here is what I have planned so far

- 12:15 Start with a luncheon in council chambers
- 1pm aquaculture website reveal
- 1:15 BBI group presentation
- 2pm end with a visit to Salt Bay

Invitees to include us & council with RSVP for luncheon and mingle, then public invited at 1 for reveal, also local media such as CJLS, Vanguard.

I need your feedback AND a July date that could work.



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480(1)

480(1)

480(1)

From: Charlene LeBlanc

Sent: Wednesday, July 03, 2019 9:57 AM

To: Colton D'Eon [480\(1\)@hotmail.com](#); Nolan <[nolandeor480\(1\)](#)> [480\(1\)](#)
[480\(1\)](#)

Subject: event in July

Good morning gentlemen.

Here's the plan.

The Argyle aquaculture website is completed and I would like to organize an event.

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From: [Charlene LeBlanc](#)
To: 480(1); Nolan; 480(1)
Subject: see attached poster
Date: Tuesday, July 9, 2019 1:25:00 PM
Attachments: [AquacultureOpenHouse.jpg](#)

Let me know if its ok.

July 30th the tide is high at 10:30.



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From: [Charlene LeBlanc](#)
To: [Nolan](#); [Colton D'Eon](#)
Subject: the poster and I need info
Date: Wednesday, July 10, 2019 10:45:00 AM
Attachments: [AquacultureOpenHouse.jpg](#)

Here is the poster.

If all is well with it, I will use it.

I would need the civic address to salt Bay



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From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#); [Nolan](#); 480(1)
Subject: Date change and Tide at Salt Bay
Date: Thursday, July 11, 2019 9:39:00 AM

Me again

BBI cannot come the 30 or 31st. They can come the 29th of July or August 1st.

August 1st is the best high date scenario (11:46).

Do you think we can start with 11am Salt bay visit, 12 noon website and BBI and 12:30 luncheon in council chambers?



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480(1)



On Thu., Jul. 11, 2019, 9:39 a.m. Charlene LeBlanc, <CLEblanc@munargyle.com> wrote:

Me again

BBI cannot come the 30 or 31st. They can come the 29th of July or August 1st.

August 1st is the best high date scenario (11:46).

Do you think we can start with 11am Salt bay visit, 12 noon website and BBI and 12:30 luncheon in council chambers?



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From: [Charlene LeBlanc](#)
To: [Argyle-Council](#); [Nolan](#); [480\(1\)](#); [cjs@radioabi.ca](#); [480\(1\)](#); [Pam Mood](#); [Valerie Lalande](#); [Natalie Smith](#); [Mark Blinn](#); [Terry Thibodeau](#); [Pam Doucet](#); [Alix d'Entremont](#); [Jeff Gushue](#); [Victoria Brooks](#); [Alain Muise](#); ["My Chris"](#); [Gwen LeBlanc](#); [480\(1\)](#); [@seafarmers.ca](#); [@seafarmers.ca](#); [480\(1\)](#); [info@yarmouthchamberofcommerce.com](#); [wren@westernren.ca](#)
Subject: Open House invitation
Date: Tuesday, July 16, 2019 3:57:00 PM
Attachments: [August1aquaculture.jpg](#)

Please find attached the poster for an Open House event on August 1st at 11am.

We will meet at Salt Bay at 11am where those interested will have the opportunity to visit the new solar powered oyster grader barge owned by d'Eons Oyster Company Ltd.

For those who do not want to travel via boat, be assured that the barge and the oyster farm are both very visible from the wharf.

The road to Salt Bay is unmarked, however it is across from Eel Lake Oyster Farm at 6590 Hwy #3 in Lower Eel Brook, and we will have it marked with a sign that says Salt Bay.

We can always carpool to Salt bay, so if you would like to meet at the municipal office around 10:30, we can arrange that.

After the visit to Salt Bay, guests are encouraged to join us in Council Chambers for a launch of our Aquaculture website, a small presentation by Bouctouche Bay Industries, a luncheon and a chance to mingle.

I hope you can join us and celebrate the oyster "growth" and the potential in our waters!

Please RSVP myself via email or phone, if you can attend.

	CHARLENE LEBLANC
	Community Development Officer
	27 Courthouse Road / PO Box 10 Tusket, Nova Scotia B0W 3M0
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	<input type="checkbox"/> cleblanc@munargyle.com <input type="checkbox"/> www.munargyle.com

From: [Nicole Albright](#)
To: [Charlene LeBlanc](#)
Cc: [Argyle-Council](#); [Nolan](#); [480\(1\)](#); [cjs@radioabl.ca](#); [480\(1\)](#); [Pam Mood](#); [Valerie Laiane](#); [Natale Smith](#); [Mark Blinn](#); [Jerry Thibodeau](#); [Pam Doucet](#); [Alix d'Entremont](#); [Jeff Gushue](#); [Victoria Brooks](#); [Alain Muise](#); [My Chris](#); [Gwen LeBlanc](#); [480\(1\)](#) [@seafarmers.ca](#); [480\(1\)](#) [@seafarmers.ca](#); [480\(1\)](#) [info@yarmouthchamberofcommerce.com](#); [wren@westernren.ca](#)
Subject: Re: Open House invitation
Date: Tuesday, July 16, 2019 4:48:17 PM

I would love to attend.

Nicole Albright
Sent from my iPhone

On Jul 16, 2019, at 3:57 PM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

Please find attached the poster for an Open House event on August 1st at 11am.

We will meet at Salt Bay at 11am where those interested will have the opportunity to visit the new solar powered oyster grader barge owned by d'Eons Oyster Company Ltd. For those who do not want to travel via boat, be assured that the barge and the oyster farm are both very visible from the wharf.

The road to Salt Bay is unmarked, however it is across from Eel Lake Oyster Farm at 6590 Hwy #3 in Lower Eel Brook, and we will have it marked with a sign that says Salt Bay.

We can always carpool to Salt bay, so if you would like to meet at the municipal office around 10:30, we can arrange that.

After the visit to Salt Bay, guests are encouraged to join us in Council Chambers for a launch of our Aquaculture website, a small presentation by Bouctouche Bay Industries, a luncheon and a chance to mingle.

I hope you can join us and celebrate the oyster "growth" and the potential in our waters!

Please RSVP myself via email or phone, if you can attend.



CHARLENE LEBLANC
Community Development Officer

27 Courthouse Road / PO Box 10
Tusket, Nova Scotia B0W 3M0

902-648-2623 902-749-8355 902-648-0367

cleblanc@munargyle.com

www.munargyle.com



<August1aquaculture.jpg>

From: [Danny Muise](#)
To: [Charlene LeBlanc](#)
Cc: [Argyle-Council](#); [Nolan](#); 480(1); [cjs@radioabl.ca](#); 480(1); [Pam Mood](#); [Valerie Lalonde](#); [Natale Smith](#); [Mark Blinn](#); [Lerry Thibodeau](#); [Pam Doucet](#); [Alix d'Entremont](#); [Jeff Gushue](#); [Victoria Brooks](#); [Alain Muise](#); [My Chris](#); [Gwen LeBlanc](#); 480(1); [@seafarmers.ca](#); 480(1); [@seafarmers.ca](#); 480(1); [info@yarmouthchamberofcommerce.com](#); [wren@westernren.ca](#)
Subject: Re: Open House invitation
Date: Tuesday, July 16, 2019 4:55:10 PM

I'll be able to attend for a while, I have another function at 480(1) at 1pm, it's their carnival

Danny Muise
Councillor District 1
Municipality of Argyle
902-648-0070

On Jul 16, 2019, at 3:57 PM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

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From: [Glenn Diggdon](#)
To: [Charlene LeBlanc](#)
Cc: [Argyle-Council](#); [Nolan](#); 480(1); [cjs@radioabl.ca](#); 480(1); [Pam Mood](#); [Valerie Laiane](#); [Natale Smith](#); [Mark Blinn](#); [Jerry Thibodeau](#); [Pam Doucet](#); [Alix d'Entremont](#); [Jeff Gushue](#); [Victoria Brooks](#); [Alain Muise](#); [My Chris](#); [Gwen LeBlanc](#); 480(1)@seafarmers.ca; 480(1)@seafarmers.ca; 480(1)@seafarmers.ca; [info@yarmouthchamberofcommerce.com](#); [wren@westernren.ca](#)
Subject: Re: Open House invitation
Date: Wednesday, July 17, 2019 9:01:10 AM

I will try my best to attend, Glenn

Sent from my iPad

On Jul 16, 2019, at 3:57 PM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

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<August1aquaculture.jpg>

480(1)

[Redacted]

[Redacted]

[Redacted]

[Redacted]

480(1)

[Redacted]

[Redacted]

From: Charlene LeBlanc <CLeblanc@munargyle.com>

Date: Tuesday, July 16, 2019 at 3:57 PM

To: Argyle-Council <Argyle-Council@munargyle.com>, Nolan <nolandeon480(1)>

480(1)
[Redacted]

480(1)
480(1) "cjs@radioabl.ca" <cjs@radioabl.ca>, 480(1)
, Pam Mood <mayor.mood@townofyarmouth.ca>, Valerie Lalande
<Valerie.Lalande@usaintanne.ca>, Natalie Smith <edo@townofyarmouth.ca>, ""Mark Blinn""
<mark@district.yarmouth.ns.ca>, Terry Thibodeau <tthibodeau@municipality.digby.ns.ca>,
Pam Doucet <pdoucet@munclare.ca>, Alix d'Entremont <gistech@munargyle.com>, Jeff
Gushue <cao@townofyarmouth.ca>, Victoria Brooks <Victoria@district.yarmouth.ns.ca>,
Alain Muise <admuisse@munargyle.com>, 'My Chris' <cfrotten@barringtonmunicipality.com>,
Gwen LeBlanc <agentargyle@cdene.ns.ca>, 480(1) @seafarmers.ca"
480(1) @seafarmers.ca>, 480(1) @seafarmers.ca" 480(1) @seafarmers.ca>,
480(1) , "info@yarmouthchamberofcommerce.com"
<info@yarmouthchamberofcommerce.com>, "wren@westernren.ca" <wren@westernren.ca>
Subject: Open House invitation

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☐ cleblanc@munargyle.com
☐ www.munargyle.com



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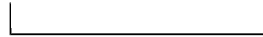
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<August1aquaculture.jpg>

From: [Charlene LeBlanc](#)
To: 480(1) [Louis Boudreau](#); [Nolan](#); [Vaughn d'Entremont](#)
Subject: RE: Update on oyster/sewer project.
Date: Friday, September 13, 2019 9:03:42 AM

I will have the team down in early October. Usually they come down on a Saturday.
I usually bring them to the red cap for a debrief, and bring them out.
I will have to show them Salt Bay, the sewer plant, and the distillery property.

Charlene

480(1) [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]

[REDACTED]

On Thu., Sep. 12, 2019, 10:41 p.m. Charlene LeBlanc, <CLeblanc@munargyle.com> wrote:

Here is the news.

"Dear Charlene,

After a busy few days, our MWB students (118 in total) have reviewed all of the project descriptions, ranked their top 5 choices and have been assigned to project groups. I'm happy to report that your project (**MWB Project 20_Municipality of the District of Argyle_Oysters and Distilleries**) generated significant interest from our students and has been assigned to an interdisciplinary team of graduate students."

This is great news for us and a super project for Dal. It's our 5th project pitched and accepted in a row. I will be meeting them via skype tomorrow and we will all meet them once they come down in October. Charlene

Sent from my iPhone

From: [Charlene LeBlanc](#)
To: 480(1); [Louis Boudreau](#); [Nolan](#); [Vaughn d'Entremont](#)
Subject: RE: Update on oyster/sewer project.
Date: Friday, September 13, 2019 9:03:42 AM

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480(1) [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]

[REDACTED]

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Sent from my iPhone

From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#); [Nolan](#)
Subject: water testing
Date: Tuesday, October 1, 2019 1:40:00 PM

Last week the salt bay test was
17.3 degrees
pH 7.26
salinity 25.6

Eel Lake was 18.30 degrees
pH 7.53
salinity 22.6



CHARLENE LEBLANC
[Community Development Officer](#)

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 cleblanc@munargyle.com
 www.munargyle.com



From: [Colton D'Eon](#)
To: [Charlene LeBlanc](#)
Subject: Re: water testing
Date: Tuesday, October 1, 2019 1:41:42 PM

Thank you!

On Oct 1, 2019, at 1:40 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

Last week the salt bay test was
17.3 degrees
pH 7.26
salinity 25.6

Eel Lake was 18.30 degrees
pH 7.53
salinity 22.6



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From: [Charlene LeBlanc](#)
To: [Nolan](#); [Colton D'Eon](#); [480\(1\)](#)
Subject: October 29 2019 water test
Date: Tuesday, October 29, 2019 3:57:00 PM
Attachments: [October 29 2019 water test.docx](#)

Have a look, at the sites I was at today.

The Basin is the unclassified body of water right of the Morris Island wharf.

Charlene

From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#)
Subject: RE: water testing
Date: Wednesday, November 6, 2019 9:05:00 AM

Yes, so you want all reading that I recorded that day??

From: Colton D'Eon [480\(1\)](#) @hotmail.com>
Sent: Wednesday, November 06, 2019 8:40 AM
To: Charlene LeBlanc <CLEblanc@munargyle.com>
Subject: Re: water testing

Hey Charlene,
Do you have a few mins to send over those readings?
Thanks,
Colton

On Nov 5, 2019, at 10:59 AM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

I am home but will give you all my readings from that day when I get back in.

Sent from my iPhone

On Nov 5, 2019, at 10:56 AM, Colton D'Eon [480\(1\)](#) @hotmail.com> wrote:

Hey Char,

[480\(2\)\(f\)](#)

I was hoping you had a couple extra measurements from when you did the water testing on Oct 1 (the same figures as you just sent last week)
Im thinking the more the merrier for parameters.

Thanks

Colton

From: Charlene LeBlanc <CLEblanc@munargyle.com>
Sent: October 1, 2019 1:40 PM
To: Colton D'Eon [480\(1\)](#) @hotmail.com>; Nolan <[nolandeon480\(1\)](#)>
Subject: water testing

Last week the salt bay test was
17.3 degrees
pH 7.26
salinity 25.6

Eel Lake was 18.30 degrees

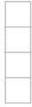
pH 7.53
salinity 22.6



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- cleblanc@munargyle.com
- www.munargyle.com



From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#)
Subject: RE: water testing
Date: Wednesday, November 6, 2019 9:36:00 AM

EEL LAKE Oct 29, 2019

Temp 12
Orp +0083.1 mV
pH 7.37
DO 109.5 %Sat
DO: 11.03 mg/L
EC: 34.52 mS/cm
TDS: 22.44 g/L
SAL: 21.69 ppt
SSG: 16.5
Cphl: 0011.81 ug
LBARO: 10.29mb

From: Colton D'Eon 480(1) @hotmail.com>
Sent: Wednesday, November 06, 2019 8:40 AM
To: Charlene LeBlanc <CLeblanc@munargyle.com>
Subject: Re: water testing

Hey Charlene,
Do you have a few mins to send over those readings?
Thanks,
Colton

On Nov 5, 2019, at 10:59 AM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

I am home but will give you all my readings from that day when I get back in.

Sent from my iPhone

Duplicate from Pages 38/39

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

From: [Charlene LeBlanc](#)
To: [Colton D'Eon](#)
Subject: Re: water testing
Date: Wednesday, November 6, 2019 12:45:48 PM

I have some. I was off August so I don't have aug and sept.

Sent from my iPhone

On Nov 6, 2019, at 12:02 PM, Colton D'Eon [480\(1\)@hotmail.com](#)> wrote:

Duplicates from Pages 38/39

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

From: [Charlene LeBlanc](#)
To: [Alix d'Entremont](#); [Scott Muise](#)
Cc: [Colton D'Eon](#)
Subject: Oyster farming 101 video
Date: Wednesday, June 17, 2020 9:53:00 AM

The video, as Colton pointed out, showed no pfds being worn on the boat.
Therefore we cannot use it.

Let's finish the Public engagement we are working on for Land Use and MPS,
and after July 1, we will focus on the ADA public engagement, using the format we have been using.



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From: [Charlene LeBlanc](#)
To: [nolandeon@480\(1\)](mailto:nolandeon@480(1)) [Colton D'Eon](#)
Subject: video of oysters tumbling
Date: Tuesday, July 28, 2020 11:44:00 AM

Do you have that?
Scott would like it.
I am attaching him to this email.

Thanks!



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 www.munargyle.com



From: [Charlene LeBlanc](#)
To: [Scott Muise](#); [nolandeor480\(1\)](#) [Colton D'Eon](#)
Subject: video
Date: Tuesday, July 28, 2020 11:49:00 AM

<https://youtu.be/HbtlppQMaFg>

who owns this? And can we use it



CHARLENE LEBLANC
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From: [Colton D'Eon](#)
To: [Charlene LeBlanc](#)
Subject: Re: video of oysters tumbling
Date: Tuesday, July 28, 2020 2:14:51 PM

Pas de probleme!

Colton D'Eon



www.deonoystercompany.com

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Jul 28, 2020, at 2:11 PM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

Yeah... I knew that actually! Sorry!
Charlene

From: Colton D'Eon [480\(1\)](#) @hotmail.com>
Sent: Tuesday, July 28, 2020 2:10 PM
To: Charlene LeBlanc <CLEblanc@munargyle.com>
Cc: nolandeon [480\(1\)](#)
Subject: Re: video of oysters tumbling

Hey Char,
I'm currently [480\(1\)](#) But can check when I get back next week.
We might have a quick vid of it.

Colton D'Eon

|

<~WRD0000.jpg>

www.deonoystercompany.com

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Jul 28, 2020, at 11:44 AM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

Do you have that?

Scott would like it.
I am attaching him to this email.

Thanks!

CHARLENE LEBLANC
[Community Development Officer](#)

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2623 8355

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cleblanc@munargyle.com

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www.munargyle.com

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<~WRD0000.jpg>

From: [Charlene LeBlanc](#)
To: [Nolan](#)
Subject: Re: video
Date: Tuesday, July 28, 2020 5:46:20 PM

We just wanted a tiny part of it showing oysters.

Sent from my iPhone

On Jul 28, 2020, at 5:41 PM, Nolan <nolandeon@480(1)> wrote:

I would say it is mine and taste of nova scotia
Nolan

On 7/28/20 11:49 a.m., Charlene LeBlanc wrote:

<https://youtu.be/HbtlppQMaFg>

who owns this? And can we use it



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From: [Danny Muise](#)
To: [Charlene LeBlanc](#)
Cc: nolandeor; 480(1); Colton D'Eon; 480(1); [Angelique Leblanc](#); 480(1); [Alain Muise](#)
Subject: Re: Scouting & stakeholder meeting
Date: Wednesday, September 23, 2020 9:13:32 AM

I'm available

Danny Muise - Warden
Councillor district 1
Municipality of Argyle
902-648-0070
Cel 902-746-8287

On Sep 23, 2020, at 9:07 AM, Charlene LeBlanc <CLEblanc@munargyle.com> wrote:

480(1) and two colleagues will be in our region tonight and tomorrow. They, 480(1), are producing a video series for Department of Fisheries and Aquaculture about creating the conditions for the development of the aquaculture industry in Nova Scotia. He would like to schedule a meeting to discuss how we can best tell the story of the Argyle ADA as part of the video series. (There will be no videorecording or picture talking of us tomorrow).

Their approach will be in two phases - a location scout to meet with key players involved in this initiative and get a sense of the visual elements that we can capture, then we will return for a full shoot. They aim to schedule the shoot before the end of September/early Oct latest.

I am wondering if you can attend a group luncheon/meeting with 480(1) and myself tomorrow, Thursday at 11am. in council chambers.

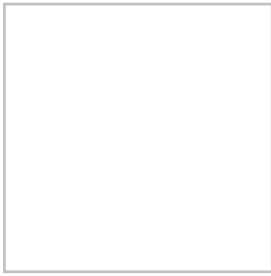
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cleblanc@munargyle.com

www.munargyle.com

Non Responsive

Non Responsive

From: Charlene LeBlanc <CLEblanc@munargyle.com>

Sent: September 23, 2020 9:08 AM

To: Danny Muise <DMuise@munargyle.com>; nolandeon480(1) Colton D'Eon
480(1) @hotmail.com>; 480(1); Angelique
Leblanc <aleblanc@westernren.ca>; 480(1)

Cc: Alain Muise <admuisse@munargyle.com>

Subject: Scouting & stakeholder meeting

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

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Non-Responsive

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



[REDACTED]

[REDACTED]

From: Angelique LeBlanc <aleblanc@westernren.ca>
Sent: Wednesday, September 23, 2020 9:17 AM
To: Charlene LeBlanc <CLeblanc@munargyle.com>; Danny Muise <DMuise@munargyle.com>;
[nolandeon@480\(1\)@hotmail.com](mailto:nolandeon@480(1)@hotmail.com); Colton D'Eon <[480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>; <[480\(1\)@480\(1\).com](mailto:480(1)@480(1).com)>

Cc: Alain Muise <admuisse@munargyle.com>

Non Responsive

[Redacted]

[Redacted]



From: Charlene LeBlanc <CLeblanc@munargyle.com>
Sent: September 23, 2020 9:08 AM
To: Danny Muise <DMuise@munargyle.com>; [@nolandeon@480\(1\)](mailto:nolandeon@480(1)) Colton D'Eon
[480\(1\)@hotmail.com](mailto:480(1)@hotmail.com); [480\(1\)@westernren.ca](mailto:480(1)@westernren.ca) Angelique LeBlanc
[480\(1\)@westernren.ca](mailto:480(1)@westernren.ca)
[Redacted]
[Redacted]
Cc: Alain Muise <admuisse@munargyle.com>
Subject: Scouting & stakeholder meeting

[480\(1\)@westernren.ca](mailto:480(1)@westernren.ca) and two colleagues will be in our region tonight and tomorrow. They, [480\(1\)@westernren.ca](mailto:480(1)@westernren.ca), are producing a video series for Department of Fisheries and Aquaculture about creating the conditions for the development of the aquaculture industry in Nova Scotia. He would like to schedule a meeting to discuss how we can best tell the story of the Argyle ADA as part of the video series. (There will be no videorecording or picture talking of us tomorrow).

Their approach will be in two phases - a location scout to meet with key players involved in this initiative and get a sense of the visual elements that we can capture, then we will return for a full shoot. They aim to schedule the shoot before the end of September/early Oct latest.

I am wondering if you can attend a group luncheon/meeting with Nic and myself tomorrow, Thursday at 11am. in council chambers.

Thanks for your interest to support this project and I look forward to hearing from you.

CHARLENE LEBLANC
Community Development Officer

27 Courthouse Road / PO Box 10
Tusket, Nova Scotia B0W 3M0

☐ 902-648-2623 ☐ 902-749-8355 ☐ 902-648-0367

☐ cleblanc@munargyle.com

☐ www.munargyle.com



From: [Colton D'Eon](#)
To: [Angelique LeBlanc](#)
Cc: Charlene LeBlanc; Danny Muise; nolandeor480(1) | 480(1)
Subject: Re: Scouting & stakeholder meeting
Date: Wednesday, September 23, 2020 9:34:19 AM
Attachments: [image001.png](#)

I'll be there.

Colton D'Eon



www.deonoystercompany.com

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

480(1)

[REDACTED]

From: Charlene LeBlanc <CLEblanc@munargyle.com>

Non-Responsive

[Redacted]

[Redacted]

From: Alain Muisse <admuisse@munargyle.com>
Sent: Wednesday, September 23, 2020 9:47 AM
To: Charlene LeBlanc <CLEblanc@munargyle.com>; Danny Muisse <DMuisse@munargyle.com>; nolandeon@[REDACTED] Colton D'Eon [REDACTED]@hotmail.com; [REDACTED] Angelique Leblanc <aleblanc@westernren.ca>; argyler89@hotmail.com; [REDACTED]

Subject: RE: Scouting & stakeholder meeting

I have an annual general meeting at 11 that I must attend. Can I come after? I will try to be done by 11:30.

Duplicate Pg 55

[Redacted]

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[Redacted]

From: [Charlene LeBlanc](#)
To: [480\(1\)](#) [Colton D'Eon](#)
Subject: new video
Date: Monday, November 16, 2020 3:46:02 PM

Good afternoon gentlemen.

Colton has a video that we would like to use instead of the one that is on the home page. I don't know how you will get it from Colton, but I am sure you will figure it out.

Merci!

Charlene

480(1)

[Redacted]

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[Redacted]

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480(1)

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From: [Colton D'Eon](#)
To: 480(1) [Charlene LeBlanc](#)
Subject: Re: new video
Date: Thursday, November 19, 2020 9:07:19 AM
Attachments: [Outlook-q0tiff15.png](#)
[D'Eon Oysters video.mp4](#)

<!--[if lte mso 15 || CheckWebRef]-->

Colton D'Eon has shared a OneDrive file with you. To view it, click the link below.

 [D'Eon Oysters video.mp4](#)

<!--[endif]-->

Morning!

480(1), please see the attached video.

It's not that long and there's voice over but I'm sure you can work your magic and take it out.

Let me know if you want/need anything else.

Thank you

--

Colton D'Eon
Operations Manager



DEon Oyster Company Ltd.

NON RESPONSIBLE
[Redacted text block]

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[Redacted]

[Redacted]

From: [Charlene LeBlanc](#)
To: 480(1) [Colton D'Eon](#)
Subject: RE: new video
Date: Thursday, November 19, 2020 11:07:00 AM
Attachments: [image002.png](#)

Yes, that is correct.

Char

Non Responsive
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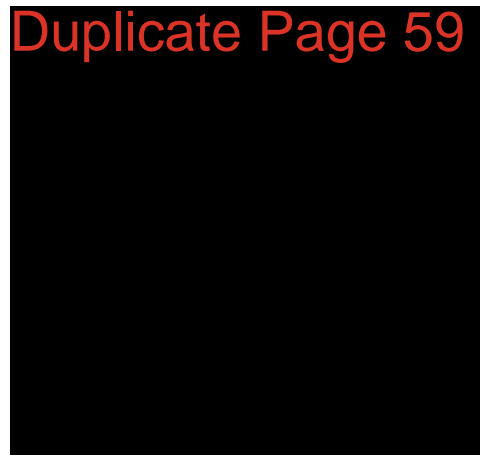
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On Nov 16, 2020, at 3:46 PM, Charlene LeBlanc <CLeblanc@munargyle.com> wrote:

Good afternoon gentlemen.

Colton has a video that we would like to use instead of the one that is on the home page.
I don't know how you will get it from Colton, but I am sure you will figure it out.

Merci!

Charlene

From: [Charlene LeBlanc](#)
To: [nolandeon@480\(1\)](mailto:nolandeon@480(1)) [Colton D'Eon](#)
Subject: This comes from merinov which I have been in contact with
Date: Wednesday, December 9, 2020 2:58:00 PM

Hi Nolan and Colton. This comes from Merinov whci I have been in contact with lately on a project. Last week she talked about collecting spat. Here is what she wrote this week..

~~~I have to submit a project frame for my board, but for now they are thinking it is good idea to test various collectors for oyster spat.

I was thinking that we could first apply for a Engage grant which allows 25K for 6 months from the CRSNG. It requires an industrial partner that will put some in kind (boat time, deployment of collectors, site or facilities access, etc). Engage grant partner needs to be an industry (municipalities are not considered but could be collaborators in my understanding) and requires an industry with a minimum of 2 full time employees. Is the company that you were referring to meet this criteria? Do you think we could go ahead with this approach?

For the project, it needs to be refined, but I could propose to do 1) a review of the methods used and collector types, 2) collector deployments at some sites during the summer season along with doing a monitoring of oysters maturation and then 3) a review and technical perspective for spat collection from collectors. It will allows to identify the weakness of the process and we could thereafter work on refining the methods /timing of deployments/retrieval. ~~~

What are your thoughts?



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Non Responsive  
[Redacted]  
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---

**From:** Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)>  
**Sent:** Thursday, December 10, 2020 9:01 AM  
**To:** Colton D'Eon <[480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>; nolandeon <[480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; Danny Muise <[DMuise@munargyle.com](mailto:DMuise@munargyle.com)>  
**Subject:** initial meeting with Merinov

Good morning Colton & Nolan,

Merinov is looking at meeting virtually next week.  
Tuesday and Wednesday are good for me. Let me know what works for you.

I have copied Alain and the warden to inform them that Merinov (a marine science organization based in Quebec) is hoping to do a couple projects in our water.  
Details of project #1 :  
1) a review of the methods used and collector types,  
2) collector deployments at some sites during the summer season along with doing a monitoring of oysters maturation and then  
3) a review and technical perspective for spat collection from collectors.  
It will allow to identify the weakness of the process and we could thereafter work on refining the methods /timing of deployments/retrieval.

After we meet, we will have more details.

Merci!



**CHARLENE LEBLANC**  
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- [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)
- [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** [Colton D'Eon](#); [nolandeon](#) [REDACTED]  
**Subject:** FW: Your assistance please  
**Date:** Wednesday, December 16, 2020 3:25:00 PM  
**Attachments:** [Aquaculture Teaching Presentation draft Dec 2020.pptx](#)  
**Importance:** High

---

On page 9 you will see what courses they need help with.

---

**From:** 480(1) [REDACTED]  
**Sent:** Wednesday, December 16, 2020 2:32 PM  
**To:** Charlene LeBlanc <CLeblanc@munargyle.com>; 480(1) [REDACTED]  
**Subject:** Your assistance please  
**Importance:** High

Good afternoon,

We are in a bind and looking for people who can help in teaching the aquaculture program. Due to some issues, we have openings for an instructor or instructors currently to begin in January. I am attaching a power point with the description of the program. It is three 3 week course which will be online that we need to fill.

Please if you have any suggestions, I would appreciate your assistance.

480(1)

Nova Scotia Community College  
Burrige Campus  
372 Pleasant Street  
Yarmouth, NS  
B5A 2L2  
T: 902-742-0642

480(1) [REDACTED]

F: 902-742-0519

[www.nsc.c.ca](http://www.nsc.c.ca)

[@NSCCNews](#)

[facebook.com/novascotiaincommunitycollege](https://facebook.com/novascotiaincommunitycollege)

[Instagram.com/novascotiaincommunitycollege](https://Instagram.com/novascotiaincommunitycollege))



**From:** [Colton D'Eon](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [nolandeon@480\(1\)](#)  
**Subject:** Re: virtual meeting with Merinov  
**Date:** Wednesday, December 16, 2020 4:00:31 PM

---

Jan would be perfect.  
We'll have plenty of office time at that point!

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

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On Dec 16, 2020, at 3:55 PM, Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

I have no idea. We can plan for January . Works for me

---

**From:** Colton D'Eon [480\(1\)](#) @hotmail.com>  
**Sent:** Wednesday, December 16, 2020 3:53 PM  
**To:** Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)>  
**Cc:** [nolandeon@480\(1\)](#)  
 with Merinov

Ok. We'll make something work on either of those days.  
How much heads up do you and them need?

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

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On Dec 16, 2020, at 3:43 PM, Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

Sorry... tomorrow doesn't work.

---

**From:** Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>  
**Sent:** Wednesday, December 16, 2020 3:31 PM  
**To:** Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)>  
**Cc:** [nolandeon480\(1\)](mailto:nolandeon480(1)@hotmail.com)  
**Subject:** Re: virtual meeting with Merinov

Hi Char,  
Would tomorrow work?  
Looks like Friday and Monday are both giving decent working days (as we are short of workable days until the new year).  
We could make a morning or afternoon work.

**Colton DEon**



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On Dec 15, 2020, at 10:59 AM, Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)> wrote:

What works for you? Can we try Friday afternoon or Monday Afternoon?



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 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#) on behalf of [480\(1\)](#)  
**To:** [Colton D'Eon](#); [nolandeon](#); [480\(1\)](#); [Charlene LeBlanc](#)  
**Subject:** FW: MERINOV-ARGYLE- EON Oyster

---

-----Original Appointment-----

**From:** [480\(1\)](#)  
**Sent:** Tuesday, December 22, 2020 9:52 AM  
**To:** [480\(1\)](#); Charlene LeBlanc  
**Subject:** MERINOV-ARGYLE- EON Oyster  
**When:** Tuesday, January 05, 2021 10:30 AM-11:30 AM (UTC-04:00) Atlantic Time (Canada).  
**Where:** Réunion Microsoft Teams

Bonjour Charlene,

As discussed, please forward to Eon oysters thanks !

---

Vous êtes invité à participer à une réunion Microsoft Teams

Nous rejoindre sur votre ordinateur ou votre appareil mobile

Cliquez ici pour participer à la réunion <[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_MzgxNjE2YTYtYTRmNy00Y2Y1LWlyYTMtMjE0YTg3MTQ1ZDZm%40thread.v2/0?context=%7b%22Tid%22%3a%22cb8d345a-9770-498c-b7d2-031c496b09a9%22%2c%22Oid%22%3a%22fb4a7767-6f1b-46a8-86cc-f4c7dae43dc6%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_MzgxNjE2YTYtYTRmNy00Y2Y1LWlyYTMtMjE0YTg3MTQ1ZDZm%40thread.v2/0?context=%7b%22Tid%22%3a%22cb8d345a-9770-498c-b7d2-031c496b09a9%22%2c%22Oid%22%3a%22fb4a7767-6f1b-46a8-86cc-f4c7dae43dc6%22%7d)>

Pour en savoir plus <<https://aka.ms/JoinTeamsMeeting>> | Options de réunion <[https://teams.microsoft.com/meetingOptions/?organizerId=fb4a7767-6f1b-46a8-86cc-f4c7dae43dc6&tenantId=cb8d345a-9770-498c-b7d2-031c496b09a9&threadId=19\\_meeting\\_MzgxNjE2YTYtYTRmNy00Y2Y1LWlyYTMtMjE0YTg3MTQ1ZDZm@thread.v2&messageId=0&language=fr-FR](https://teams.microsoft.com/meetingOptions/?organizerId=fb4a7767-6f1b-46a8-86cc-f4c7dae43dc6&tenantId=cb8d345a-9770-498c-b7d2-031c496b09a9&threadId=19_meeting_MzgxNjE2YTYtYTRmNy00Y2Y1LWlyYTMtMjE0YTg3MTQ1ZDZm@thread.v2&messageId=0&language=fr-FR)>

---

**From:** [Charlene LeBlanc](#)  
**To:** [480\(1\)](#); [nolandeor480\(1\)](#) [Colton D"Eon](#)  
**Subject:** charlene Leblanc"s Zoom Meeting

---

charlene Leblanc is inviting you to a scheduled Zoom meeting.

Join Zoom Meeting  
<https://us04web.zoom.us/j/73847957820?pwd=ejU1aFZwRTljTmFNVzJVODI5QXN5dz09>

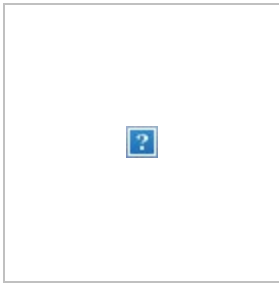
Meeting ID: 738 4795 7820  
Passcode: V85X28

**From:** [Charlene LeBlanc](#)  
**To:** [nolandeon](#); [480\(1\)](#); [Colton D'Eon](#)  
**Subject:** Hatchery  
**Date:** Thursday, January 21, 2021 9:32:00 AM

---

I have been thinking that maybe [480\(1\)](#) should be the industry partner with Merinov on the spat project.

He is really the one who can help us the most.



CHARLENE LEBLANC  
Community Development Officer

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 [www.munargyle.com](http://www.munargyle.com)



**From:** [Charlene LeBlanc](#)  
**To:** 480(1); nolandeor480(1) 480(1)  
**Subject:** Information on funding options (Farmworks)  
**Date:** Thursday, January 28, 2021 8:58:00 AM

---

Yesterday I had a meeting with Farmworks.  
I am not sure if you are familiar with them.  
They are based in Wolfville and support business who farm or make food or beverages.

They loan money, loans are unsecured, 6% interest, and are very flexible. Their money comes from investors who buy shares in Farmworks.

They would like to be paid back in 2 to 5 years.

Linda Best told us that they still have \$300,000 available to lend.

Companies should be at least 2 years old, and for those who are not, this email is for information.

<https://farmworks.ca/lending/>



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 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Alix d'Entremont](#)  
**To:** [Charlene LeBlanc](#); [Colton D'Eon](#)  
**Subject:** RE: meeting  
**Date:** Tuesday, June 8, 2021 3:18:00 PM  
**Attachments:** [CHS\\_Chart\\_32-25x46-5\\_Shellfish-MarinePlants\\_ShellfishClass.pdf](#)

---

Here it is.

---

**From:** Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)>  
**Sent:** Tuesday, June 8, 2021 3:06 PM  
**To:** Colton D'Eon <[480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>; Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Re: meeting

I will get alix to help. He has the map.

Sent from my iPhone

On Jun 8, 2021, at 3:03 PM, Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com) wrote:

Sure.

Are you able to send a pic via email and me and dad could discuss before we see you on Thursday?  
Might give us some time to see some potential other areas too.

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Jun 8, 2021, at 3:00 PM, Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

I can't do ten-ish. I have a meeting at 10.  
We can try Thursday???

---

**From:** Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)>  
**Sent:** Tuesday, June 8, 2021 2:50 PM  
**To:** Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)>  
**Cc:** Nolan <[nolandeon480\(1\)@hotmail.com](mailto:nolandeon480(1)@hotmail.com)>  
**Subject:** Re: meeting

We each have some meetings tomorrow morning but I could do mid morning.  
Say 10-10:30ish.  
I'll let dad reply with his schedule. I think he's in meeting most of tomorrow morning?

**Colton DEon**



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Operations Manager

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On Jun 8, 2021, at 9:37 AM, Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)>  
wrote:

I see it gives rain tomorrow. Could we meet at 8:30 or 9 tomorrow?  
We can come to you with map, or you can come to municipal office, or to my house.



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 [www.munargyle.com](http://www.munargyle.com)



Non Responsive

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

---

**From:** Charlene LeBlanc <[CLeblanc@munargyle.com](mailto:CLeblanc@munargyle.com)>

**Sent:** August 5, 2021 10:11 AM

**To:** Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com); [480\(1\)](mailto:480(1)@hotmail.com)

[REDACTED]

[REDACTED]

**Cc:** King, Matthew S <[Matthew.King@novascotia.ca](mailto:Matthew.King@novascotia.ca)>; Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>;

[480\(1\)](mailto:480(1)@hotmail.com)

**Subject:** Stakeholder committee meeting on Lobster bay

**\*\* EXTERNAL EMAIL / COURRIEL EXTERNE \*\***

**Exercice caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien**

We are planning a sail (meet and greet, with some water testing) on lobster bay. We would like to show you firsthand some of the bodies of water from which we have been collecting data for the purpose of developing an Aquaculture Development Area for shellfish and marine plants.

The tentative date is Wednesday August 11<sup>th</sup>.  
Sail time is 9am from the Breakwater wharf in Wedgeport.  
We will be travelling with Tuskent Island Tour Charter.  
There is no need to bring a pfd, as he has them on board.  
Estimated return to the wharf is 11:30.

Please RSVP if you would like to attend.



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Community Development Officer

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Tusket, Nova Scotia B0W 3M0

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- [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)
- [www.munargyle.com](http://www.munargyle.com)



**From:** [Colton D'Eon](#)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Re: Stakeholder committee meeting on Lobster bay  
**Date:** Thursday, August 5, 2021 2:13:25 PM

---

I'd love to go out for a sail and see how you collect samples and such.  
Count me in!

## Colton DEon



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Aug 5, 2021, at 10:10 AM, Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

We are planning a sail (meet and greet, with some water testing) on lobster bay. We would like to show you firsthand some of the bodies of water from which we have been collecting data for the purpose of developing an Aquaculture Development Area for shellfish and marine plants.

The tentative date is Wednesday August 11<sup>th</sup>.  
Sail time is 9am from the Breakwater wharf in Wedgeport.  
We will be travelling with Tusket Island Tour Charter.  
There is no need to bring a pfd, as he has them on board.  
Estimated return to the wharf is 11:30.

Please RSVP if you would like to attend.

CHARLENE LEBLANC  
[Community Development Officer](#)



27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

- 902-648-2623     902-749-8355     902-648-0367
- [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)
- [www.munargyle.com](http://www.munargyle.com)



Non Responsive

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Non Responsive [Redacted]

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[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Community Development Officer



27 Courthouse Road / PO Box 10  
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- [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)
- [www.munargyle.com](http://www.munargyle.com)



**From:** [Colton D'Eon](#)  
**To:** [Charlene LeBlanc](#)  
**Cc:** [480\(1\)](#); [Matthew S King](#); [Argyle-Council](#); [Alix d'Entremont](#)  
**Subject:** Re: Trip postponed  
**Date:** Tuesday, August 10, 2021 1:28:49 PM

---

No worries, Char.  
I'll see you next week.

### Colton DEon



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Aug 10, 2021, at 1:23 PM, Charlene LeBlanc <[CLEblanc@munargyle.com](mailto:CLEblanc@munargyle.com)> wrote:

We will be postponing our trip to lobster Bay to August 18th. Sorry about that, but the weather is too iffy. In the morning I will send a new invite for you to accept.  
Charlene

Sent from my iPhone

**From:** [Charlene LeBlanc](#)  
**To:** [Alix d'Entremont](#); 480(1) ; [Colton D'Eon](#); 480(1) ; [King, Matthew S](#); 480(1)  
**Subject:** Stakeholder Committee sail in Lobster bay

---

Please RSVP.

Hoping for dry, calm, and no fog.

It will be high tide going down.

Approximate trip distance.. 43kms.

No need to bring pfd's as they will have some onboard.

Charlene

**From:** [Charlene LeBlanc](#)  
**To:** [Colton D'Eon](#); 480(1) [redacted]; [King, Matthew S](#); [Alix d'Entremont](#); 480(1) [redacted]  
**Cc:** 480(1) [redacted]; [Alain Muise](#); [Eilidh Canning](#)  
**Subject:** Reminder and update  
**Date:** Tuesday, August 17, 2021 9:51:05 AM

---

Tomorrow it gives very light winds and nice temperature. We leave at 8:30am from the Breakwater wharf on the Jacquard road in Wedgeport. (for google maps enter: 480(1) [redacted] Arcadia for directions).

Update: due to wonderful attendance numbers, we are using a larger boat 480(1) [redacted]. We have extended an invite to our municipal council to join us. It has great seating, washroom, and pfd's. No ladders to climb, as it is equipped for tourists who travel to the Tusket Islands. We will not be able to visit one location due to its narrow channel, but we will be very close to it. Bring your own snack or water. We should be back at 11 or so.

Looking forward to it!



**CHARLENE LEBLANC**  
**Community Development Officer**

27 Courthouse Road / PO Box 10  
Tusket, Nova Scotia B0W 3M0

902-648-2623     902-749-8355     902-648-0367  
 [cleblanc@munargyle.com](mailto:cleblanc@munargyle.com)  
 [www.munargyle.com](http://www.munargyle.com)



**From:** [Colton D'Eon](#)  
**To:** [Charlene LeBlanc](#)  
**Subject:** Salt bay data  
**Date:** Wednesday, September 15, 2021 9:50:24 AM

---

Hi Char,  
Do you want have some data on the readings you've collected from salt bay over the years?  
Anything you have would be great!  
Just looking for some historical data. It used to be on the website, no?  
Thanks,

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

**From:** [Colton D'Eon](#)  
**To:** [Alain Muise](#)  
**Cc:** [Alix d'Entremont](#); 480(1); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1); [Matthew King](#); 480(1); [Chantale Newell](#)  
**Subject:** Re: good afternoon email  
**Date:** Wednesday, April 13, 2022 4:07:44 PM

---

I'm good for those times and open to either option for meeting up.

Thanks Alain,

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Apr 13, 2022, at 3:45 PM, Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

I hope this email finds you well. My name is Alain Muise, and I am the Chief Administrative Officer for the Municipality of Argyle. As you are all fully aware, we have selected you all to participate as advisors on our adventure to host the Aquaculture Development Area for Argyle. We are at the point in our commitment to support the Province of NS where we should meet and discuss where we are on the project. Our lead on the project for Argyle, Charlene LeBlanc, has decided to take on new life adventures, and has left the organization to pursue that. I will act as your contact for this period of transition, and have been briefed all the way through thanks to some of you here.

We can organize a hybrid or zoom meeting to respect your schedules and the weirdness that is COVID.

I am proposing the following three times, with the hope that you can give us 60 mins of your time.

Option one – April 19<sup>th</sup> at 4pm.

Option two - April 20<sup>th</sup> at 1:30 pm

Option three- April 20<sup>th</sup> at 4pm

Please select all options that work for you, and I will put out a second email to confirm the date and time. I can chair the meeting to keep it moving. Questions will be entertained at any point, and the full agenda is subject to change.

Preliminary agenda items include

1. Brief update on project (Matt King and Alix d'Entremont)
2. Update on organizations consulted on the work (Matt)
3. Polygons – where are they now and the work done (Matt King)
4. Update on local applications vs “non” local applications (Matt and Alain)
5. Public engagement and engagement with fishermen (Alix and Alain)
6. Other

The purpose is two fold, we want to inform you on where we are, and the next steps, and we need help from you on how to take this information to the public, either to the fishermen directly (as we have done before) or the general public.

I have copied Chantalle, as I will be asking her to assist on recording.

Thank you in advance for your commitment of time and energy towards this important project. With you , we will do our best to get it right!

Sincerely,  
Alain

**From:** [Alain Muise](#)  
**To:** [Alix d'Entremont](#); [Amely Jurgenliemk](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); [Colton d'Eon](#); 480(1)  
**Subject:** this week  
**Date:** Tuesday, April 19, 2022 9:19:03 AM

---

Good morning everyone,

I have received good feedback thank you very much! Unfortunately one of our provincial mates will be unable to attend this week. We will send revised dates and times once we hear back from him. Some of you may not be able to attend the next dates, so I will be setting up a zoom meeting to maximize your participation.

Apologies for the late notice on this email, and stay tuned for more dates to come.

Alain

Non-Responsive

On Fri, Apr 22, 2022 at 1:06 PM Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

Good day all,

I have been in touch with the province re the next stakeholder meeting and we have selected April 28<sup>th</sup> (Thursday) from 1:30 to 3:30. Please confirm your attendance via reply to this email. a calendar invite shall also follow, and we will be using a virtual platform for the meeting so you can join from anywhere.

The province will be doing a rather comprehensive summary of where we are now with the project, so lots of info for you.

Then, we will be asking you to assist us on doing public engagement with our fishers and our community.

In case you missed it, the agenda sent initially looked like this:

Preliminary agenda items include

1. Brief update on project (Matt King and Alix d'Entremont)
2. Update on organizations consulted on the work (Matt)
3. Polygons – where are they now and the work done (Matt King)
4. Update on local applications vs “non” local applications (Matt and Alain)
5. Public engagement and engagement with fishermen (Alix and Alain)
6. Other

The purpose is two fold, we want to inform you on where we are, and the next steps, and we need help from you on how to take this information to the public, either to the fishermen directly (as we have done before) or the general public.

Thanking you in advance for your participation.

Alix, can we contact 480(1) [REDACTED] via phone to be sure he is aware?

Alain

480(1) [REDACTED]

**From:** [Alain Muise](#)  
**To:** [Colton D'Eon](#)  
**Cc:** [480\(1\)](#); [Alix d'Entremont](#); [480\(1\)](#); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); [480\(1\)](#)  
[Matthew King](#); [480\(1\)](#)  
**Subject:** Meeting confirmation  
**Date:** Wednesday, April 27, 2022 12:18:01 PM

---

This email is to green light tomorrows meeting as we have enough participants. We will resend an agenda to all of you!

Aa

Sent from my iPhone

On Apr 27, 2022, at 11:53 AM, Colton D'Eon [480\(1\)](#) @hotmail.com> wrote:

I'll be in attending as well.

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)  
Operations Manager  
DEon Oyster Company Ltd.  
[902-746-0171](tel:902-746-0171)

On Apr 24, 2022, at 5:45 PM, [480\(1\)](#)  
[480\(1\)](#)

[Redacted text block]

[Redacted text block]

Non Responsive

[Redacted]

[Redacted]

Non Responsive

[Redacted]

[Redacted]

[Redacted]

Non Responsive

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** April 27, 2022 3:09 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>; 480(1) [Redacted];  
 [Redacted] <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>; Colton d'Eon [Redacted] <[\[Redacted\]@hotmail.com](mailto:[Redacted]@hotmail.com)>;  
 480(1) [Redacted] <[atthew King](mailto:atthewking@novascotia.ca)>  
 [Redacted] <[matthew.king@novascotia.ca](mailto:matthew.king@novascotia.ca)>; 480(1) [Redacted]  
**Cc:** Evan Nemeth <[enemeth@westernren.ca](mailto:enemeth@westernren.ca)>; 480(1) [Redacted]  
 [Redacted] Chantalle Newell <[cnewell@munargyle.com](mailto:cnewell@munargyle.com)>

**Subject:** zoom invite to Aquaculture meeting

To all,

I have included Evan and 480(1) to this link! To all, here is the zoom link for the meeting tomorrow. this will not be a televised meeting, but minutes shall be taken by Chantalle!

Join Zoom Meeting

<https://us02web.zoom.us/j/85677400448?pwd=cVdHUk5xMklvUHoxYkk0U2lBK2tjQT09>

Meeting ID: 856 7740 0448

Passcode: 011164

One tap mobile

+16475580588,,85677400448#,,,,\*011164# Canada

+17789072071,,85677400448#,,,,\*011164# Canada

Dial by your location

+1 647 558 0588 Canada

+1 778 907 2071 Canada

+1 780 666 0144 Canada

+1 204 272 7920 Canada

+1 438 809 7799 Canada

+1 587 328 1099 Canada

+1 647 374 4685 Canada

+1 669 900 6833 US (San Jose)

+1 929 205 6099 US (New York)

+1 253 215 8782 US (Tacoma)

+1 301 715 8592 US (Washington DC)

+1 312 626 6799 US (Chicago)

+1 346 248 7799 US (Houston)

Meeting ID: 856 7740 0448

Passcode: 011164

Find your local number: <https://us02web.zoom.us/u/kTRUiG0ha>



**CHANTALLE NEWELL**

Executive Assistant

5 J.E. Hatfield Crt / PO Box 10

Tusket, Nova Scotia B0W 3M0

902-400-0984

[cnewell@munargyle.com](mailto:cnewell@munargyle.com)

[www.munargyle.com](http://www.munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1) [redacted]; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1) [redacted]  
[Margo Coughlin](#); [Matthew King](#); 480(1) [redacted]  
**Cc:** [Chantalle Newell](#)  
**Subject:** Aquaculture Development Area - Stakeholder Committee  
**Date:** Thursday, April 28, 2022 4:37:17 PM

---

Committee Members,

Thank you all for your attendance and contributions to today's Aquaculture Development Area (ADA) Steering Committee meeting. As was expressed during the meeting, we take your questions and concerns seriously and would very much appreciate for you to send these to us in writing so that we can gather the information and contact the experts to be able to get back to you with meaningful responses.

I've placed detailed maps showing the potential ADA polygons on Dropbox. The total size of both files is about 40 Megabytes. You can access them via this URL:

<https://www.dropbox.com/sh/4gojqinq3xksz3m/AAANTLxiknMhT1gD5NGVQTSUa?dl=0>

480(1) [redacted], I will be sending you ESRI Shapefiles of the potential ADA polygons tomorrow in case you have the capabilities of opening these.

We will be circulating the minutes of today's meeting when they are ready and we will be in touch regarding our next meeting.

See you all again at the next meeting.

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166  
Mobile +1 902 307 0373  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1); [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1)  
[Margo Coughlin](#); [Matthew King](#); 480(1)  
**Cc:** [Chantalle Newell](#)  
**Subject:** RE: Aquaculture Development Area - Stakeholder Committee  
**Date:** Friday, April 29, 2022 8:56:30 AM  
**Attachments:** [image001.png](#)

---

Good morning,

I've got a few more things to share with you in relation to the maps that were emailed to you yesterday. Please let me know if you have any problems accessing the maps through the Dropbox link. If you would like paper copies, please let me know and I'll print some for you. Also, we would like to ask that you don't give either the digital versions or paper versions to other people since it is important for anyone looking at the proposed ADA polygons to also have knowledge of the context surrounding them. Also, through engagements with the Stakeholder Committee team and the fishers, there may be modifications to the proposed ADA polygons before they are presented to the wider public.

I also wanted to provide more details on the features shown on the maps since we ran out of time yesterday. Below you will see the legend for both maps. The "Preliminary ADA Sites" shown as green dots are areas that were tentatively identified as potential areas for the ADA by Charlene LeBlanc and myself prior to the engagement work that we have been doing for the past two years. The "Issued Marine Aquaculture Leases" are the existing marine aquaculture leases and these can also be viewed on the province's [Site Mapping Tool](#). The "Proposed ADA Polygons" in pink and purple are those that have been identified by the ADA team as the proposed polygons following engagements. They are divided into "Shellfish and Marine Plants" and "Marine Plants". The "Shellfish and Marine Plants" polygons are in areas that are classified as "approved" by the Canadian Shellfish Sanitation Program (CSSP) so would allow for both shellfish and marine plants. You can see the CSSP map [here](#). The "Marine Plants" polygons are those that are in areas that are not classified by CSSP, so therefore are not approved for shellfish, so would only allow for marine plants. The polygons with red hashing are those within 300 m of islands with breeding colonial birds. A 300 m buffer where no aquaculture should occur is suggested by the Canadian Wildlife Service around these breeding islands. If it is determined that this buffer is appropriate and should be implemented, then these hashed polygons would be removed from the ADA.

# Legend


 Preliminary ADA Sites (prior to analysis)

 Issued Marine Aquaculture Leases

## Proposed ADA Polygons

 Marine Plants

 Marine Plants (within 300 m buffer<sup>\*\*</sup>)

 Shellfish and Marine Plants

 Shellfish and Marine Plants (within 300 m buffer<sup>\*\*</sup>)

<sup>\*\*</sup> The 300 m buffer mentioned in the legend refers to a buffer distance suggested by the Canadian Wildlife Service around islands with breeding colonial birds.

Please let me know if you require any clarifications.

Thanks and have a good weekend.

[Redacted signature block]

**From:** [Alain Muise](#)  
**To:** [Colton D'Eon](#)  
**Cc:** [Alix d'Entremont](#); [nolandeon480\(1\)](#)  
**Subject:** Re: meeting request  
**Date:** Monday, May 9, 2022 6:33:05 PM

---

I can do that

Sent from my iPhone

On May 9, 2022, at 6:09 PM, Colton D'Eon [480\(1\)](#) @hotmail.com> wrote:

Perfect.  
12:30 on Thursday?

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On May 9, 2022, at 5:58 PM, Alain Muise  
<[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

I can only do 12:30 on that day, will that work?

---

**From:** Colton D'Eon [480\(1\)](#) @hotmail.com>  
**Sent:** Monday, May 9, 2022 5:38 PM  
**To:** [Alix d'Entremont](mailto:gistech@munargyle.com) <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Cc:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; [nolandeon480\(1\)](#)  
**Subject:** Re: meeting request

I was thinking of being there for right around 12.

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On May 9, 2022, at 5:12 PM, Alix d'Entremont  
<[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

Thursday would work for me since I'll be in Tusket that day.

Colton, when is your lunch break?

Sent from my Bell Samsung device over Canada's largest network.

---

**From:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Sent:** Monday, May 9, 2022 5:08:21 PM  
**To:** Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)  
**Cc:** [<nolandeon@480\(1\)>](mailto:nolandeon@480(1)) Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** RE: meeting request

It will , standby, I will chat with Alix and get back to you!  
looking at Wednesday or Thursday.

a

---

**From:** Colton D'Eon [480\(1\)@hotmail.com](mailto:480(1)@hotmail.com)  
**Sent:** Monday, May 9, 2022 1:35 PM  
**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>  
**Cc:** [<nolandeon@480\(1\)>](mailto:nolandeon@480(1)) Alix d'Entremont

<[gistech@munargyle.com](mailto:gistech@munargyle.com)>

**Subject:** Re: meeting request

Hi Alain,

Perhaps we could meet up in person this week at the municipal building?  
Would a meeting over lunch break work for you guys?

**Colton DEon**



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On May 5, 2022, at 3:37 PM, Alain Muise  
<[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

The D'eons,

Good afternoon people! With the departure of our former Community Development Officer, I have slipped into the role of coordination to get to the finish line on the ADA work. Alix has been an awesome partner in all of this. I look forward to connecting with you in the near future.

I would like to set a meeting with you and your partners at your request, to go over where we are on the ADA, and the locations that are being proposed. We would like to hear your thoughts on the areas, and any comments that

you may have on this. I can meet next week if you like, name the best day and time for you.

We would like to take minutes of the meeting, as part of any public engagement documentation we need to submit to the Province.

Colton received the shape files and locations as part of his involvement at the stakeholder committee meeting, but if you wish to have anything else, simply reply to all.

Hope this email finds you well.

Sincerely,

Alain

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); [Nolan](#)  
**Subject:** ADA Update Meeting

---

Nolan and Colton,

This time and date appears to work for all of us. We can meet at the Pubnico-Ouest Conference Room at our new Administration Building in Tusket.

We thank you for your participation so far and look forward to this week's meeting.

**From:** [Colton D'Eon](#)  
**To:** [Alix d'Entremont](#)  
**Subject:** Accepted: ADA Update Meeting

---

**From:** [Alix d'Entremont](#)  
**To:** [Webster, Timothy](#); [Charlene LeBlanc](#); [contact@deonoystercompany.com](mailto:contact@deonoystercompany.com); 480(1); 480(1)  
**Cc:** 480(1)  
**Subject:** RE: meet to plan the topo-bathymetric lidar surveys near Argyle  
**Date:** Tuesday, May 31, 2022 1:49:00 PM

---

Tim,

Thank you for your email. Charlene is no longer with the Municipality of Argyle, so I am now your contact. What specific project are you referring to in your email (...we can always pick it up next year in the project.)? Would you require any funding from the Municipality for the lidar work that covers the areas that we are interested in? How large of an area do you envision being able to cover within the Municipality of Argyle?

I have some suggestions regarding wild kelp beds, but I believe these would not coincide with the Aquaculture Development Area (ADA) potential polygons. We can talk about this later.

I will probably be available for a Wednesday or Thursday afternoon chat (after 1:30 pm). Please do send a Teams invite.

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166  
Mobile +1 902 307 0373  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

---

Non responsive

[Redacted]

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Non Responsive

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**Caution:** This message was sent from **outside the organization**. Please **do not click links or open attachments** unless you recognize the source of this email and know the content is safe.

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Non Responsive

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ADA Stakeholder Committee Members,

Thank you very much for your participation in the April 28 meeting. We have scheduled another virtual meeting of the group for June 23 at 2 pm. The Zoom link is provided below. Please reply to this email to let us know if you intend on attending or not.

Before the next meeting will be sending out an agenda and a list of responses to questions/concerns that were raised at the previous meeting.

As a reminder, the maps of the ADA polygons can be accessed through this Dropbox URL:

<https://www.dropbox.com/sh/4gojqjng3xksz3m/AAANTLxiknMhT1gD5NGVQTSUa?dl=0>

If you have any issues accessing the maps, please let me know.

Thank you very much for your contributions to this project.

Alix d'Entremont is inviting you to a scheduled Zoom meeting.

Topic: ADA Stakeholder Committee Meeting

Time: Jun 23, 2022 02:00 PM Halifax

Join Zoom Meeting

<https://us02web.zoom.us/j/89880141999?pwd=VFFpTnpNQ3hoREpPU0hROC9VeEZmUT09>

Meeting ID: 898 8014 1999

Passcode: 460493

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1 902 648 3166

Mobile +1 902 307 0373

[gistech@munargyle.com](mailto:gistech@munargyle.com)

Non-Responsive

[Redacted]

[Redacted]

**From:** Alix d'Entremont

**Sent:** Friday, June 10, 2022 3:24 PM

**To:** Alain Muise <admuisse@munargyle.com>; Colton D'Eon 480(1) @hotmail.com> 480(1)  
[Redacted] aleblanc@westernren.ca; 480(1)  
[Redacted] Margo Coughlin  
<mcoughlin@perennia.ca>; Matthew King <matthew.king@novascotia.ca>; 480(1)  
[Redacted] Evan Nemeth  
<enemeth@westernren.ca>; 480(1)

**Cc:** Chantalle Newell <cnewell@munargyle.com>

**Subject:** RE: Aquaculture Development Area - Stakeholder Committee Meeting - June 23

Happy Friday!

I'm emailing today to share with you a compilation of questions/concerns that were not properly addressed during our April 28 meeting along with responses from the Municipality and the NS Dept. of Fisheries and Aquaculture with assistance from the Centre for Marine Applied Research. It would be great if you could have a look at the attached document before our next meeting on June 23. If we missed any questions/concerns that were raised at our last meeting that we had not addressed then, please let me know. If you have any further questions/concerns please don't hesitate to email them to me and we can discuss them at the next meeting.

The Municipality has been busy re-engaging with local fishers during the past week and we are in the early stages of organizing public open houses for late July. We will keep you informed once we have more to share regarding the open houses.

I will be sending out an agenda for the June 23 meeting prior to the meeting day.

Have a good weekend.

[Redacted]

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1) [redacted] [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1) [redacted]  
[Margo Coughlin](#); [Matthew King](#); 480(1) [redacted] [Angélique LeBlanc](#)  
**Cc:** [Chantalle Newell](#)  
**Subject:** RE: Aquaculture Development Area - Stakeholder Committee Meeting - June 23  
**Date:** Thursday, June 23, 2022 11:41:00 AM  
**Attachments:** [2022-06-23 ADA Stakeholder Committee Meeting Agenda.pdf](#)

---

ADA Stakeholder Committee Members,

Please find attached the agenda for today's meeting at 2 pm via Zoom. The link for this virtual meeting is found in the agenda document and provided below.

<https://us02web.zoom.us/j/89880141999?pwd=VFFpTnpNQ3hoREpPU0hROC9VeEZmUT09>

We are looking forward to seeing you this afternoon.

---

**From:** Alix d'Entremont  
**Sent:** Friday, June 10, 2022 3:24 PM  
**To:** Alain Muise <admuise@munargyle.com>; Colton D'Eon 480(1) [redacted]@hotmail.com>; 480(1) [redacted]  
[redacted] aleblanc@westernren.ca; 480(1) [redacted]  
[redacted] 480(1) [redacted] Margo Coughlin  
<mcoughlin@perennia.ca>; Matthew King <matthew.king@novascotia.ca>; 480(1) [redacted]  
[redacted]; 480(1) [redacted] Evan Nemeth  
<enemeth@westernren.ca>; Shepherd, Reid <Reid.Shepherd@wsp.com>  
**Cc:** Chantalle Newell <cnewell@munargyle.com>  
**Subject:** RE: Aquaculture Development Area - Stakeholder Committee Meeting - June 23

Happy Friday!

I'm emailing today to share with you a compilation of questions/concerns that were not properly addressed during our April 28 meeting along with responses from the Municipality and the NS Dept. of Fisheries and Aquaculture with assistance from the Centre for Marine Applied Research. It would be great if you could have a look at the attached document before our next meeting on June 23. If we missed any questions/concerns that were raised at our last meeting that we had not addressed then, please let me know. If you have any further questions/concerns please don't hesitate to email them to me and we can discuss them at the next meeting.

The Municipality has been busy re-engaging with local fishers during the past week and we are in the early stages of organizing public open houses for late July. We will keep you informed once we have more to share regarding the open houses.

I will be sending out an agenda for the June 23 meeting prior to the meeting day.

Have a good weekend.

---

**From:** Alix d'Entremont

**Sent:** Thursday, June 23, 2022 11:42 AM

**To:** Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)>; 'Colton D'Eon' 480(1) @hotmail.com>; 480(1)

[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca) 480(1)

'Margo Coughlin' <[mcoughlin@perennia.ca](mailto:mcoughlin@perennia.ca)>; 'Matthew King' <[matthew.king@novascotia.ca](mailto:matthew.king@novascotia.ca)>; 480(1) 480(1)

; 'Shepherd, Reid' <[Reid.Shepherd@wsp.com](mailto:Reid.Shepherd@wsp.com)>;

Angélique LeBlanc <[aleblanc@westernren.ca](mailto:aleblanc@westernren.ca)>

**Cc:** Chantalle Newell <[cnewell@munargyle.com](mailto:cnewell@munargyle.com)>

**Subject:** RE: Aquaculture Development Area - Stakeholder Committee Meeting - June 23

ADA Stakeholder Committee Members,

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We are looking forward to seeing you this afternoon.

---

[Redacted signature block]

**From:** [Alix d'Entremont](#)  
**To:** [Colton D'Eon](#)  
**Subject:** ADA Video Recording

---

Video recording Colton d'Eon for an informational video on the ADA.

Non Responsive

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

---

**From:** Alix d'Entremont <gistech@munargyle.com>  
**Sent:** October 11, 2022 9:48 AM  
**To:** Alain Muise <admuisse@munargyle.com>; Colton D'Eon 480(1) [Redacted]@hotmail.com; 480(1) [Redacted] aleblanc@westernren.ca; 480(1) [Redacted] Margo Coughlin <mcoughlin@perennia.ca>; King, Matthew S <Matthew.King@novascotia.ca>; 480(1) [Redacted] aleblanc@westernren.ca  
**Cc:** Scott Surette <ssurette@munargyle.com>; Winters, Anne <Anne.Winters@wsp.com>  
**Subject:** Aquaculture Development Area - Public Open Houses - Wednesday, Oct 19

**\*\* EXTERNAL EMAIL / COURRIEL EXTERNE \*\***  
**Exercice caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien**

Stakeholder Committee Members,

I am emailing to let you know that the Municipality will be hosting two Open Houses related to the Aquaculture Development Area pilot project on Wednesday, October 19. These will be informal sessions open to the public where representatives of the Municipality, the Nova Scotia Department of Fisheries and Aquaculture and the Centre for Marine Applied Research will be available to answer questions. To inform visitors, we will offer a short looping video that explains why the Municipality is working on this project and provides basic details on the ADA. Maps of the potential areas and informational posters will be displayed. The public will be able to provide feedback directly to us or leave written comments.

Below are the locations and times. I've also attached our advertisement to this email.

**Glenwood Hall**  
5832 Highway 3, Glenwood  
1:00 pm to 3:00 pm

October 19, 2022

**Argyle Municipal Office**

5 J.E. Hatfield Crt, Tusket

6:00 pm to 8:00 pm

October 19, 2022

Details and videos related to the project are available now at <https://www.aquacultureargyle.com>. Starting tomorrow (Oct 12), we will be offering a public map of the potential locations and an online feedback form through our website at [www.munargyle.com/feedback](http://www.munargyle.com/feedback).

Please share these details with whoever you think would be interested (other members of your associations/companies, friends, family, etc.). I will be forwarding the details of the Open House to representatives of the groups listed below.

- i. Roseate Tern Working Group
- ii. Brazil Rock Lobster Association
- iii. Coldwater Lobster Association
- iv. Southwest Nova Scotia Biosphere Reserve
- v. Aquaculture Association of Nova Scotia
- vi. Sea Kayaking Symposium
- vii. Nova Scotia Community College
- viii. Nova Scotia Bird Society
- ix. Delta Waterfowl
- x. Yarmouth and Acadian Shore Tourism Association
- xi. Yarmouth-Shelburne Gaspereau Advisory Group
- xii. Atlantic Coastal Plains Flora Provincial Recovery Team

Thank you and hope to see some of you on Oct 19.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Colton D'Eon](#)  
**Subject:** RE: Cryopak - Specialists in cold chain packaging solutions and data loggers / Municipality Of Argyle Aquaculture  
**Date:** Friday, October 28, 2022 3:30:00 PM

---

Congratulations **480(1)** Yes, the Open Houses went very well. They were well attended. It was nice to see some residents there as well.

I was speaking with Matthew King of NSDFA today and he wasn't able to give me much regarding timelines. The NSDFA is still working with a few departments. I'm sorry I don't have a better answer.

---

**From:** Colton D'Eon **480(1)** @hotmail.com>  
**Sent:** Friday, October 28, 2022 3:00 PM  
**To:** Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)>  
**Subject:** Re: Cryopak - Specialists in cold chain packaging solutions and data loggers / Municipality Of Argyle Aquaculture

I also heard the Ada meetings went well the other week. **480(1)** and I wasn't able to attend.

But both dad and **480(1)** mentioned it went well.

Any news on how close the department is to finalizing everything?

## Colton DEon



[www.deonoystercompany.com](http://www.deonoystercompany.com)

Operations Manager

DEon Oyster Company Ltd.

[902-746-0171](tel:902-746-0171)

On Oct 28, 2022, at 8:24 AM, Alix d'Entremont <[gistech@munargyle.com](mailto:gistech@munargyle.com)> wrote:

All,

I just received this email from a company regarding insulated packaging and data loggers. This does not apply to the municipality, but I thought I'd send it along to you in case it is of interest.

---

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1) [redacted] [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1) [redacted]  
[Margo Coughlin](#); [Matthew King](#); 480(1) [redacted] [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); [Calvin D'Entremont](#)  
**Subject:** Aquaculture Development Area - Stakeholder Committee Update  
**Date:** Wednesday, December 21, 2022 2:24:46 PM

---

Stakeholder Committee Members,

I am emailing to provide a quick update on the ADA since we last met. The two open houses that were held on October 19 were very well attended. They took place in Glenwood and Tusket with a total of 39 participants representing a variety of interests. These include Council, commercial fishing, the aquaculture sector, the media, local groups and members of the community. Most of those attending were local fishers with interest in applying for leases/licenses, mostly for marine plants. I was very happy to see local residents asking questions and sharing concerns at these sessions. We received feedback both verbally and in writing during the meetings and also by email following the meeting. The feedback received has been forwarded onto the NS Dept. of Fisheries and Aquaculture.

We are currently working on a Local Stakeholder Report to be presented to the NS Dept. of Fisheries and Aquaculture and the Minister of Fisheries and Aquaculture. This report will be completed in the new year. We do not have a clear timeline to share regarding upcoming significant milestones for this pilot project, but I can tell you that both the province and the Municipality will be working hard on this in 2023.

I would like to organize another Stakeholder Committee meeting in early 2023, so please look out for an invite, likely in January.

I wish you all the very best during the upcoming holidays.

**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

Non Responsive

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

**From:** 480(1) [Redacted]

**Sent:** Thursday, January 5, 2023 12:29 PM

**To:** Alain Muise <admuisse@munargyle.com>

**Cc:** nolandeon 480(1) [Redacted] 480(1)

**Subject:** Re: new year meeting request

Hi Alain and Nolan

Yes, I can make it at 10 am tomorrow. See you there tomorrow.Regards

480(1)

On Thu, Jan 5, 2023 at 11:59 AM Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

Can we confirm 10 am with Nolan at argyle offices?

Sent from my iPhone

Non Responsive [Redacted]

[Redacted]

Non Responsive

[Redacted]

[Redacted]

On Fri, Dec 23, 2022 at 10:13 AM Alain Muise <[admuisse@munargyle.com](mailto:admuisse@munargyle.com)> wrote:

Hi Nolan!

First, I hope you and your family have a Merry Christmas!!

In the new year, I have been asked to connect both you and 480(1) here about potential investment possibilities. I am happy to accommodate a meeting here for you both, and willing to provide any sort of support you may desire in the convo.

I am connecting you both to arrange such a meeting at a day and time that works for you. I hope that the meeting is a positive one that supports your future business plans.

Once you have identified the day and time, please let me know and I will accommodate.!

Sincerely,  
Alain

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1) [redacted]; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1) [redacted]  
[Margo Coughlin](#); [Matthew King](#); 480(1) [redacted]; [Calvin D'Entremont](#)  
**Subject:** Aquaculture Development Area - Stakeholder Committee Update - March 2023  
**Date:** Tuesday, March 14, 2023 11:35:53 AM

---

Stakeholder Committee Members,

It has been about 3 months since the last update was sent out for the Aquaculture Development Area (ADA), so I thought it was time for another email to let you know how the project is progressing. I don't feel that we are at a point yet where a meeting is required.

The NS Department of Fisheries and Aquaculture (NSDFA) has been hard at work on policy are still in conversation with some federal and provincial government departments.

I am happy to inform you that the Municipality has completed a draft Local Stakeholder Report. This report provides a thorough summary of the engagements undertaken by the Municipality on the ADA during the last 3 years.

The Municipality's report along with materials from the NSDFA will be forwarded by the NSDFA to the Minister of Fisheries and Aquaculture. The Minister can then, with the approval from Governor-in-Council, establish an ADA. Governor-in-Council, also known as Executive Council or Cabinet, will ultimately make the decision on the outcome of a potential ADA.

Have a look at Local Stakeholder Report found at the Dropbox link below. If you have any comments, please forward them to me by March 24. Please do not circulate this draft report to anyone outside of the ADA Stakeholder Committee.

<https://www.dropbox.com/s/7kuele8uf4f80j7/ADA%20Stakeholder%20Report.pdf?dl=0>

**Alix d'Entremont**

*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

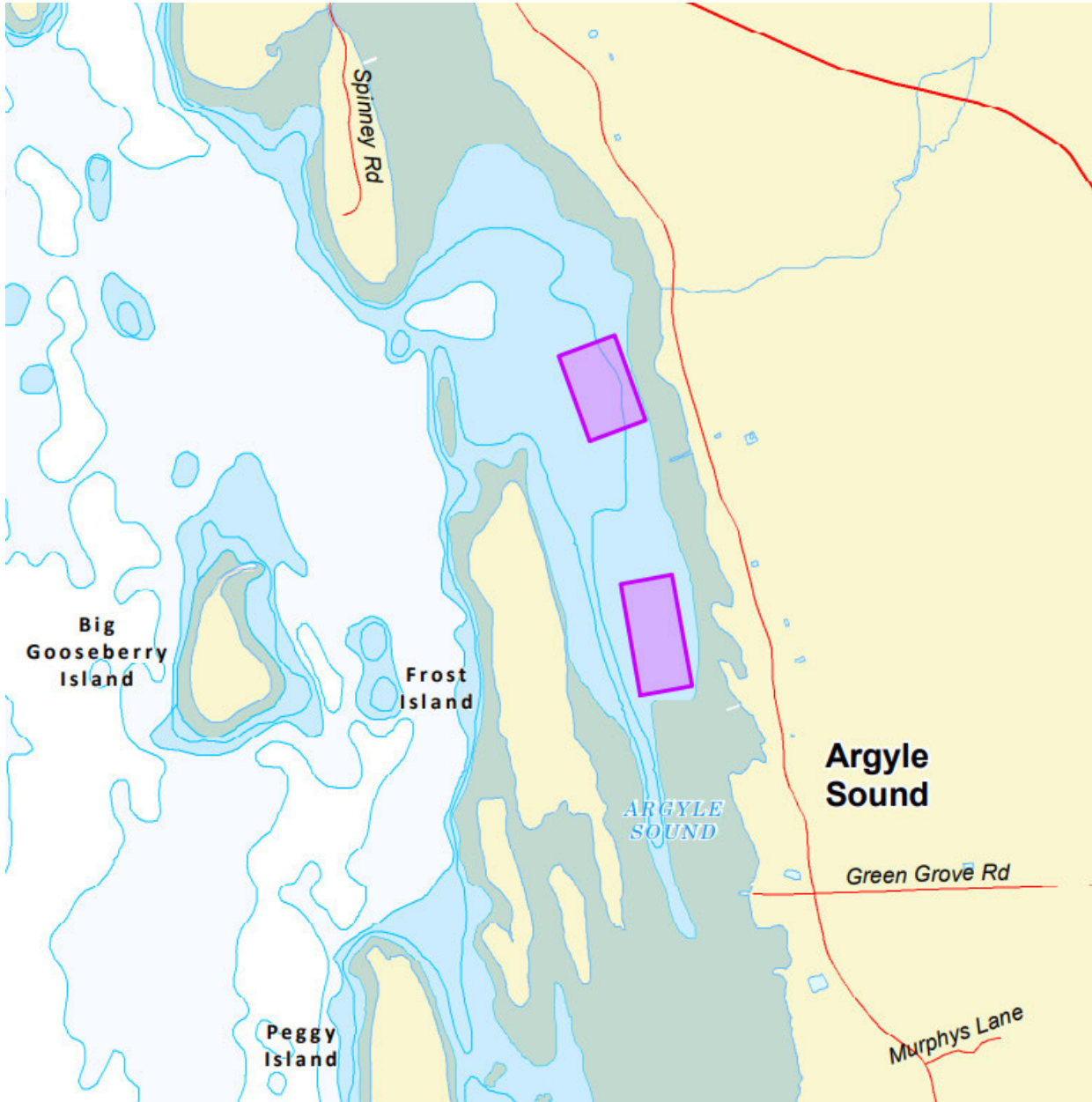
---

**From:** Alix d'Entremont  
**Sent:** Wednesday, December 21, 2022 2:25 PM

**From:** [Alix d'Entremont](#)  
**To:** [Colton D'Eon](#)  
**Subject:** Argyle Sound ADA Polygons  
**Date:** Friday, October 13, 2023 8:31:00 AM  
**Attachments:** [image001.png](#)

---

You can also see the full map here: <https://www.aquacultureargyle.com/potentialareas>



**Alix d'Entremont**  
*GIS Technician*  
Municipalities of  
Argyle and Yarmouth

5 Rue J.E. Hatfield Court  
Tusket, Nova Scotia  
BOW 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alain Muise](#); [Colton D'Eon](#); 480(1) [REDACTED]; [aleblanc@westernren.ca](mailto:aleblanc@westernren.ca); 480(1) [REDACTED]  
[Margo Coughlin](#); [Matthew King](#); 480(1) [REDACTED]; [Calvin D'Entremont](#)  
**Subject:** Aquaculture Development Area - Stakeholder Committee Update - November 2023  
**Date:** Tuesday, November 7, 2023 4:03:08 PM  
**Attachments:** [Draft ADA Marine Areas 20231107.jpg](#)

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Stakeholder Committee Members,

In late October, the Municipality of the District of Argyle (MoDA) met with the Nova Scotia Department of Fisheries and Aquaculture (NSDFA) to discuss the next steps for the Aquaculture Development Area (ADA). It is the intention of the NSDFA to submit the ADA report and recommendations to Governor-in-Council at the end of November 2023. Governor-in-Council, also known as Executive Council or Cabinet, will ultimately make the decision on the outcome of a potential ADA. With the approval from Governor-in-Council, the Minister of NSDFA can establish an ADA. If the ADA is approved, then the goal of NSDFA is to open the call for proposals in January. The process will involve two phases: a proposal and an application. The proposal phase will include topics such as prior experience and a business plan. The application phase will cover more specific details about the operation including gear layout.

Please refer to the attached draft map showing the draft ADA marine areas, making up the potential ADA. The intent is that these ADA marine areas, if approved, will be phased in over several call for proposals.

MoDA and NSDFA are also discussing a Community Liaison Committee that will likely be formed following the establishment of an ADA. This committee will allow farmers and community members to provide feedback about the ADA and its farms to MoDA and NSDFA. It is important that we continue to engage the local community following the hopeful approval of the ADA and establishment of new shellfish and marine plant operations in our waters.

I will send out further updates once they become available.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

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Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alix d'Entremont](#)  
**Bcc:** 480(1); [redacted]; 480(1); [Margo Coughlin](#); [Colton D'Éon](#); 480(1); [Angélique LeBlanc](#); [Alain Muise](#); [Scott Surette](#)  
**Subject:** Aquaculture Development Area - April 15, 2024, Announcement  
**Date:** Monday, April 15, 2024 2:57:00 PM

---

Aquaculture Development Area (ADA) Update:

I am emailing to provide an update on the Aquaculture Development Area (ADA). Today, April 15, 2024, it was announced that the ADA has been approved and that the NS Dept. of Fisheries and Aquaculture is now accepting submissions to the first call for proposals for 6 locations within Argyle.

See the media release here: <https://news.novascotia.ca/en/2024/04/15/first-aquaculture-development-area-created-argyle>

For more details, including information on the 6 areas that are open for submissions, please see this link: <https://novascotia.ca/argyle-aquaculture-development-area/>

The link above has a lot of information. If you want to see which 6 areas are open for submissions, follow on the link below and then click on "Aquaculture Sites in Nova Scotia" and then on "Designated Aquaculture Development Area (ADA) Sites". You'll see that the current call for proposals is open from today until June 15, 2024: <https://novascotia.ca/fish/aquaculture/public-information/>

The link to the submission form for the call for proposals can be found here (click on "Proposal Form – ADA (PDF)" on the right hand side): <https://novascotia.ca/fish/aquaculture/licensing-leasing/>

The Nova Scotia Fisheries & Aquaculture Loan Board has dropped off various documents to me to distribute to potential applicants including business cards, informational booklets and financing applications. These can be picked up from the Tuskent office at 5 Rue J.E. Hatfield Court. You can also contact the Loan Board directly: <https://nsfishloan.ca/>

Also, the Aquaculture Association of Nova Scotia have reached out to let us know that they are interested in helping potential applicants in navigating the Nova Scotia Department of Fisheries and Aquaculture proposal and application process and possibly other facets of the industry. I will let you know once I know more on this. See their website at: <https://seafarmers.ca/>

We will reach out to you to share any further resources, like assistance with filling out forms for the submission, aquaculture operations training, and financing options.

Please let me know if there are any other questions that you think we might be able to help with. It is the NS Dept. of Fisheries and Aquaculture that are handling the submissions for the call for proposals for these 6 sites, so questions specific to that should be directed to them at 902-875-7439.

In terms of continued engagement now that the ADA has been approved, I will share details on that when they become available. Our intentions are to form a Community Liaison Committee that will ensure that comments from the local community about the ADA will reach the Dept. of Fisheries and Aquaculture.

Thank you all for your patience and support over the last few years.

**Alix d'Entremont**

*GIS Technician*

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Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

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[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alix d'Entremont](#)  
**Bcc:** 480(1) [redacted]; [Colton D'Eon](#); 480(1)  
**Subject:** Aquaculture Development Area - Resources  
**Date:** Thursday, May 2, 2024 9:37:00 AM  
**Attachments:** [Nova Scotia Kelp Roadmap.pdf](#)

---

All,

We will be holding off on an Open House for now. If we do decide to organize one in the future, we will let you all know. For now, we will focus on sharing helpful resources to you so that you can contact them directly. I may send out another email later with additional contact details for other resources.

**Nova Scotia Department of Fisheries and Aquaculture**

<https://novascotia.ca/argyle-aquaculture-development-area/>

902-875-7439, [aquaculture@novascotia.ca](mailto:aquaculture@novascotia.ca)

Application process including the form for the call for proposals

**Nova Scotia Fisheries and Aquaculture Loan Board**

<https://nsfishloan.ca/>

**Aquaculture Association of Nova Scotia**

<https://seafarmers.ca/>

Brad Cronshaw at 902-440-5720, [projectmanager@seafarmers.ca](mailto:projectmanager@seafarmers.ca)

Can provide guidance and navigation at no cost, but this would be for more general advice.

**SustainAqua**

Melissa Rommens at 902-675-4980 (phone), 480(1) [redacted] [Melissa@sustainaqua.ca](mailto:Melissa@sustainaqua.ca)

Consultant that can be hired to help with proposals and provide services at any stage of an aquaculture company's operations

**Western Regional Economic Network**

BusinessNow Program

<https://westernren.ca/programs/businessnow/>

Various free-of-charge business services

For those that are interested in marine plants, I've attached a document created by the Ecology Action Centre and Changing Tastes on kelp farming. It provides insights into the marine plant industry and a roadmap on how NS can support and benefit from this sector. The Ecology Action Centre is currently working on a more comprehensive review of the marine plant market (state of wanted product, pricing, amounts, processing, etc.). I will share the

results of this current research when we receive it, but this will likely be sometime in June, so it might be more useful to those that are interested in submitting forms during the next call for proposals.

---

**From:** Alix d'Entremont

**Sent:** Monday, April 15, 2024 2:58 PM

**To:** Alix d'Entremont <gitech@munargyle.com>

**Subject:** Aquaculture Development Area - April 15, 2024, Announcement

Aquaculture Development Area (ADA) Update:

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Thank you all for your patience and support over the last few years.

**Alix d'Entremont**

*GIS Technician*

Municipalities of  
Argyle and Yarmouth

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Tusket, Nova Scotia  
B0W 3M0, P.O. Box 10

Office +1-902-648-2623  
[gistech@munargyle.com](mailto:gistech@munargyle.com)

**From:** [Alix d'Entremont](#)  
**To:** [Alix d'Entremont](#)  
**Bcc:** [480\(1\)](#)  
[Kate Collins; 480\(1\)](#) [Charlene LeBlanc; Colton D'Eon; 480\(1\)](#)  
**Subject:** Aquaculture Open House  
**Date:** Thursday, May 9, 2024 10:46:00 AM

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An Open House on aquaculture is still a possibility, likely in early June, with the Aquaculture Association of Nova Scotia (AANS) organizing it. It seems that there will probably not be representation from the Nova Scotia Department of Fisheries and Aquaculture (NSDFDA). **My question today is, would you be interested in attending at aquaculture Open House if the NSDFA isn't present.** Organizations that may be there to answer questions related to marine plant and shellfish aquaculture and various required applications/forms/funding could include:

- Aquaculture Association of Nova Scotia (AANS)
- Western Regional Economic Network (WREN)
- Atlantic Fisheries Fund (AFF)
- NS Fisheries and Aquaculture Loan Board
- Community Business Development Corporation (CBDC)
- Le Conseil de développement économique de la Nouvelle-Écosse (CDÉNÉ)
- Nova Scotia Community College (NSCC; *offering various aquaculture courses*)
- Merinov (*industrial research specializing in aquaculture*)
- Ecology Action Centre (EAC; *sustainable aquaculture*)
- LeBlanc Seeded Lines (*sugar kelp seeded lines*)

Thank you.

**Alix d'Entremont**  
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**To:** [Alix d'Entremont](#)  
**Bcc:** [Redacted]  
[Redacted] [Colton D'Edin](#); [480\(1\)](#); [Kate Collins](#); [480\(1\)](#)  
**Subject:** Argyle Aquaculture Development Area - Open House June 4 / Resources from AANS  
**Date:** Tuesday, May 14, 2024 4:07:00 PM  
**Attachments:** [Argyle ADA Open House June 4.pdf](#)  
[image001.png](#)  
[Argyle ADA Resources for Proponents.pdf](#)

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I am emailing to let you know of an Open House being hosted by the Aquaculture Association of Nova Scotia (AANS) on June 4, 2024, in Tusket. See details below and in the attached flyer.

Also, I am sending along a resource document prepared by the AANS to help with proposals and applications to the ADA sites.

Thank you.



# **JUNE 4, 2024** **ARGYLE AQUACULTURE** **DEVELOPMENT AREA**

## **Open House and Information Session**

The Aquaculture Association of Nova Scotia invites anyone interested in applying for a lease in the [Argyle Aquaculture Development Area](#) to join an information session on:

- Tuesday, June 4, 2:30 – 4:30 pm and 6:30 – 8:30 pm
- **Université Sainte-Anne Tusket Campus** 1 Slocomb Crescent, Tusket, NS

Come join us at either of the sessions to hear more about the ADA, to learn about local business supports and aquaculture consultants and suppliers available to support your proposal and aquaculture business. The ADA represents a huge opportunity for economic development for this region and this event is designed to provide interested parties with all the information you need to be part of this exciting and unique endeavor.

More info: **AANS:** 902-422-6234, [seafarmers@seafarmers.ca](mailto:seafarmers@seafarmers.ca)

Image courtesy of Raymond d'Entremont via CBC

**Alix d'Entremont**  
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**Local Business Services and Supports**

**Funding and Loan Programs**

**Growing Shellfish and Marine Plants**

**Equipment Suppliers**

**Training Providers and Distributors**

