

From: [Alain Mui](#)
To: [Hancock, Bruce H](#)
Subject: Re: Link to TOR
Date: January 2, 2024 10:30:24 AM

I'll prefer face to face for sure!
Sent from my iPhone

On Jan 2, 2024, at 10:21 AM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

They are in the city (mostly) and there is also the option to participate virtually.

From: Alain Mui <admui@munargyle.com>
Sent: Tuesday, January 2, 2024 10:13 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Re: Link to TOR

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

I presume these are in the city. I would prefer the 23 but can manage the 17th
Sent from my iPhone

On Jan 2, 2024, at 9:54 AM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

Hi Alain and Happy New Year!

I hope you had a good Christmas break.

That's great news that you are accepting the position on the Aquaculture Regulatory Advisory Committee. I will let the Minister know that you will accept and a formal letter will be sent to you acknowledging your participation.

We would like to hold the next committee meeting this month to bring the Committee up to date on the progress that we have made on the various tasks identified in the implementation plan associated with the recent review of the regulations. To see the final report and

recommendations from the regulatory review please visit [regulatory-review-final-report.pdf \(novascotia.ca\)](#).

We are proposing the following two options for meeting dates and we will select the one that works best for most committee members:

1. **Option 1:** **January 17th** **1:00 to 2:30**
2. **Option 2:** **January 23rd** **1:00 to 2:30**

Please let me know which of these date options works best for you and please do not hesitate to reach out if you have any questions.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Saturday, December 30, 2023 4:58 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: Link to TOR

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sur un lien

I will be accepting this request from the Minister, with great thanks!

Alain

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Thursday, December 21, 2023 11:18 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: Link to TOR

Hello Alain,

As requested, here is the link to the Term of Reference for the Nova Scotia Aquaculture Regulatory Advisory Committee:
[Regulatory Advisory Comm TOR Aug13-15 .pdf \(novascotia.ca\)](#)

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

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From: [Alain Muise](#)
To: [Bruce H Hancock](#)
Subject: 17th
Date: January 4, 2024 8:03:06 AM

Works better for me now
Sent from my iPhone

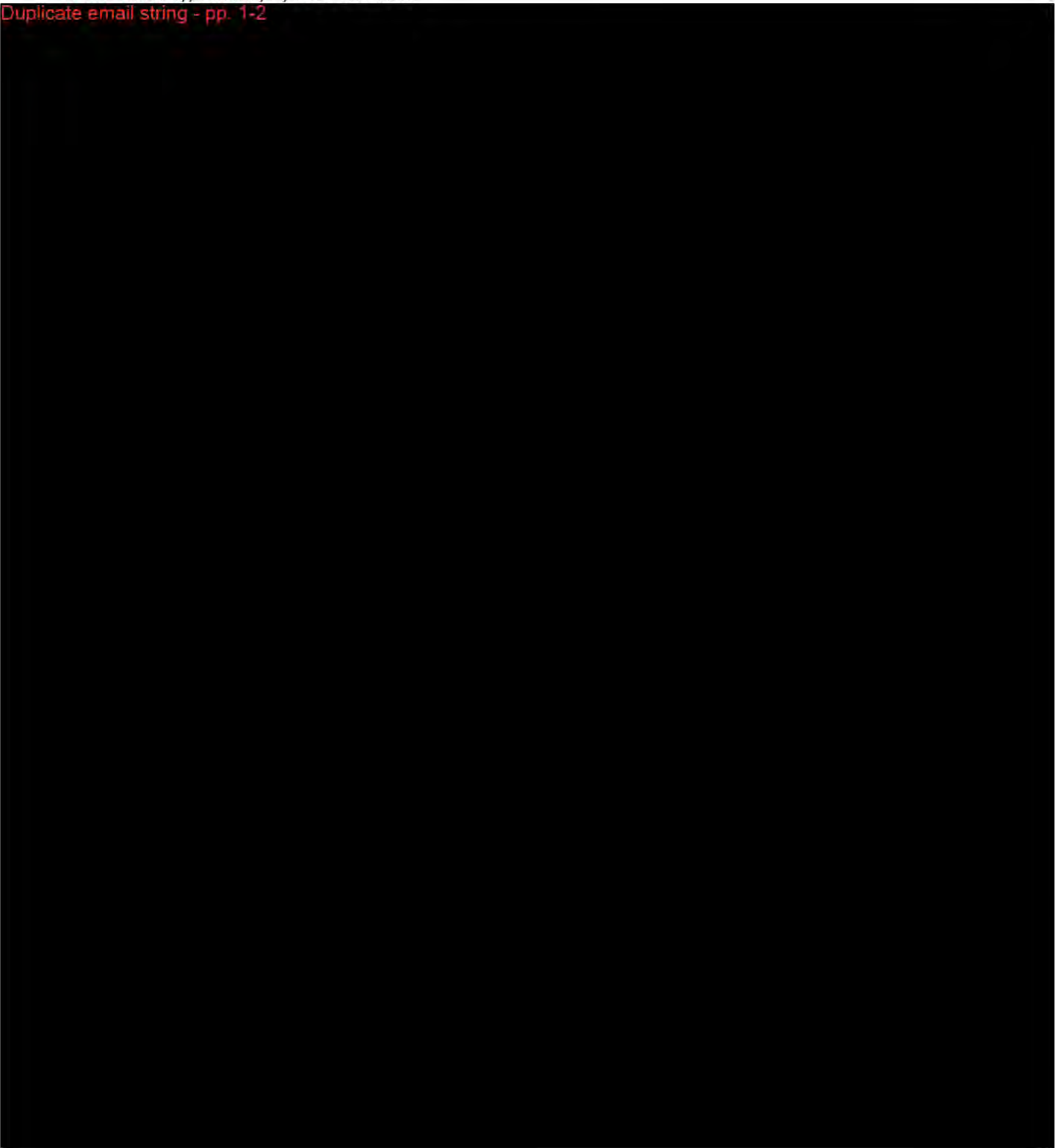
From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: Link to TOR
Date: January 4, 2024 1:35:00 PM

The 23rd is not good anymore lol - 17th I hope

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Tuesday, January 2, 2024 9:54 AM

Duplicate email string - pp. 1-2



From: [Alain Mui](#)
To: [Hancock, Bruce H](#)
Subject: RE: Next NS Aquaculture Regulatory Advisory Committee Meeting
Date: January 8, 2024 3:14:00 PM

See you there!

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, January 8, 2024 10:01 AM
To: Alain Mui <admui@munargyle.com>; Carl Purcell **s. 480(1)**
s. 480(1); Carol Ann Potter **s. 480(1)** Edgar
Samson **s. 480(1)**; Fraser, Orlando <Orlando.Fraser@novascotia.ca>;
s. 480(1); Hollett, Jason <Jason.Hollett@novascotia.ca>; Jeff Nickerson
s. 480(1)>; Kate Collins **s. 480(1)**; Lisa Dahr <lisa@tourism.ca>;
Lloyd Robicheau **s. 480(1)** Paul Budreski
s. 480(1); Shannon Arnold <sarnold@ecologyaction.ca>; Stewart Lamont
s. 480(1)>
Cc: O'Brien-Latham, Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M
<Carla.Buchan@novascotia.ca>; Preeper, Kim <Kim.Preeper@novascotia.ca>; Guitard, Amanda L
<Amanda.Guitard@novascotia.ca>
Subject: Next NS Aquaculture Regulatory Advisory Committee Meeting

Hello Committee Members,

Thank you everyone for getting back to me with your preferred dates for the next meeting. **January 17th, from 1:00 to 2:30**, was the preferred date. The meeting will be held in our offices on the 6th floor of 1800 Argyle Street (the old World Trade and Convention Centre). I will send out an Outlook meeting invitation that will also have a Teams option for those that cannot join in person. We will also be sending out an agenda as we get closer to the date.

I look forward to seeing everyone next week.

Best Regards,
Bruce

Bruce Hancock
Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Alain Muisse](#)
To: [Hancock, Bruce H](#)
Subject: Re: wednesday meeting
Date: January 15, 2024 9:08:49 PM

I just wanted to be sure. Certainly something I seek to avoid in the future
Sent from my iPhone

On Jan 15, 2024, at 8:46 PM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

Hello Alain,

Sorry for the late reply.

We can cover the overnight stay.

See you on Wednesday,
Bruce

From: Alain Muisse <admuisse@munargyle.com>
Sent: January 15, 2024 10:30 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: wednesday meeting

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I am confirmed and have a second meeting in hfx I arranged while being in the city.

For expense reimbursement, what would I be entitled to for this meeting, as I may require an overnight the 17th due to this meeting and another.

Aa

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From: [Guitard, Amanda L](#)
To: [Alain Muise](#); [Carl Purcell](#); [s. 480\(1\)](#) [Fraser, Orlando](#);
[s. 480\(1\)](#) [lisa@tourism.ca](#);
[s. 480\(1\)](#) [sarnold@ecologyaction.ca](#); [Stewart Lamont](#); [O'Brien-](#)
[Latham, Lesley She.Her](#); [Hancock, Bruce H](#); [Hollett, Jason](#)
Cc: [Japzon, Loraine](#); [Preeper, Kim](#)
Subject: NSARAC Meeting Agenda - January 16, 2024
Date: January 16, 2024 3:25:01 PM
Attachments: [image001.png](#)
[Agenda NSARAC Meeting - 2024 01 17.docx](#)

From: [Alain Muise](#)
To: [Bruce H Hancock](#)
Subject: Change of plans on my end
Date: January 16, 2024 6:10:13 PM

I won't need accommodation ! Thank you for checking sir
Sent from my iPhone

From: [Guitard, Amanda L](#)
To: [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She.Her](#); [Buchan, Carla M](#); [Alain Muise](#); [s. 480\(1\)](#)
[s. 480\(1\)](#); [Fraser, Orlando](#); [s. 480\(1\)](#) [Hollett](#),
[Jason](#); [s. 480\(1\)](#) [lisa@tourism.ca](#); [s. 480\(1\)](#)
[s. 480\(1\)](#); [sarnold@ecologyaction.ca](#); [Stewart Lamont](#)
Cc: [Preeper, Kim](#); [Japzon, Loraine](#)
Subject: NS Aquaculture Regulatory Advisory Committee Meeting

From: [Guitard, Amanda L](#)
To: [Hancock, Bruce H](#); [Hollett, Jason](#); [Shannon Arnold](#); [rs. 480\(1\)](#); [lisa@tourism.ca](#); [Stewart Lamont](#); [Jeff Nickerson](#); [Carl Purcell](#); [480\(1\)](#); [Lloyd Robicheau](#); [480\(1\)](#); [Alain Muise](#); [480\(1\)](#); [Kate Collins](#); [Fraser, Orlando](#); [Carol Ann Potter](#); [Edgar Samson](#); [Buchan, Carla M](#); [O'Brien-Latham, Lesley She,Her](#)
Cc: [Japzon, Loraine](#); [Preeper, Kim](#)
Subject: FW: Draft NSARAC Meeting Summary
Date: February 12, 2024 2:39:50 PM
Attachments: [image002.png](#)
[DRAFT NSARAC Future Agenda Items 2024.02.12.docx](#)
[DRAFT Agenda NSARAC Meeting - 2024.02.13.docx](#)
[NSARAC Meeting Summary final draft- 2024.02.12.docx](#)

Good afternoon,

Please see the attached draft meeting agenda for Tuesday, February 13, the draft meeting summary from January 17, 2024, and the draft proposed meeting schedule for your review.

Best,

Amanda Guitard

Executive Support to Fisheries & Aquaculture

Pronouns: she/her



We are in Mi'kma'ki, the traditional territory of the Mi'kmaq

Nova Scotia Department of Fisheries and Aquaculture

1800 Argyle Street, 6th floor (Suite 603)

Halifax, Nova Scotia B3J 3N8

Phone – 902-424-0522

Email: Amanda.guitard@novascotia.ca



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From: [King, Matthew S](#)
To: [Alix d'Entremont](#); [Alain Muise](#)
Cc: [Feindel, Nathaniel J](#); [Feindel, Jessica A](#); [Ceschiutti, Robert](#); [Buchan, Carla M](#); [Hancock, Bruce H](#)
Subject: Invitation to Join the Aquaculture Development Area Proposal Assessment Panel
Date: February 23, 2024 9:54:06 AM
Attachments: [DRAFT ADA Proposal Assessment Panel TOR 2024-02-23.docx](#)

Morning Allix and Alain,

I am writing to invite you to become members of the Aquaculture Development Area Proposal Assessment Panel (the Panel), a key group established under the guidance of the Nova Scotia Department of Fisheries and Aquaculture.

The Panel plays a vital role in reviewing and providing expert recommendations on aquaculture proposals within designated Aquaculture Development Areas (ADAs). Our mission is to ensure that the growth of the aquaculture industry aligns harmoniously with community interests, environmental sustainability, regulatory compliance, and economic viability.

Your expertise has been identified as immensely valuable for our Panel. As a member, you will be entrusted with evaluating proposals against predetermined criteria and offering insightful recommendations to the Aquaculture Administrator (AA). While the AA holds the final decision-making authority, your contributions will significantly shape the course of aquaculture development within the Argyle ADA. Attached you will find a draft Terms of Reference (TOR) for your review.

Key aspects of your role include:

1. Conducting comprehensive reviews of aquaculture proposals.
2. Providing balanced recommendations to the AA.
3. Engaging in consensus-driven decision-making, with due respect for the AA's ultimate authority.

Meetings are scheduled flexibly to accommodate all members and can be attended either in-person or virtually. As a Panel member, your commitment, insight, and proactive participation are crucial.

Please note that all deliberations and documents handled by the Panel are confidential and should be treated in accordance with the Freedom of Information and Protection of Privacy Act (FOIPOP).

Should you accept this invitation, please be prepared to contribute to our first meeting, the details of which will be communicated shortly. Your acceptance of this role signifies your agreement to handle all information and discussions with the utmost confidentiality and professionalism.

We believe your participation will immensely benefit our collective effort to foster a sustainable and responsible aquaculture sector in Nova Scotia. Please confirm your acceptance of this invitation by Friday March 8th, 2024.

Should you have any inquiries or require further information, feel free to contact me directly. We

look forward to the possibility of working together for the betterment of our aquaculture industry.

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429
E: Matthew.King@novascotia.ca

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From: [Alain Muise](#)
To: [King, Matthew S](#)
Cc: [Alix d'Entremont](#); [Feindel, Nathaniel J](#); [Feindel, Jessica A](#); [Ceschiutti, Robert](#); [Buchan, Carla M](#); [Hancock, Bruce H](#)
Subject: Re: Invitation to Join the Aquaculture Development Area Proposal Assessment Panel
Date: March 8, 2024 2:50:56 PM

Matt,

Alix and I discussed. It was concluded that the best approach is to split our time and talent. I will accept a role to this committee. The other committee that is responsible for setting constraints or rules around the application was more suited to Alix and his time commitment.

We hope this email finds you well and trust that this suggestion tests well with you.
 Sent from my iPhone

On Mar 8, 2024, at 10:43 AM, King, Matthew S <Matthew.King@novascotia.ca> wrote:

Morning Alix & Alain,

I hope this email finds you well. As the deadline approaches, I wanted to gently remind you of the invitation extended to you to become a member of the Aquaculture Development Area Proposal Assessment Panel (the Panel).

Your expertise is invaluable to us, and your potential contributions as a Panel member are highly anticipated. We are keen to have your insights in evaluating aquaculture proposals within the Aquaculture Development Areas (ADA) in Lobster Bay and Pubnico Harbour, ensuring their alignment with community interests, environmental sustainability, regulatory compliance, and economic viability.

As detailed in our initial communication, your role on the Panel would involve:

1. Conducting comprehensive reviews of aquaculture proposals.
2. Providing balanced recommendations to the Aquaculture Administrator (AA).
3. Participating in consensus-driven decision-making, respecting the AA's final authority.

Please recall that all Panel discussions and documents are confidential and are to be treated as per the Freedom of Information and Protection of Privacy Act (FOIPOP).

Your acceptance of this invitation is crucial for us, and we are eager to confirm your participation. If you decide to join us, we will promptly share details of our first meeting, where your input will be greatly valued.

Please confirm your acceptance by the end of today, Friday, March 8th, 2024. If you have any questions or need further information, do not hesitate to contact me directly.

Thank you for considering this opportunity. We are looking forward to potentially having you on board.

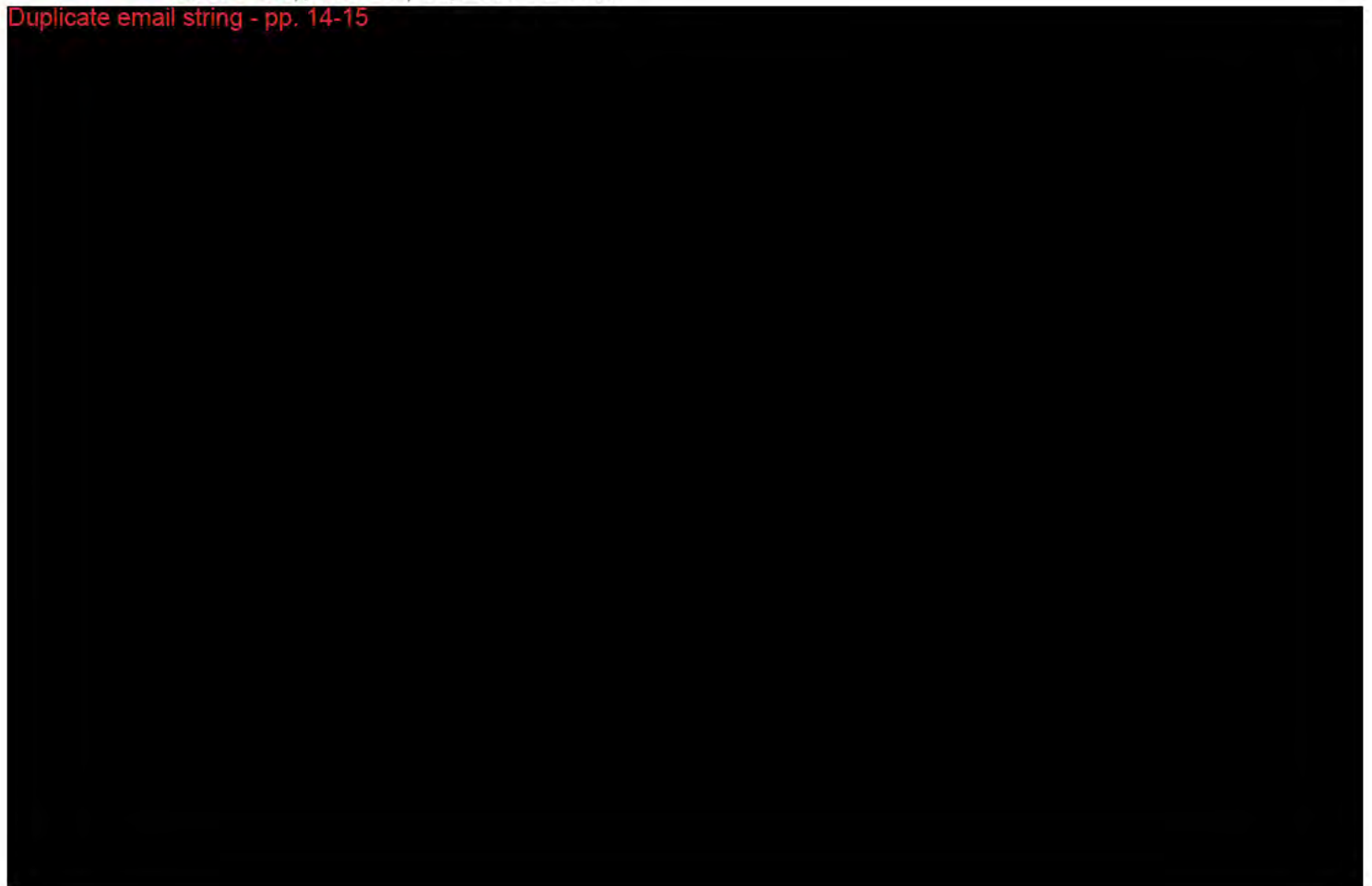
Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
BOT 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429
E: Matthew.King@novascotia.ca

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From: King, Matthew S

Sent: Friday, February 23, 2024 9:54 AM

Duplicate email string - pp. 14-15



From: [King, Matthew S](#)
To: [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Kate Collins](#)
Cc: [Buchan, Carla M](#); [Ceschiutti, Robert](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Vissers, Wendy](#); [Pereira, Giulia](#)
Subject: Welcome to the Aquaculture Development Area Proposal Assessment Panel
Date: March 11, 2024 3:51:45 PM
Attachments: [DRAFT ADA Proposal Assessment Panel TOR 2024-02-23.docx](#)
[ADA Panel Call Background Criteria 20240311.docx](#)

Hi all,

I am pleased to welcome all of you as members of the Aquaculture Development Area Proposal Assessment Panel (Panel). Your expertise is a valuable addition to our team, and we look forward to your contributions in guiding the aquaculture industry's growth within the Argyle Aquaculture Development Area (ADA), pending a decision by Governor-in-Council.

As part of the Panel, you will be instrumental in reviewing proposals within the ADA, providing recommendations to the Aquaculture Administrator, and engaging in decision-making that respects both community, economic and environmental considerations. Please familiarize yourself with the *draft* Terms of Reference (TOR) attached.

To streamline the scheduling of our initial meeting, please inform us of your availability for any of the proposed time slots below:

- Tuesday, March 26th, from 10:30 AM to 12:00 PM
- Wednesday, March 27th, from 2:30 PM to 4:30 PM
- Thursday, March 28th, from 10:30 AM to 12:00 PM

We are currently planning to conduct the first Panel meeting virtually, with the possibility of offering an in-person option for future meetings.

Additionally, for scheduling a follow-up meeting, kindly let us know your availability during these times:

- Tuesday, April 9th, from 2:00 PM to 4:00PM
- Wednesday, April 10th, from 2:00 PM to 4:00PM
- Thursday, April 11th, from 2:00 PM to 4:00PM

Also attached, you will find a document (*draft*) that outlines the structured approach for the preliminary review and assessment of aquaculture proposals submitted in response to the ADA Call for Proposals. It serves as a guide for evaluators to conduct a thorough, fair and transparent assessment, ensuring each proposal is evaluated on a consistent and comprehensive set of criteria. This document is a central piece to our initial meeting and your input for refining this is essential. Please be prepared to discuss this document at our initial meeting.

Please keep in mind that maintaining confidentiality is necessary when we discuss matters and manage documents.

Your participation is key to our mission of fostering a sustainable and responsible aquaculture sector. Please confirm your availability for respective meeting times by Monday, March 18th, 2024.

Should you need any further information or have questions, please do not hesitate to contact me.

Take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429
E: Matthew.King@novascotia.ca

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: year end clean ups
Date: March 18, 2024 8:28:00 AM

Hi Bruce,

I don't think I ever got a mileage reimbursement form for the Jan meeting of aqua. What must I do to obtain that.

Just doing my year end mileage

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: Automatic reply: year end clean ups
Date: March 18, 2024 8:30:25 AM

Thank you for your email. I will be away from the office from **s. 480(1)**. If you require immediate assistance, please contact our office's main line at (902) 875-7439 and they will direct your call.

From: [King, Matthew S](#)
To: [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Alix d'Entremont](#); [Pereira, Giulia](#); [Vissers, Wendy](#); [Blinn, Michelle L](#); [Kate Collins](#); [Ceschiutti, Robert](#)
Cc: [Winfield, Lynn](#)
Subject: ADA Proposal Assessment Panel Discussion #1
Date: March 25, 2024 10:12:24 AM
Attachments: [20240326_ADA_Panel_Agenda.pdf](#)

Morning all,

I trust things are well.

Attaching an agenda for tomorrow's ADA Proposal Assessment Panel discussion beginning at 10:30am.

Please note that I will provide a concise introduction to the Call for Proposal process at the outset of our meeting. Our primary focus will be a detailed review of the Criteria document, which we will examine collectively. I encourage everyone to come prepared to discuss both the Criteria document and the Terms of Reference (TOR). We have also scheduled time to delve into the TOR. Given our limited meeting duration, it's important that all attendees arrive ready to actively engage in discussions on these topics.

Thanks everyone and let me know if you have any questions.

Matthew King, MMS
 Aquaculture Planning & GIS Officer
 Nova Scotia Department of Fisheries and Aquaculture
 1575 Lake Road
 Sandy Point, NS
 B0T 1W0
 P: (902) 875-7437
 C: (902) 875-6064
 F: (902) 875-7429
 E: Matthew.King@novascotia.ca

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From: [Alix d'Entremont](#)
To: [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Pereira, Giulia](#); [Vissers, Wendy](#); [Blinn, Michelle L](#); [Kate Collins](#); [Ceschiutti, Robert](#)
Cc: [Winfield, Lynn](#)
Subject: RE: ADA Proposal Assessment Panel Discussion #1
Date: March 26, 2024 12:27:12 PM

All,

The Dropbox link below is to the Municipality's ADA Local Stakeholder Engagement Report completed on March 29, 2023.

[https://www.dropbox.com/s/475\(1\)\(k\)](https://www.dropbox.com/s/475(1)(k))

Please let me know if you have any questions related to the engagements that were undertaken or this report.

From: King, Matthew S <Matthew.King@novascotia.ca>
Sent: Monday, March 25, 2024 10:12 AM
To: Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Alix d'Entremont <gistech@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins 480(1) Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>
Cc: Winfield, Lynn <Lynn.Winfield@novascotia.ca>
Subject: ADA Proposal Assessment Panel Discussion #1

Duplicate email string - p. 24

From: [Hancock, Bruce H](#)
To: [Alix d'Entremont](#)
Subject: Automatic reply: ADA Proposal Assessment Panel Discussion #1
Date: March 26, 2024 12:29:10 PM

Thank you for your email. I will be away from the office from **s. 480(1)**. If you require immediate assistance, please contact our office's main line at (902) 875-7439 and they will direct your call.

From: [Kate Collins](#)
To: [King, Matthew S](#); [Vissers, Wendy](#); [Ceschiutti, Robert](#); [Alix d'Entremont](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Alain Muise](#); [Pereira, Giulia](#); [Blinn, Michelle L](#)
Cc: [Winfield, Lynn](#)
Subject: RE: ADA Proposal Assessment Panel Discussion #1
Date: March 28, 2024 3:49:40 PM
Attachments: [image001.png](#)
[image002.png](#)

Yes, I was able to access.

Thanks,

From: King, Matthew S <Matthew.King@novascotia.ca>
Sent: Thursday, March 28, 2024 10:37 AM
To: Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Alix d'Entremont <gitech@munargyle.com>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins <[REDACTED]>
Cc: Winfield, Lynn <Lynn.Winfield@novascotia.ca>
Subject: RE: ADA Proposal Assessment Panel Discussion #1

Hi folks,

For those internal to provincial government, I'll share a file path with you.

Kate, were you able to access to the document, ok?

Thanks, and take care,

Matthew King, MMS
 Aquaculture Planning & GIS Officer
 Nova Scotia Department of Fisheries and Aquaculture
 C: (902) 875-6064
 E: Matthew.King@novascotia.ca

From: Vissers, Wendy <Wendy.Vissers@novascotia.ca>
Sent: Thursday, March 28, 2024 10:02 AM
To: Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Alix d'Entremont <gitech@munargyle.com>; King, Matthew S <Matthew.King@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins

s. 480(1)

Cc: Winfield, Lynn <Lynn.Winfield@novascotia.ca>

Subject: RE: ADA Proposal Assessment Panel Discussion #1

Yes, I was also unable to access. I believe government systems can't utilize/access Dropbox. If the file is too large to email, we may be able to send a link to utilize the government's large file transfer system. Just let us know, Alix.

Wendy Vissers (She/Her) Marine Plants Advisor Aquaculture Development Phone: 902-875-7432 Mobile: 902-526-3617 wendy.vissers@novascotia.ca	 Dept of Fisheries & Aquaculture 1575A Lake Road Sandy Point, NS B0T 1W0 novascotia.ca/fish/aquaculture/
--	---

From: Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>

Sent: Thursday, March 28, 2024 9:58 AM

To: Alix d'Entremont <gistech@munargyle.com>; King, Matthew S <Matthew.King@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Vissers, Wendy <Wendy.Vissers@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Kate Collins

s. 480(1)

Cc: Winfield, Lynn <Lynn.Winfield@novascotia.ca>

Subject: RE: ADA Proposal Assessment Panel Discussion #1

Thank you Alix, unfortunately I was not able to access the document using the link below. Would you be able to share the PDF as an attachment in an e-mail?

Regards,
Robert Ceschiutti

From: Alix d'Entremont <gistech@munargyle.com>

Sent: Tuesday, March 26, 2024 12:27 PM

Duplicate email string - pp. 25-26

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: Announcement Details
Date: April 5, 2024 1:04:57 PM

Just tried you at the number you gave me and it went to voicemail. You can reach me at 902-875-7842

From: Alain Muise <admuisse@munargyle.com>
Sent: Friday, April 5, 2024 11:59 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Re: Announcement Details

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Call me at 9026484751 at 1
Sent from my iPhone

On Apr 5, 2024, at 10:54 AM, Hancock, Bruce H <Bruce.Hancock@novascotia.ca> wrote:

Hi Alain,

I had a chance to speak with our coms people yesterday afternoon about the announcement on the 15th. Do you have any time today to discuss some additional details?

Thanks,
Bruce

Bruce Hancock
Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

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From: [Chantalle Newell](#)
To: [Alain Muise](#); [Hancock, Bruce H](#)
Subject: RE: logo
Date: April 5, 2024 1:31:02 PM
Attachments: [MunArgyle Logo Colour - new.jpg](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[MunArgyle Logo Colour Small.jpg](#)

Hi Bruce,

Attached is a small and a larger logo in colour.

Thanks!



CHANTALLE NEWELL

Executive Assistant

5 J.E. Hatfield Crt / PO Box 10
Tusket, Nova Scotia B0W 3M0

☎ 902-648-3293

✉ cnewell@munargyle.com

🌐 www.munargyle.com



From: Alain Muise <admuisse@munargyle.com>

Sent: Friday, April 5, 2024 1:23 PM

To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Chantalle Newell <cnewell@munargyle.com>

Subject: logo

Chantalle, can you send a logo color to Bruce for invitation for aqua

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: ADA Quote From the Warden
Date: April 8, 2024 12:54:00 PM

I'll get this to you today or otmorrwo

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, April 8, 2024 9:21 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: ADA Quote From the Warden

Good Morning Alain,

Would it be possible to get a quote from Warden Danny Muise for the ADA press release? We would need that by Wednesday, if possible.

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: Couple of Items
Date: April 8, 2024 12:55:49 PM

Thanks, Alain!

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, April 8, 2024 12:55 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: Couple of Items

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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We can shift, and I will get you the invite list today

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, April 8, 2024 12:42 PM
To: Alain Muise <admuisse@munargyle.com>
Subject: Couple of Items
Importance: High

Hello Alain,

Two quick things:

- Would the Municipality mind if we shifted the announcement to 12:00 rather than 1:00?
- Can we get your invite list.

Thanks,
 Bruce

Bruce Hancock
 Executive Director, Aquaculture
 Nova Scotia Department of Fisheries and Aquaculture
 1800 Argyle Street
 Suite 603, WTCC
 Halifax, Nova Scotia
 Tel. (902) 875-7842

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From: [Alain Muise](#)
To: [Bruce H Hancock](#)
Subject: Fwd: ADA Quote From the Warden
Date: April 8, 2024 7:29:12 PM

Sent from my iPhone

Begin forwarded message:

From: Alain Muise <admuisse@munargyle.com>
Date: April 8, 2024 at 6:56:00 PM ADT
To: Danny Muise <DMuise@munargyle.com>
Subject: FW: ADA Quote From the Warden

Thoughts

s. 474(1)



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, April 8, 2024 9:21 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: ADA Quote From the Warden

Good Morning Alain,

Would it be possible to get a quote from Warden Danny Muise for the ADA press release? We would need that by Wednesday, if possible.

Thanks,
Bruce

Bruce Hancock
Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [King, Matthew S](#)
To: [Feindel, Nathaniel J](#); [Ceschiutti, Robert](#); [Hancock, Bruce H](#); [Buchan, Carla M](#); [Kate Collins](#); [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Pereira, Giulia](#); [Vissers, Wendy](#)
Cc: [Winfield, Lynn](#)
Subject: ADA Proposal Assessment Panel Discussion #2
Date: April 9, 2024 4:04:53 AM
Attachments: [ADA Panel Summary Minutes 20240325.docx](#)
[Call for Proposals-AQ#8007.pdf](#)
[Call for Proposals-AQ#8010.pdf](#)
[Call for Proposals-AQ#8012.pdf](#)
[Call for Proposals-AQ#8023.pdf](#)
[Call for Proposals-AQ#8038.pdf](#)
[Call for Proposals-AQ#8046.pdf](#)
[Proposal Form - ADA - Fillable V1.pdf](#)
[Site Report-AQ#8007.pdf](#)
[Site Report-AQ#8010.pdf](#)
[Site Report-AQ#8012.pdf](#)
[Site Report-AQ#8023.pdf](#)
[Site Report-AQ#8038.pdf](#)
[Site Report-AQ#8046.pdf](#)
[20240409 ADA Panel Agenda.pdf](#)

Morning everyone,

I trust things are well.

Enclosed, please find the agenda for our upcoming meeting, along with the minutes from our previous gathering and important documents pertaining to the first Call for Proposals. These materials include:

1. Invitations for the Call for Proposals, targeting six specific sites under the first call.
2. Detailed Site Reports for each of the areas mentioned in the Call.
3. A fillable Call for Proposal Form.

I realize that this compilation encompasses a substantial amount of information and appreciate your understanding given the short time frame available for review. During our meeting, we will focus on examining the documentation for one particular site. The primary aim of this discussion is to clarify the Call for Proposal process and set clear expectations for the aquaculture sector along with the Panel's involvement.

Thank you for your attention to these matters, and I look forward to our productive discussion.

Thanks, and take care,

Matthew
 1-902-875-6064

From: [King, Matthew S](#)
To: [Feindel, Nathaniel J](#); [Ceschiutti, Robert](#); [Hancock, Bruce H](#); [Buchan, Carla M](#); [Kate Collins](#); [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Pereira, Giulia](#); [Vissers, Wendy](#)
Cc: [Winfield, Lynn](#)
Subject: RE: ADA Proposal Assessment Panel Discussion #2
Date: April 9, 2024 4:12:34 AM

Sorry folks, quick follow to clarify that this documentation is shared with you in confidence.

Thanks, and take care,

Matthew

From: King, Matthew S
Sent: Tuesday, April 9, 2024 4:04 AM
To: Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Ceschiutti, Robert <Robert.Ceschiutti@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>; Alain Muise <admuise@munargyle.com>; Alix d'Entremont <gistech@munargyle.com>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Pereira, Giulia <Giulia.Pereira@novascotia.ca>; Vissers, Wendy <Wendy.Vissers@novascotia.ca>
Cc: Winfield, Lynn <Lynn.Winfield@novascotia.ca>
Subject: ADA Proposal Assessment Panel Discussion #2

Morning everyone,

I trust things are well.

Enclosed, please find the agenda for our upcoming meeting, along with the minutes from our previous gathering and important documents pertaining to the first Call for Proposals. These materials include:

1. Invitations for the Call for Proposals, targeting six specific sites under the first call.
2. Detailed Site Reports for each of the areas mentioned in the Call.
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I realize that this compilation encompasses a substantial amount of information and appreciate your understanding given the short time frame available for review. During our meeting, we will focus on examining the documentation for one particular site. The primary aim of this discussion is to clarify the Call for Proposal process and set clear expectations for the aquaculture sector along with the Panel's involvement.

Thank you for your attention to these matters, and I look forward to our productive discussion.

Thanks, and take care,

Matthew

1-902-875-6064

From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Cc: [Alain Muise](#); [MacLeod, Violet](#); [Alberstat, JoAnn](#)
Subject: RE: Couple of Items
Date: April 9, 2024 11:32:00 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Sounds good, thanks Bruce, I will send you a list this afternoon. I just need Alain to review.

Hi Violet and Joann.

Please feel free to reach out to me today to discuss logistics of the announcement. My number is 902-648-3293.

Thanks



SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

 902-648-2311
  902-648-2311
 ssurette@munargyle.com
 www.munargyle.com



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, April 9, 2024 11:28 AM
To: Scott Surette <ssurette@munargyle.com>
Cc: Alain Muise <admuise@munargyle.com>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Subject: RE: Couple of Items

Hi Scott,

Thank you for the update. We don't have a deadline per se, but we just want to get the invites out in time for people to be able adjust their schedules.

We have do have a communications team working on the announcement: Violet MacLeod (Director of Communications) and JoAnn Alberstat (Communications Officer). I have copied both on this email.

Thanks,
Bruce

From: Scott Surette <ssurette@munargyle.com>
Sent: Tuesday, April 9, 2024 11:22 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Alain Muişe <admuisse@munargyle.com>
Subject: RE: Couple of Items

You don't often get email from ssurette@munargyle.com. [Learn why this is important](#)

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Hi Bruce.

I am currently working on the list and should have something to you later today. Do you have a deadline?

Also do you have a communication officer working on logistics. If yes , would it be possible for me to connect with that person to make sure we are ready for the announcement.

Thanks



SCOTT SURETTE
 Deputy CAO / Municipal Clerk
 5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0
 902-648-2311 902-648-2311
ssurette@munargyle.com
www.munargyle.com



From: Alain Muişe <admuisse@munargyle.com>
Sent: Tuesday, April 9, 2024 9:58 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Scott Surette <ssurette@munargyle.com>
Subject: RE: Couple of Items

We are 80% through,

Scott is assisting, and very used to these types of announcements and the importance of a

complete list of invites. We will be connecting with you today I hope.

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, April 9, 2024 9:55 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: RE: Couple of Items

Hi Alain,

Any luck with pulling together your invite list?

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, April 8, 2024 12:55 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: Couple of Items

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We can shift, and I will get you the invite list today

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, April 8, 2024 12:42 PM
To: Alain Muise <admuisse@munargyle.com>
Subject: Couple of Items
Importance: High

Hello Alain,

Two quick things:

- Would the Municipality mind if we shifted the announcement to 12:00 rather than 1:00?
- Can we get your invite list.

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

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From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Cc: [Alberstat, JoAnn](#); [MacLeod, Violet](#)
Subject: RE: ADA Quote From the Warden
Date: April 9, 2024 1:54:00 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

We are ok with the edits however the highlighted "to" needs to be removed, correct?



SCOTT SURETTE
Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
Tusket, Nova Scotia B0W 3M0

902-648-2311 902-648-2311
ssurette@munargyle.com
www.munargyle.com



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, April 9, 2024 1:38 PM
To: Scott Surette <ssurette@munargyle.com>
Cc: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Subject: FW: ADA Quote From the Warden

Hi Scott,

Please see a suggested edit to Danny Mui's quote below (highlighted) – just to add a little more context. Are you fine with those proposed changes?

Thanks,
Bruce

From: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Sent: Tuesday, April 9, 2024 10:58 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Subject: RE: ADA Quote From the Warden

Thanks for the quote, Bruce. s. 474(1)

s. 474(1)



JoAnn Alberstat | Communications Advisor (she/her)
Nova Scotia Department of Fisheries and Aquaculture, Office of L'nú Affairs | 902-225-9707

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, April 8, 2024 9:05 PM
To: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Subject: FW: ADA Quote From the Warden

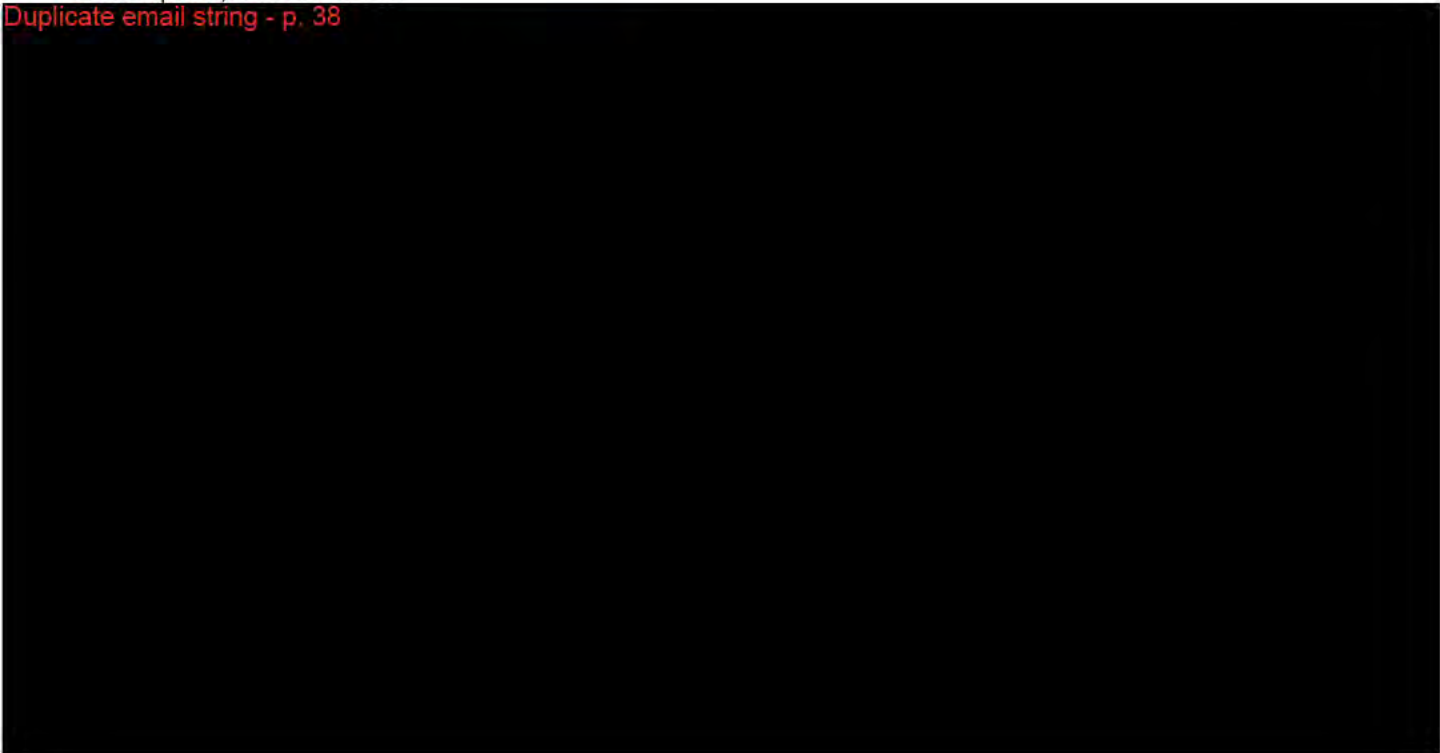
Hi Violet and JoAnn,

Please see proposed quote from Danny Muise, below.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: April 8, 2024 7:29 PM

Duplicate email string - p. 38



From: [King, Matthew S](#)
To: [Feindel, Nathaniel J](#); [Ceschiutti, Robert](#); [Hancock, Bruce H](#); [Buchan, Carla M](#); [Kate Collins](#); [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Pereira, Giulia](#); [Vissers, Wendy](#); [Winfield, Lynn](#); [RM-HLEFX-WTCC-FA-06FL-Mtg-603U](#)
Date: April 9, 2024 2:18:52 PM

Welcome to Alain

From: [Hancock, Bruce H](#)
To: [Scott Surette](#)
Subject: RE: ADA Quote From the Warden
Date: April 9, 2024 3:21:10 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Correct!

From: Scott Surette <ssurette@munargyle.com>

Sent: Tuesday, April 9, 2024 1:55 PM

Duplicate email string - pp. 46-48



From: [Hancock, Bruce H](#)
To: [Alain Mui](#)
Subject: Re: year end clean ups
Date: April 9, 2024 4:01:44 PM

Haha! That would do it!!!
 That's easier to fix.

From: Alain Mui <admui@munargyle.com>
Sent: Tuesday, April 9, 2024 3:49:49 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: year end clean ups

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I didn't get one lol

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, April 9, 2024 3:49 PM
To: Alain Mui <admui@munargyle.com>
Subject: RE: year end clean ups

Hi Alain,

Sorry for the confusion on this. Do you know who you sent your travel claim to?

Thanks,
 Bruce

From: Alain Mui <admui@munargyle.com>
Sent: Monday, March 18, 2024 8:30 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: year end clean ups

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Hi Bruce,

I don't think I ever got a mileage reimbursement form for the Jan meeting of aqua. What must I do to obtain that.

Just doing my year end mileage

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From: [Alberstat, JoAnn](#)
To: [Scott Surette](#); [Hancock, Bruce H](#)
Cc: [MacLeod, Violet](#)
Subject: RE: ADA Quote From the Warden
Date: April 9, 2024 4:26:06 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Sounds great, Scott. Would you like to have a quick chat on Teams? Violet and I are available now if that works for you.

JoAnn

JoAnn Alberstat | Communications Advisor (she/her)
 Nova Scotia Department of Fisheries and Aquaculture, Office of L'nu Affairs | 902-225-9707

From: Scott Surette <ssurette@munargyle.com>
Sent: Tuesday, April 9, 2024 4:22 PM
To: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Subject: RE: ADA Quote From the Warden

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Hi JoAnn

It is great to meet you as well! Could we connect to discuss the logistic of the announcement just to make we have you need for the announcement.

Thanks



SCOTT SURETTE
 Deputy CAO / Municipal Clerk
 5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0
 902-648-2311 902-648-2311
ssurette@munargyle.com
www.munargyle.com



From: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Sent: Tuesday, April 9, 2024 4:17 PM
To: Scott Surette <ssurette@munargyle.com>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Subject: RE: ADA Quote From the Warden

Thanks, Scott. Yes, we'll remove the "to" – that's my typo. Nice to e-meet you!
JoAnn

JoAnn Alberstat | Communications Advisor (she/her)
Nova Scotia Department of Fisheries and Aquaculture, Office of L'nú Affairs | 902-225-9707

From: Scott Surette <ssurette@munargyle.com>
Sent: Tuesday, April 9, 2024 1:55 PM

Duplicate email string - pp. 46-48



From: [Hancock, Bruce H](#)
To: [Scott Surette](#); [Alain Muise](#)
Cc: [Alberstat, JoAnn](#); [MacLeod, Violet](#)
Subject: Our Invitee List
Date: April 9, 2024 4:26:29 PM
Attachments: [DRAFT ADA Announcement Invitee List v2.docx](#)

Hi Scott,

I'm attaching a copy of our draft invitee list so that you get a sense of who we are inviting to the reception.

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Alberstat, JoAnn](#)
To: [Scott Surette; MacLeod, Violet](#)
Cc: [Hancock, Bruce H](#)
Subject: Quick comms chat re ADA event planning

A quick comms chat about the Argyle ADA announcement on April 15. Thanks, JoAnn

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/l/meetup->

s. 475(1)(k)

Meeting ID: s. 475(1)(k)

Passcode:

Dial-in by phone

s. 475(1)(k) Canada, Halifax

Find a local number <<https://dialin.teams.microsoft.com/13e0de25-9137-45b4-8d24-d1016ee8cf2a?id=648119093>>

Phone conference ID: s. 475(1)

Join on a video conferencing device

Tenant key: s. 475(1)(k)

Video ID:

More info <<https://dialin.plcm.vc/teams/?key=20014895&conf=1149440962>>

For organizers: Meeting options <https://teams.microsoft.com/meetingOptions/?organizerId=24074457-7a0c-46f3-87f7-5464ffa6a0e&tenantId=8eb23313-ce75-4345-a56a-297a2412b4db&threadId=19_meeting_YmQwOTkxMTU0YzFiZi00MWJjLTg3MWEtOWYxMGZkY2NlYmI4@thread.v2&messageId=0&language=en-US>

Reset dial-in PIN <<https://dialin.teams.microsoft.com/usp/pstnconferencing>>

Org help <<https://support.microsoft.com/en-us/office/join-a-meeting-without-a-teams-account-c6cfc38f-4e03-4e79-b28f-c65a4c039508?ui=en-us&rs=en-us&ad=us#ID0EBBAAA=Mobile>>

From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Subject: Invitation list.
Date: April 9, 2024 4:29:00 PM
Attachments: [Invite.xlsx](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Hi Bruce,

Please find the Municipality list of Invitees. I would say that probably 98%.

Thanks for your patience.



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From: [King, Matthew S](#)
To: [Pereira, Giulia](#); [Ceschiutti, Robert](#); [Vissers, Wendy](#); [Hancock, Bruce H](#); [Feindel, Nathaniel J](#); [Winfield, Lynn](#); [Alain Muise](#); [King, Matthew S](#); [Kate Collins](#); [Blinn, Michelle L](#)
Subject: Meeting (ScheduledMeeting)/Thread Id: 19:meeting_MmU2MGI3N2EtMmJlZS00MjVklTlkZjgtZWQ1OWU4YzJiOGI3@thread.v2/Communication Id: d5bb222e-2842-43eb-9951-6e052b0a9f3b/Pereira, Giulia,Ceschiutti, Robert,Vissers, Wendy,Hancock, Bruce H,Feindel, Nathaniel J,W...
Date: April 10, 2024 12:22:32 AM

Start Time (UTC): 4/9/2024 4:57:31 PM
End Time (UTC): 4/9/2024 6:59:42 PM
Duration: 02:02:11.2230000

[4/9/2024 5:00:22 PM (UTC)] Giulia.Pereira@novascotia.ca joined.
[4/9/2024 6:59:38 PM (UTC)] Giulia.Pereira@novascotia.ca left.
[4/9/2024 4:58:19 PM (UTC)] Robert.Ceschiutti@novascotia.ca joined.
[4/9/2024 6:59:37 PM (UTC)] Robert.Ceschiutti@novascotia.ca left.
[4/9/2024 5:01:56 PM (UTC)] Wendy.Vissers@novascotia.ca joined.
[4/9/2024 6:59:42 PM (UTC)] Wendy.Vissers@novascotia.ca left.
[4/9/2024 4:59:55 PM (UTC)] Bruce.Hancock@novascotia.ca joined.
[4/9/2024 6:55:13 PM (UTC)] Bruce.Hancock@novascotia.ca left.
[4/9/2024 5:02:11 PM (UTC)] Nathaniel.Feindel@novascotia.ca joined.
[4/9/2024 6:59:40 PM (UTC)] Nathaniel.Feindel@novascotia.ca left.
[4/9/2024 4:57:43 PM (UTC)] Lynn.Winfield@novascotia.ca joined.
[4/9/2024 6:59:40 PM (UTC)] Lynn.Winfield@novascotia.ca left.
[4/9/2024 5:17:56 PM (UTC)] admuise@munargyle.com joined.
[4/9/2024 6:59:36 PM (UTC)] admuise@munargyle.com left.
[4/9/2024 4:57:31 PM (UTC)] Matthew.King@novascotia.ca joined.
[4/9/2024 6:59:37 PM (UTC)] Matthew.King@novascotia.ca left.
[4/9/2024 4:59:50 PM (UTC)] s. 480(1) ca joined.
[4/9/2024 6:59:37 PM (UTC)] ca left.
[4/9/2024 4:58:24 PM (UTC)] Michelle.Blinn@novascotia.ca joined.
[4/9/2024 6:59:37 PM (UTC)] Michelle.Blinn@novascotia.ca left.

From: [Alberstat, JoAnn](#)
To: [Alberstat, JoAnn](#); [MacLeod, Violet](#); [Hancock, Bruce H](#); [Scott Surette](#)
Subject: Meeting (ScheduledMeeting)/Thread Id:
19:meeting_YmQwOTkxMTUyZFiZi00MWJjLTg3MWEtOWYxMGZkY2NIYmI4@thread.v2/Communication Id:
6230aa79-1f1e-45d2-b5e4-2338808a8603/Alberstat, JoAnn,MacLeod, Violet,Hancock, Bruce H,Scott Surette
Date: April 10, 2024 1:05:01 AM

Start Time (UTC): 4/9/2024 7:28:33 PM

End Time (UTC): 4/9/2024 7:47:18 PM

Duration: 00:18:44.5470000

[4/9/2024 7:28:49 PM (UTC)] JoAnn.Alberstat@novascotia.ca joined.

[4/9/2024 7:47:17 PM (UTC)] JoAnn.Alberstat@novascotia.ca left.

[4/9/2024 7:34:39 PM (UTC)] Violet.MacLeod@novascotia.ca joined.

[4/9/2024 7:47:16 PM (UTC)] Violet.MacLeod@novascotia.ca left.

[4/9/2024 7:29:03 PM (UTC)] Bruce.Hancock@novascotia.ca joined.

[4/9/2024 7:47:17 PM (UTC)] Bruce.Hancock@novascotia.ca left.

[4/9/2024 7:28:33 PM (UTC)] ssurette@munargyle.com joined.

[4/9/2024 7:47:18 PM (UTC)] ssurette@munargyle.com left.

From: [King, Matthew S](#)
To: [Feindel, Nathaniel J](#); [Ceschiutti, Robert](#); [Hancock, Bruce H](#); [Buchan, Carla M](#); [Kate Collins](#); [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Pereira, Giulia](#); [Vissers, Wendy](#)
Cc: [Winfield, Lynn](#)
Subject: ADA Proposal Assessment Panel Discussion #2
Date: April 10, 2024 8:43:11 AM

Good morning all,

Following up on our meeting yesterday, I've created a Doodle poll to schedule our next meeting either during the week of July 15th or July 22nd. Considering our meeting location in Lunenburg, I've proposed times between 10am and 2pm to accommodate travel. I hope one of these options suits everyone.

Here is the link to the poll: <https://doodle.com/meeting/participate/id/eXkD85ld>

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429

E: Matthew.King@novascotia.ca

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Podium (Photo)

From: [Scott Surette](#)
To: [Hancock, Bruce H](#); [MacLeod, Violet](#); [Alberstat, JoAnn](#)
Subject: FW: Council Room Video
Date: April 10, 2024 8:58:00 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Here is the video.



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✉️ ssurette@munargyle.com

🌐 www.munargyle.com



From: Scott Muisa <muisesa@eastlink.ca>
Sent: Wednesday, April 10, 2024 8:17 AM
To: Scott Surette <ssurette@munargyle.com>
Subject: Council Room Video

[Download Attachment](#)
[Available until May 10, 2024](#)

[Click to Download](#)

IMG_1299.MOV

0 bytes

Sent from my iPhone



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Duplicate email string - pp. 67-72

From: [Scott Surette](#)
To: [Alberstat, JoAnn](#); [MacLeod, Violet](#); [Hancock, Bruce H](#)
Subject: RE: Parking & Media
Date: April 11, 2024 10:36:00 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Sounds great, thank you!



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From: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>

Sent: Thursday, April 11, 2024 10:32 AM

To: Scott Surette <ssurette@munargyle.com>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: RE: Parking & Media

Thanks for mentioning the local media, Scott. We will reach out to them, along with a few provincial TV media.

We can also help spread the word about parking. Bruce, can you mention to your team re parking in back by the solar panels?

I will be sending you visuals today for the tech person. Comms will be there early on Monday – probably around 11 a.m. to help with setup and tech check.

JoAnn

JoAnn Alberstat | Communications Advisor (she/her)

Nova Scotia Department of Fisheries and Aquaculture, Office of L'nu Affairs | 902-225-9707

From: Scott Surette <ssurette@munargyle.com>

Sent: Wednesday, April 10, 2024 3:21 PM

To: MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Alberstat, JoAnn

<JoAnn.Alberstat@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: Parking & Media

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Hi All,

Just a few things

1. Media, Who are you contacting for media. I was just wondering about the more local media. (CJLS, CIFA Salt wire and Le Courier)
2. Parking; Could you please advise your staff and invited guests to park behind the building. We have two parking lots available: one is paved, located behind the Municipal building, and the other is gravel, situated behind the solar panels behind the Municipal building also. I kindly ask that customer parking be reserved for residents who wish to do business, as we will remain open during this time.

If you have any questions, let me know.

Thanks



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From: [Alberstat, JoAnn](#)
To: [Scott Surette](#); [MacLeod, Violet](#); [Hancock, Bruce H](#)
Subject: RE: Parking & Media
Date: April 11, 2024 11:03:26 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[CHS Chart 32-25x46-5 ForAnnouncement WMS.pdf](#)

Great idea, Scott. It's fine to add the Argyle logo to the slides.

I've attached the map although I don't think we'll need to use this e-version. We plan to bring a large, printed copy on foamboard to display on your easel.

JoAnn

JoAnn Alberstat | Communications Advisor (she/her)
 Nova Scotia Department of Fisheries and Aquaculture, Office of L'n'u Affairs | 902-225-9707

From: Scott Surette <ssurette@munargyle.com>
Sent: Thursday, April 11, 2024 10:49 AM
To: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: Parking & Media

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Hi Joann

Thanks for the slide show.

Are you ok if we add our logo on the last slide?

Thanks

SCOTT SURETTE
 Deputy CAO / Municipal Clerk

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 Tusket, Nova Scotia B0W 3M0

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 ✉ ssurette@munargyle.com





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From: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>

Sent: Thursday, April 11, 2024 10:32 AM

Duplicate email string - pp. 80-82



From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: Confidential News Release
Date: April 12, 2024 5:01:31 PM
Attachments: [NR Argyle ADA April 15 FINAL.pdf](#)

Hello Alain,

Attached is the Argyle ADA news release. The release is confidential, as it may still change. CNS plans to issue this on Monday at about noon, once the event begins. The release is being translated into French. The Argyle ADA webpage/call for proposals will go live shortly before the release is sent to media.

Our communications team have reached out to local media and provincial outlets to make sure they saw today's CNS media advisory about the announcement. CBC Paul Withers plans to attend. He'll likely have a camera and be reporting for both CBC and Radio-Canada. Kevin Northrup of CJLS Radio in Yarmouth says he'll also be there.

Thanks for all your help in organizing this event and for hosting it. I'm really looking forward to it and I think we are going to have a great turnout.

See you on Monday and I hope you have a wonderful weekend!

Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Hancock, Bruce H](#)
To: [Alain Muise](#); [Carl Purcell](#); [s. 480\(1\)](#); [Carol Ann Potter](#); [Edgar Samson](#); [Fraser, Orlando](#);
[s. 480\(1\)](#); [Hollett, Jason](#); [Jeff Nickerson](#); [Kate Collins](#); [Lisa Dahr](#); [Lloyd Robicheau](#);
[s. 480\(1\)](#); [Paul Budreski](#); [Shannon Arnold](#); [Stewart Lamont](#)
Cc: [O'Brien-Latham, Lesley She, Her](#); [Buchan, Carla M](#)
Subject: No Meeting April 16th
Date: April 15, 2024 7:15:41 PM

Dear Members of the Nova Scotia Regulatory Advisory Committee,

Please be advised that there will not be a Regulatory Advisory Committee meeting tomorrow, April 16th. We had circulated a document with proposed dates for our next meetings during our February meeting but unfortunately did not get a chance to confirm those dates with the committee members. My sincere apologies for the confusion and for any inconvenience this may have caused you.

We will be reaching out shortly to committee members with a proposed date for our next meeting.

Best regards,
Bruce

Bruce Hancock

Executive Director, Aquaculture
 Nova Scotia Department of Fisheries and Aquaculture
 1800 Argyle Street
 Suite 603, WTCC
 Halifax, Nova Scotia
 Tel. (902) 875-7842

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: FW: Aquaculture Development Area Pilot Project
Date: April 16, 2024 4:57:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
Sensitivity: Confidential

From: s. 480(1)
Sent: Monday, April 15, 2024 5:46 PM
To: Alix d'Entremont <gistech@munargyle.com>
Cc: info@coltonleblanc.ca; Danny Muise <DMuise@munargyle.com>; Alain Muise <admuise@munargyle.com>; s. 480(1)
 s. 480(1) Nicole Albright <NALbright@munargyle.com>
Subject: FW: Aquaculture Development Area Pilot Project
Sensitivity: Confidential

Some people who received this message don't often get email from s. 480(1) [Learn why this is important](#)

Hi Alix,

Thank you for the call today.

As discussed, my wife and I are very surprised and displeased with today's announcement:
<https://www.cjls.com/2024/04/15/72127/>

Please have Alain Muise call me when he can at s. 480(1)

As discussed, I really feel like our concerns were not taken into account. As a constituent of Argyle, I feel like we were ignored, especially when I made a real effort to put residential concerns on your radar. I was anticipating that you and the municipality would be advocating for the residents. Instead, it seems the municipality of Argyle was advocating for commercial interests alone. This outcome is completely unbalanced and one-sided.

Please review one of our many email discussions below from the past. The overall sentiment was more than fair. We only ever sought to encourage the municipality and province to seek a "balance" between those living in/on Lobster Bay, and the needs of expanding a commercial fishery. Unfortunately, this balance has not been realized. Many of the proposed locations chosen are as I feared, -being along residential areas, and places used for recreation, boating, swimming, tourism, etc. For comparison, is the province focused on a place like Mahone Bay in the same manner for Aquaculture development? I doubt it. And we know why.

As previously expressed to you, s. 480(1)

s. 480(1) To make things worse, one of the first 6 locations to be approved for expansion will now encroach s. 480(1) in Ste Anne du Ruisseau by only several hundred feet s. 480(1) -next to Gunning Island and Little Sluice. Who is ultimately making these decisions and why am I (or local constituents) not being consulted? When I provide data and express concerns, why am I being ignored? Why was I + the community not notified of any updates or communication on this expansion to date? Why is your office and the province appearing to be operating quietly in isolation? Was this done intentionally or unintentionally?

Adding insult to injury, s. 480(1)



I feel that I've not only been ignored but poked in the eye. This has been most frustrating as a taxpayer.

What are the options as a constituent at this stage? Establishing a community consultative group to provide input is simply too late in my opinion. This should have been done from the onset vs post decision making and announcement. You needed to establish a communication plan and consultative group representing all sides much earlier in the process. It's too late

now as it only offers the perception that you're being fair. Ignoring our concerns and reaching this stage of decision making is not transparent or just.

We're at a loss as to why these decisions were taken when you knowingly realized we had a vested interest and brought this to your attention over 2 years ago. I think I'm answering my own question given how this has played out. I'm concerned this was all done based on an agenda of those on the side of expanding Aquaculture development and no one else. Before I go to the media, perhaps the Warden and MLA can convince me otherwise?

Sincerely,

s. 480(1)

Ste Anne du Ruisseau

Nova Scotia

BOW s. 480(1)

Phone : +s. 480(1)

From: s. 480(1)

Sent: November 3, 2022 11:50 AM

To: 'Alix d'Entremont' <gistech@munargyle.com>

Cc: s. 480(1)

Subject: RE: Aquaculture Development Area Pilot Project

Importance: High

Sensitivity: Confidential

"Confidential"

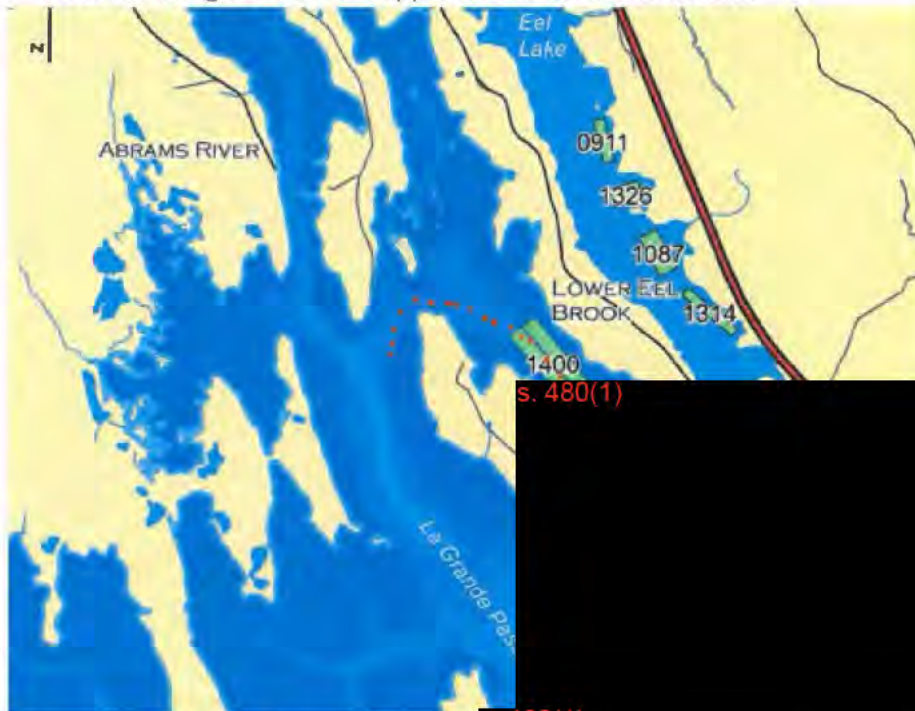
Hi Alix,

Here is a summary of our concerns and recommendations for expanding aquaculture in Lobster Bay as discussed last week by phone.

In principle we support scaling of the fishery as long as it is balanced with tourism, recreational boating, swimming, and water access. New farms should be established in areas not populated with residential houses along the water.

1. Archaeological Sites: Greater analysis needs to be done on potential and existing archeological sites. As an example, the oyster farm in Salt Bay has an Acadian Aboiteau (dyke) as circled on the map below. We are not aware if this has been deemed a historic site or not, but the dyke is likely in the range of 300+ years old (built by the original French settlers in the region) and locally known as "the dyke" in our community. Please refer to more information here: <https://www.acadian.org/history/acadian-innovations/acadian-aboiteau-dyke/> The

Government of Canada recognizes the national historic significance of the Acadian aboiteau system. In addition, Roberts Island along Salt Bay has shellfish (oysters, clams, etc.) middens. Shell middens are cultural spaces located on the mainland and island coasts and were created by Nova Scotia's indigenous people during thousands of years of coastal occupation. These middens are believed to be over 5000 years old. This is an example of inadequate research being done before approval of a license and lease.



2. Locations: As mentioned on our call s. 480(1)

privacy and access to an uninterrupted wilderness and ocean landscape. s. 480(1) floating commercial fishery in Salt Bay that started along one side of Eel brook which has now expanded to the main channel (deepest water) required for recreational boating – and continues towards the Roberts Island side. In summary, this farm has now overtaken most of Salt Bay. There is a boating access channel required as per the lease and license, but the visibility of a commercial fishery (and floating processing plant) s. 480(1) reduces my property value. Frankly, I'm not pleased about this. At the same time my taxes are increasing. The municipality can't have it both ways. In addition, I now see farms being established in Grand Passe and alongside Calf Island near Big Sluice. This pass is the main thoroughfare for boating to and from the open ocean. Why are farms being approved in these areas when many other areas are more appropriate and located away from houses or recreational boating and swimming?

- a. NIMBY (not in my backyard): We'd like to see the municipality and government encourage fishers to establish farms in those areas of Salt Bay that are not residential or used for recreational boating and fishing to the same extent as seen in Grand Passe, Big Sluice, Calf Island, and Salt Bay. More appropriate areas include those circled on the map below; Cats Passe, Fools Passe, Amiraults Hill/Sluice Point, Glenwood Bay, Argyle River, and the bay between Widgigum islands and Abrams River. We know applicants seek easy access to the ocean which is why they desire Salt Bay and Grand Passe. It's obvious. Of course they do. But commercialization should be encouraged in areas placed away from the community and residences.

i. Salinity and Water Depth/Movement: Applicants will suggest the salinity is different in these areas, but I would present that seawater is ~35% parts per thousand in any area of Salt Bay. Eel lake is brackish with lower salinity, but this is where oyster farming first started in the area. Oysters will grow in any of the places mentioned. Water depth alongside Grand Passe/Roberts island, and Salt Bay is relatively shallow. Any chart or sonar will show it's similar in the areas noted. But fishers won't desire these areas because the access is less convenient. (Residential access has made these areas convenient). Unfortunately, ocean access should be an obstacle for any commercialization, and they need to factor this into their costs. **s. 480(1)**
s. 480(1) Finally, the movement of water is tidal as we know. On average it's about a 12' tide between low and high. That tidal range doesn't change in any of the areas noted in the bay. So in summary, we'd like to see any expansion of aquaculture move to areas we don't use or see to a great extent. That outcome balances commercial fishing with tourism, and recreational swimming and boating.

Best regards,

s. 480(1)

SAR

BOW s.

s. 480(1)

From: Alix d'Entremont <gistech@munargyle.com>

Sent: November 3, 2022 8:00 AM

To: s. 480(1)

Cc:

Subject: RE: Aquaculture Development Area Pilot Project

s. 480(1)

I'm emailing to make sure that you email me your feedback regarding the Aquaculture Development Area project. Thanks.

From: s. 480(1)

Sent: Monday, October 17, 2022 12:21 PM

To: Alix d'Entremont <gistech@munargyle.com>

Cc: s. 480(1)

Subject: Re: Aquaculture Development Area Pilot Project

Thank you, much appreciated. I'll be in touch next week s. 480(1)

Regards

s. 480(1)

On Oct 17, 2022, at 4:28 PM, Alix d'Entremont <gistech@munargyle.com> wrote:

Yes, we can certainly have a phone conversation in the next couple of weeks. If you are interested, it would be great to get some comments from you in writing. You can either respond to this email, or fill out the feedback form at www.munargyle.com/feedback. We certainly do want to ensure that your specific concerns are accurately recorded and passed on to the NS Dept. of Fisheries and Aquaculture.

I have not interacted with Mr. Ceschiutti in relation to this Aquaculture Development Area project, however, I have been working closely with other staff members from the department for the last 3 years.

From: s. 480(1)
Sent: Monday, October 17, 2022 11:20 AM
To: Alix d'Entremont <gistech@munargyle.com>
Cc: s. 480(1)
Subject: Re: Aquaculture Development Area Pilot Project

s. 480(1) won't be able to attend on Oct 19th. Can I call you next week to ensure any community concerns or suggestions are received and acknowledged?

I've had an ongoing dialogue with Mr. Robert Ceschiutti From the NS Dept of Fisheries and Agriculture. Has he or the Dept. spoken with you?

Regards

Sent from my iPhone

On Oct 17, 2022, at 2:21 PM, Alix d'Entremont <gistech@munargyle.com> wrote:

s. 480(1)

Thank you for your email. For our records, how did you learn of this project?

The Municipality will be hosting two Open Houses related to the Aquaculture Development Area (ADA) pilot project on Wednesday, October 19. These will be in-person informal sessions open to the public where representatives of the Municipality, the Nova Scotia Department of Fisheries and Aquaculture and the Centre for Marine Applied Research will be available to answer questions. We are not offering an online option for the Open Houses. To inform visitors, we will offer a short looping video that explains why the Municipality is working on this project and provides basic details on the ADA. These videos are also available at <https://www.aquacultureargyle.com>. Maps of the potential areas and informational boards (attached to this email) will be displayed. The public will be able to provide feedback directly to us or leave written comments.

Below are the locations and times.

Glenwood Hall

5832 Highway 3, Glenwood

1:00 pm to 3:00 pm

October 19, 2022

Argyle Municipal Office

5 J.E. Hatfield Crt, Tusket

6:00 pm to 8:00 pm

October 19, 2022

If you can't make the October 19 Open Houses, details and videos related to the project are available at <https://www.aquacultureargyle.com>. We are also offering public maps of the potential ADA locations and an online feedback form through our website at www.munargyle.com/feedback.

Please let me know if you have any questions.

Alix d'Entremont*GIS Technician*

Municipalities of

Argyle and Yarmouth

5 Rue J.E. Hatfield Court

Tusket, Nova Scotia

B0W 3M0, P.O. Box 10

Office +1-902-648-2623

gistech@munargyle.com**From:** s. 480(1)**Sent:** Monday, October 17, 2022 8:51 AM**To:** Alix d'Entremont <gistech@munargyle.com>**Cc:** s. 480(1)

s. 480(1)

Subject: Inquiry

Good day,

I'm learning that **Argyle is looking into speeding up the**

development of oyster expansion.

I live on Lobster Bay as a resident and would appreciate if I could be represented in a community forum when appropriate or the opportunity presents itself.

s. 480(1) may not be able to attend meetings in person. Will I be able to attend virtually?

Thank you

s. 480(1)

SAR

BOW s. 480(1)

Phone: s. 480(1)

Sent from my iPhone

From: [King, Matthew S](#)
To: [Alain Muise](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Kate Collins](#); [Vissers, Wendy](#); [Pereira, Giulia](#)
Cc: [Alix d'Entremont](#); [Ceschiutti, Robert](#)
Subject: ADA Proposal Assessment Panel Discussion

Good afternoon, all,

Sending along a hold for a panel discussion for July 24th from 10am-2pm. Second hold will be sent in another invite.

Take care,

Matthew

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/l/meetup->

s. 475(1)(k)

Meeting ID: **s. 475(1)(k)**

Passcode: **s. 475(1)(k)**

Dial-in by phone

s. 475(1)(k) Canada, Halifax

Find a local number <<https://dialin.teams.microsoft.com/13e0de25-9137-45b4-8d24-d1016ec8cf2a?id=806014441>>

Phone conference ID: **s. 475(1)(k)**

Join on a video conferencing device

Tenant key: **s. 475(1)(k)**

Video ID: **s. 475(1)(k)**

More info <<https://dialin.plem.vc/teams/?key=20014895&conf=1149563457>>

For organizers: Meeting options <https://teams.microsoft.com/meetingOptions/?organizerId=12c7120e-92e4-423a-a8b1-296142fb91b7&tenantId=8eb23313-cc75-4345-a56a-297a2412b4db&threadId=19_meeting_N2QzZWYyNWQzMzNi00NGZiLTg3ZGYtZTlSOVVKMGJmN2I2@thread.v2&messageId=0&language=en-US>

| Reset dial-in PIN <<https://dialin.teams.microsoft.com/usp/pstnconferencing>>

Org help <<https://support.microsoft.com/en-us/office/join-a-meeting-without-a-teams-account-c6efc38f-4e03-4e79-b28f-e65a4c039508?ui=en-us&rs=en-us&ad=us#ID0EBBAAA=Mobile>>

From: [King, Matthew S](#)
To: [Alain Muise](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Kate Collins](#); [Vissers, Wendy](#); [Pereira, Giulia](#)
Cc: [Alix d'Entremont](#); [Ceschiutti, Robert](#)
Subject: ADA Proposal Assessment Panel Discussion
Date: April 17, 2024 9:18:01 AM

Morning all,

It looks like Wednesday, July 24th, 2024, works best for everyone. We will go with that date!

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429

E: Matthew.King@novascotia.ca

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From: [King, Matthew S](#)
To: [Alain Muise](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Kate Collins](#); [Vissers, Wendy](#); [Pereira, Giulia](#)
Cc: [Alix d'Entremont](#); [Ceschiutti, Robert](#)
Subject: Canceled: ADA Proposal Assessment Panel - HOLD

Hi all,

Second hold for ADA Proposal Assessment Panel. Once I hear back from everyone on the doodle poll <[https://doodle.com/s.475\(1\)\(k\)](https://doodle.com/s.475(1)(k))> I will confirm the date with everyone.

Thanks, and take care,

Matthew

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/l/meetup->

[s.475\(1\)\(k\)](#)

Meeting ID: [s.475\(1\)\(k\)](#)

Passcode: [s.475\(1\)\(k\)](#)

Dial-in by phone

[s.475\(1\)\(k\)](#)

Canada, Halifax

Find a local number <<https://dialin.teams.microsoft.com/13e0de25-9137-45b4-8d24-d1016cc8cf2a?id=539957326>>

Phone conference ID: [s.475\(1\)\(k\)](#)

Join on a video conferencing device

Tenant key: [s.475\(1\)\(k\)](#)

Video ID: [s.475\(1\)\(k\)](#)

More info <<https://dialin.plcm.vc/teams/?key=20014895&conf=1138083138>>

For organizers: Meeting options <https://teams.microsoft.com/meetingOptions/?organizerId=12c7120e-92e4-423a-a8b1-296142fb91b7&tenantId=8eb23313-ce75-4345-a56a-297a2412b4db&threadId=19_meeting_NTk1NjBIYmMtNzNhMS00YWJkLWFjMjE0ZDQ3M2JmMDFi@thread.v2&messageId=0&language=en-US>

Reset dial-in PIN <<https://dialin.teams.microsoft.com/usp/pstnconferencing>>

Org help <<https://support.microsoft.com/en-us/office/join-a-meeting-without-a-teams-account-c6efc38f-4e03-4e79-b28f-e65a4c039508?ui=en-us&rs=en-us&ad=us#ID0EBBAAA=Mobile>>

From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Subject: RE: Announcement Expenses
Date: April 17, 2024 10:48:00 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Everything has been paid. We shall send you an invoice.

Thanks



SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

902-648-2311 902-648-2311
ssurette@munargyle.com
www.munargyle.com



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Wednesday, April 17, 2024 10:33 AM
To: Scott Surette <ssurette@munargyle.com>
Subject: Re: Announcement Expenses

Hi Scott,

Great meeting you in person on Monday as well. And that was a great event! You guys did a great job with the set up. It was perfect.

If you guys have paid for the items already, just send me an invoice billed to the Department. If you haven't paid them yet, you can just send me the individual vendor bills and I can pay them directly. Either way works.

Thanks,
 Bruce

From: Scott Surette <ssurette@munargyle.com>
Sent: Wednesday, April 17, 2024 10:21:11 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Announcement Expenses

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Hey Bruce.

It was a pleasure meeting you on Monday!!

It was a great event. Thanks for all your efforts. I know you had mentioned, you would cover the cost of the cake and food. How did you want us to submit the expenses.

Let me know.



SCOTT SURETTE

Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10

Tusket, Nova Scotia B0W 3M0

☎ 902-648-2311

📠 902-648-2311

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From: [King, Matthew S](#)
To: [Alain Muise](#); [Alix d'Entremont](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Ceschiutti, Robert](#); [Feindel, Nathaniel J](#); [Hancock, Bruce H](#); [Kate Collins](#); [Pereira, Giulia](#); [Vissers, Wendy](#)
Cc: [Winfield, Lynn](#)
Subject: ADA Proposal Assessment Panel Meeting #2 Minutes
Date: April 17, 2024 11:33:36 AM
Attachments: [ADA Panel Summary Minutes 20240409.docx](#)

Morning all,

Please see attached minutes from the ADA Proposal Assessment Panel meeting held on April 9th. We will briefly review these at our next meeting on July 24th, but please let me know if you have any questions or comments in the meantime.

Thanks, and take care,

Matthew King, MMS
 Aquaculture Planning & GIS Officer
 Nova Scotia Department of Fisheries and Aquaculture
 1575 Lake Road
 Sandy Point, NS
 B0T 1W0
 P: (902) 875-7437
 C: (902) 875-6064
 F: (902) 875-7429

E: Matthew.King@novascotia.ca

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From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Subject: FW: Invoice - ADA announcement
Date: April 17, 2024 1:00:00 PM
Attachments: [ADA Announcement invoice.pdf](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image011.png](#)

Hi Bruce.

Attached is the invoice and receipts for the expenses of the announcement.

Thanks



SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

☎ 902-648-2311 🖨 902-648-2311

✉ ssurette@munargyle.com

🌐 www.munargyle.com



From: Marsha d'Eon <mdeon@munargyle.com>

Sent: Wednesday, April 17, 2024 11:43 AM

To: Scott Surette <ssurette@munargyle.com>

Subject: Invoice - ADA announcement

Good morning Scott,

Enclosed is the invoice including all expenses for the ADA announcement. Could you please pass along to the Department of Fisheries and Aquaculture?

Thank you!

MARSHA D'EON
 Director of Finance

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

☎ 902-648-2311 🖨

✉ mdeon@munargyle.com

🌐 www.munargyle.com





From: [Alain Muise](#)
To: [s. 480\(1\)](#); [Alix d'Entremont](#)
Cc: [info@coltonleblanc.ca](#); [Danny Muise](#); [s. 480\(1\)](#)
Subject: RE: Aquaculture Development Area Pilot Project
Date: April 17, 2024 4:12:36 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
Sensitivity: Confidential

In answer to your written questions

1. The public consultation shall be led entirely by the department of agriculture, I have copied them on this response so that they know both you [s. 480\(1\)](#) will be informed of the dates. Mr Hancock can confirm the details of the log in for a zoom/teams link.
2. Through this email, Mr Hancock has received your request for info for your location. He is intimately familiar with the project, and is the owner of that info and will be of service.
3. As we do not own the process, we cannot pause the project. The formal request is noted, and through Mr Hancock, the Department now has this request.
4. A report shall be disseminated. We were a party to this report and submitted it as part of the long process as led by the Department. We shall request a copy for you.

It is unfortunate you do not consider your input as being considered. This is something we can chat about. While I cant speak for the Province, they had the task to lead the development of sustainable and balanced oyster aquaculture development. Both Nicole and Danny are included in this thread, and you are encouraged to contract your elected representatives at any time. Also, your complaints on the process can also be shared with MLA LeBlanc and the department as owners of this process. They too are attached.

I will call between 4:45 and 5 pm today.

Alain

From: [s. 480\(1\)](#)
Sent: Wednesday, April 17, 2024 11:41 AM
To: Alain Muise <admuisse@munargyle.com>; Alix d'Entremont <gistech@munargyle.com>
Cc: [info@coltonleblanc.ca](#); [Danny Muise](#) <DMuise@munargyle.com> [s. 480\(1\)](#)
[s. 480\(1\)](#)
Subject: RE: Aquaculture Development Area Pilot Project
Importance: High

Sensitivity: Confidential

You don't often get email from **s. 480(1)** [Learn why this is important](#)

Hi Alain,

I would like to speak to you today if you can make time, please. If you propose a time I can ensure I will be free and call your office directly.

In addition to your confirmations below:

1. Please ensure my wife **s. 480(1)** (sc'd) and I are provided the dates of the next public consultation. Further, could I please request we have the ability to dial in virtually via Zoom or Teams as my work takes me **s. 480(1)**.
2. Please forward any data or studies related to the proposed site next to my house. If held by the ministry, please request this be provided. It should be publicly available. If I need to make a FOIPOP/access to information request I will, but if required, -In fairness, I will ask you to pause the application and approval process until I receive this information.
3. As you collect the remaining data below, again please push pause on the application process and extend any deadlines or dates to allow me to prepare and absorb the material. This is a formal request.
4. If my concerns were provided to the ministry as noted below, I will ask you send me the report/documentation that was provided noting my concerns. I would like to see the data and evidence that this was done appropriately. If FOIPOP is required, again please advise and I will take steps to do so. Any time required to obtain this information should be added in equivalent time to extend the dates for the lease application and approval process. We can discuss today by phone but will ask you to please confirm by email for the record.

In summary, the Argyle municipal office and elected officials work for the community, This means both commercial and residential interests should be balanced and satisfied as the critical stakeholders for your mission and mandate. I did not see that happen here. I am far from being reassured. There is a real perception of conflict here where ADA has tipped the balance to favour the interests of industry at the expense of constituents like us. As such, I will also seek calls with my councillor Nicole Albright and my Warden, Mr. Muise to ensure this balance is achieved to our satisfaction.

Thank you for the time to address my concerns. It is appreciated.

Regards,

s. 480(1)

s. 480(1)

From: Alain Muise <admuise@munargyle.com>

Sent: Tuesday, April 16, 2024 1:08 PM

To: s. 480(1) Alix d'Entremont <gistech@munargyle.com>

Cc: info@coltonleblanc.ca; Danny Muise <DMuise@munargyle.com>; s. 480(1)
s. 480(1)

Nicole Albright <NALbright@munargyle.com>; Scott Surette <ssurette@munargyle.com>

Subject: RE: Aquaculture Development Area Pilot Project

Sensitivity: Confidential

s. 480(1)

I have received your email and will be making inquiries based on it. You may not get a return call today, but rest assured that is because I am actively collecting data to be sure my response is as accurate as possible. The municipality's role is not in the decision on the location of these leases, but we were actively involved in this project, especially in the public engagement process that went on for about 2 years, some to general public and some specific to known ocean users. Forgive what I expect to be a day delay in responding via call. In the meantime, I can share what I have available now:

I can confirm that one of the 6 sites issued for lease is closer s. 480(1) than the existing development as run by d'Eon's Oyster farm.

I can confirm that every site investigated was done taking into consideration the archeological, cultural, indigenous, transportation and fishing routes of the sea in these areas, and I can likely obtain specific details around the site s. 480(1) if you wish it. This detail would come from the Province of NS as they hold it.

I shall seek and obtain the distance and sightline from to the proposed new lease area.

I will confirm the public consultation dates and times etc that were made available to the public during the course of this exercise.

I can confirm there is another public consultation availability on this particular lease which I will be sure to include dates to you or any other resident near that location. The leases generally did have public consultation; however, another is required by law when a specific

lease area is up for application.

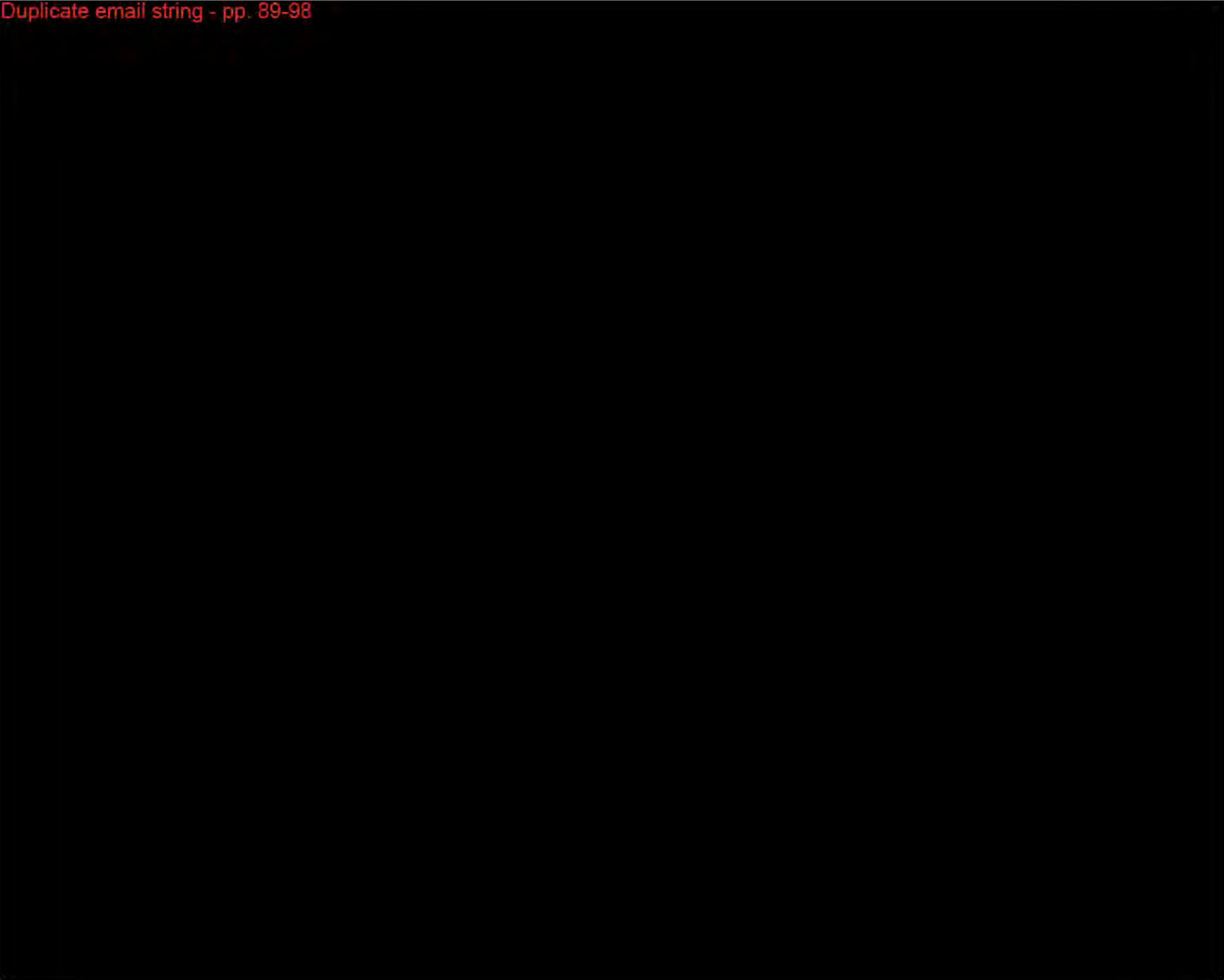
Please be patient as I collect the remaining data. I can understand your concern and I hear frustration on your part. We want to get as much info to you as possible in the hopes of alleviating, understanding and addressing some of your concerns.

Finally, I can confirm that your concern was noted, and part of the report delivered to the Minister. I will seek information on how your concern was discussed and part of a final decision on lease locations.

Sincerely,

Alain Muise, CPA
Chief Administrative Officer

Duplicate email string - pp. 89-98



From: [Alain Muise](#)
To: [s. 480\(1\)](#) [Alix d'Entremont](#)
Cc: [info@coltonleblanc.ca](#); [Danny Muise](#); [s. 480\(1\)](#)
Subject: [s. 480\(1\)](#) [Nicole Albright](#); [Scott Surette](#); [Hancock, Bruce H](#)
Date: RE: Aquaculture Development Area Pilot Project
 April 17, 2024 6:48:22 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
Sensitivity: Confidential

[s. 480\(1\)](#)

Thank you for our conversation. In the interests of keeping people informed I will summarize what I heard from you today.

[s. 480\(1\)](#)

The property faces both Nolan d'Eon's current site, and the proposed expansion shall be closer and more visible [s. 480\(1\)](#)

[s. 480\(1\)](#)

You love the community and wish to approach your concerns with professionalism and transparency.

You feel that your input on the project was not reflected in the end result, you provided alternative locations in your convos, and reasons why they may be superior than the lease area announced. None of your topics appeared in final.

You are concerned that your view will be impacted, but also as an avid water user, you are concerned that this expansion will further encroach, or even alter, sea transportation routes. Alternate transportation routes would likely mean more traffic [s. 480\(1\)](#)

[s. 480\(1\)](#) due to tides etc. there are a number of recreational travellers in this area (which I can confirm [s. 480\(1\)](#) on similar routes)

You would like to be consulted deeply on the lease application, ideally you would prefer it not there.

You are not against business development and encourage proper business growth, would like to see it outside residential vicinity to reduce conflict of use, visibility.

Willing to participate in a number of discussions around this issue.

What I committed to

Meeting you when you return [s. 480\(1\)](#)

Amplifying your concerns to the proper channels – ie discussion with department of agriculture. Connect proper personnel and info to you.

Understanding the likelihood that this lease will be 'taken up' by a developer. (this item may or may not be possible)

Understand the size of the lease, and options around it being different (ie , smaller). Leases are normally not issued larger than the site proposed.

s. 480(1)

Enquire into transportation conversations led by the Province,
Enquire into provincial policy on advising residents during the public consultation sessions,
encourage mail outs to neighbors to ensure knowledge.

Encouraged you to speak to our elected officials to raise issues, not only rely on what I committed to.

I think this is accurate, feel free to add something if I missed let me know. It was a sincere pleasure speaking with you today, I find email to be a bit emotionless and subject to lots of interpretations that are rarely accurate. Conversation is my preference and I believe we share that sentiment.

s. 480(1)

Sincerely,

Alain

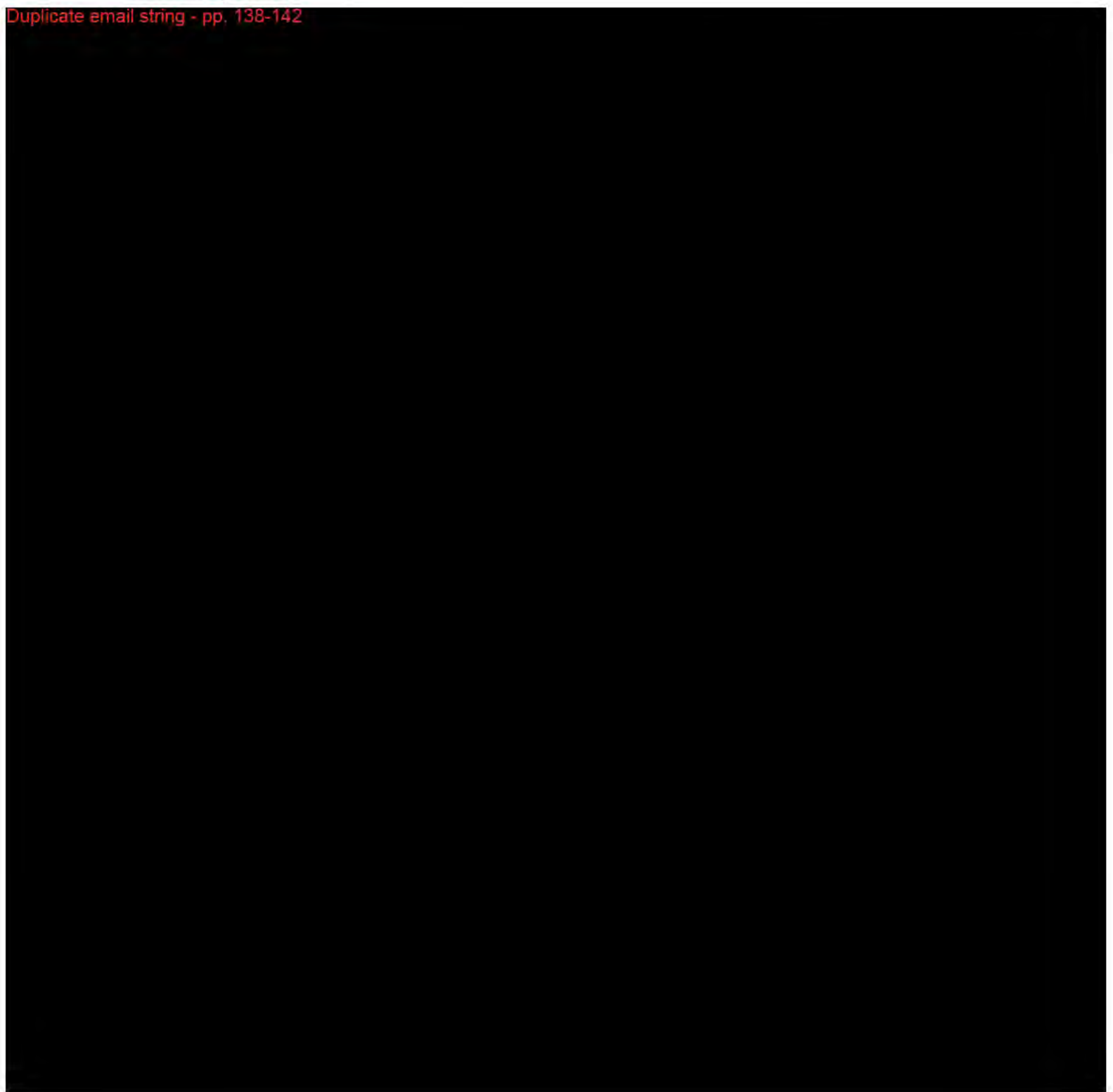
Duplicate email string - pp. 108-119

From: [Alain Muise](#)
To: [s. 480\(1\)](#)
Cc: [Hancock, Bruce H: kent.smith@novascotia.ca; info@coltonleblanc.ca; Danny Muise; s. 480\(1\)](#)
Subject: [s. 480\(1\)](#) [Nicole Albright](#); [Scott Surette](#); [Chris.dEntremont@parl.gc.ca](#); [Alix d'Entremont](#)
Date: Re: Aquaculture Development Area Pilot Project
April 28, 2024 6:06:53 PM

Received. Will examine Monday

Sent from my iPhone

Duplicate email string - pp. 138-142



From: [King, Matthew S](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Feindel, Nathaniel J](#); [Buchan, Carla M](#)
Subject: ADA Stakeholder Report
Date: April 30, 2024 1:20:48 PM

Afternoon Alain,

Hope all is well.

I sent the redacted stakeholder report via a secure file transfer protocol administered by the provincial government. Please let me know when you receive the document.

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429
E: Matthew.King@novascotia.ca

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From: Alain Muise
To: s. 480(1)
Cc: Hancock, Bruce H.; kent.smith@novascotia.ca; info@coltonleblanc.ca; Danny Muise; s. 480(1)
s. 480(1); Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont
Subject: Re: Aquaculture Development Area Pilot Project
Date: May 1, 2024 12:02:18 PM

Yes I have a copy and have to review. It will be public facing so I want to be sure that privacy of persons is respected. I'll let you know asap
Sent from my iPhone

> On May 1, 2024, at 11:53 AM, s. 480(1) wrote:
>
> [Some people who received this message don't often get email from s. 480(1) Learn why this is
important at <https://aka.ms/LearnAboutSenderIdentification>]
>
> Good morning Alain,
>
> Would you have an update on making the report available as requested below?
>
> Thank you,
s. 480(1)

Duplicate email string - pp. 143-154

From: [Hancock, Bruce H](#)
To: [Alain Muise](#); [Carl Purcell](#); [s. 480\(1\)](#); [Carol Ann Potter](#); [Edgar Samson](#); [Fraser, Orlando](#); [s. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [Kate Collins](#); [Lisa Dahr](#); [Lloyd Robicheau](#); [s. 480\(1\)](#); [Paul Budreski](#); [Shannon Arnold](#); [Stewart Lamont](#)
Cc: [Hollett, Jason](#); [Buchan, Carla M](#); [O'Brien-Latham, Lesley She,Her](#); [Bruce, Stacy](#); [Preeper, Kim](#)
Subject: Hold the Date Correction
Date: May 1, 2024 4:50:35 PM
Attachments: [Copy of NSARAC Travel Expense Claims v.01.xlsx](#)

Hi All,

Correction to the email just sent. The Hold the Date should be May 28th 9:00 to 12:00.

Best regards

Bruce

From: Hancock, Bruce H
Sent: Wednesday, May 1, 2024 4:43 PM
To: [Alain Muise](#) <admuisse@munargyle.com>; [Carl Purcell](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [s. 480\(1\)](#); [Carol Ann Potter](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Edgar Samson](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Fraser, Orlando](#) <Orlando.Fraser@novascotia.ca>; [s. 480\(1\)](#); [Jeff Bishop](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Jeff Nickerson](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [s. 480\(1\)](#); [Kate Collins](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Lisa Dahr](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Lloyd Robicheau](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Paul Budreski](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Shannon Arnold](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [Stewart Lamont](#) <[s. 480\(1\)@novascotia.ca](mailto:s. 480(1)@novascotia.ca)>; [s. 480\(1\)](#)
Cc: [Hollett, Jason](#) <Jason.Hollett@novascotia.ca>; [Buchan, Carla M](#) <Carla.Buchan@novascotia.ca>; [O'Brien-Latham, Lesley She,Her](#) <Lesley.O'Brien-Latham@novascotia.ca>; [Preeper, Kim](#) <Kim.Preeper@novascotia.ca>; [Bruce, Stacy](#) <Stacy.Bruce@novascotia.ca>
Subject: Hold the Date

Hello Nova Scotia Aquaculture Regulatory Advisory Committee Members,

The next Nova Scotia Aquaculture Regulatory Advisory Committee meeting is scheduled for May 24, 2024 from 9:00 to 12:00. As with previous meetings, you can either join us in person, or virtually through Teams. The agenda for our next meeting will be sent out shortly.

For those attending our meetings in person, please remember that you can submit your travel costs for reimbursement, as per the provincial government's travel policy. I have attached an expense template which includes the travel rates. Please submit your completed travel expense claims to Stacy Bruce, who is copied on this email.

Best regards,

Bruce

Bruce Hancock

Executive Director, Aquaculture

Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Hancock, Bruce H](#)
To: [Alain Muisse](#); [Alix d'Entremont](#)
Cc: [King, Matthew S](#)
Subject: RE: engagement report.
Date: May 2, 2024 4:36:02 PM

Hi Alain and Alix,

Thanks for keeping us in the loop. Very much appreciated!

Bruce

From: Alain Muisse <admuisse@munargyle.com>
Sent: Thursday, May 2, 2024 4:28 PM
To: Alix d'Entremont <gistech@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; King, Matthew S <Matthew.King@novascotia.ca>
Subject: Re: engagement report.

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Monday
 Sent from my iPhone

On May 2, 2024, at 3:30 PM, Alix d'Entremont <gistech@munargyle.com> wrote:

Thanks. I'm off tomorrow, so I can post it on Monday; unless you want me to post it tomorrow, I can.

From: Alain Muisse <admuisse@munargyle.com>
Sent: Thursday, May 2, 2024 2:55 PM
To: Alix d'Entremont <gistech@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Matthew King <matthew.king@novascotia.ca>
Subject: engagement report.

I read through the report and I see no additional redactions needed. Province did a really good job.

Please provide Bruce, Matt and I 24 hours notice that it is going to go up on our website for public viewing.

I will contact [REDACTED] myself to be sure he is aware it is there for his review.

A big thanks to PNS team for your redacting work, very thorough.

Alain

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From: s. 480(1)
To: Alain Muise
Cc: s. 480(1); cock, Bruce H; kent.smith@novascotia.ca; info@coltonleblanc.ca; Danny Muise; Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont
Subject: Re: Aquaculture Development Area Pilot Project
Date: May 3, 2024 3:18:00 PM

[Some people who received this message don't often get email from s. 480(1) Learn why this is important at <https://aka.ms/LearnAboutSenderIdentification>]

Thank you - I will be on the lookout for your response tomorrow.

s. 480(1)

> On May 3, 2024, at 12:05 PM, Alain Muise <admuisse@munargyle.com> wrote:

>

> Your email is received. I am also in receipt of emails from s. 480(1) directly to me and indirectly sent to your municipal elected representative.

>

> I have answered many questions to the best of my ability.

>

> I will collect remaining questions and respond in a most detailed way from my part before 3 pm tomorrow. This response will be comprehensive. The authority having jurisdiction in this case is as I explained earlier, the province of N.S. I will go in much more detail when I arrive at my workstation.

>

> Our role was definitely to lead the public engagement portion of this 6 year process. Most of the documents you desire are in the provincial hands and I will seek to expedite this info.

>

> I assure you that I will seek to respond to each of your questions from my perspective and I am confident the province shall fill the gaps.

>

> Stay tuned. I understand you to be anxiously awaiting answers so I will prioritize the work

> Sent from my iPhone

>

>> On May 3, 2024, at 1:31 PM, s. 480(1) wrote:

>>

>> Hi Alain,

>>

>> I've followed this email chain from the start and am still trying to process the information that has been shared with us. I'm sorry but I still do not understand the roles and responsibilities of ADA and I still do not understand the roles and responsibilities of the province. Which office recommended the lease locations for the Minister to approve? Where is the documentation to support this decision? What is the process chain for approval? Are there records of meeting/records of decision attached to this file? Where are they housed?

>>

>> s. 480(1) too have had to respond to requests of this nature and ensured that the questions posed were addressed by the office of principal interest. Who is the OPI?

>>

>> Why is it so difficult, as a key stakeholder, to obtain this information? The more that s. 480(1) reasonable questions are not answered, referred to another party or delayed adds to the perception that this process is non-transparent. This only adds fuel to the anxiety fire of the community.

>>

>> Who is responsible to respond to s. 480(1) Will you or Bruce be providing this information?

>>

>> Respectfully,

>> s. 480(1)

>>

>>

>>> On May 3, 2024, at 07:05, Alain Muise <admuisse@munargyle.com> wrote:

>>>

>>> No. The process was provincial. As I stated in an earlier communication, our role was to lead the public engagement portion of the study. They engagement was informed by potential lease areas which were vetted through public engagement and amended to be part of the reporting the province presented to the minister.

>>>

>>> Bruce and I will discuss other reports and see what we can provide you asap.

>>> Sent from my iPhone

>>>

>>>> On May 3, 2024, at 8:59 AM, s. 480(1) wrote:

>>>>

>>>> [Some people who received this message don't often get email from s. 480(1) learn why this is important at <https://aka.ms/LearnAboutSenderIdentification>]

>>>>

>>>> I apologize but I'm a bit confused. Perhaps you or Bruce can clarify. I understand the Dept. Of Fisheries and Aquaculture makes the "final" decision on locations. And it appears you confirm a report was indeed submitted with recommended locations. I further understand that a variety of departments were consulted and fed into the process but was a final report (most likely containing background, issue, considerations and recommendations) prepared or authored by the Argyle municipality that summarizes all of this?

>>>>

>>>> Thank you,

>>>>

>>>> s. 480(1)

>>>>

>>>> Sent from my iPhone

>>>>

>>>>> On May 3, 2024, at 5:44 AM, Alain Muise <admuisse@munargyle.com> wrote:

>>>>>

>>>>> Received. I will consult with the province to see what can be done in addition to the info on engagement. I will say that the work was done by a variety of departments but the ultimate decision on locations, final that is, rested with the Minister. A report would have been submitted for that and I will defer to the province as they have info they may suit your request in full

>>>>> Sent from my iPhone

>>>>>

>>>>>> On May 3, 2024, at 1:26 AM, s. 480(1) wrote:

>>>>>>

>>>>>> Hi Alain,

>>>>>>

>>>>>> To clarify, I'm requesting the report on the selection of lease locations. I am requesting how and by whom the decisions were made, and an ADA report or reports should lay this out. As ADA is a partnership/liaison between the municipality and the province, I asked both you and Bruce for this information.

>>>>>>

>>>>>> Please refer to my April 28 email: "Can I respectfully request you send me the ADA report that went to the NS Dept of Fisheries and Aquaculture from Argyle that recommended the proposed lease locations announced on April 15th, 2024?"

>>>>>>

>>>>>> Does the engagement report offer this? It sounds like it may not. I'm assuming this is the report that logged local feedback that was received including mine.

>>>>>>

>>>>>> Please advise.

>>>>>>

>>>>>> s. 480(1)

>>>>>>

>>>>>> -----Original Message-----

>>>>>> From: Alain Muise <admuisse@munargyle.com>

>>>>>> Sent: Thursday, May 2, 2024 2:59 PM

>>>>> s. 480(1)

>>>>> Cc: 'Hancock, Bruce H' <Bruce.Hancock@novascotia.ca>; kent.smith@novascotia.ca;
s. 480(1) Danny Muise <DMuise@munargyle.com>; s. 480(1)
Nicole Albright <NALbright@munargyle.com>; Scott Surette <ssurette@munargyle.com>;
Chris.dEntremont@parl.gc.ca; Alix d'Entremont <gistech@munargyle.com>
>>>>> Subject: RE: Aquaculture Development Area Pilot Project
>>>>>
>>>>> s. 480(1)
>>>>>
>>>>> We will be posting the engagement report on our public web site on Monday. We will send you the link
and you are welcome to it!
>>>>>
>>>>> Thank you for your patience, we needed to redact for any personal information and this was completed.
>>>>>
>>>>> Alain
>>>>>
>>>>>
>>>>>
>>>>>
>>>>> Original Message

Duplicate email string - pp. 154-168

From: s. 480(1)
To: Hancock, Bruce H.; s. 480(1); Alain Muise
Cc: Smith, Kent; info@coltonleblanc.ca; Danny Muise; s. 480(1); Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 3, 2024 6:28:37 PM

Hi Bruce,

We are asking for the records and documentation of how the suitability maps were created. These are the actual proposed (now preapproved) lease locations which wrap up to the ADA Map.

We are assuming you did not put a map of Lobster Bay on the wall and throw 53 darts to determine the locations. Yet much like a dart, someone selected (targeted) the 53 locations. We'd like to know who and what rationale was applied to this selectivity. Or was it random? It must be documented either in your office or in the Argyle Municipal office. Did the Minister approve these locations based on the ADA map alone, or did the Minister seek the rationale supporting the locations selected? Was this rationale verbalized or documented?

As you and Alain indicated, your teams:

- 1) Met with industry (current aquaculture farmers) who proposed and influenced their desired locations (which is why many are in residential areas, s. 480(1));
- 2) Consulted with provincial and federal departments to determine if any issues exist related to Tourism, navigable waters, detriment to other species, waste, potential disease, and other aspects;
- 3) Consulted with aboriginal groups; and
- 4) Consulted with the public. (we appreciate the engagement report that will be posted next week which hopefully expands on this part of the process)

Are you stating that no documentation or records were kept of these meetings, and no report or briefing material was provided to the Minister who made the ultimate decision?

As we see it, this is a project that required good project management governance. This would include a Project Plan; Project Charter; Project Scope Document; Communications Plan; Stakeholder Engagement Plan (including list of stakeholders and interlopers); Governance document; Gantt Charts; and Timeline.

We are not asking for an explanation (at this stage). As per our original outreach, We are requesting a copy of the ADA report that went to the NS Dept of Fisheries and Aquaculture from Argyle that recommended the proposed lease locations announced on April 15th, 2024. We requested this because I would like to review how you collectively came to the ADA map being the culmination of all your consultations. We are formally requesting access to those records; if not a report, any documentation outlining this information would suffice. As the decision affects the public - we, as the public, are making a request to access. Will you provide? I've asked numerous times, but we now seem to be going in circles. I can't help but feel that these responses seem like an attempt to misdirect my request and take us off target. I hope that this is indeed not the case.

As previously stated, and confirmed with all of you that our interest and request is not out of line. Again, we are formally requesting the information and expect to receive it in a timely manner, as time is of the essence for the community.

Sincerely,

s. 480(1)

-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Friday, May 3, 2024 3:00 PM
To: s. 480(1); Alain Muise <admuisse@munargyle.com>
Cc: s. 480(1); Smith, Kent <Kent.Smith@novascotia.ca>;
info@coltonleblanc.ca; Danny Muise <DMuisse@munargyle.com>; s. 480(1); Nicole Albright
<NALbright@munargyle.com>; Scott Surette <ssurette@munargyle.com>; Chris.dEntremont@parl.gc.ca; Alix
d'Entremont <gistech@munargyle.com>
Subject: RE: Aquaculture Development Area Pilot Project

Hello s. 480(1)

The Nova Scotia Department of Fisheries and Aquaculture is responsible for the licensing and leasing of commercial aquaculture operations in the province. One of the tools that is available to the Minister of Fisheries and Aquaculture, under the Fisheries and Coastal Resources Act is the establishment of an Aquaculture Development Area.

Our department has led the Argyle Aquaculture Development Area Pilot Project and has collaborated with the Municipality of the District of Argyle (MODA) in its development. The nature of the collaboration was outlined in an MOU signed in February 2020. Essentially MoDA was responsible for community and stakeholder engagement while our department collected and analysed data, sought input and advice from 11 provincial and federal government departments, conducted consultations with First Nations and ultimately made a recommendation to our Minister.

The outcome of our data analysis and consultations have been in the form of suitability maps which have been widely shared during the consultation process. This was important because we wanted to hear from the people that use the marine resource to identify potential conflicts with other marine uses. The final ADA map is the culmination of those consultations. Throughout the consultation process we have been more than happy to explain how we developed the suitability maps and we are certainly willing to answer any specific questions you might have.

We do not have a summary document of our analysis and network partner engagements but would be happy to share any publicly available information with you or answer any site specific questions you might have.

Best regards,

Bruce

-----Original Message-----

Duplicate email string - pp. 175-188

From: [Alain Muise](#)
To: [Hancock, Bruce H](#); [Nicole Albright](#)
Subject: draft responses to questions
Date: May 3, 2024 6:51:00 PM
Attachments: [responses to questions from residents rocco point.docx](#)

My responses are detailed, and I wish to consult with you before issuance.

I can attest to be a vehement defender of my staff that led the engagement process, and will not take lightly to anyone blindly stating otherwise. Charlene and Alix did an incredible job, and I was a supporter and advisor in their incredible process.

I am requesting comments from you on this, and will change whatever you wish me to, and I was intentionally responsive to negative and potentially leading and bullying commentary. Perhaps my personality is getting in the way of professionalism

Alain

From: [Nicole Albright](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#)
Subject: Re: amended responses
Date: May 4, 2024 1:56:45 PM

Thanks for all of your work in this. Hopefully this will be what they are looking for.

Nicole
Nicole Albright
Deputy Warden
Councillor District 5
Municipality of Argyle
902-307-4474

On May 4, 2024, at 1:30 PM, Alain Muise <admuisse@munargyle.com> wrote:

I had the chance to discuss with Bruce, and corrected information to be more precise. I gave a commitment to send this by 3 today. Nicole, with your permission I will share the response separate from all the emails to council so they are aware of the questions, and what is being done.

Aa

<responses to questions from residents rocco point.docx>

From: [Alain Muise](#)
To: s. 480(1)
Cc: [Hancock, Bruce H](#); kent.smith@novascotia.ca; info@coltonleblanc.ca; [Danny Muise](#); [Nicole Albright](#); [Scott Surette](#); Chris.dEntremont@parl.qc.ca; [Alix d'Entremont](#)
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 4, 2024 2:45:16 PM
Attachments: [responses to questions from residents rocco point.docx](#)

s. 480(1)

Enclosed is a list of the questions I have received, and the answers to each to the best of my ability.

My email was closer to 3 pm today (out time) than I thought it would be . I intended this to be in your hands faster, but I did have to confirm the information for accuracy.

Forgive the informality of the response, I can send a cleaner version next week. I will share this document and send a briefing note to the rest of council informing them of your questions and concerns, and what we responded. Both the Warden and Deputy Warden are copied here.

Giver this a read, and Monday you will have the public engagement document on our website. Sift through, and if there are specific follow up or additional questions, we will seek the answer to those.

Respectfully,

Alain D. Muise, CPA
Chief Administrative Officer

-----Original Message-----

Duplicate email string - pp. 173-188

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: FW: recent events concerning aquaculture (long email warning)
Date: May 6, 2024 11:35:00 AM

Sent to council today

From: Alain Muise
Sent: Monday, May 6, 2024 11:03 AM
To: Argyle-Council <Argyle-Council@munargyle.com>
Cc: Alix d'Entremont <gistech@munargyle.com>
Subject: recent events concerning aquaculture (long email warning)

Goodday all,

Recently, many individuals, at all three levels of government including staff at province and municipality, have been approached with questions and concerns regarding the recent announcement of 6 ADA sites that are open for application. Our public engagement process is live and online and we will be linking it to our social media sites. You will find it to be very comprehensive. The local stakeholders report is found here:

[Report | argyleaquaculture \(aquacultureargyle.com\)](#)

That being said, Alix and I will be shining a light on the process for leases for ADA, which is led by the Province of NS, but we have ownership as a partner. When reading through the provincial website, it can be challenging to navigate, which is why we will be issuing a 4 part series on our social media, linking relevant information to our site. All info linked is public info.

I wanted you to see this before releasing, and if you had any questions.

In all, there are 53 sites, which include oyster farm leases, and marine plant leases. They are of various sizes and placed in various locations.

The map released by the province of NS is included here. (this is on our aquaculture website, linked to province)

[argyle-aquaculture-development-area-map-en.pdf \(novascotia.ca\)](#)

6 of these locations have been issued for application, which was announced when the Minister was here in Argyle. It is important to note that the sites represent possible application sites. The province shall put so many sites out for call, and they may or may not be applied for. Also keep in mind that the old system was far more liberal as to locations, as the business selected the location, not the province. Each of the ADA sites were pre vetted, but NONE are

approved. they were tested to be sure there the waters contained appropriate nutrients, that it was NOT in any significant traditional fishing areas, NOT in any transportation routes (as this is not allowed) and NOT in locations that were known to be aboriginal sites of any kind.

The Province used the following guidelines in its draft and final lease areas for ADA (this is copied directly from the Aquaculture Licence and Lease Regulations)

Factors to be considered in decisions related to marine aquaculture sites

- 3** In making decisions related to marine aquaculture sites, the Review Board or Administrator must take all of the following factors into consideration:
- (a) the optimum use of marine resources;
 - (b) the contribution of the proposed operation to community and Provincial economic development;
 - (c) fishery activities in the public waters surrounding the proposed aquacultural operation;
 - (d) the oceanographic and biophysical characteristics of the public waters surrounding the proposed aquacultural operation;
 - (e) the other users of the public waters surrounding the proposed aquacultural operation;
 - (f) the public right of navigation;
 - (g) the sustainability of wild salmon; **(NOT APPLICABLE, FOR FINFISH DEVELOPMENT)**
 - (h) the number and productivity of other aquaculture sites in the public waters surrounding the proposed aquacultural operation;

The six locations each have an ADA number and are:

Name	size	See map locations:
8007 – Tusket river	24 hectares (59 acres)	located south of mikes island,
between that location and Wedgeport, Chemin de l'Est		
8010- Indian sluice bay	89.2 hectares (220 acres)	located between surettes island
and mike's island		
8012 – Salt Bay	24.4 hectares (60 acres)	located north of Nolan's current
site, his existing site is 15 hectares (see Rocco Point, Gunning island on the map)		
8023 – lobster bay	7.13 hectares (17 acres)	located between Board islands
and Bonds Island		
8038 – Pubnico harbour	23.2 hectares (57 acres)	located between Middle West

and Middle East Pubnico (purple area closer to West Pub
 8046 – Argyle Sound 6 hectares (15 acres) located near Argyle Sound,
 tucked in between Spinney Road and Frost Island.

The size of lease areas represents the possible development size, not the actual size applied for. Also, ALL sites must go through an application review process, a video of this can be found here:

[Licensing and leasing - Government of Nova Scotia, Canada](#) - video called licensing and leasing admin process. This video goes through the process, and where the public, having their engagement during the planning, will have another opportunity to submit their comments.

Our social media will include, in four posts)
 a link to our public report
 a link to the map, and a description of the six areas up for application
 other information considered pertinent to our community.

Please send along any questions here. I will forward this to the province so they are aware.

Sincerely,

Alain

From: [Alix d'Entremont](#)
To: [Hancock, Bruce H](#); [Alain Muise](#)
Subject: RE: Canva Post #2
Date: May 6, 2024 5:01:32 PM
Attachments: [Aquaculture Post #2.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

I've requested a bunch of changes. Here is the updated version. I've removed reference to the D'Eon Oyster Company entirely.

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, May 6, 2024 4:46 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Alix d'Entremont <gistech@munargyle.com>
Subject: RE: Canva Post #2

Looks fine except I would change Eel Lake Oyster to D'Eon Oyster Company.

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, May 6, 2024 3:52 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Alix d'Entremont <gistech@munargyle.com>
Subject: FW: Canva Post #2

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Proposing this and a link to the map shall be posted on our website, so people can see where the locations are on the map, along with descriptions.

Let me know what this looks like to you, ETA tomorrow or wednesday

From: Julie Atkinson <jatkinson@munargyle.com>
Sent: Monday, May 6, 2024 3:36 PM
To: Alain Muise <admuisse@munargyle.com>
Subject: Canva Post #2

JULIE ATKINSON
 Executive Assistant

5 J.E. Hatfield Crt / PO Box 10



Tusket, Nova Scotia B0W 3M0

☎ 902-648-3293

✉ jatkinson@municipalityofargyle.com

🌐 www.municipalityofargyle.com

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From: Hancock, Bruce H
To: s. 480(1); Alain Muise
Cc: Smith, Kent; info@coltonleblanc.ca; Danny Muise; s. 480(1); Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 7, 2024 7:33:35 AM

Hello s. 480(1)

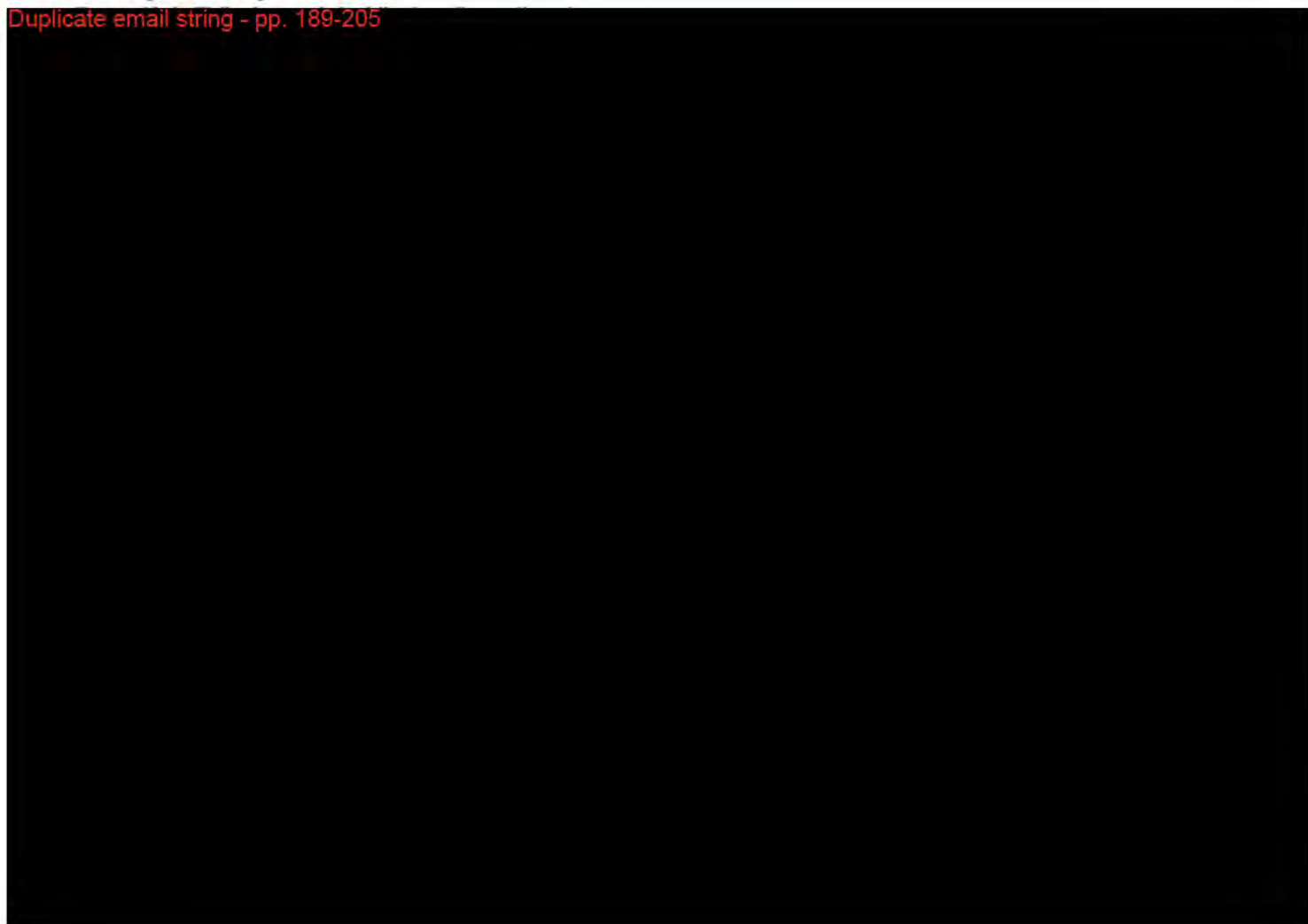
As I indicated to you in a previous email, department staff are reviewing our documentation and will share any documents or presentations that were previously shared during the engagement process. We are also preparing a document that will explain the ADA process and provide more information on what criteria were evaluated and how they were applied in the site-selection process. I also understand that the Municipality of the District of Argyle has posted the Local Stakeholder Engagement Report on their webpage at <https://www.aquacultureargyle.com/report>.

I want to stress again, that if an application is made for an ADA site that is close to your property, you will have an opportunity to provide comments during the 30-day public comment period. All decisions regarding marine aquaculture must take into consideration eight factors that can be found in Section 3 of the Aquaculture License and Lease Regulations at <https://novascotia.ca/just/regulations/regs/fcraqualiclease.htm>.

Best regards,
Bruce

-----Original Message-----

Duplicate email string - pp. 189-205



From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: FW: Aquaculture Development Area Pilot Project
Date: May 7, 2024 7:34:58 AM

FYI

-----Original Message-----

From: Hancock, Bruce H

Sent: Tuesday, May 7, 2024 7:33 AM

Duplicate email string - pp. 230-247



From: [Alix d'Entremont](#)
To: [Hancock, Bruce H](#); [King, Matthew S](#)
Cc: [Alain Muise](#)
Subject: Facebook Post on the 6 ADA Sites
Date: May 7, 2024 3:08:46 PM
Attachments: [image001.png](#)
[image002.png](#)

Bruce and Matt,

I'm emailing to let you know that we will be posting on the Mun. of Argyle Facebook Page about the 6 available sites and we will be including the map with those 6 sites highlighted (see below).

s. 474(1)

Thanks.

SHELLFISH & MARINE PLANT AQUACULTURE AVAILABLE SITES

ANNOUNCED BY THE PROVINCE OF NOVA SCOTIA

ADA ID #	Location Name	Area (Hectares)	Description
8007	TUSKET RIVER	24.0	West of Mikes Island, between that location and Chemin de l'Est, Wedgeport
8010	INDIAN SLUICE BAY	89.2	Between Surettes Island and Mikes Island
8012	SALT BAY	24.4	In Salt Bay, between Rocco Point (Gunning Island) and Eel Brook
8023	LOBSTER BAY	7.1	Between Board Islands and Bonds Island
8038	PUBNICO HARBOUR	23.2	Between Middle West and Middle East Pubnico
8046	ARGYLE SOUND	6.0	In Argyle Sound, northeast of Frost Island

www.aquacultureargyle.com



Alix d'Entremont

GIS Technician

Municipalities of
Argyle and Yarmouth

5 Rue J.E. Hatfield Court
Tusket, Nova Scotia
B0W 3M0, P.O. Box 10

Office +1-902-648-2623
gistech@munargyle.com

From: s. 480(1)
To: Hancock, Bruce H.; s. 480(1); Alain Muise
Cc: Smith, Kent; info@coltonleblanc.ca; Danny Muise; s. 480(1); Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont; ca@zachchurchill.com; Darlene Grant Fiander
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 7, 2024 4:49:51 PM
Attachments: [responses to questions from residents rocco point - s. 480\(1\) comments - May 7 - 2024.docx](#)

Hi Bruce,

We appreciate the willingness to share content that supports the decisions made to date. And thank you Alain for the word document Q&A as well as posting the public outreach report. We are in the process of reviewing.

In the meantime, I attach my responses to the Q&A document as comments in MS Word. Please retain for your records.

It seems to me we can debate 1) the process or; 2) we can debate the law (regs and legs) and present why the Deon's Salt Bay Oyster Application should be denied in the final 30 day consultation period (based on one of the 8 factors in section 3 of the regulations).

Process: Unfortunately, the ADA decision making framework is unfair and non-transparent. It's completely unbalanced. You can't achieve balance when you allow special interest (Oyster farmers) to select locations and then follow this up with a passive approach to public engagement. This tips the balance in favor of Aquaculture's commercial interests alone. When you pre-approve locations selected by the very same individuals who are now submitting applications you have a real and direct conflict. That's a collusive process. When you don't report how this happens to the affected stakeholders (the public) it makes it worse. Not only do you initiate a perception of a conflict, I'd argue you also have a real and direct conflict that has been exposed. Our elected officials should not be supporting this and instead, directing you and your superiors to solve this appropriately and expeditiously. Do not wait for the applications to be submitted in the final phase offering only a final 30-day public consultation opportunity. Continuing this path is an overt expression of bad faith. I would strongly encourage a pivot. Pause and take a breath. Perform a program review and adjust where needed to increase fairness and transparency. Build the trust that has been lost. This would be an overt expression of doing something in good faith.

Law: I understand you have an application received for the Salt Bay Expansion to go up s. 480(1). When does the public consultation start on this application and how/when will we be heard? I note that only the 8 factors in section 3 of the regulations will be considered. Please don't force us into a corner/one final phase. If you approve this lease application and other applications this way, and ignore our concerns, you will lose the trust of the public in Argyle and Lobster Bay. This will damage our ocean views, access to swimming, boating, navigable waters, and more + result in political ramifications for our elected officials.

As we have maintained from the beginning. We are not interested in blocking or preventing aquaculture expansion. We are champions of aquaculture; but you as the regulator must achieve the right balance of promoting commercial interests and economic prosperity with the needs of Tourism (another important industry for NS), and the residents of lobster bay by placing lease locations in non residential areas. It's common sense, so why the hard pushback? Why are you so persistent to approve these locations next to our properties? This ADA approval process can be managed as a win for all stakeholders vs one alone. Do you agree? Can we help?

Regards,

s. 480(1)

Phone: s. 480(1)

Whats:

Email: s. 480(1)

-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Tuesday, May 7, 2024 5:33 AM

Duplicate email string - pp. 230-247

From: [Alain Muisse](#)
To: [Hancock, Bruce H](#)
Cc: [Danny Muisse](#); [Nicole Albright](#)
Subject: FW: Aquaculture Development Area Pilot Project
Date: May 7, 2024 5:07:00 PM
Attachments: [responses to questions from residents rocco point - Thibedeau comments - May 7 - 2024.docx](#)

So many of his comments included here relate to provincial processes.

We can discuss. I will say that the questions asked were answered, but the questions are changing a bit, so it is challenging to provide answers to questions that are moving. For instance, the question was, which department was in charge, and we answered, and then they ask for names, but the names are in the email thread. I can't add more info to this.

I have no doubt there are people who were not aware of the public process which specifically highlighted the locations as part of the engagement. I don't know what else we can provide you. We can discuss, as it is your process, we are here at your service to address items. I suspect that there are comments here that are not agreed upon by the department. How are these items typically addressed to ensure the person affected understands that their position is not shared by the regulatory org?

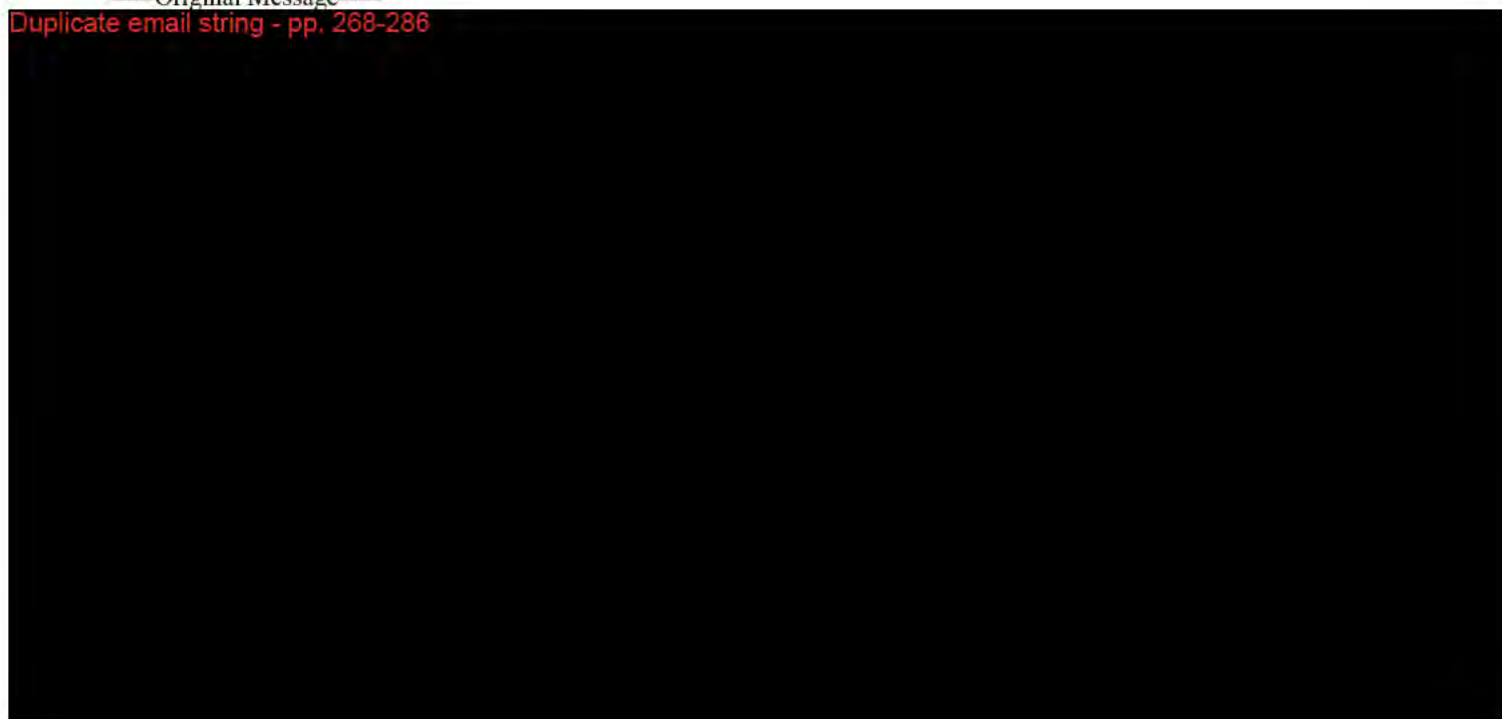
This discussion is circular. We have indicated our engagement process and how public was engaged before these sites were recommended. In the email it is indicated that they haven't yet reviewed the public engagement document, but have concluded that there was no effective public engagement. I am having trouble understanding how I can serve in this situation. Perhaps it is time that we have a meeting of sorts with councillors involved (included here) and your team to discuss more openly. No elected official worked in bad faith here, though it is sure some feel like that is the case.

A request for a program review is in your hands, though I suspect that what may be asked is a pause in an application timing... I am unclear on that. Final thought, when residents are concerned with their view or property values in these developments, how does that get handled in these applications?

Alain

-----Original Message-----

Duplicate email string - pp. 268-286



From: [Alain Muise](#)
To: [Bruce Hancock](#)
Subject: In other news
Date: May 7, 2024 5:19:43 PM

s. 480(1) reached out to me requesting a meeting with s. 480(1) and potentially others before the social media drama gets out of hand. s. 480(1)
Sent from my iPhone

From: [Heather Hennigar](#)
To: [Alain Muise](#)
Cc: [Scott Surette](#); [Rene Jeddry](#); [Bruce Hancock](#)
Subject: RE: Aquaculture Development Area
Date: May 8, 2024 10:07:03 AM
Attachments: [image001.png](#)

Wonderful, thanks Alain!

Heather Hennigar
Investment Attraction Executive
Invest Nova Scotia

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca

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From: Alain Muise <admuise@munargyle.com>
Sent: Wednesday, May 8, 2024 10:06 AM
To: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Cc: Scott Surette <ssurette@munargyle.com>; Rene Jeddry <rjeddry@munargyle.com>; Bruce Hancock <bruce.hancock@novascotia.ca>
Subject: Re: Aquaculture Development Area

It has! You may wish to contact Bruce Hancock from the department for more details.
Sent from my iPhone

On May 8, 2024, at 10:00 AM, Heather Hennigar
<Heather.Hennigar@investnovascotia.ca> wrote:

Some people who received this message don't often get email from
heather.hennigar@investnovascotia.ca. [Learn why this is important](#)

Hello Folks,

I hope all is great. I saw the recent provincial press release regarding a call for proposals going out for the ADA for sustainable marine aquaculture. Has the call for proposals been released yet? If not, do you have a timeframe? This is something that we are very interested in promoting in partnership with our federal partners at Invest Canada. Please let me know!

Thanks,
Heather

Heather Hennigar
Investment Attraction Executive
Invest Nova Scotia

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca

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From: Alain Muike <admuisse@munargyle.com>
Sent: Tuesday, May 9, 2023 9:15 PM
To: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>; Scott Surette <ssurette@munargyle.com>
Cc: Rene Jeddry <rjeddry@munargyle.com>
Subject: RE: Aquaculture Development Area

CAUTION: The sender of this email is outside Invest Nova Scotia.

Can we arrange a phone call next week to discuss this? I can arrange to have our local aquaculture expert on the call as he was heavily invested in our Aquaculture development area. Scott or I will attend also.

Please note the best days for you and we will slot a time.

Alain

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Sent: Monday, May 8, 2023 9:15 AM
To: Alain Muike <admuisse@munargyle.com>; Scott Surette <ssurette@munargyle.com>
Subject: Aquaculture Development Area

Hello Alain and Scott,

I am proactively reaching out in hopes of setting up a call to discuss Argyle's Aquaculture Development Area. I am currently working with a foreign client who is evaluating a land-based aquaculture expansion here in NS. Please let me know if there are other folks from the Municipality that should join the call.

I look forward to meeting you and having a conversation.

Best,
Heather

Heather Hennigar
Investment Attraction Executive

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca



701–1800 Argyle Street Halifax Nova Scotia B3J 3N8 Canada

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Buchan, Carla M](#)
Subject: RE: meeting request with possible agenda items
Date: May 17, 2024 9:05:41 AM

Hi Alain,

Thank you for the email and the invitation to meet.

I would propose that we meet next Wednesday (May 22nd) at 1:30. I will also be inviting some of my team and we would be more than happy to discuss the items you have listed below.

Best regards,
 Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, May 13, 2024 1:30 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: meeting request with possible agenda items

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Good afternoon, Bruce,

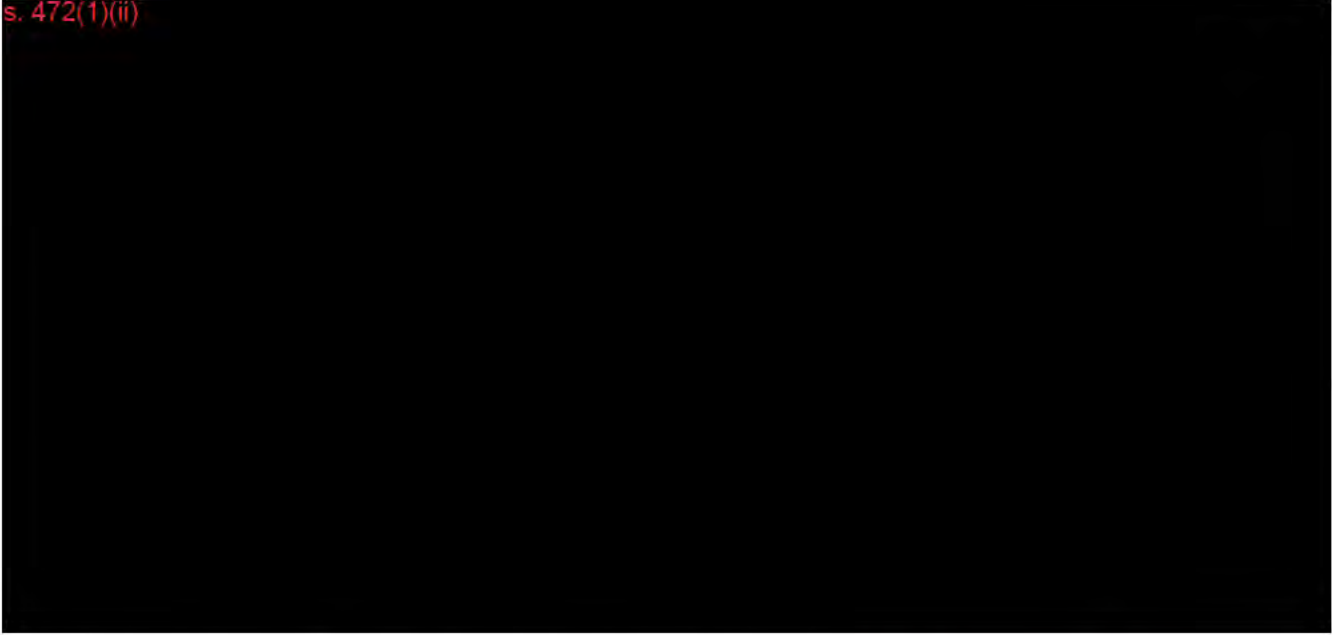
Met with **s. 480(1)** and **s. 480(1)** today. The meeting, I hope, has clarified certain issues. We will see. **s. 480(1)** was clear that the ADA location shows where a lease area was examined, but in every case, the hectares used are a fraction of the space. This was something he communicated to **s. 480(1)**. Admittedly, I don't think that aspect was made clear to residents during the engagement process.

Which leads me to this. We certainly have some disagreement as to whether our public engagement was effective. It was certainly present, but did not reach certain people, which is the case, sadly, for every public engagement.

I am less interested in the debate, more interested in what can be done about this and future development of Oyster in our area. **s. 480(1)** was clear, he wants to see business grow, just doesn't see where this is balanced. I think there is work that we can talk about in a meeting of staff.

Potential discussion points:

s. 472(1)(ii)



Thank in advance. Argyle was never associated with oyster development up to now. That being said, we are always looking to improve communications with our residents, and I think an additional process would go far to alleviate peoples concerns and fears.

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From: [King, Matthew S](#)
To: [Heather Hennigar](#); [Hancock, Bruce H](#); [Alain Muise](#)
Cc: [Rebecca Skinner](#); [Buchan, Carla M](#); [Ceschiutti, Robert](#); [Feindel, Nathaniel J](#)
Subject: Re: ADA Promotion
Date: May 17, 2024 11:07:34 AM
Attachments: [image001.png](#)

Morning Heather,

Nice to hear from you! I'm away from the office today but I'm available on Tuesday, any time after lunch!

Take care,

Matthew
 1-902-875-6064

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Sent: Friday, May 17, 2024 9:08:57 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>; King, Matthew S <Matthew.King@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>
Subject: RE: ADA Promotion

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Thanks so much, Bruce. Matthew, please feel free to call me today if you have time. I am away from the office in meetings this morning, but around this afternoon (except 2-3PM). Otherwise, Tuesday works. Have a wonderful long weekend, everyone!

Best,
 Heather

Heather Hennigar
 Investment Attraction Executive
 Invest Nova Scotia

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca

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From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Friday, May 17, 2024 8:59 AM
To: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>; Alain Muiise <admuiise@munargyle.com>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>; King, Matthew S <Matthew.King@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>
Subject: RE: ADA Promotion

Hello Heather,

We would be more than happy to provide you with additional information on the ADA. Matthew King (copied on this email), has been our project lead on the ADA development and he can supply you with the necessary information.

Thanks again for your interest in this exciting project.

Best regards,
 Bruce

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Sent: Thursday, May 16, 2024 1:10 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muiise <admuiise@munargyle.com>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>
Subject: ADA Promotion

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Hi Bruce and Alain,

I saw the LinkedIn post about the info session taking place on June 4th; that's great! I'm going to need some collateral/info from you so we can develop some investment attraction marketing pieces to promote the ADA opportunity on our social channels (primarily LinkedIn). Brief overview of the ADA, the site info, and any photos/graphics you have. Once we create the piece, I will share with you for approval. Rebecca, please feel free to add thoughts/comments.

Thanks!
 Heather

Heather Hennigar
 Investment Attraction Executive

M 902.456.7970 F 902.424.5739

Heather.Hennigar@investnovascotia.ca

www.investnovascotia.ca



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From: [Heather Hennigar](#)
To: [Alain Muise](#); [Bruce Hancock](#)
Cc: [Rebecca Skinner](#); [Alix d'Entremont](#)
Subject: RE: ADA Promotion
Date: May 17, 2024 3:21:37 PM
Attachments: [image001.png](#)

Thank you, Alain!

Heather Hennigar
 Investment Attraction Executive
 Invest Nova Scotia

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca

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From: Alain Muise <admuise@munargyle.com>
Sent: Friday, May 17, 2024 3:04 PM
To: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>; Bruce Hancock <bruce.hancock@novascotia.ca>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>; Alix d'Entremont <gistech@munargyle.com>
Subject: RE: ADA Promotion

Thank you for reaching out.

While the process is now in the province's hands, we are certainly willing to share info.

For now, info you are seeking may be on www.aquacultureargyle.com

Alix can also be of assistance here

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Sent: Thursday, May 16, 2024 1:10 PM
To: Bruce Hancock <bruce.hancock@novascotia.ca>; Alain Muise <admuise@munargyle.com>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>
Subject: ADA Promotion

Hi Bruce and Alain,

I saw the LinkedIn post about the info session taking place on June 4th; that's great! I'm going

to need some collateral/info from you so we can develop some investment attraction marketing pieces to promote the ADA opportunity on our social channels (primarily LinkedIn). Brief overview of the ADA, the site info, and any photos/graphics you have. Once we create the piece, I will share with you for approval. Rebecca, please feel free to add thoughts/comments.

Thanks!

Heather

Heather Hennigar

Investment Attraction Executive

M 902.456.7970 F 902.424.5739

Heather.Hennigar@investnovascotia.ca

www.investnovascotia.ca



701–1800 Argyle Street Halifax Nova Scotia B3J 3N8 Canada

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From: [Alain Muise](#)
To: [Julie Atkinson](#)
Cc: [Hancock, Bruce H; Alix d'Entremont](#)
Subject: FW: meeting request with possible agenda items
Date: May 21, 2024 9:48:00 AM

Can you set up a teams meeting for this time please, bruce will be sure to flip the invite to his support staff.

Alix, I would like for you to attend also.

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Friday, May 17, 2024 9:06 AM

Duplicate email string - pp. 312-313



From: [Julie Atkinson](#)
To: [Alain Muise](#); [Alix d'Entremont](#); bruce.hancock@novascotia.ca
Subject: ADA Argyle Discussion Meeting

Here is the link to the Teams Meeting for next Wednesday May 22, at 1:30 p.m.

An agenda will be sent out with potential discussion points as the date gets closer!

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/j/mectup->

s. 475(1)(k)

Meeting s. 475(1)(k)

Passcode

For organizers: Meeting options <[https://teams.microsoft.com/meetingOptions/?organizerId=ca58cec2-45b6-4e80-9b1f-7a6c6f6bdf1b&tenantId=5d26c4b4-34ee-4e47-98ef-](https://teams.microsoft.com/meetingOptions/?organizerId=ca58cec2-45b6-4e80-9b1f-7a6c6f6bdf1b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBINGMyOTctOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)

55adb76d2bda&threadId=19_meeting_NjBINGMyOTctOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US>

From: [Julie Atkinson](#)
To: [Alain Muise](#); [Alix d'Entremont](#); bruce.hancock@novascotia.ca
Subject: ADA Argyle Discussion Meeting
Attachments: [ADA Discussion Agenda - May 22, 2024.pdf](#)

Here is the link to the Teams Meeting for Wednesday May 22, at 1:30 p.m.

Please see attached agenda with potential discussion topics.

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/j/meetup->

s. 475(1)(k)

Meeting ID: s. 475(1)(k)

Passcode: z

For organizers: Meeting options <https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6c6f6bd11b&tenantId=5d26c4b4-34ee-4e47-98cf-55adb76d2bda&threadId=19_meeting_NjBINGMyOTetOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US>

From: [Alain Muise](#)
To: [Bruce Hancock](#)
Subject: Tomorrows meeting
Date: May 21, 2024 12:05:59 PM

Can we get **s. 480(1)** from Iris to join us tomorrow at 1:30 so she can learn about how best to communicate ?
I'll be inviting council also for their info
Sent from my iPhone

From: [Hancock, Bruce H](#)
To: [Alain Muise](#); [Carl Purcell](#); [S. 480\(1\)](#); [Carol Ann Potter](#); [Fraser, Orlando](#);
[S. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [Kate Collins](#); [Lisa Dahr](#); [Lloyd Robicheau](#);
[S. 480\(1\)](#); [Paul Budreski](#); [Shannon Arnold](#); [Stewart Lamont](#)
Cc: [Hollett, Jason](#); [O'Brien-Latham, Lesley She.Her](#); [Buchan, Carla M](#); [Smith, Lashawna](#); [Bruce, Stacy](#)
Subject: NS Aquaculture Regulatory Advisory Committee May 28 Meeting Agenda
Date: May 21, 2024 2:12:04 PM
Attachments: [NSARAC Draft Agenda 2024.05.28.docx](#)
[Proposal for Consideration at NSARAC Apr 16.docx](#)

Hello All,

Please find attached an agenda for next Tuesday's Nova Scotia Aquaculture Regulatory Advisory Committee (NSARAC) meeting. The meeting will be held on the 6th floor of 1800 Argyle Street and there is also a Teams option (just added to the invite).

One of the agenda items that will be discussed is a proposal put forward by Hana Nelson in collaboration with several other committee members for the "right-sizing" of shellfish and marine plant aquaculture license and lease applications. A copy of their proposal has been attached for consideration.

We look forward to seeing everyone next week.

Best regards,

Bruce

Bruce Hancock

Executive Director, Aquaculture
 Nova Scotia Department of Fisheries and Aquaculture
 1800 Argyle Street
 Suite 603, WTCC
 Halifax, Nova Scotia
 Tel. (902) 875-7842

From: [Heather Hennigar](#)
To: [Alain Muise](#); [Bruce Hancock](#)
Cc: [Marly Somers](#); [King, Matthew S](#)
Subject: ADA Promotion
Date: May 21, 2024 2:15:43 PM
Attachments: [image001.png](#)

Hello Alain and Bruce,

We just had a call with Matthew and Invest Canada to discuss working on the promotional pieces for the ADA. We are wondering who's branding should lead the pieces, Municipality of Argyle and the Dept. Fisheries and Aquaculture? A combination of both? Please let us know. Alain, thanks for sharing the website last week – it's really well done. Did you work with a marketing firm to develop it or was it done in-house?

In addition, Alain, could someone from the Municipality send the video and photos to my colleague, Marly Somers (copied here)?

Thanks in advance,
Heather

Heather Hennigar
Investment Attraction Executive

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca



[701-1800 Argyle Street Halifax Nova Scotia B3J 3N8 Canada](#)

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: Tomorrows meeting
Date: May 21, 2024 2:43:40 PM

Yes - no problem. Sounds like a good idea.

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>
 Sent: May 21, 2024 12:06 PM
 To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
 Subject: Tomorrows meeting

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Can we get **s. 480(1)** from Iris to join us tomorrow at 1:30 so she can learn about how best to communicate ?
 I'll be inviting council also for their info Sent from my iPhone
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From: [Alain Muise](#)
To: [Bruce Hancock](#)
Subject: Fwd: Argyle ADA
Date: May 22, 2024 7:52:02 AM

For today's discussions
Sent from my iPhone

Begin forwarded message:

From: Nicole Albright <NAlbright@munargyle.com>
Date: May 22, 2024 at 6:51:53 AM ADT
To: Alain Muise <admuisse@munargyle.com>
Subject: Fwd: Argyle ADA

Nicole Albright
Deputy Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: May 22, 2024 at 12:50:12 AM ADT
To: Danny Muise <DMuisse@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>
Cc: s. 480(1)
s. 480(1)
Subject: Fwd: Argyle ADA

Please see previous email response to our MLA.

Would ask you to note the "data bias" issue and share with council.
We have professional opinions from several data scientists and academics that suggest this now renders any ADA preapprovals as null and void.

Can we respectfully encourage you to consult with DFA and seek a reset on the data collection and analysis process with proper public consultation this time.

If you reset on the data bias issue, it could avoid highlighting or drawing attention to the conflict of interest/collusion problem that also exists in the process.

For your consideration,

Thank you,

s. 480(1)

Sent from my iPhone

Begin forwarded message:

From: s. 480(1)
Date: May 21, 2024 at 10:55:45 PM AST
To: Colton LeBlanc <colton@coltonleblanc.ca>
Cc: Alain Muise <admuise@munargyle.com>, "(Office/Bureau) Hon. Colton LeBlanc, MLA/Député - Argyle" <info@coltonleblanc.ca> s. 480(1)
 s. 480(1)
Subject: Re: Argyle ADA

Colton,

I think it's clear what your position is. It's sad really that you won't advocate for the constituents here other than the select few oyster farmers. I also find it ironic that you are ignoring the benefits and risks to a much larger Tourism industry. The qualitative and quantitative factors are obvious.

I don't like the outcome of course and I'm sure you'd feel the same way if a commercial industry was intending to set up next to your house.

What concerns me more is the process. It was biased, unfair, and non transparent on the surface. Underneath, we are now seeing perceived and real conflicts emerge including collusion. If you are defending this, then I have to ask why. It's not about the outcome. It's how

you got there. We don't have to look far into the ADA process to identify data biases. So why is this aspect important?

Data biases affect the collection, analysis, and interpretation of data. A common data bias is called a "Confirmation Bias". And that's exactly what happened here.

Confirmation bias occurs when we favor information that confirms our existing attitudes and beliefs. This often happens subconsciously but in this instance you had oyster farmers consciously performing or influencing the selection of locations and then building the supporting data (testing water, depth, salinity, phytoplankton, etc). Confirmation bias causes us to focus on information that supports our arguments or way of thinking.

Confirmation bias influences data analysis when we gather data or perform analyses in a way that consciously or subconsciously supports the original hypothesis. That's exactly what was done here.

Look, you can't have bidders select their desired spots in Lobster Bay and then test the water to see if the location supports growing oysters. -Then allow them to prioritize and bid on the locations they selected. You're supporting a framework that makes the decision and then allows the bidder(!) to stack the deck with data to support the selection decision. That's full on confirmation bias and as a result, renders your preapprovals as null and void.

You needed to interrogate the obvious bias that exists here in the data collection, analysis, and interpretation. You didn't. Council didn't. DFA didn't. As a result we can't accept your answer. It's wrong and lacks any sense of integrity. We the community cannot accept MoDA/DFA pre-approval decisions or your statements made in support.

Finally, I find it rather odd that you have demonstrated a complete inability to see the other side of this debate, lacking in empathy and perspective, common sense and good logic, and how one might achieve fairness and a win for all the stakeholders. It's hard to do...but that's leadership.

We in the community have asked you to support us. You've refused. We've taken note. Your decision here has an outcome on all of us. We'll remember when it's time to vote. We're only a year away from July 15, 2025. I would not underestimate our ability to remember this moment when that time comes.

Respectfully,

s. 480(1)

Sent from my iPhone

On May 21, 2024, at 10:05 AM, Colton LeBlanc <colton@coltonleblanc.ca> wrote:

Hello s. 480(1)

Our wharves and waters are our business parks. We do not have industrial business parks in SWNS such as the one in Burnside. They are the economic engine of our region and its fishing industry whether it be seafood or fish products, including the gaspereau fishery during this time of the year.

After we spoke on the phone, I shared your feedback and concerns with the Department of Fisheries and Aquaculture. As I noted before, the Department is satisfied with the work conducted by the Municipality that spanned over four years. I acknowledge that you provided feedback to the Municipality during this process. That said, I know that you are not satisfied with that outcome. I shared the last time that after sharing concerns raised, the Department will be continuing with their process. As with an aquaculture lease application, there will be further public engagement and I know you have been told that you will be notified when that will occur.

Colton

On May 18, 2024, at 9:05 PM,

s. 480(1)

wrote:

Colton,

As I have maintained, you have it wrong. No one in our community wants Argyle and Lobster Bay to become a “Water Based Industrial Park”.

Your steadfast defence for a process that was collusive in nature introducing conflicts (both real and perceived) throughout is most disconcerting.

I’d once again encourage you to advocate for the community vs the corporate will of the province who continues to deprioritize and disincentivize those from this riding. MLAs representing Halifax, Mahone Bay, and other touristic areas in NS would never allow such a concept to be entertained in their ridings. A program review is warranted to ensure this ADA process is fair and transparent and ensures more public consultation than what was offered.

Please see attached letter to minister Kent Smith expressing TIANS concerns with the approach you are steadfastly defending. Maybe he shared it with you?

Colton,

Once again we ask you to represent your riding and our interests vs being a channel

messenger and champion of the provincial government's agenda. It requires some bravery.

Help us vs helping the agenda of those that didn't grow up in Yarmouth County. Ask the minister and your fellow MLAs why they aren't creating a water based industrial park in their own ridings. Why would anyone from here including you say yes to this? It makes no sense. And when it makes no sense we seek to find out why.

Sincerely,

s. 480(1)

Ste Anne Du Ruisseau
Nova Scotia

Sent from my iPhone

On May 3, 2024, at
2:13 PM, Colton
LeBlanc
<colton@coltonleblanc.ca>
wrote:

Hello s. 480(1)

I want to provide you an update since speaking with you and your wife. I know you have had ongoing conversations with department staff and shared

correspondence. As promised, I have brought forward your concerns to the Minister and department staff.

The Department of Fisheries and Aquaculture is satisfied with the work conducted by the Municipality on the community engagement for this initiative which spanned over four years. The Department took all the information into consideration to identify the 53 sites part of the ADA. I am advised that the Department will not be stopping or reversing the process.

I know that you are aware that part of the call for proposals includes a public consultation phase. Based on correspondence between you and DFA staff, I understand that they will be reaching out to advise you of when this will occur.

Again, after bringing forward your concerns to the Minister and the Department, I

know this is not the response you are looking for. I encourage you to participate in the consultation process which the details will be shared with you.

Thank you,
Colton

Hon. Colton
LeBlanc, MLA
Argyle

<TIANS Aquaculture Letter
Minister Smith.pdf>

From: [Julie Atkinson](#)
To: [Alain Muise](#); [Alix d'Entremont](#); bruce.hancock@novascotia.ca
Cc: [Argyle-Council](#); [Dawn Delaney](#); [Guy Surette](#); [Kathy Bourque](#); [Buchan, Carla M](#); [King, Matthew S](#); [Ceschiutti, Robert](#); [Scott Surette](#)
Subject: ADA Argyle Discussion Meeting
Attachments: [ADA Discussion Agenda - May 22, 2024.pdf](#)

Here is the link to the Teams Meeting for Wednesday May 22, at 1:30 p.m.

Please see attached agenda with potential discussion topics.

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Meeting ID: **S. 475(1)(k)**

Passcode:

For organizers: Meeting options <[https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6c6f6bd1b&tenantId=5d26e4b4-34ee-4e47-98ef-](https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6c6f6bd1b&tenantId=5d26e4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBINGMyOTctOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)

[55adb76d2bda&threadId=19_meeting_NjBINGMyOTctOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US](https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6c6f6bd1b&tenantId=5d26e4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBINGMyOTctOWE1NS00MGU5LTljOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)>

From: [Alain Muise](#)
To: [Heather Hennigar](#); [Bruce Hancock](#)
Cc: [Marly Somers](#); [King, Matthew S](#); [Alix d'Entremont](#)
Subject: RE: ADA Promotion
Date: May 22, 2024 12:21:00 PM
Attachments: [image001.png](#)

Definitely provincial lead here, we are support for sure. We did most of our work in-house for this, with some help from consultants – thank you for sharing that!

I can ask Alix d'Entremont to seek photos for you,

Sincerely,

Alain

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>

Sent: Tuesday, May 21, 2024 2:16 PM

Duplicate email string - p. 324



From: [Calvin D'Entremont](#)
To: [Julie Atkinson](#)
Cc: [Alain Muisa](#); [Alix d'Entremont](#); [bruce.hancock@novascotia.ca](#); [Argyle-Council](#); [Dawn Delaney](#); [Guy Surette](#); [Kathy Bourque](#); [Buchan, Carla M](#); [King, Matthew S](#); [Ceschutti, Robert](#); [Scott Surette](#)
Subject: Re: ADA Argyle Discussion Meeting
Date: May 22, 2024 1:06:20 PM

Se ding my regrets
 Calvin
 Sent from my iPhone

> On May 22, 2024, at 11:57 AM, Julie Atkinson <jatkinson@munargyle.com> wrote:

>

> Here is the link to the Teams Meeting for Wednesday May 22, at 1:30 p.m.

>

> Please see attached agenda with potential discussion topics.

>

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> Join the meeting now<<https://teams.microsoft.com/j/meetup->

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> Meeting ID: **s. 475(1)(k)**

> Passcode: **s. 475(1)(k)**

>

> For organizers: Meeting options<[https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6ce6f6bdf1b&tenantId=5d26c4b4-34ee-4e47-98ef-](https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6ce6f6bdf1b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBINGMyOTetOWE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)

[55adb76d2bda&threadId=19_meeting_NjBINGMyOTetOWE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US](https://teams.microsoft.com/meetingOptions/?organizerId=ca58cee2-45b6-4e80-9b1f-7a6ce6f6bdf1b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBINGMyOTetOWE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)>

>

>

From: Calvin D'Entremont
To: Julie Atkinson
Cc: Alain Muisa; Alix d'Entremont; bruce.hancock@novascotia.ca; Argyle-Council; Dawn Delaney; Guy Surette; Kathy Bourque; Buchan, Carla M; King, Matthew S; Ceschiutti, Robert; Scott Surette
Subject: Re: ADA Argyle Discussion Meeting
Date: May 22, 2024 1:08:05 PM

No pun intended
 Sent from my iPhone

> On May 22, 2024, at 1:06 PM, Calvin D'Entremont <cdentremont@munargyle.com> wrote:

>

> Se ding my regrets

> Calvin

> Sent from my iPhone

>

>> On May 22, 2024, at 11:57 AM, Julie Atkinson <jatkinson@munargyle.com> wrote:

>>

>> Here is the link to the Teams Meeting for Wednesday May 22, at 1:30 p.m.

>>

>> Please see attached agenda with potential discussion topics.

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>>

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>> Join the meeting now<<https://teams.microsoft.com/j/meetup->

s. 475(1)(k)

>> Meeting ID: s. 475(1)(k)

>> Passcode:

>>

>> For organizers: Meeting options<[https://teams.microsoft.com/meetingOptions/?organizerId=ca58ece2-45b6-4e80-9b1f-7a6c6f6bd71b&tenantId=5d26c4b4-34ee-4e47-98ef-](https://teams.microsoft.com/meetingOptions/?organizerId=ca58ece2-45b6-4e80-9b1f-7a6c6f6bd71b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBjNGMyOTc0WE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)

[55adb76d2bda&threadId=19_meeting_NjBjNGMyOTc0WE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-](https://teams.microsoft.com/meetingOptions/?organizerId=ca58ece2-45b6-4e80-9b1f-7a6c6f6bd71b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBjNGMyOTc0WE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)

[US](https://teams.microsoft.com/meetingOptions/?organizerId=ca58ece2-45b6-4e80-9b1f-7a6c6f6bd71b&tenantId=5d26c4b4-34ee-4e47-98ef-55adb76d2bda&threadId=19_meeting_NjBjNGMyOTc0WE1NS00MGU5LTJjOGYtMjNmMDZkYmZiOTRl@thread.v2&messageId=0&language=en-US)>

>>

>>

From: [Scott Surette](#)
To: [Julie Atkinson](#); [Alain Muise](#); [Alix d'Entremont](#); [Hancock, Bruce H](#); [Richard Donaldson](#); [Gordon Boudreau](#); [Ted Saulnier](#); [Danny Muise](#); [Nicole Albright](#); [Chantalle Newell](#); [Kathy Bourque](#); [Guy Surette](#); [Glenn Diggdon](#); [Calvin D'Entremont](#); [Dawn Delaney](#); [Buchan, Carla M](#); [King, Matthew S](#); [Ceschiutti, Robert](#); [Wedgeport / Conference Room](#); [Nicole Albright](#)
Date: May 22, 2024 1:48:50 PM

Guy Trying to log in.

From: [Scott Surette](#)
To: [Julie Atkinson](#); [Alain Muise](#); [Alix d'Entremont](#); [Hancock, Bruce H](#); [Richard Donaldson](#); [Gordon Boudreau](#); [Ted Saulnier](#); [Danny Muise](#); [Nicole Albright](#); [Chantalle Newell](#); [Kathy Bourque](#); [Guy Surette](#); [Glenn Diggon](#); [Calvin D'Entremont](#); [Dawn Delaney](#); [Buchan, Carla M](#); [King, Matthew S](#); [Ceschiutti, Robert](#); [Wedgeport / Conference Room](#); [Nicole Albright](#)
Date: May 22, 2024 2:01:53 PM

Councillor Surette will be joining in person in a few minutes

From: gistech@munargyle.com
To: [Marly Somers](#); [Alain Muise](#); [Heather Hennigar](#); [Bruce Hancock](#)
Cc: [King, Matthew S](#)
Subject: RE: ADA Promotion
Date: May 24, 2024 2:15:51 PM
Attachments: [image002.png](#)
[image003.png](#)

Marly,

Here are some OneDrive links to videos and photos that might be of use.

MoDA Natural Oyster Bed Videos

 [20220901-Natural Oyster Beds](#)

MoDA Scenic Videos

 [20220916-ADA Videos](#)

From: Marly Somers <Marly.Somers@investnovascotia.ca>

Sent: Thursday, May 23, 2024 2:40 PM

To: Alix d'Entremont <gistech@munargyle.com>; Alain Muise <admuise@munargyle.com>; Heather Hennigar <Heather.Hennigar@investnovascotia.ca>; Bruce Hancock <bruce.hancock@novascotia.ca>

Cc: King, Matthew S <Matthew.King@novascotia.ca>

Subject: Re: ADA Promotion

Hi Alix,

We are just looking for 5-10 photos and video to embed into the assets we are developing to pitch the ADA internationally. Whatever you think would be a fit for social, website and print we would love to have.

Happy to chat if you have questions.

Thanks!

Marly

Marly Somers
 Senior Marketing Advisor
 Invest Nova Scotia

M 902.237.4451 F 902.424.5739
Marly.Somers@investnovascotia.ca
www.investnovascotia.ca

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From: Alix d'Entremont <gistech@munargyle.com>

Date: Wednesday, May 22, 2024 at 1:40 PM

To: Alain Muiise <admuise@munargyle.com>, Heather Hennigar
<Heather.Hennigar@investnovascotia.ca>, Bruce Hancock
<bruce.hancock@novascotia.ca>

Cc: Marly Somers <Marly.Somers@investnovascotia.ca>, King, Matthew S
<Matthew.King@novascotia.ca>

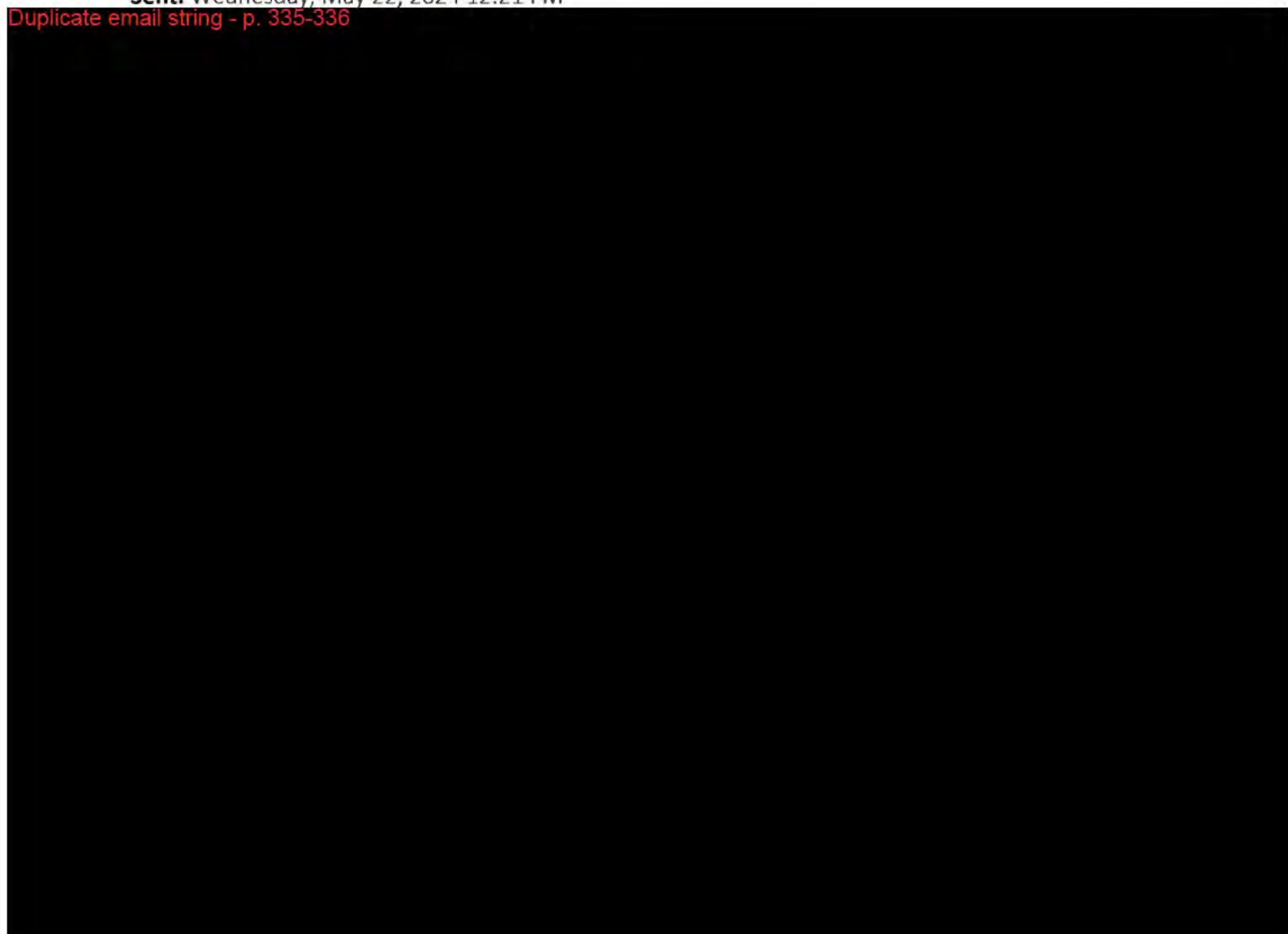
Subject: RE: ADA Promotion

I think I just got part of this conversation. Which videos and photos are you looking for?

From: Alain Muiise <admuise@munargyle.com>

Sent: Wednesday, May 22, 2024 12:21 PM

Duplicate email string - p. 335-336



From: gistech@munargyle.com
To: [Marly Somers](#); [Alain Muise](#); [Heather Hennigar](#); [Bruce Hancock](#)
Cc: [King, Matthew S](#)
Subject: RE: ADA Promotion
Date: May 24, 2024 3:31:50 PM
Attachments: [image002.png](#)
[image003.png](#)
[image001.png](#)

Marly,

Here are some OneDrive and Google Photos links to videos and photos that might be of use.

MoDA Natural Oyster Bed Videos

 [20220901-Natural Oyster Beds](#)

MoDA Scenic Videos

 [20220916-ADA Videos](#)

Oyster Photos and Videos (d'Eon Oysters)

<https://photos.app.goo.gl/6xEMgL4uekSzytZ18>

Sugar Kelp

<https://photos.app.goo.gl/w6JMRiYb5z5qn6B56>

Argyle Experiences – Eel Lake Oyster (d'Eon Oyster Company)

 [Argyle Experiences - Eel Lake Oyster Farm Tours-HD.mp4](#)

Eel Lake Oysters (d'Eon Oyster Company)

 [20240524-Eel Lake Oysters](#)

From: Marly Somers <Marly.Somers@investnovascotia.ca>

Sent: Thursday, May 23, 2024 2:40 PM

Duplicate email string - p. 341-343



From: [Hancock, Bruce H](#)
To: [2414410047f10e75](#); [Buchan, Carla M](#); [Alain Muise](#); [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#); [RM-HLEX-WTCC-FA-06FI-Brd-603lg-VC](#); [Smith, Lashauna](#); [Holleth, Jason](#)
Subject: Meeting (ScheduledMeeting)/Thread Id:
 19:meeting_NWI1OWFhY2MtM2E5NC00YzFhLTliMDItYjcxNWFiNTJiNTI2@thread.v2/Communication Id:
 5fac94e4-ef18-43bd-a1ea-d3060acc83ec/2414410047f10e75,Buchan, Carla M,Alain
 Muise,teamsvisitor:fda751961c864bb38f6a13c52f66a23...
Date: May 28, 2024 8:40:46 PM

Start Time (UTC): 5/28/2024 11:56:25 AM

End Time (UTC): 5/28/2024 3:17:10 PM

Duration: 03:20:44.6558756

[5/28/2024 12:13:06 PM (UTC)] [2414410047f10e75](#) joined.
 [5/28/2024 3:17:10 PM (UTC)] [2414410047f10e75](#) left.
 [5/28/2024 1:48:09 PM (UTC)] [Carla.Buchan@novascotia.ca](#) joined.
 [5/28/2024 2:31:51 PM (UTC)] [Carla.Buchan@novascotia.ca](#) left.
 [5/28/2024 11:58:20 AM (UTC)] [admuise@munargyle.com](#) joined.
 [5/28/2024 3:17:00 PM (UTC)] [admuise@munargyle.com](#) left.
 [5/28/2024 2:41:12 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) joined.
 [5/28/2024 2:41:38 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) left.
 [5/28/2024 2:07:19 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) joined.
 [5/28/2024 2:41:05 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) left.
 [5/28/2024 11:56:25 AM (UTC)] [HLFXWTCC-6-B603lg@novascotia.ca](#) joined.
 [5/28/2024 3:17:06 PM (UTC)] [HLFXWTCC-6-B603lg@novascotia.ca](#) left.
 [5/28/2024 2:41:48 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) joined.
 [5/28/2024 3:16:58 PM (UTC)] [teamsvisitor:fda751961c864bb38f6a13c52f66a230](#) left.
 [5/28/2024 12:44:05 PM (UTC)] [Lashauna.Smith@novascotia.ca](#) joined.
 [5/28/2024 3:16:49 PM (UTC)] [Lashauna.Smith@novascotia.ca](#) left.
 [5/28/2024 11:57:59 AM (UTC)] [Jason.Holleth@novascotia.ca](#) joined.
 [5/28/2024 3:16:59 PM (UTC)] [Jason.Holleth@novascotia.ca](#) left.

From: s. 480(1)
To: Hancock, Bruce H; Alain Muise; Carl Purcell; Carol Ann Potter; Fraser, Orlando; s. 480(1) Jeff
Cc: Bishop; Jeff Nickerson; Kate Collins; Lisa Dahr; Lloyd Robicheau; Paul Budreski; Shannon Arnold
Subject: Hollett, Jason; O'Brien-Latham, Lesley She.Her; Buchan, Carla M; Smith, Lashauna; Bruce, Stacy
Date: NS Aquaculture Regulatory Advisory Committee May 28 Meeting Agenda
Attachments: May 28, 2024 9:08:22 PM
 image001.png

You don't often get email from s. 480(1) [learn why this is important](#)

Good Evening Deputy and Bruce:

s. 480(1) here, with a few comments from the Committee Meeting today:
 480(

First of all, I thought it was a superb conversation and analysis on the initial topics.

I agree with Alain's comments. There is a lot of talent around the table and I learned a great deal today in particular.

These are fundamental policy decisions about our province's public waters ... none of the decisions will be easy,

but we agree on much more than we might think we do, and I take some courage in that overall.

s. 472(1)(ii); s. 474(1)

s. 472(1)(ii); s. 474(1)



If there is something that I am missing re the above concerns please advise when time permits.

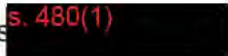
I have huge confidence in the potential of this particular Committee to do good work.

s. 472(1)(ii); s. 474(1)



Kind REGARDS

s. 480(1)



s. 480(1)



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Tuesday, May 21, 2024 2:12 PM

From: [Smith, Lashauna](#)
To: [Hancock, Bruce H](#); [Alain Muise](#); [Carl Purcell](#); [s. 480\(1\)](#); [Carol Ann Potter](#); [Fraser, Orlando](#); [s. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [s. 480\(1\)](#); [Paul Budreski](#); [Shannon Arnold](#); [Stewart Lamont](#)
Cc: [Hollett, Jason](#); [O'Brien-Latham, Lesley She Her](#); [Buchan, Carla M](#)
Subject: NSARAC Additional Feedback on Review of ARB by Doug Keefe (Deadline June 5th)
Date: May 29, 2024 8:51:25 AM

You don't often get email from lashauna.smith@novascotia.ca. [Learn why this is important](#)

Good Morning Everyone:

As follow up to the Nova Scotia Aquaculture Regulatory Advisory Committee meeting yesterday, members are welcome to forward any additional comments/feedback to Doug Keefe, regarding his review of the Aquaculture Review Board (ARB).

Additional comments/feedback can be sent directly to

[s. 480\(1\)](#) with a deadline of June 5th, 2024.

Thank you,

Lashauna Smith

Senior Corporate Policy Strategist
 Policy and Strategic Advisory Services
 Fisheries and Aquaculture
 902-943-1048

From: [Hollett, Jason](#)
To: [Jeff Bishop](#); [Hancock, Bruce H](#); [Alain Muise](#)
Subject: RE: ADA Open House proceeding
Date: May 29, 2024 9:41:15 AM
Attachments: [image001.png](#)

You don't often get email from jason.hollett@novascotia.ca. [Learn why this is important](#)

Thanks for the update Jeff.



Jason Hollett (he/him)

Deputy Minister, Department
 of Fisheries & Aquaculture
 c: (902) 229-5494

Executive Assistant:
kim.preeper@novascotia.ca
 (902) 424-4560

From: Jeff Bishop [s. 480\(1\)](#)
Sent: Wednesday, May 29, 2024 9:40 AM
To: Hollett, Jason <Jason.Hollett@novascotia.ca>; Hancock, Bruce H
 <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: ADA Open House proceeding

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Good morning, Deputy, Bruce and Alain...

I want to thank each of you for input on the upcoming open house session for the ADA.

After speaking with yourselves, members and the service providers that had agreed to be a part of the open house session, we have decided to move forward with them as planned. We have posted a reminder on our Facebook and shared with various emails lists that the sessions will be happening. And we have also been clear that these sessions are business networking opportunities for people interested in setting up business in the ADA. We also indicate they are NOT public consultation sessions to discuss opinions on the ADA or it's creation.

Alain, if you have a name/ number for the local RCMP that I can discuss the meeting with so they are aware, that would be appreciated.

And I will be in attendance at the sessions as well as Kate to stick handle things.

-Jeff

Jeff Bishop - Executive Director
Aquaculture Association of Nova Scotia

s. 480(1)

From: [Doug Keefe](#)
To: [Bruce H Hancock](#); [Alain Muise](#); [s. 480\(1\)](#)
[Orlando.Fraser@novascotia.ca](#);
[s. 480\(1\)](#)
Cc: [Jason Hollett](#); [Lesley She, Her O'Brien-Latham](#); [Carla M Buchan](#); [Lashauna Smith](#)
Subject: NSARAC Additional Feedback on Review of ARB by Doug Keefe (Deadline June 5th)
Date: May 29, 2024 10:01:08 AM

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Hello,

Thank you for the opportunity to speak with, and hear from you yesterday. I found it very helpful. I worried immediately upon leaving the video conference that I left a couple of wrong impressions. Please let me take this opportunity to clarify one thing I said and add one I ought to have said.

[s. 472\(1\)\(ii\)](#); [s. 474\(1\)](#)

With that, thanks for your time and I look forward to reading your comments.

Doug

Douglas J Keefe KC

[s. 480\(1\)](#)

Newsletter:

leadingmanagers.substack.com

From: [Hancock, Bruce H](#)
To: [Alain Muise](#); [Dawn Delaney](#)
Subject: RE: communications contact
Date: May 29, 2024 3:50:00 PM

Thank you for the introduction Alain and nice to meet you Dawn. Please feel free to contact me at any time if you have questions. My phone number is 902-875-7842.

From: Alain Muise <admuisse@munargyle.com>
Sent: Wednesday, May 29, 2024 10:34 AM
To: Dawn Delaney s. 480(1)
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: communications contact

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Dawn and Bruce,

Allow me the pleasure to e-introduce you to each other.

Bruce, Dawn is the lead on IRIS Communications, which we are certainly urgently working to 'catch us up' on effective communication with the ADA.

I trust a contact between the two of you will support the work.

Sincerely,

Alain

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From: [Hollett, Jason](#)
To: [Stewart Lamont](#); [Hancock, Bruce H](#); [Alain Muise](#); [Carl Purcell](#); [Carol Ann Potter](#); [Fraser, Orlando](#); [s. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [Kate Collins](#); [Lloyd Robicheau](#); [Paul Budreski](#); [Shannon Arnold](#)
Cc: [O'Brien-Latham, Lesley She.Her](#); [Buchan, Carla M](#); [Smith, Lashauna](#); [Bruce, Stacy](#)
Subject: RE: NS Aquaculture Regulatory Advisory Committee May 28 Meeting Agenda
Date: May 29, 2024 4:19:19 PM
Attachments: [image002.png](#)
[image003.png](#)

You don't often get email from jason.hollett@novascotia.ca. [Learn why this is important](#)

Hi Stewart,

Thanks for the below note. I agree- the conversation yesterday was great. [s. 427\(1\)\(ii\); s. 474\(1\)](#)

[s. 427\(1\)\(ii\); s. 474\(1\)](#)



**Jason Hollett (he/him)**

Deputy Minister, Department
of Fisheries & Aquaculture
c: (902) 229-5494

Executive Assistant:
kim.preeper@novascotia.ca
(902) 424-8954

Duplicate email string - pp. 349-351

From: [Hollett, Jason](#)
To: [s. 480\(1\)](#); [Hancock, Bruce H](#); [Alain Muise](#); ["Carl Purcell"](#); ["Carol Ann Potter"](#); [Fraser, Orlando](#); [Jeff Bishop](#); ["Jeff Nickerson"](#); ["Kate Collins"](#); ["Lloyd Robicheau"](#); ["Paul Budreski"](#); ["Shannon Arnold"](#)
Cc: [O'Brien-Latham, Lesley She,Her](#); [Buchan, Carla M](#); [Smith, Lashauna](#); [Bruce, Stacy](#)
Subject: RE: NS Aquaculture Regulatory Advisory Committee May 28 Meeting Agenda
Date: May 29, 2024 9:52:17 PM
Attachments: [image001.png](#)
[image002.png](#)

You don't often get email from jason.hollett@novascotia.ca. [Learn why this is important](#)

Thanks [s. 480\(1\)](#) Bruce, Carla and I are on the road for the next couple of days, so we'll get back to you (and everyone) on these questions next week.



Jason Hollett (he/him)

Deputy Minister, Department
of Fisheries & Aquaculture
c: (902) 229-5494

Executive Assistant:
kim.preeper@novascotia.ca
(902) 424-8954

From: [s. 480\(1\)](#)
Sent: Wednesday, May 29, 2024 4:38 PM
To: [Hollett, Jason](#) <Jason.Hollett@novascotia.ca>; [Hancock, Bruce H](#) <Bruce.Hancock@novascotia.ca>; ["Alain Muise"](#) <admuise@munargyle.com>; ["Carl Purcell"](#) <[s. 480\(1\)](#)>; ["Carol Ann Potter"](#) <[s. 480\(1\)](#)>; [Fraser, Orlando](#) <Orlando.Fraser@novascotia.ca>; [s. 480\(1\)](#) <[s. 480\(1\)](#)>; ["Jeff Bishop"](#) <[s. 480\(1\)](#)>; ["Jeff Nickerson"](#) <[s. 480\(1\)](#)>; ["Kate Collins"](#) <[s. 480\(1\)](#)>; ["Lloyd Robicheau"](#) <[s. 480\(1\)](#)>; ["Paul Budreski"](#) <[s. 480\(1\)](#)>; ["Shannon Arnold"](#) <[s. 480\(1\)](#)>;
Cc: [O'Brien-Latham, Lesley She,Her](#) <Lesley.O'Brien-Latham@novascotia.ca>; [Buchan, Carla M](#) <Carla.Buchan@novascotia.ca>; [Smith, Lashauna](#) <Lashauna.Smith@novascotia.ca>; [Bruce, Stacy](#) <Stacy.Bruce@novascotia.ca>
Subject: RE: NS Aquaculture Regulatory Advisory Committee May 28 Meeting Agenda

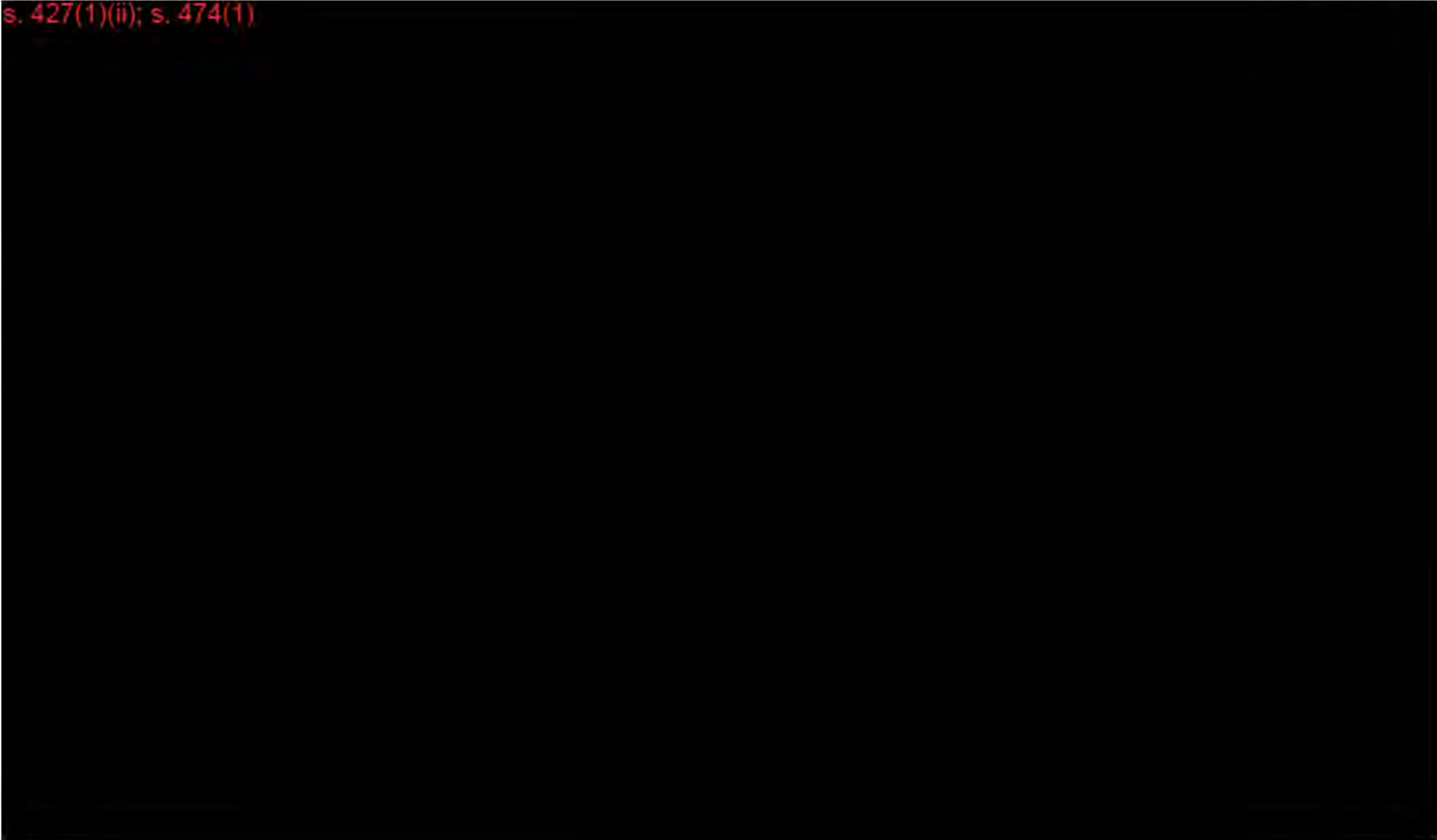
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Thank You Deputy, I greatly appreciate your immediate response.

[s. 427\(1\)\(ii\)](#); [s. 474\(1\)](#)

s. 427(1)(ii); s. 474(1)



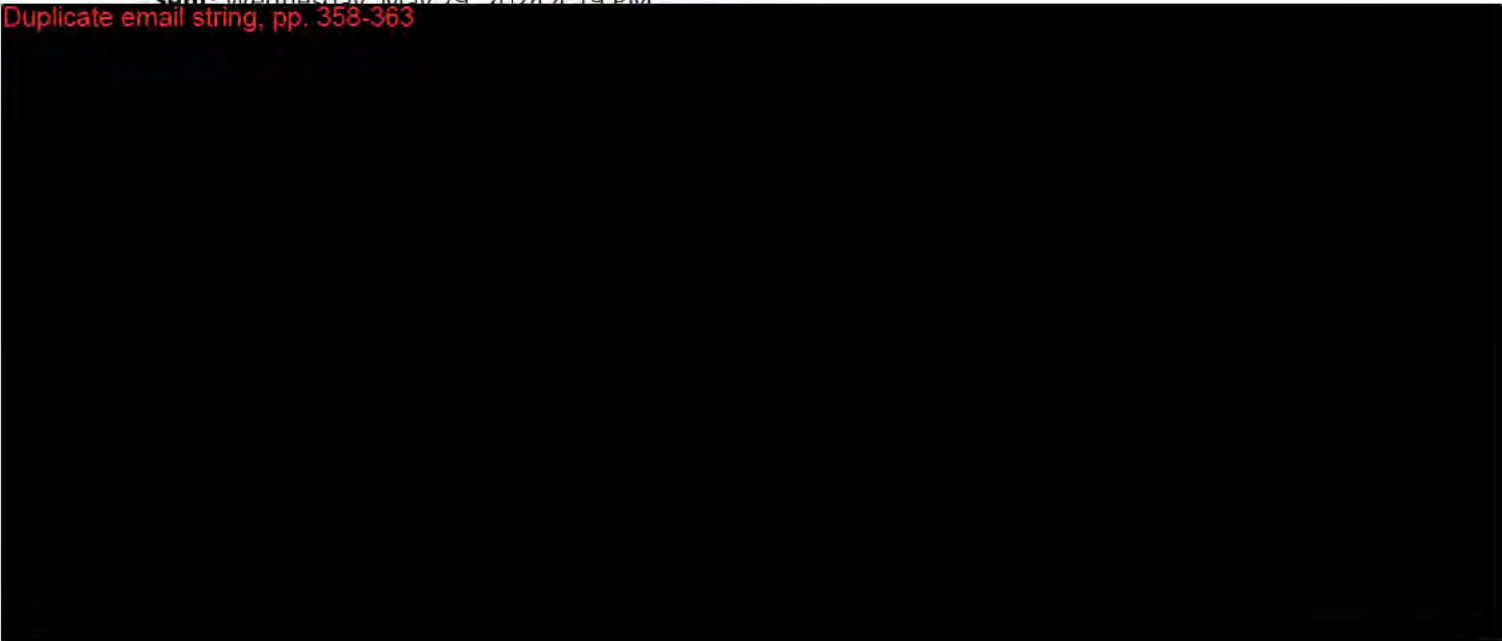
Kind REGARDS s. 480(1)



From: Hollett, Jason <Jason.Hollett@novascotia.ca>

Sent: Wednesday, May 29, 2024 4:19 PM

Duplicate email string, pp. 358-363



From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: DRAFT Communications Material
Date: May 30, 2024 8:03:29 AM
Attachments: [Argyle ADA QA May 29.docx](#)
[Argyle ADA One Pager May 29.docx](#)

Good Morning Alain,

Our communications team have drafted an ADA one-pager (that will be designed as a handout) and Q&A document to support officials that are fielding questions. Can you please take a quick look at the two attached draft documents to see if they will meet your needs at the municipality. We are hoping to have these finalized by the end of day, today.

Please feel free to give me a call if you have any questions.

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Graeme Benjamin](#)
To: [Hancock, Bruce H](#); [Dawn Delaney](#); [Alain Muise](#)
Cc: [Jeff Brennan](#)
Subject: Re: communications contact
Date: May 30, 2024 12:19:11 PM
Attachments: [Outlook-ctuxi2u1.png](#)

Hi Bruce,

We received the Q&A document which will be very helpful in forming our communication with the municipality – thank you for that.

We would, however, still like to have a conversation with you at some point about specifics around how the ADA is addressing environmental concerns that have been raised by members of the community.

Let us know a time that works for you for a conversation.

Thanks,
Graeme

Graeme Benjamin

Consultant

T: s. 480(1)

E:



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Thursday, May 30, 2024 9:46 AM
To: Dawn Delaney s. 480(1); Alain Muise <admuisse@munargyle.com>
Cc: Graeme Benjamin s. 480(1); Jeff Brennan s. 480(1)
Subject: Re: communications contact

Sounds good Dawn. I will be on the road for the next 2 hours but will keep an eye on my emails.

From: Dawn Delaney s. 480(1)
Sent: Thursday, May 30, 2024 9:35:01 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Cc: Graeme Benjamin s. 480(1); Jeff Brennan s. 480(1)
Subject: RE: communications contact

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Hi Bruce,

We are working on social copy and want to ensure our messaging is aligned. We also don't have all of the answers to the questions that would be best addressed and responded to by the province. I am planning to share our copy with you in the hopes that you and your team can provide responses to some of the outstanding questions.

Thanks in advance,

Dawn Delaney

Vice President

T: **s. 480(1)**

E: **[REDACTED]**



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Wednesday, May 29, 2024 3:50 PM

Duplicate email string - p. 357

A large, solid black rectangular box covers the majority of the lower half of the page, indicating that the content has been redacted.

From: s. 480(1)
To: [Hancock, Bruce H](#) s. 480(1) [Alain Muise](#)
Cc: [Smith, Kent](#); info@coltonleblanc.ca; [Danny Muise](#); [Nicole Albright](#); [Scott Surette](#); Chris.dEntremont@parl.gc.ca; [Alix d'Entremont](#); s. 480(1)
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 30, 2024 1:28:48 PM

Hi Bruce,

Just following up to see if you have an update on sharing the information noted below.

Nothing has been received to date.

Thank you,

s. 480(1)



-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Tuesday, May 7, 2024 5:33 AM

Duplicate email string - pp. 230-247



From: gistech@munargyle.com
To: [Alain Muisse](#); [Hancock, Bruce H](#)
Cc: [Graeme Benjamin](#); [Dawn Delaney](#)
Subject: RE: DRAFT Communications Material
Date: May 30, 2024 2:07:36 PM
Attachments: [Argyle ADA One Pager May 29.docx](#)
[Argyle ADA QA May 29.docx](#)

Bruce,

Please find those two documents with my comments/suggestions.

Also, please let us know if and where on social media this content will be shared. s. 474(1)

s. 474(1)

From: Alain Muisse <admuisse@munargyle.com>
Sent: Thursday, May 30, 2024 9:55 AM
To: Alix d'Entremont <gistech@munargyle.com>
Subject: Fwd: DRAFT Communications Material

Sent from my iPhone

Begin forwarded message:

From: Alain Muisse <admuisse@munargyle.com>
Date: May 30, 2024 at 8:26:13 AM ADT
To: Dawn Delaney <DDelaney@iriscomms.ca>
Subject: Fwd: DRAFT Communications Material

Timely info
Sent from my iPhone

Begin forwarded message:

From: "Hancock, Bruce H" <Bruce.Hancock@novascotia.ca>
Date: May 30, 2024 at 8:03:28 AM ADT

Duplicate email string - p. 372

From: [Dawn Delaney](#)
To: [Hancock, Bruce H](#); [Graeme Benjamin](#)
Cc: [Alain Mui](#)
Subject: RE: communications contact
Date: May 30, 2024 3:10:01 PM
Attachments: [image002.png](#)
[image003.png](#)

Hi Bruce,

I will send you a meeting request for 8:30 tomorrow.

Thanks,

Dawn Delaney

Vice President

T: [s. 480\(1\)](#)

E: [\[REDACTED\]](#)



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Thursday, May 30, 2024 2:56 PM
To: Dawn Delaney [s. 480\(1\)](#); [\[REDACTED\]](#) Graeme Benjamin [s. 480\(1\)](#)
Cc: Alain Mui <admui@munargyle.com>
Subject: RE: communications contact

Hi Dawn,

I can do a call right now or at 4:30 today if that would work. And 8:30 would work for me in the morning.

Bruc

From: Dawn Delaney [s. 480\(1\)](#)
Sent: May 30, 2024 2:54 PM
To: Graeme Benjamin [s. 480\(1\)](#); Hancock, Bruce H
 <Bruce.Hancock@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Alain Mui <admui@munargyle.com>
Subject: RE: communications contact

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Hi Bruce,

I am available to connect with you tomorrow morning so we can discuss our game plan and approach moving forward. What time works for you? Feel free to call my cell directly.

Thanks,
Dawn

Dawn Delaney

Vice President

T: s. 480(1)

E:



From: Graeme Benjamin <s. 480(1)>
Sent: Thursday, May 30, 2024 1:26 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Re: communications contact

Hi Bruce,

Thank you, I appreciate that. I'm available today between now and 2:30. Unfortunately, I'm tied up from 3 p.m. onwards, but if tomorrow works better for you I would be happy to put you in contact with my colleague Dawn Delaney.

Thanks,
Graeme

Graeme Benjamin

Consultant

T: s. 480(1)

E:



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Thursday, May 30, 2024 1:11 PM

To: Graeme Benjamin -s. 480(1)

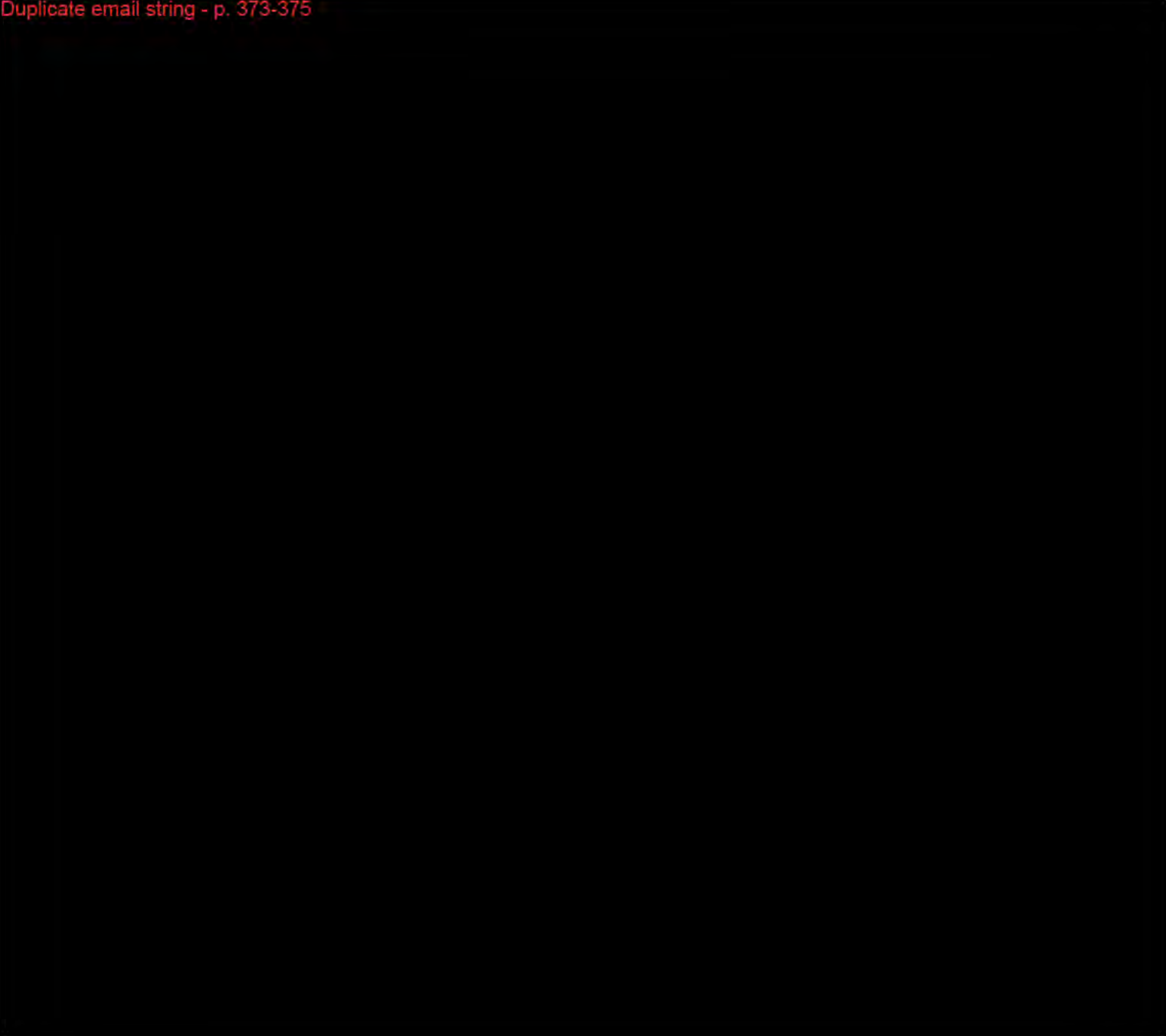
Subject: RE: communications contact

Hi Graeme,

I would be more than happy to try and answer your questions. I'm at an offsite today so its hard for me to book a firm time. Can I just call you when I can slip out of the room?

Thanks,
Bruce

Duplicate email string - p. 373-375



From: [Hancock, Bruce H](#)
To: [Alix d'Entremont](#); [Alain Muise](#)
Cc: [Graeme Benjamin](#); [Dawn Delaney](#)
Subject: RE: DRAFT Communications Material
Date: May 30, 2024 4:07:43 PM

Hi Alix,

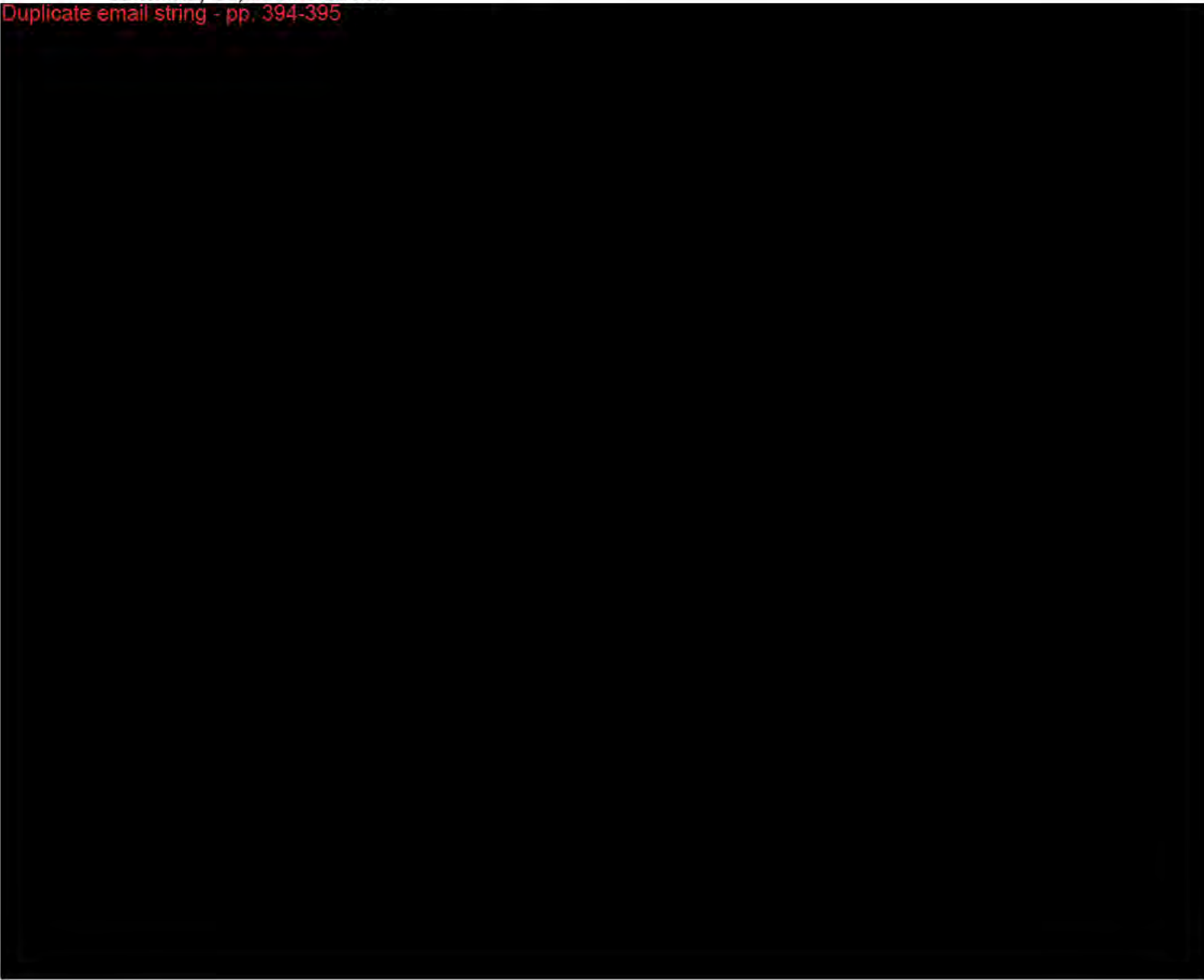
Thank you very much for your feedback. I have forwarded it along to communications.

Bruce

From: Alix d'Entremont <gistech@munargyle.com>

Sent: May 30, 2024 2:16 PM

Duplicate email string - pp. 394-395



From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: Re: Question
Date: May 31, 2024 8:32:30 AM

Hi Alain,

If a lease is issued but does not occupy the full pre-assessed ADA space and then the lease holder wants to expand, they would have to apply for an expansion through the Administrative process. In other words, through the same process they went through to get the lease in the first place. That would mean another 30day public comment period.

In order to be issued a lease and licence, a company must be registered to do business in either NS or NB (we have an agreement between NS and NB where companies can operate in both jurisdictions).

With respect to any company taking over all the leases, we have established criteria for how we select the best proposals and can control how we want the industry to develop through that mechanism. As you know, the municipality sits on the advisory committee for that. Also, we do require license holders to utilize their sites or they will be taken away. So a company would not be allowed to take over all the leases and do nothing with them.

I would also add, that in the 4 decades that NS has been licensing aquaculture operations, I am not aware of any foreign take overs of lease spaces.

I hope that answers your questions.

Best regards,
 Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Thursday, May 30, 2024 5:57:19 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Question

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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We have a lot of questions coming from the public but there are a couple I think you can address rather effectively.

If a potential oyster site is established in the map, and a lease is released and approved. And the area is smaller. What right do they have to extend that location in the future.

Also. What protection is there against massive foreign interests applying for sites.

These are common questions. Thank you sir.

Sent from my iPhone

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[REDACTED]

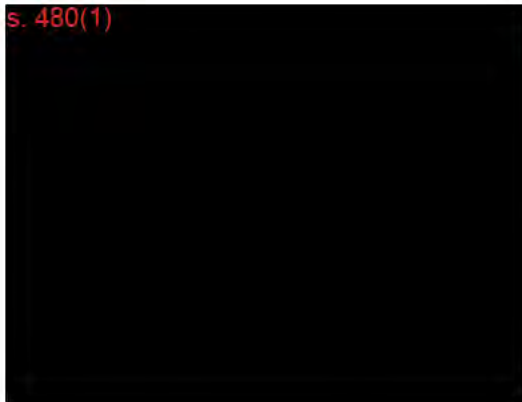
[REDACTED]

From: Chris Thibedeau
To: s. 480(1) Alain Muişe
Cc: Smith, Kent; info@coltonleblanc.ca; Danny Muişe; Nicole Albright; Scott Surette; Chris.dEntremont@parl.gc.ca; Alix d'Entremont s. 480(1)
Subject: RE: Aquaculture Development Area Pilot Project
Date: May 31, 2024 5:35:48 PM

Thank you. I was just checking in for an update as it's been a little over 3 weeks. Do have an idea on a timeline or when this will be provided?

Regards,

s. 480(1)



-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Friday, May 31, 2024 3:29 PM
To: s. 480(1) Alain Muişe
 <admuişe@munargyle.com>
Cc: Smith, Kent <Kent.Smith@novascotia.ca>; info@coltonleblanc.ca; Danny Muişe <DMuişe@munargyle.com>; Nicole Albright <NALbright@munargyle.com>; Scott Surette <ssurette@munargyle.com>; Chris.dEntremont@parl.gc.ca; Alix d'Entremont <eistech@munargyle.com>; Dale Pothier
 s. 480(1)
Subject: RE: Aquaculture Development Area Pilot Project

Hello s. 480(1)

Thank you for your email.

As I mentioned previously, I have asked staff to prepare a document that will explain the ADA process and provide more information on what criteria were evaluated and how they were applied in the site-selection process. I will let you know when the information is posted.

Best regards,
 Bruce

-----Original Message-----

Duplicate email string - pp. 376-393



From: [Dawn Delaney](#)
To: [MacLeod, Violet](#); [Alberstat, JoAnn](#)
Cc: [Hancock, Bruce H](#); [Alain Muise](#)
Subject: RE: DRAFT Communications Material
Date: June 3, 2024 10:52:56 AM

Understood – thank you Violet. If we can have permission to distribute hard copies of the fact sheet (once approved) at tomorrow’s open house that would be great.

Dawn

Dawn Delaney

Vice President

T: [s. 480\(1\)](#)

E: [\[REDACTED\]](#)



From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Sent: Monday, June 3, 2024 10:48 AM
To: Dawn Delaney [s. 480\(1\)](#); [Alberstat, JoAnn](#) <JoAnn.Alberstat@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: RE: DRAFT Communications Material

Hi Dawn,

We don’t plan to post this version online as there are a number more approvals required on the province’s side for any deliverables to be posted online (including an accessibility review, etc). However, we are printing copies and will make sure the local MLA and the Municipality receive them.

We are still waiting for our Minister’s final sign off, but we expect that today.

Kindly,
 Violet

From: Dawn Delaney [s. 480\(1\)](#)
Sent: Monday, June 3, 2024 10:28 AM
To: MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: RE: DRAFT Communications Material

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Violet,

Your fact sheet is a great resource. Well done and thank you for sharing. Will this be posted online? If so, can you please send us the link?

Bruce: As you know, the Aquaculture Association of Nova Scotia is hosting an open house tomorrow. Can you please confirm who will be in attendance to represent the Province and will you be bringing printed copies of this fact sheet with you for distribution?

Thanks,

Dawn Delaney

Vice President

T: s. 480(1)

E:



From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>

Sent: Friday, May 31, 2024 6:02 PM

To: Dawn Delaney s. 480(1) Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>

Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: RE: DRAFT Communications Material

Hi Dawn,

Attached are the update QA and Fact Sheet. They are being reviewed by the Minister – but, we expect they will be final.

We will print copies next week.

Kindly,

Violet

From: MacLeod, Violet

Sent: Friday, May 31, 2024 10:40 AM

To: Dawn Delaney <s. 480(1)> Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: DRAFT Communications Material

Hi Dawn,

Thank you for the email – yes, we'll share the updated version. We're working through some edits now, including a few comments from Alix.

Hope to have an update later today.

Violet

From: Dawn Delaney <s. 480(1)>
Sent: Friday, May 31, 2024 10:35 AM
To: Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: DRAFT Communications Material

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Hi Violet and JoAnn,

I hope this email finds you well. I am reaching out as per Bruce's advice, as I understand that you are both working on updated versions of the attached. If there is an updated version, can I ask that you please send it my way or add me to the distribution list for future iterations?

Thanks,

Dawn Delaney

Vice President

T: s. 480(1)

E: [REDACTED]



From: Alix d'Entremont <gistech@munargyle.com>

Duplicate email string - pp. 394-395

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: Question
Date: June 3, 2024 11:53:00 AM

Thank you for this Bruce,

Through convos with residents, they have raised navigational issues with a couple of the sites, especially the Surette's Island site (which I think was vetted) and the Salt Bay area, which is very large and northern. Through informal convos with oyster farmers, the northern location is not suitable, nor will ever be suitable for farming as the currents are too strong. This happens to be the same location as some of the rec navigators.

From my perspective, that location shall continue to bring anxiety to water users in the area. If it is in fact unsuitable for farming, would it not be best to not provide this area for future development?

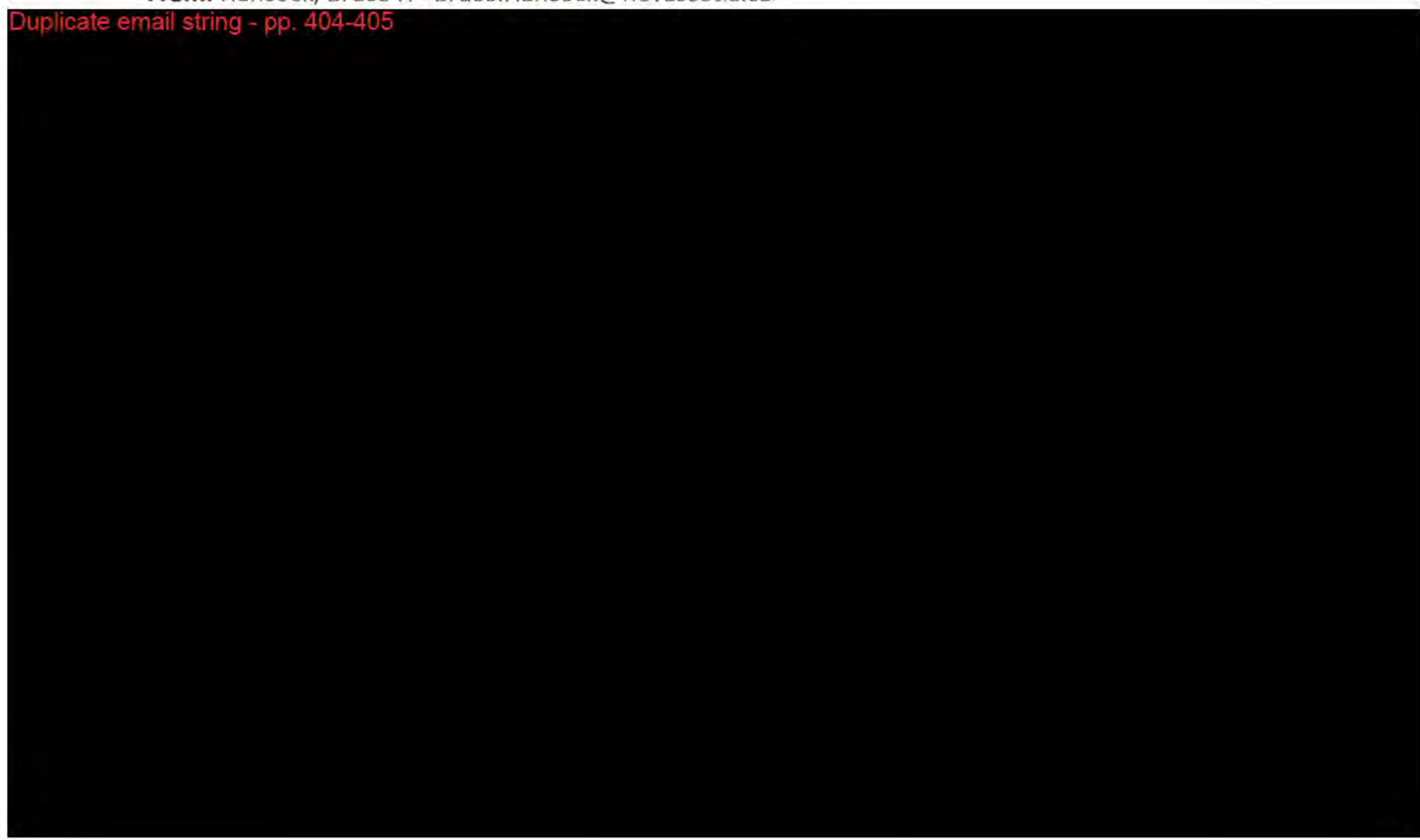
Let me know.

Thank s

a

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Duplicate email string - pp. 404-405



From: [MacLeod, Violet](#)
To: [Dawn Delaney](#); [Hancock, Bruce H](#); [Alberstat, JoAnn](#)
Cc: [Alain Muise](#)
Subject: RE: DRAFT Communications Material
Date: June 4, 2024 10:18:17 AM
Attachments: [Argyle Aquaculture Development Area - Factsheet V2.pdf](#)

You don't often get email from violet.macleod@novascotia.ca. [Learn why this is important](#)

Hi all – we have a simplified version of the fact sheet without the graphics attached that I am printing a small print run of and will have at tonight's event. We can revisit a more stylized version in the future.

Kindly,
 Violet

From: MacLeod, Violet
Sent: Monday, June 3, 2024 6:04 PM
To: Dawn Delaney <s. 480(1)> Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Cc: Alain Muise <admuisse@munargyle.com>
Subject: RE: DRAFT Communications Material

Thanks. The Minister did have some relatively small edits to the fact sheet (attached are the tracked changes). We're also planning to tone down the graphics on the fact sheet for tomorrow as well – but, can look at re-adding them in another version – I'll have an updated copy tomorrow.

Call me if you have any Qs (cellphone in my signature).

Thanks!
 Violet

Violet MacLeod (she/her)
Director, Communications
 Nova Scotia Departments of Agriculture and Fisheries and Aquaculture

Cell: (902) 483-9860
 Email: violet.macleod@novascotia.ca

From: Dawn Delaney <s. 480(1)>
Sent: Monday, June 3, 2024 2:03 PM
To: MacLeod, Violet <Violet.Macleod@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>

Cc: Alain Muiise <admuiise@munargyle.com>
Subject: RE: DRAFT Communications Material

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Hi Violet,

I do not plan to attend. The Municipality's CAO, Alain Muiise, will be in attendance.
 Please don't hesitate to reach out if I can be a support to you beforehand or virtually tomorrow.

Thanks,

Dawn

Dawn Delaney

Vice President

T: s. 480(1)

E:



From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Sent: Monday, June 3, 2024 1:15 PM
To: Dawn Delaney s. 480(1); Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Cc: Alain Muiise <admuiise@munargyle.com>
Subject: RE: DRAFT Communications Material

Dawn, do you plan to attend?

Thanks,

Violet

From: Dawn Delaney s. 480(1)
Sent: Monday, June 3, 2024 1:11 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; MacLeod, Violet <Violet.MacLeod@novascotia.ca>; Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>
Cc: Alain Muiise <admuiise@munargyle.com>
Subject: RE: DRAFT Communications Material

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Thanks Bruce. I appreciate you letting us know.

Dawn Delaney

Vice President

T: s. 480(1)

E:



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Monday, June 3, 2024 12:56 PM

To: Dawn Delaney s. 480(1) MacLeod, Violet <Violet.MacLeod@novascotia.ca>;

Alberstat, JoAnn <JoAnn.Alberstat@novascotia.ca>

Cc: Alain Muise <admuise@munargyle.com>

Subject: RE: DRAFT Communications Material

Hi Dawn,

Carla Buchan, Director of Aquaculture, and Robert Ceschiutti, Manager of Licensing and Leasing will be attending the open house tomorrow. And Violet also plans to attend to help out with any communications that may come our way.

Thanks

Bruce

Duplicate email string - pp. 426-429

From: [Heather Hennigar](#)
To: [Bruce Hancock](#); [Alain Muise](#); [Alix d'Entremont](#)
Cc: [Rebecca Skinner](#); [Marly Somers](#)
Subject: ADA Promotion
Date: June 6, 2024 11:58:03 AM
Attachments: [image001.png](#)
[Argyle Aquaculture Development Area - Draft Social Media.docx](#)

Hi Folks,

Thanks for your patience as we worked to develop the attached draft promotion for the ADA. Please review and provide feedback as soon as possible. I know we are getting close to the deadline for the first 6 sites. We are happy to discuss how we can best promote the ADA ,on an ongoing basis, to attract FDI.

Best,
Heather

Heather Hennigar
Investment Attraction Executive

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca



701–1800 Argyle Street Halifax Nova Scotia B3J 3N8 Canada

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From: [Alain Muise](#)
To: [Hollett, Jason](#)
Cc: [Hancock, Bruce H](#)
Subject: Re: questions and concerns asked by residents
Date: June 6, 2024 6:01:32 PM

Thank you for your support
 Sent from my iPhone

On Jun 6, 2024, at 5:46 PM, Hollett, Jason <Jason.Hollett@novascotia.ca> wrote:

You don't often get email from jason.hollett@novascotia.ca. [Learn why this is important](#)

Thanks Alain. Bruce and I debriefed on this today and he will be reaching out so that we can get to work on this.

I also asked him to talk to you about specific questions some of your councillors had so that we can get answers to them directly.

Feel free to reach out if anything else comes up.

From: Alain Muise <admuisse@munargyle.com>
Sent: Thursday, June 6, 2024 4:57:45 PM
To: Hollett, Jason <Jason.Hollett@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: questions and concerns asked by residents

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Thank you for your time and commitment. It is important that the elected reps and the staff can talk about the hiccups and the process.

1. Can we obtain the science and process (coastal birds navigation....) that the province follows in the assessment of an area. Residents are concerned that they are unaware of the process, and fear that the process was done quickly. There is no transparency on the process according to some.
2. Would increased traffic, access to a durable wharf to get to sites be a consideration in the selection of areas?
3. What evidence do you have to address the claim of property value reduction? Is there data that would debunk this fear?
4. What future communications should we be expecting on the
5. Was there consideration on the number of areas, and its potential impact

- altogether, or was it limited to a site by site consideration?
6. What is the investigation and complaints process around potential unsightly aquaculture sites (on water not land) what is the process of water testing for water quality on or near aquaculture sites.
 7. Would an oyster farm result in eggs (spat) being produced and grow wild? What protection or mitigation efforts are in place to control this? And more specifically is this considered to be a nuisance or an attractant to the estuary.
 8. How does a resident point out navigation, fishing and other legitimate issues for the 6, and what can be done to reflect that we are listening to residential concerns.
 9. Was there a provincial baseline for public engagement, how would they measure success.
 10. What is the best contact information for ADA related questions, complaints related questions to existing farms.
 11. Where would aquaculture ghost gear be reported and who is responsible for removal.
 12. What would be included in a farm management plan.
 13. What information can we obtain to offset the accuracy of the pollution argument? Can we get information on the science of how they clean the water.
 14. Is there a detailed process from June 15 to lease approval? (noted that this is in the ADA provincial document).

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From: [Dawn Delaney](#)
To: [MacLeod, Violet](#)
Cc: bruce.hancock@novascotia.ca; [Alain Muise](#)
Subject: FW: FOR REVIEW: FW: DRAFT Communications Material
Date: June 7, 2024 11:18:11 AM
Attachments: [Argyle Aquaculture Development Area - Factsheet V2.pdf](#)

Hi Violet,

Thank you for sharing the updated fact sheet with us. I am working on a social media post for the Municipality of Argyle this morning, and wanted to check in with you to confirm if the fact sheet has been made publicly available and if so, can we link to it in our post.

Can you please review and weigh in on the below copy, by early afternoon if possible?

Also, should we continue to refer people to the following email address:

aquaculture@novascotia.ca

s. 474(1)



Thanks in advance,
Dawn

Dawn Delaney

Vice President

T: s. 480(1)

E:



From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>

Sent: Tuesday, June 4, 2024 10:18 AM

Duplicate email string - pp. 432-438

From: [Dawn Delaney](#)
To: [MacLeod, Violet](#)
Cc: [Hancock, Bruce H](#); [Alain Muise](#)
Subject: RE: FOR REVIEW: FW: DRAFT Communications Material
Date: June 7, 2024 3:47:08 PM

This is great feedback – thank you Violet.

Dawn

From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Sent: Friday, June 7, 2024 3:43 PM
To: Dawn Delaney [s. 480\(1\)](#)
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: RE: FOR REVIEW: FW: DRAFT Communications Material

Hi Dawn, I made some suggestions below in green – my intention is to be helpful. Let me know if you have any questions.

Kindly,
 Violet

From: MacLeod, Violet
Sent: Friday, June 7, 2024 2:23 PM
To: Dawn Delaney [s. 480\(1\)](#)
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: RE: FOR REVIEW: FW: DRAFT Communications Material

Hi Dawn,
 I have some input that I think will be helpful. My phone just died – but, I'll get it charged and reach out as soon as I can.
 Violet

From: Dawn Delaney [s. 480\(1\)](#)
Sent: Friday, June 7, 2024 11:18 AM
To: MacLeod, Violet <Violet.MacLeod@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: FW: FOR REVIEW: FW: DRAFT Communications Material

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Hi Violet,

Thank you for sharing the updated fact sheet with us. I am working on a social media post for the Municipality of Argyle this morning, and wanted to check in with you to confirm if the fact sheet has been made publicly available and if so, can we link to it in our post. << The fact sheet is print version only right now. But, you are welcome to use the language on it.

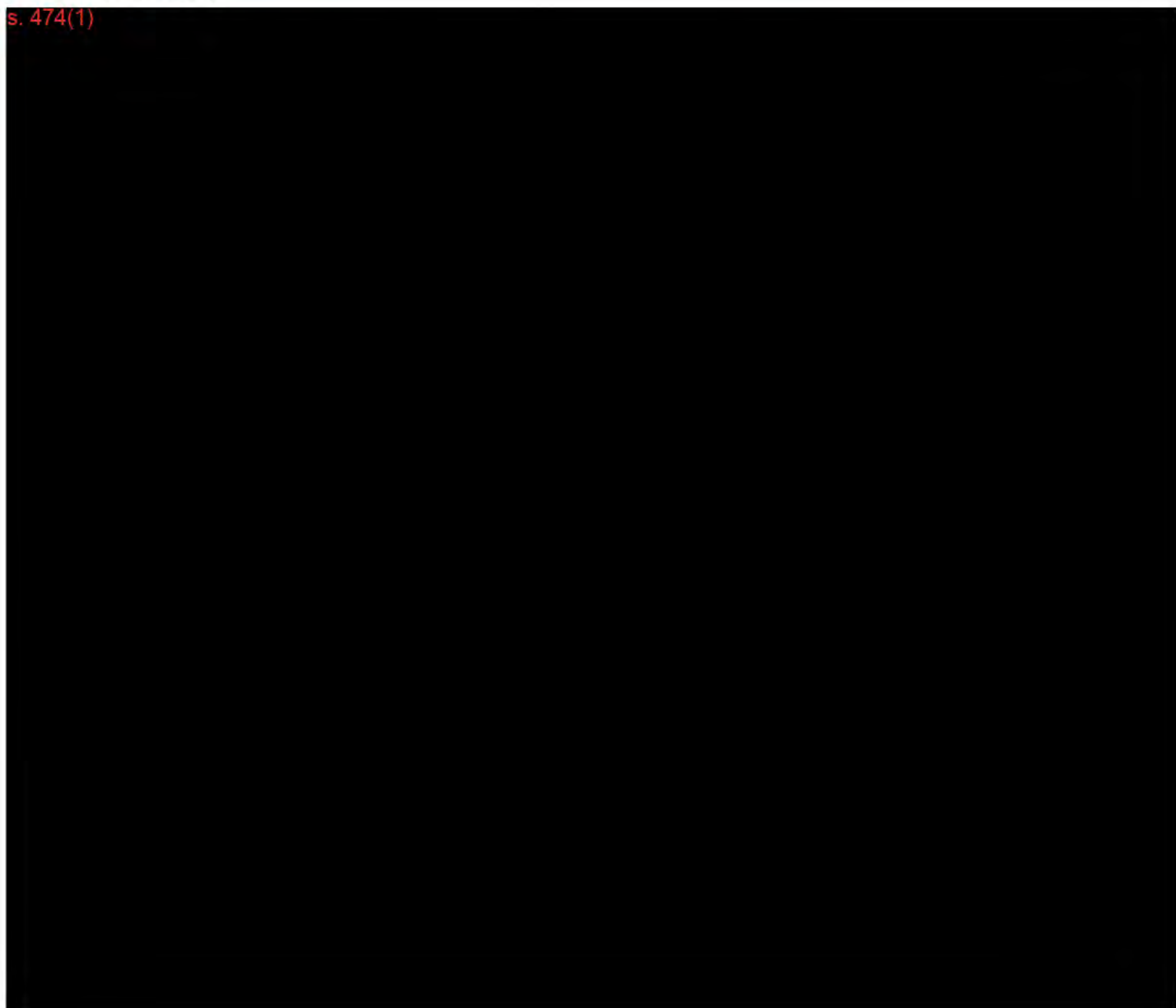
Can you please review and weigh in on the below copy, by early afternoon if possible?

Also, should we continue to refer people to the following email address:

aquaculture@novascotia.ca << Yes, please encourage people to send us their questions.

MoDA's post(s):

s. 474(1)



s. 474(1)



Thanks in advance,
Dawn

Dawn Delaney

Vice President

T: s. 480(1)

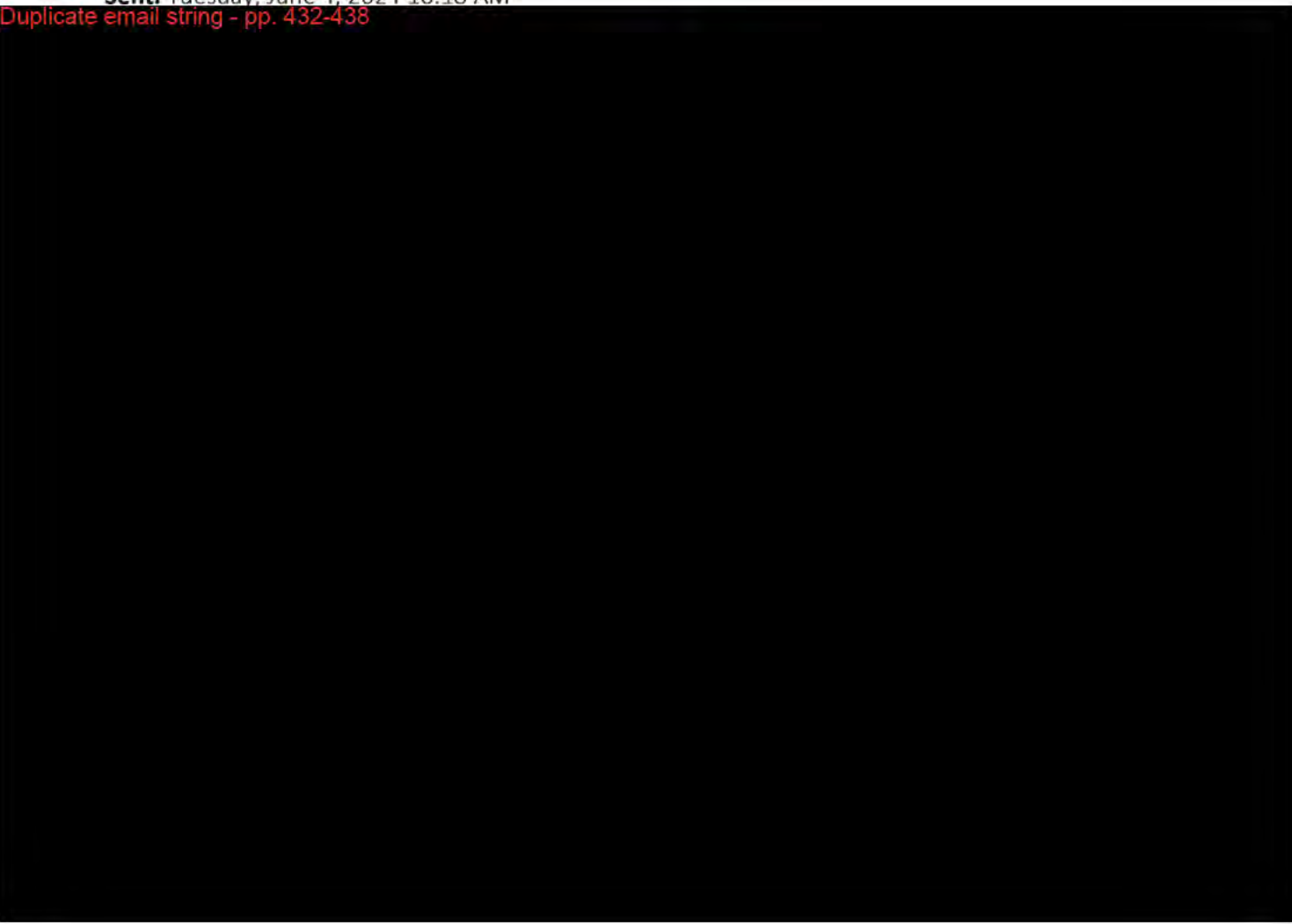
E: 



From: MacLeod, Violet <Violet.MacLeod@novascotia.ca>

Sent: Tuesday, June 4, 2024 10:18 AM

Duplicate email string - pp. 432-438



From: [Alain Muise](#)
To: [Heather Hennigar](#); [Bruce Hancock](#); [Alix d'Entremont](#)
Cc: [Rebecca Skinner](#); [Marly Somers](#)
Subject: RE: ADA Promotion
Date: June 9, 2024 11:35:00 AM
Attachments: [image001.png](#)

My preference is option one, but I defer to the provincial gurus

From: Heather Hennigar <Heather.Hennigar@investnovascotia.ca>
Sent: Thursday, June 6, 2024 11:57 AM
To: Bruce Hancock <bruce.hancock@novascotia.ca>; Alain Muise <admuise@munargyle.com>; Alix d'Entremont <gitech@munargyle.com>
Cc: Rebecca Skinner <Rebecca.Skinner@invcanada.ca>; Marly Somers <Marly.Somers@investnovascotia.ca>
Subject: ADA Promotion
Importance: High

Hi Folks,

Thanks for your patience as we worked to develop the attached draft promotion for the ADA. Please review and provide feedback as soon as possible. I know we are getting close to the deadline for the first 6 sites. We are happy to discuss how we can best promote the ADA, on an ongoing basis, to attract FDI.

Best,
 Heather

Heather Hennigar
 Investment Attraction Executive

M 902.456.7970 F 902.424.5739
Heather.Hennigar@investnovascotia.ca
www.investnovascotia.ca



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From: [Alain Muise](#)
To: [Dawn Delaney](#); [Hancock, Bruce H](#)
Cc: [Danny Muise](#)
Subject: RE: Question from Tina/Vanguard
Date: June 11, 2024 11:59:00 AM

We have received media questions, and I have drafted a potential response for our warden. I would desire your look on these answers as I don't want to misrepresent the situation or my warden.

Could you review these as a priority?

Alain

On Jun 7, 2024, at 12:19 PM, [s. 480\(1\)](#) > wrote:

Hi Warden Muise,

As a followup to our conversation at the Wedgeport legion, these are some questions I'm forwarding based on feedback and comments that have made by residents concerned about the municipality's Aquaculture Development Area.

As I mentioned, I am copying Alain on this email as well.

Also, just to let you know I have read the municipality's Argyle Engagement Report so I am aware of the information that's included in there but I am also looking for quotes from yourself for a story I am working on. And I have been following posts the municipality is making online as well.

If you can get the responses back to me by the early part of next week that would be very helpful.

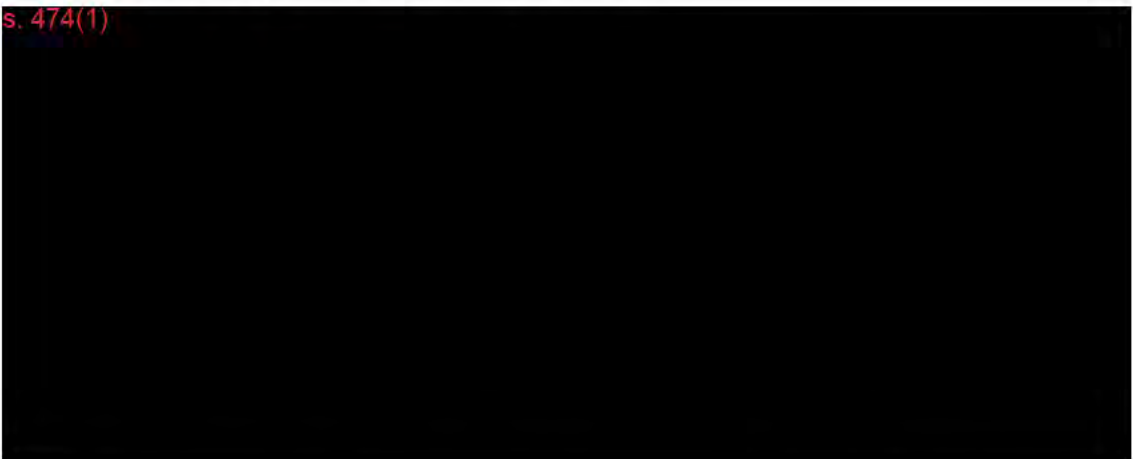
1. When we spoke briefly, you mentioned that there is misinformation being spread about the ADA and the process. Can you point to one or two specifics that the municipality feels if misinformation?

[s. 474\(1\)](#)

2. A concern/complaint our newsroom has heard is about the consultation process. The are complaints that what took place was more about giving the perception that vast community engagement had occurred, as opposed to it actually occurring. Examples pointed to include the pop-up sessions at Carl's store and the fact that many residents who live and whose properties look onto some of the identified sites were not aware of what was taking place.

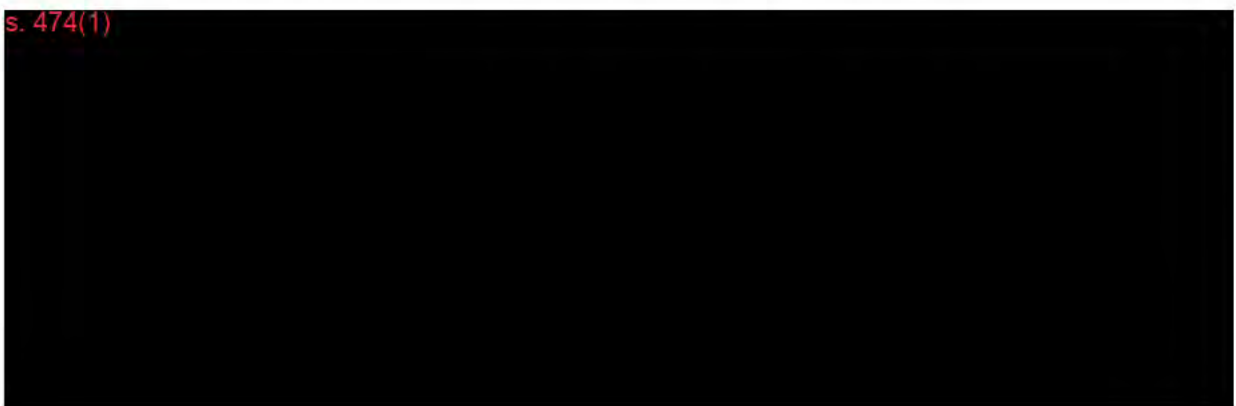
Were efforts made to contact affected property owners closest to the sites being analyzed, via letter from the municipality, about the process that was unfolding to ensure they were included in the consultation? Many people say they were unaware until the April 15 announcement was made.

s. 474(1)



3. During the process, was part of the consideration for identifying sites selecting ones that were not near residential areas? Are there enough sites away from residential areas that the ADA could still be achieved?

s. 474(1)



4. What was the biggest criteria in making the site selections. What was considered to be the most important/attractive features of these areas?

s. 474(1)

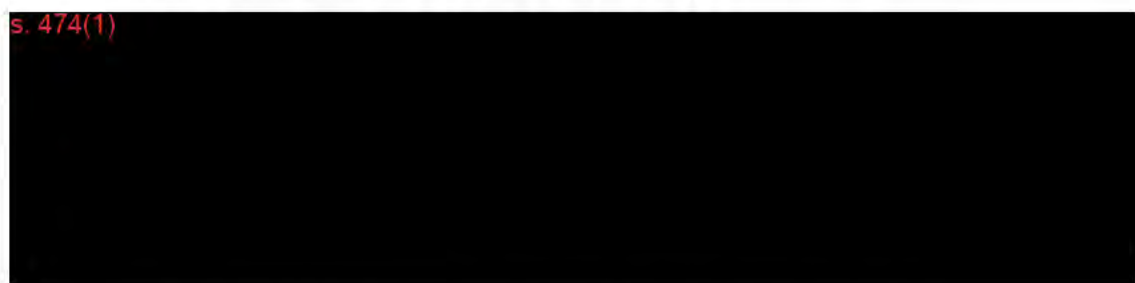


s. 474(1)



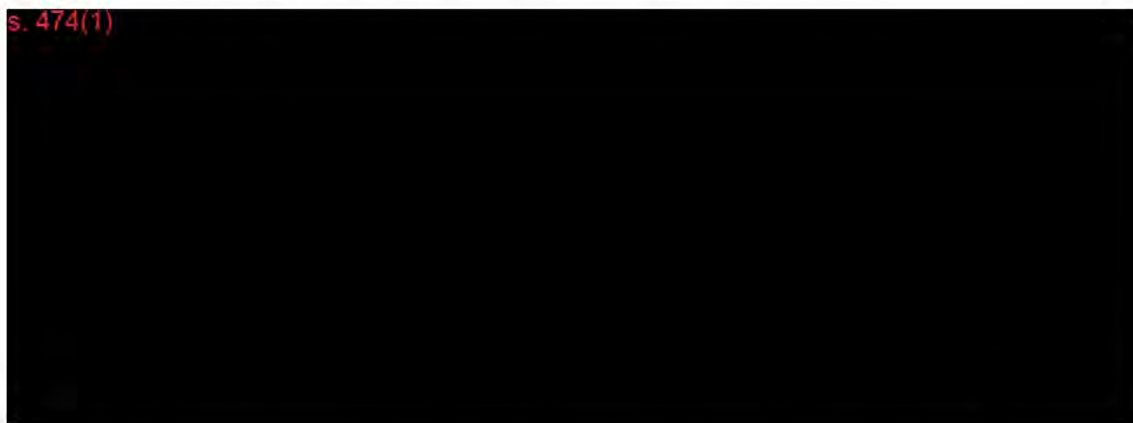
5. The Argyle Aquaculture Development Area has been identified a pilot project. What timeframe if the municipality looking at to determine if the pilot project is successful? Requires tweaks? What will be the determining factor to move beyond the pilot project stage?

s. 474(1)



6. Are there concerns that have been raised by the public that the municipality feels are valid ones and worthy of more discussion?

s. 474(1)



7. Has there been any thought of holding a public meeting on this issue?

s. 474(1)



8. One concern that has been raised is that oyster farmers were consulted with by the municipality and the department of fisheries and aquaculture and given the opportunity to identifying and prioritizing sites; and that now they can bid on these sites for their operations. People have suggested this

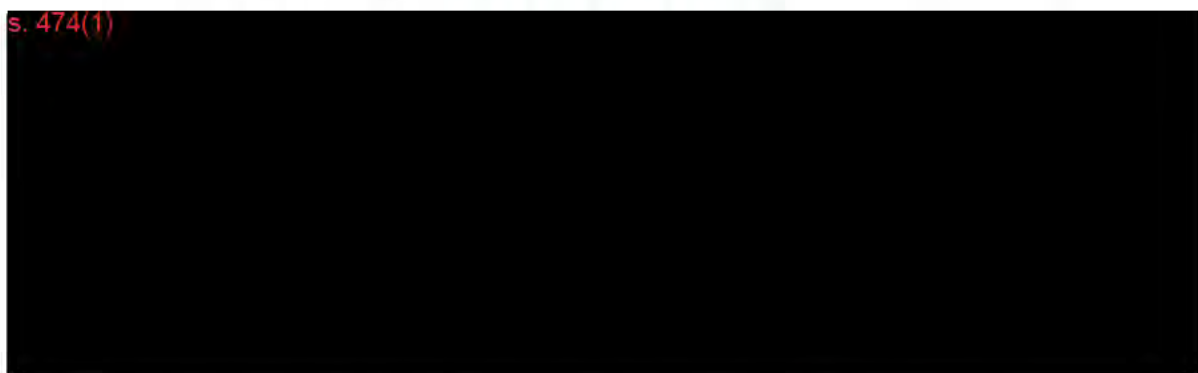
was a conflict of interest. What does the municipality say to these concerns?

s. 474(1)

A large rectangular area of the document is completely redacted with a solid black box.

9. What takes place after the applications for lease locations are received on June 15? What is the process that will follow this?

s. 474(1)

A large rectangular area of the document is completely redacted with a solid black box.

10. Is there anything else the Municipality would like to add or mention?

s. 474(1)

A rectangular area of the document is completely redacted with a solid black box.

Thanking you in advance,

s. 480(1)

A large rectangular area of the document is completely redacted with a solid black box.

<image001.png>

This e-mail and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed.

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From: [Hollett, Jason](#)
To: [Stewart Lamont](#); [Smith, Lashauna](#); [Alain Muise](#); [Carl Purcell](#); [Carol Ann Potter](#); [Fraser, Orlando](#); [s. 480\(1\)](#) [Jeff Bishop](#); [Jeff Nickerson](#); [Lloyd Robicheau](#); [Paul Budreski](#); [Shannon Arnold](#)
Cc: [O'Brien-Latham, Lesley She, Her](#); [Buchan, Carla M](#); [Hancock, Bruce H](#)
Subject: Re: Sent on Behalf of Deputy Minister Hollett - Scope/Milestones Associated with work of Doug Keefe Consulting
Date: June 12, 2024 11:38:14 AM
Attachments: [image002.png](#)
[image003.png](#)

Thanks, [s. 480\(1\)](#) We'll take this under advisement.

From: [s. 480\(1\)](#)

Sent: Wednesday, June 12, 2024 11:15:37 AM

To: Hollett, Jason <Jason.Hollett@novascotia.ca>; Smith, Lashauna

<Lashauna.Smith@novascotia.ca>; Alain Muise <admuise@munargyle.com>; [s. 480\(1\)](#)

[s. 480\(1\)](#)

Fraser,

Orlando <Orlando.Fraser@novascotia.ca>; [s. 480\(1\)](#)

[s. 480\(1\)](#)

Cc: O'Brien-Latham, Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: Sent on Behalf of Deputy Minister Hollett - Scope/Milestones Associated with work of Doug Keefe Consulting

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Thank you Deputy.

I continue to appreciate the various pieces of information related to this Doug Keefe Contractual ARB Review.

One strong recommendation if I may be so bold:

[s. 472\(1\)\(ii\)](#); [s. 474\(1\)](#)

s. 472(1)(iii); s. 474(1)

Thanks again.

s. 480(1)

From: Hollett, Jason <Jason.Hollett@novascotia.ca>

Sent: Wednesday, June 12, 2024 9:34 AM

To: s. 480(1) Smith, Lashauna <Lashauna.Smith@novascotia.ca>; 'Alain Mui-se' <admui-se@munargyle.com>; 'Carl Purcell' s. 480(1) Carol Ann Potter' s. 480(1) Fraser, Orlando <Orlando.Fraser@novascotia.ca>; s. 480(1) 'Jeff Bishop' s. 480(1) Jeff Nickerson' s. 480(1) 'Lloyd Robicheau' s. 480(1) Paul Budreski' s. 480(1) Shannon Arnold' s. 480(1)

Cc: O'Brien-Latham, Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: RE: Sent on Behalf of Deputy Minister Hollett - Scope/Milestones Associated with work of Doug Keefe Consulting

Hi s. 480(1) everyone,

We expect to receive Doug's report this month. He needed some more time to be able to review feedback from discussions with some of you and the EAC. We will review the results of the report with the committee, but no decision has been made about whether we will post it to our website or not yet.

**Jason Hollett (he/him)**

Deputy Minister, Department
of Fisheries & Aquaculture
c: (902) 229-5494

Executive Assistant:

kim.preeper@novascotia.ca

(902) 424-8954

From: s. 480(1)

Sent: Wednesday, June 12, 2024 6:07 AM

To: Smith, Lashauna <Lashauna.Smith@novascotia.ca>; 'Alain Muise' <admuisse@munargyle.com>;

s. 480(1)

s. 480(1)

; Fraser, Orlando <Orlando.Fraser@novascotia.ca>;

s. 480(1)

Cc: O'Brien-Latham, Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Hollett, Jason <Jason.Hollett@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: Sent on Behalf of Deputy Minister Hollett - Scope/Milestones Associated with work of Doug Keefe Consulting

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Thank you Deputy, my thanks from my original questions on May 28th.

Some additional questions if I may:

When is Doug Keefe's Report now due?

Will it also be released to the Committee at that time?

Will it be made public?

Thanks as always

s. 480(1)

s. 480(1)

From: Smith, Lashauna <Lashauna.Smith@novascotia.ca>

Sent: Tuesday, June 11, 2024 5:21 PM

To: Alain Muise <admuise@munargyle.com>; Carl Purcell s. 480(1)
 s. 480(1) Carol Ann Potter s. 480(1) Fraser,
 Orlando <Orlando.Fraser@novascotia.ca> s. 480(1) Jeff Bishop
 s. 480(1) Jeff Nickerson s. 480(1) Lloyd Robicheau
 s. 480(1) Paul Budreski
 s. 480(1) Shannon Arnold s. 480(1) Stewart Lamont
 s. 480(1)

Cc: O'Brien-Latham, Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M
 <Carla.Buchan@novascotia.ca>; Hollett, Jason <Jason.Hollett@novascotia.ca>; Hancock, Bruce H
 <Bruce.Hancock@novascotia.ca>

Subject: Sent on Behalf of Deputy Minister Hollett - Scope/Milestones Associated with work of Doug Keefe Consulting

Good Afternoon NSARAC Members:

Thank you again for your interest and engagement related to the work underway by Doug Keefe Consulting. As mentioned in my previous e-mail, the purpose of Doug's work is to examine the ARB process to look for opportunities for efficiencies to reduce unnecessarily lengthy delays, and to ensure the adequacy of public input and accessibility.

Further, the project scope under which Doug Keefe Consulting is engaged, includes the following:

To provide recommendations for updating and modifying the Nova Scotia Aquaculture Review Board (NSARB) regulations, policies, procedures, and resources where needed, with focus on:

- Maintaining fairness
- Improving efficiency (time and costs)
- Ensuring feasibility of procedural timelines
- Ensuring adequacy of public input and accessibility
- Potential methods for providing outreach to educate the public

- Maintaining relevance of hearing issues and evidence
- Enabling/allowing for certain preliminary or ancillary matters to be dealt with before/outside of the public hearing
- Refining NSARB hearing process/procedures to support decision-making that is both expeditious and effective

With respect to the scope above, milestones outlined included:

- Review and assess the current NSARB legislation, policy, and procedures.
- Interview NSARB Clerks to review the administrative methodology.
- Review the NSARB managed recorded webcasts of the previous hearings as needed.
- Interview Nova Scotia Department of Fisheries and Aquaculture (NSDFA) staff, current NSARB members, a sample of legal counsel who have participated in previous NSARB hearings, as well as a sample of industry and non-industry NSARB participants, to support potential procedural recommendations.
- Review and compare Maine's aquaculture lease and the Nova Scotia Utility and Review Board (NSUARB) hearing processes with that of the NSARB. Include in the assessment considerations of efficient processing—including the possibility of different approaches for different contexts—of new applications or lease amendments for different species (i.e., finfish, shellfish, and marine plants).
- In a single report, provide recommendations, where appropriate, to amend regulations, policy, procedures, and resources to address the project's scope.

As I understand, Doug has connected with the Ecology Action Centre and has received additional feedback from some NSARAC members. I am confident that Doug has spoken to a very good representative sample, per the milestones outlined above.

We look forward to continued engagement with the NSARAC as we finalize options for updating the regulations.

Thank you,

From: Hollett, Jason <Jason.Hollett@novascotia.ca>

Duplicate email string - pp. 364-371

From: [Alain Mui](#)
To: [Hancock, Bruce H](#); [Dawn Delaney](#)
Cc: [Danny Mui](#)
Subject: RE: Question from Tina/Vanguard
Date: June 12, 2024 12:13:00 PM
Attachments: [saltwire media reply clean.docx](#)

This was what IRIS put together for us. Danny will be sharing this with Tina, you are def welcome to add info

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Wednesday, June 12, 2024 12:09 PM
To: Alain Mui <admui@munargyle.com>; Dawn Delaney
Cc: Danny Mui <DMui@munargyle.com>
Subject: RE: Question from Tina/Vanguard

s. 480(1)

Hi Alain,

Thanks for sharing. We can provide you with some feedback as many of those questions touch on our process.

Best regards,
Bruce

From: Alain Mui <admui@munargyle.com>
Sent: Tuesday, June 11, 2024 12:00 PM

Duplicate email string - pp. 462-465

From: [Alain Muise](#)
To: [Buchan, Carla M](#)
Cc: [Hancock, Bruce H](#)
Subject: RE: ADA info
Date: June 13, 2024 1:05:00 PM

Received with thanks, I incorporated your details – made for a much better product!

From: Buchan, Carla M <Carla.Buchan@novascotia.ca>
Sent: Thursday, June 13, 2024 11:16 AM
To: Alain Muise <admuisse@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: ADA info

Hi Alain,

I'm helping Bruce out with a couple of things today and I'm sending along some suggestions that might be helpful with your media response. If you have any questions feel free to call myself or Violet (902-483-9860). Some areas that we are focusing on if we get questions are:

- Economic opportunity
- ADA is a pre-assessment, not pre-approval
- There's another opportunity for public comment through the application process

Let me know if you have any other questions,
 Carla



Carla Buchan
 Director, Aquaculture, MSc, MBA
 1800 Argyle Street, 6th Floor, Suite
 603 Halifax, NS B3J 2R5

P: 902.266.9962
 E : carla.buchan@novascotia.ca

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From: [Hancock, Bruce H](#)
To: [Scott Surette](#)
Subject: RE: FOIPOP Request
Date: June 13, 2024 3:31:06 PM
Attachments: [image011.png](#)
[image012.png](#)
[image013.png](#)
[image014.png](#)
[image015.png](#)
[image016.png](#)
[image017.png](#)
[image018.png](#)

Hi Scott,

Thank you for the heads up that the information will be coming our way.

Best regards,
Bruce

From: Scott Surette <ssurette@munargyle.com>
Sent: June 13, 2024 1:22 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FOIPOP Request

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Hi Bruce,

Hope all is well.

We actually received 6 FOIPOP request. We are currently working on FOIPOP#1

The ask is "Any records, emails, or related documents that support how the Salt Bay location was identified and any supporting information for water testing".

In addition, I request access to any emails to/from/cc MoDA and Deon's Oysters, Nolan D'eon, or Colton D'eon regarding selection of the location and why it was selected, who proposed the location, who approved, water testing dates and results, and preapproval of this location as one of 53 ADA locations."

We have gathered all email pertaining to this request, and we shall be asking to have your Dept review.

Just giving you the heads up as we should be ready to share information with you in the coming

days.

Thanks



SCOTT SURETTE
Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
Tusket, Nova Scotia B0W 3M0

☎ 902-648-2311 📠 902-648-2311

✉ ssurette@munargyle.com

🌐 www.munargyle.com



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From: Hancock, Bruce H
To: s. 480(1) Alain Muise
Subject: RE: Applications
Date: June 17, 2024 6:18:59 PM

Hi s. 480(1)

Please feel free to share the information.

Bruce

-----Original Message-----

From: s. 480(1)
Sent: Monday, June 17, 2024 6:02 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Subject: RE: Applications

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That's all very helpful thank you.

Any concerns if I post this on FB to help convey this additional clarity on the process to our community?

Regards,

s. 480(1)

-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Monday, June 17, 2024 4:26 PM
To: Alain Muise <admuisse@munargyle.com>; s. 480(1)
Subject: RE: Applications

Hello s. 480(1) and Alain,

The process is explained on our department's Argyle Aquaculture Development Area website at <https://novascotia.ca/argyle-aquaculture-development-area/> but I do agree there are a number of steps and it can be a little confusing and site is short on detail. As you have identified, June 15th was the deadline for accepting proposals for the six sites identified in the call for proposals within the Argyle Aquaculture Development Area. This is a competitive process where the best proposal will be selected by the Aquaculture Administrator for each site and that proponent will be given the opportunity to formally apply for the site through the Administrative Application process. There is no regulated timeline for the Administrator to select the best proposal and that will be dependent on the number of proposals received, their complexity, and other workload considerations. Alain is correct that proposals are not shared publicly.

Once a proposal has been selected by the Administrator the proponent is given a maximum of 90 days to submit a formal application through the Administrative Application process. That is a regulated timeline. It is only when a formal application is received and our review of the application is complete, that the application will be posted on our website for the 30-day public comment period. To find out more information on the Administrative Application process please visit our webpage at <https://novascotia.ca/fish/aquaculture/licensing-leasing/>. There is no regulated timeline for the review of the applications.

As you can see, there are too many variables to predict exactly when applications for individual sites will go up for public comment. The department will be posting the public comment period on our website and in the Royal Gazette (as per our regulations) but we will also be notifying the Municipality and sending notifications directly to adjacent property owners.

I will also provide answers to Alain's questions below.

Please let me know if you have any other questions.

Best regards,
Bruce

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>

Sent: Monday, June 17, 2024 4:48 PM

To: s. 480(1)

Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Subject: RE: Applications

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s. 480(1)

First I agree it is nuanced. This is a new process for me as well, so forgive any information received by us to you that was contrary. We received a comprehensive info on this from the province very recently, and we will endeavor to share for sure! I agree that this information is important for this stage of the provincial process, I thank you for sharing your views here.

Your paraphrasing appears accurate - allow me to add some more nuance.

Q1 - will these proposals in this stage be posted online for public review ?

Bruce please correct me here, but my understanding is no. it would be sort of like putting a list of applicants online for a job application, forgive the comparison.. The competitive nature of this stage would prevent an online view of all proposals from my chair. BRUCE TO CONFIRM (no yelling intended)

Alain is correct, proposals are not shared publicly.

Your description on the stage one proposal otherwise appears accurate.

Q2 - yes timeline TBD, and yes the province invites qualified candidates to submit stage 2. The date TBD, according to PNS, will depend on the number of interested parties, and other factors so they can't announce a firm date at this time. I would not think it is 90 days from June 15th. I would assume, to support the applicant's need to pull information together, that it would be 90 days from the date the applicant is told their plan has been accepted for lease application, not the June 15th date (BRUCE TO CONFIRM).
Correct.

Q3 - the 30 day public consultation begins at the Sept 15th deadline?

Partially correct, the 30 day public consultation begins after the end of the 90 day period (see q2 above). At the end of the 90 day period, the application would be posted online for public review, yes.
This is not correct. The application will be posted once the application review is completed and the public comment period begins.

I do not live in your world, but I believe you have the right intent in that description of a 2 stage RFP.

Acknowledged. Argyle will send all links to the provincial site.

Sincerely,

Alain

-----Original Message-----

From: s. 480(1)
Sent: Monday, June 17, 2024 4:32 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Bruce Hancock <bruce.hancock@novascotia.ca>
Subject: RE: Applications

Ok thanks for all that. FYI - This is new information again. Most of the community (including me) understood that "applications" would be submitted by June 15th and then a final public consultation period would be held. Following this, I had understood the province would then approve locations and issue licenses) meeting their requirements.

This is probably the clearest explanation of the process received yet. This would certainly benefit the community if you choose to clarify this proposal/application process on your websites or FB. It's also reflective that the process is highly nuanced, and difficult to follow. Since no one is aware of this part of the process, it is once again an indication that the public consultation was ineffective.

So if I understand, please allow me to paraphrase:

- 1) June 15th is a Deadline for when candidates submit a Stage 1 "proposal" (this sounds like a notice of intent to submit a more formal application?) - will proposals in this stage be posted online for public review?
- 2) The province then reviews the proposals (timeline TBD?) and invites qualified candidates to submit a Stage 2 "application for a license" within 90 days. 90 days from June 15th is Sept 15th. Is the "application for license" a Sept 15th Deadline? -Will applications in this stage be posted online for public review?
- 3) The 30-day public consultation begins at the Sept 15th Deadline? Following a review of public comments, the province then issues a license.

In my world they call this a 2 stage RFP. Is that the intent?

As you can see without dates this becomes confusing and is a moving target.

Posting a link to one place where the proposals/applications are posted is a good idea and would be appreciated.

Bruce, could you shed some light on all this please.

Alain, thank you for quick response. It's appreciated.

Regards,

s. 480(1)

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, June 17, 2024 2:53 PM

To: s. 480(1)
 Cc: Bruce Hancock <bruce.hancock@novascotia.ca>
 Subject: RE: Applications

s. 480(1)

Not going to speak well for Bruce, but I will share my understanding of their process and hope I don't mess up the description. The June 15th deadline was simply for a proposal for one of the 6 sites. The province will then determine if one or none are then recommended for application to apply for a licence. That applicant must submit that application within 90 days. The province then reviews that application. Once the province completes an accepts a possible licence, the 30-day consultation will begin then, and not before. There is no ticking clock at the moment is my understanding. No final decision is made until all of those items are completed, including comments.

We will not post any applications ourselves as this would perhaps confuse people, but we will link to all the provincial information once the province posts it; so, one point of info, and we would link to it. We will do this using social media, and other means to be determined. It is our understanding that the province will be sending information to residents via mail within a certain distance of the area to inform them of the public consult and other pertinent info.

I am certain there are gaps Bruce will add or clarify.

Alain

-----Original Message-----

From: s. 480(1)
 Sent: Monday, June 17, 2024 3:41 PM
 To: Alain Muise <admuise@munargyle.com>
 Cc: Bruce Hancock <bruce.hancock@novascotia.ca>
 Subject: RE: Applications

Ok thanks -will wait for Bruce to respond.

June 15th was Saturday so assuming any applications received will be posted today as it's Monday June 17th. I'd also like clarification on when the 30-day public consultation starts. Is it from June 15th or when the applications are made public? It seems to me it should be the later(?) as 2 days have clicked by.

Alain,

Just to confirm, MoDA does not intend to post these applications when received as part of the ADA process, or provide a link to where these applications will be posted for public review? Discussions to date suggested you would be providing this.

Regards,

Chris

s. 480(1)

s. 480(1)

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>

Sent: Monday, June 17, 2024 12:59 PM

To: s. 480(1)

Cc: Bruce Hancock <bruce.hancock@novascotia.ca>

Subject: Re: Applications

I will have Bruce lead this as the process is in his hands. If there are lingering question please do not hesitate to reach out again.

Aa

Sent from my iPhone

> On Jun 17, 2024, at 1:56 PM, s. 480(1) wrote:

>

> Gentlemen,

>

> Have any applications been received for the first 6 Aquaculture lease locations under the ADA pilot/program? The deadline was June 15th from what I understand.

>

> Where will the applications be posted for public review? Can you provide a URL?

>

> Can you also provide a deadline date for public comment please and where any feedback should be directed.

>

> Thank you,

>

> s. 480(1)

>

>

>

> Sent from my iPhone

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Buchan, Carla M](#); [Hollett, Jason](#)
Subject: Responses to MoDA ADA Questions
Date: June 18, 2024 2:58:43 PM
Attachments: [Response to MoDA ADA Questions 2024.06.18.pdf](#)

Hello Alain,

Please find attached our responses to the questions that you sent to both Nathaniel Feindel and to Deputy Hallett regarding the Argyle ADA. We are working on the other questions submitted and will be sharing those responses with you as soon as they are completed. You will also note in one of the responses that we would like to better understand the issues that people are raising about water quality. As you know, shellfish are filter feeders and help to clean the water, but if you feel that water testing might help to address some peoples concerns, we can bring in an expert to analyse the water. Just let me know how you would like to proceed. And please feel free to reach out with any additional questions.

Best regards,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: Responses to Additional ADA Questions
Date: June 19, 2024 10:06:43 PM
Attachments: [Response to Additional ADA Questions from MoDA 2024.06.19.docx](#)

Hi Alain,

Please find attached responses to questions raised by your councillors with respect to the ADA. Please let us know if there is any additional information you require. I would also like to follow up with you tomorrow on the best way to address the water quality questions.

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Hancock, Bruce H](#)
To: [Scott Surette](#)
Subject: Responses to Additional ADA Questions
Date: June 19, 2024 10:13:21 PM
Attachments: [Response to Additional ADA Questions from MoDA 2024.06.19.docx](#)

Hi Scott,

Please find attached answers to questions raised by your Council regarding the ADA. I received Alain's out of office notice so that is why I am sending these in your direction. I'll follow up with a call tomorrow.

Best regards,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: Re: Responses to Additional ADA Questions
Date: June 20, 2024 10:36:26 AM

I'm off but callable. Call me after lunch today if you can
Sent from my iPhone

On Jun 19, 2024, at 9:06 PM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

Hi Alain,

Please find attached responses to questions raised by your councillors with respect to the ADA. Please let us know if there is any additional information you require. I would also like to follow up with you tomorrow on the best way to address the water quality questions.

Thanks,
Bruce

Bruce Hancock
Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

<Response to Additional ADA Questions from MoDA 2024.06.19.docx>

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: ADA development project
Date: June 26, 2024 3:21:52 PM

Hello Alain,

As you know, the ADA pilot project was a comprehensive assessment of the Lobster Bay area for the purpose of identifying locations for potential shellfish and marine plant aquaculture sites. ADA sites were chosen based on where shellfish and marine plants will grow and after considering information shared by government departments and agencies, stakeholders, and the public. Proponents will also be required to submit an application for individual sites, which will be further reviewed by the department and posted for public comment. Neither an Environmental Impact Study nor an Economic Impact Study were required for the establishment of the ADA. Proponents will have to disclose in their application how their proposed projects will benefit the community and province. We are searching our records for any generic economic impact studies for oysters that may be of interest.

Thanks,
 Bruce

From: Alain Muise <admuise@munargyle.com>
Sent: Wednesday, June 26, 2024 9:35 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: ADA development project

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Is this something that the province would have in their repertoire?

I know this is a bit repetitive of a request, except for the oyster ec dev, which I am certain this was done in other areas.

Aa

From: s. 480(1)
Sent: Tuesday, June 25, 2024 7:51 PM
To: Alain Muise <admuise@munargyle.com>
Subject: Re: ADA development project

You don't often get email from s. 480(1) [Learn why this is important](#)

Yes I would like that Thanks

On Jun. 25, 2024 7:00 p.m., Alain Muise <admuisse@munargyle.com> wrote:

Neither exist at the municipal level. I will be sure to obtain this information from the province.

I am unsure of whether an ec dev impact study was done for argyle specifically as I have not seen that.

But I am aware of studies made more generally of oyster development. Would you like me to ask for that in addition?

Alain.

Sent from my iPhone

On Jun 25, 2024, at 6:27 PM, s. 480(1) <[s.480\(1\)@outlook.com](mailto:s.480(1)@outlook.com)> wrote:

You don't often get email from s. 480(1) [Learn why this is important](#)

Hi Alain, Could you send me a copy of the Environmental Impact Study and a copy of the Economical Impact study for what the Aquaculture Development Area will have on our area

Thanks s. 480(1)

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: FW: ADA
Date: June 27, 2024 4:04:48 PM

Hi Alain,

Please find attached a copy of the map that would have been used at the Public Open Houses in Argyle and Tusket. Matt has indicated that the number sites identified on the map was 62 and that this was the maximum number of sites identified. Following additional engagement with stakeholders, the public and government departments and agencies, sites were removed or altered from this map to arrive at the final ADA map. However, no new sites were added after the public open houses.

Please let us know if you have any questions.

Best regards,
 Bruce

-----Original Message-----

From: King, Matthew S <Matthew.King@novascotia.ca>
 Sent: Thursday, June 27, 2024 1:27 PM
 To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
 Subject: RE: ADA

Bruce,

Attached is the exact map that would have been used at the Public Open Houses in Argyle and Tusket. I would recommend that this be sent to Alain to maintain consistencies there.

Thanks, and take care,

Matthew
 1-902-875-6064

-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
 Sent: Thursday, June 27, 2024 11:49 AM
 To: King, Matthew S <Matthew.King@novascotia.ca>
 Subject: FW: ADA

Hi Matt,

Please see Alain's request below. Do you have a copy we can provide him?

Thanks,
 Bruce

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>
 Sent: Thursday, June 27, 2024 10:51 AM
 To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
 Subject: FW: ADA

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pièce jointe ou cliquez sur un lien

Can we get a hand on the original draft map that had around 80 odd sites ? we are being asked from a resident,

Aa

-----Original Message-----

From: Kyle Boudreau <kboudreau@munargyle.com>

Sent: Wednesday, June 26, 2024 2:47 PM

To: Alain Muise <admuisse@munargyle.com>

Subject: RE: ADA

I found marked up maps

And the only contrary NS map I found actually shows bigger sites and 2 more sites that have been since removed one of which would have been attached to Nolans site so definitely not in his best interest to have that removed

Kyle Boudreau, FMP®

Director of Operational Services

5 J.E. Hatfield Court / PO Box 10

Tusket, Nova Scotia B0W 3M0

902-648-2623

902-774-1553

902-648-0367

kboudreau@munargyle.com

<http://www.munargyle.com/>

-----Original Message-----

From: Alain Muise <admuisse@munargyle.com>

Sent: Wednesday, June 26, 2024 2:15 PM

To: Kyle Boudreau <kboudreau@munargyle.com>

Subject: Re: ADA

I'm pretty sure that map is in Alix office Sent from my iPhone

> On Jun 25, 2024, at 11:26 AM, Alain Muise <admuisse@munargyle.com> wrote:

>

> There is a map of the original 80? Sites. How they got eliminated was a combination of factors. One would be feedback from water users.

>

> Our best resource is likely Matt from the province stand by

>

>

> Sent from my iPhone

>

>> On Jun 25, 2024, at 11:18 AM, Guy Surette <gsurette@munargyle.com> wrote:

>>

>> Hi Kyle....Had a meeting with some residents again, and one of them

>> asked me if I could get a map of original 80 sites? Also technical

>> reason these sites were omitted? I told them that some sites were

>> omitted because lobster fisherman were fishing there. Corey wanted

>> more than that. I said I would check, but don't know if that is

>> available from Argyle or DFA.....or if it is available at

>> all....Thanks..,Guy

>>

>> Sent from my iPad

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: FW: Aquaculture Development Area - Stakeholder Committee Update - November 2023
Date: July 2, 2024 10:15:00 AM
Attachments: [Draft ADA Marine Areas 20231107.jpg](#)

I believe this was what you were looking for. The list of members is below.

From: Alix d'Entremont <gistech@munargyle.com>
Sent: Tuesday, November 7, 2023 4:03 PM
To: Alain Muise <admuisse@munargyle.com>; Colton D'Eon s. 480(1) Glyn Sharp
 s. 480(1) Amely Jurgeliemk s. 480(1) Eko
 Raparjo s. 480(1) John Morris s. 480(1) Margo Coughlin
 s. 480(1) Matthew King s. 480(1) Miguel Lorenzi
 s. 480(1) Virginia Smith s. 480(1) Calvin D'Entremont
 <cdentremont@munargyle.com>
Subject: Aquaculture Development Area - Stakeholder Committee Update - November 2023

Stakeholder Committee Members,

In late October, the Municipality of the District of Argyle (MoDA) met with the Nova Scotia Department of Fisheries and Aquaculture (NSDFA) to discuss the next steps for the Aquaculture Development Area (ADA). It is the intention of the NSDFA to submit the ADA report and recommendations to Governor-in-Council at the end of November 2023. Governor-in-Council, also known as Executive Council or Cabinet, will ultimately make the decision on the outcome of a potential ADA. With the approval from Governor-in-Council, the Minister of NSDFA can establish an ADA. If the ADA is approved, then the goal of NSDFA is to open the call for proposals in January. The process will involve two phases: a proposal and an application. The proposal phase will include topics such as prior experience and a business plan. The application phase will cover more specific details about the operation including gear layout.

Please refer to the attached draft map showing the draft ADA marine areas, making up the potential ADA. The intent is that these ADA marine areas, if approved, will be phased in over several call for proposals.

MoDA and NSDFA are also discussing a Community Liaison Committee that will likely be formed following the establishment of an ADA. This committee will allow farmers and community members to provide feedback about the ADA and its farms to MoDA and NSDFA. It is important that we continue to engage the local community following the hopeful approval of the ADA and establishment of new shellfish and marine plant operations in our waters.

I will send out further updates once they become available.

Alix d'Entremont
 GIS Technician
 Municipalities of

Argyle and Yarmouth

5 Rue J.E. Hatfield Court
Tusket, Nova Scotia
B0W 3M0, P.O. Box 10

Office +1-902-648-2623
gistech@munargyle.com

[Redacted]

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: while this wasn't what you were looking for
Date: July 2, 2024 10:15:00 AM
Attachments: [Stakeholders ADA identified and sorted.docx](#)

I thought this would be of interest to you

From: [Hancock, Bruce H](#)
To: [Alain Mui](#)
Subject: RE: a couple of questions that you may be quick to answer
Date: July 2, 2024 3:54:24 PM

Hi Alain,

Thank you for the additional questions. We will get to work on the responses.

Thanks,
 Bruce

From: Alain Mui <admui@munargyle.com>
Sent: Tuesday, July 2, 2024 12:53 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: a couple of questions that you may be quick to answer

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Bruce,

We received a comprehensive letter from residents concerned from the Plymouth area, and there were a couple of questions that I wasn't sure I had a official provincial response.

They raise the question on who did the testing of the water and what their qualifications were. Have marine biologists been consulted, were hydrological engineers consulted to determine if there would be adverse effects in the flows of the water and currents. Would the construction of these farms cause or change any erosion of the coastline (I have your answer on erosion)

Was a study done on the ecosystem goods and services, filter feeding, trophic interactions between phytoplankton and bivalves, dynamic modelling to predict the production carrying capacity, environmental impact, genetic diseases and health management, marine invaders, economic development and conservation of living marine resources and habitats and the role of resource managers, education, implication of global climate change and an industry perspective of future development.

Did the same people testing the ADA's for suitability attend the community engagement to answer any questions or concerns.

This group clearly consulted a person familiar, in some way, with marine biology.

It is possible your department has this as part of the broader document on scientific study, if

that is the case, I will await for that.

There are other questions asked that I list here below

Will floating sheds be permitting, blocking view and use of the river?

Will there be noise and night traffic associated with any deveiopment?

There is a strong current in the river behind Plymouth, and a few rock ledges under the surface where local boaters know to avoid. Due to these factors, the routs is already limited. Any route made around an oyster farm would, according to the residents, leave very little passage space for boaters, especially at low tide.

What bird studies were included in the locations selected?

Locations 8010 and 8006 were identified as being in a location with "considerable amount of the navigable waterways" which would disrupt recreational and fishing users. How would you like this information to be submitted to you?

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Arnold, Mary-Ann P](#); [Bruce, Stacy](#)
Subject: Travel Reimbursement for Regulatory Advisory Committee
Date: July 3, 2024 1:27:20 PM
Attachments: [EFT Form.pdf](#)

Hi Alain,

Please find attached an Electronic Fund Transfer Form for you to fill out to receive your travel expenses for attending the Aquaculture Regulatory Advisory Committee meetings. Sorry for the delay in getting you reimbursed. Once we have you set up, this should work much smoother. You can send the completed form back to Mary-Ann, copied on this email and she will make sure it gets to Finance who already have your expense claim.

Thanks again for your patience on this matter.

Best regards,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Cc: [Arnold, Mary-Ann P](#); [Bruce, Stacy](#)
Subject: RE: Travel Reimbursement for Regulatory Advisory Committee
Date: July 3, 2024 2:02:00 PM
Attachments: [EFT travel provnice.pdf](#)

Here you go

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Wednesday, July 3, 2024 1:27 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>; Bruce, Stacy <Stacy.Bruce@novascotia.ca>
Subject: Travel Reimbursement for Regulatory Advisory Committee

Hi Alain,

Please find attached an Electronic Fund Transfer Form for you to fill out to receive your travel expenses for attending the Aquaculture Regulatory Advisory Committee meetings. Sorry for the delay in getting you reimbursed. Once we have you set up, this should work much smoother. You can send the completed form back to Mary-Ann, copied on this email and she will make sure it gets to Finance who already have your expense claim.

Thanks again for your patience on this matter.

Best regards,
Bruce

Bruce Hancock
Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

From: [Arnold, Mary-Ann P](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Bruce, Stacy](#)
Subject: RE: Travel Reimbursement for Regulatory Advisory Committee
Date: July 3, 2024 4:04:16 PM

Thank you!

From: Alain Muise <admuisse@munargyle.com>
Sent: Wednesday, July 3, 2024 3:45 PM
To: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Bruce, Stacy <Stacy.Bruce@novascotia.ca>
Subject: Re: Travel Reimbursement for Regulatory Advisory Committee

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Ok will arrange
 Sent from my iPhone

On Jul 3, 2024, at 3:32 PM, Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca> wrote:

Hello Mr. Muise,

Thank you for completing the Electronic Fund Transfer Form. Please note, government accounting will need either a void cheque or a teller stamp (in the absence of a void cheque). Is it possible to provide a void cheque via email?

Thank you,

Mary-Ann

<image001.jpg>

Mary-Ann Arnold
 Executive Assistant, Nova Scotia
 Department of Fisheries and Aquaculture
 1800 Argyle Street
 Halifax, NS B3J 3N8
 P: 902-424-0522 C: 902-233-7563

From: Alain Muisse <admuisse@munargyle.com>
Sent: Wednesday, July 3, 2024 2:02 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>; Bruce, Stacy <Stacy.Bruce@novascotia.ca>
Subject: RE: Travel Reimbursement for Regulatory Advisory Committee

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Here you go

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Wednesday, July 3, 2024 1:27 PM
To: Alain Muisse <admuisse@munargyle.com>
Cc: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>; Bruce, Stacy <Stacy.Bruce@novascotia.ca>
Subject: Travel Reimbursement for Regulatory Advisory Committee

Hi Alain,

Please find attached an Electronic Fund Transfer Form for you to fill out to receive your travel expenses for attending the Aquaculture Regulatory Advisory Committee meetings. Sorry for the delay in getting you reimbursed. Once we have you set up, this should work much smoother. You can send the completed form back to Mary-Ann, copied on this email and she will make sure it gets to Finance who already have your expense claim.

Thanks again for your patience on this matter.

Best regards,
 Bruce

Bruce Hancock
 Executive Director, Aquaculture
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 1800 Argyle Street
 Suite 603, WTCC
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From: [King, Matthew S](#)
To: [Alain Muise](#)
Cc: [Feindel, Nathaniel J](#); [Hancock, Bruce H](#)
Subject: DRAFT ADA Report
Date: July 3, 2024 4:27:50 PM
Attachments: [2024.07.03 DRAFT ADA Public Report.docx](#)

Afternoon Alain,

Please see attached copy of the draft ADA Public Report.

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429

E: Matthew.King@novascotia.ca

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From: [Alain Mui](#)
To: s. 480(1)
Cc: [Hancock, Bruce H](#)
Subject: RE: A Mui - Oyster Farms
Date: July 4, 2024 9:02:00 AM

s. 480(1)

I have read your concerns, and will be forwarding these to the province, as the regulator for the ADA.

Our role was to aid in the process by engaging in stakeholder meetings over a 4 year period. It is true that not all residents, tourist providers, fishermen and harverstors were aware of this process. This is a pilot project, and that means there are adjustments and learning associated with a new process.

We regret any unintentional lack of direct communication with you and your team. We do have a report on our engagement that can be found on argyleaquaculture.com, or on our social post.

I want to reiterate that the sites are pre-assessed, which means they were pre-vetted based on a number of factors led by the province. These locations will get the engagement from the residents that you desire.

I will forward your concerns, as well as your location, to the province so they can address some of these questions directly to you, sir.

Thank you!

Alain

From: s. 480(1)
Sent: Wednesday, July 3, 2024 5:51 PM
To: Alain Mui <Admui@munargyle.com>
Subject: A Mui - Oyster Farms

Alain-

Apologies!! The attached was stuck in my outgoing folder!

Regards,

s. 480(1)

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: FW: A Muise - Oyster Farms
Date: July 4, 2024 9:04:00 AM
Attachments: [A Muise - Oyster Farms.docx](#)

Here is the letter,

This is the ardimurchan club, which is located in the argyle area. It is located on the road by the same name, and the islands to which he refers has 4 smaller proposed sites in between them.

I told s. 480(1) that these issues would be brought to the province's attention,

Thank you!

Alain

From: s. 480(1)
Sent: Wednesday, July 3, 2024 5:51 PM
To: Alain Muise <Admuise@munargyle.com>
Subject: A Muise - Oyster Farms

Alain-

Apologies!! The attached was stuck in my outgoing folder!

Regards,

s. 480(1)

From: [Hancock, Bruce H](#)
To: [Alain Mui](#)
Cc: [Ceschiutti, Robert](#)
Subject: RE: A Mui - Oyster Farms
Date: July 4, 2024 10:06:46 AM

Hi Alain,

Thank you for sharing this correspondence with us. I am copying Robert Ceschutti, the Aquaculture Administrator, on this email, and he will maintain a copy of the letter on file. Should an application for an ADA site referenced in the letter be received, we shall add the letter to that application file. In addition, we are reviewing all letters received regarding the ADA to determine if further information is needed to answer people's questions.

Best regards,

Bruce

From: Alain Mui <Admui@munargyle.com>
Sent: Thursday, July 4, 2024 9:04 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: A Mui - Oyster Farms

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Here is the letter,

This is the ardimurchan club, which is located in the argyle area. It is located on the road by the same name, and the islands to which he refers has 4 smaller proposed sites in between them.

I told Tim that these issues would be brought to the province's attention,

Thank you!

Alain

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: Aquaculture Argyle
Date: July 9, 2024 12:21:00 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)
[image011.png](#)

Can we get this in a formal response, to support the councilor who is being questioned around this please?

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, July 9, 2024 8:49 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: RE: Aquaculture Argyle

Hi Alain,

Thank you for the question and I apologize for any misunderstanding with our response. You are correct, the final decision for the 6 sites was made by the province. Our decision was informed by feedback from industry and conversations with MoDA staff because of their knowledge of the area and extensive engagement with stakeholders and the community. Please let me know if you require any additional details.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Monday, July 8, 2024 8:55 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: Aquaculture Argyle

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Can you clarify the comments on paragraph 16 regarding selection of 6 sites? These sites were determined by the province of ns according to my understanding and communications with the province, why is this suggesting differently?

If we did have input, please expand on what role we would have on the selection of the 6 sites. Our role on the 53 is clear to me.

Alain

From: Guy Surette <guy@surette.ca>
Sent: Friday, July 5, 2024 9:29 AM
To: Alain Muiise <admuiise@munargyle.com>
Cc: Scott Surette <ssurette@munargyle.com>
Subject: Fwd: Aquaculture Argyle

Hi Alain.....Go to #16, 3rd paragraph...." in collaboration with MODA'..., that is what several in my district are concerned about. We played a role in choosing the 6 sites, is what they are saying...Guy

----- Forwarded Message -----

Subject:RE: Aquaculture Argyle

Date:Thu, 20 Jun 2024 13:40:28 +0000

From:Kyle Boudreau <kboudreau@munargyle.com>

To:[s. 480\(1\)](#) Alain Muiise

<admuiise@munargyle.com>, Guy Surette <gsurette@munargyle.com>, Guy Surette <tusguy@eastlink.ca>, Colton LeBlanc <info@coltonleblanc.ca>, Colton LeBlanc <colton@coltonleblanc.ca>

CC:Scott Surette <ssurette@munargyle.com>, Danny Muiise

<DMuiise@munargyle.com>, Nicole Albright <NALbright@munargyle.com>, [s. 480\(1\)](#)

[s. 480\(1\)](#)

Attached are answers from the province as well. Sorry for the delay.

Thanks

Kyle Boudreau, FMP®



Director of Operational Services

5 J.E. Hatfield Court / PO Box 10

Tusket, Nova Scotia B0W 3M0

☎ 902-648-2623 📞 902-774-1553 🖨 902-648-0367

✉ kboudreau@munargyle.com

🌐 www.munargyle.com



From: s. 480(1)

Sent: Friday, May 31, 2024 2:28 PM

To: Alain Muise <admuisse@munargyle.com>; Guy Surette <gSURETTE@munargyle.com>; Guy Surette <tusguy@eastlink.ca>; Colton LeBlanc <info@coltonleblanc.ca>; Colton LeBlanc <colton@coltonleblanc.ca>

Cc: Scott Surette <ssurette@munargyle.com>; Danny Muise <dmuise@munargyle.com>; Nicole Albright <nalbright@munargyle.com>; Kyle Boudreau <kboudreau@munargyle.com>;

s. 480(1)

Subject: Aquaculture Argyle

Hi all,

Please find attached a letter, and 3 attachments (4 files total) detailing some of my concerns, and questions about the aquaculture argyle project. Feel free to share as necessary.

I am hoping that we can work together, as community representatives, and community members, to get this issue resolved in a way that does not inflame emotions any further, and which seeks to ensure that the best interests of the communities are prioritized, as opposed to the interests of potential investors.

I would appreciate confirmation of receipt from both Colton's office, and the Municipality. Note that I've cc'd all community members who were at Tuesday's meeting (minus s. 480(1) - I don't have his email yet), and have also cc'd s. 480(1)

Finally, I did not address in my own letter the specifics around my concerns about the perceived conflict of interest that existed between former MoDA staff, and this project,

but the Briefing Note accurately captures most of those concerns.

I look forward to continuing this conversation with all of you. Don't hesitate to reach out.

s. 480(1)

BOW

s. 480(1)

s. 480(1)

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Buchan, Carla M](#)
Subject: RE: question on failed aquaculture farms
Date: July 10, 2024 7:51:37 AM

Thanks Alain. I will get you an answer.

From: Alain Muise <admuise@munargyle.com>
Sent: July 9, 2024 7:29 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: question on failed aquaculture farms

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Still dealing with questions,

Does the farm management plan address the clean up of failed farms? The farm itself would not be expensive to clean up, but I wonder whose responsibility is it to clean up and is that part of a fee that is paid in advance to DFA to cover the cost?

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Buchan, Carla M](#)
Subject: RE: diseases
Date: July 10, 2024 7:52:20 AM

Thanks Alain. We will have an answer to you shortly.

From: Alain Muise <admuise@munargyle.com>
Sent: July 9, 2024 8:02 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: diseases

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Q,

Can oyster diseases be passed to wildlife, plans and other fish that grow naturally .

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From: [Buchan, Carla M](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#)
Subject: ADA website update
Date: July 11, 2024 3:27:40 PM

Good afternoon, Alain,

The DFA website has been updated to include a link to the ADA report. It can be found at the end of the page at the link below as a separate link to the PDF:

[ADA website](#)

If you have any questions, please let me know.

Carla

From: [Alain Muise](#)
To: [s. 480\(1\)](#)
Cc: [Hancock, Bruce H](#)
Subject: Re: new water testing?
Date: July 13, 2024 10:02:15 AM

I have no knowledge of this. Bruce I trust you can assist.
Sent from my iPhone

> On Jul 13, 2024, at 9:26 AM, [s. 480\(1\)](#) wrote:

>

> Gentlemen,

>

> We understand locally that DFA is testing waters and surveying areas in Plymouth and Surette's Island within Lobster Bay. Can you highlight what this activity is for?

>

> Thank you,

>

[s. 480\(1\)](#)



>

>

>

>

> -----Original Message-----

> From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

> Sent: Monday, June 17, 2024 6:19 PM

Duplicate email string - pp. 488-493



From: s. 480(1)
To: [Hancock, Bruce H](#)
Cc: [Alain Muise](#)
Subject: Re: new water testing?
Date: July 16, 2024 12:56:51 PM

Thanks Bruce, Is this for the current 6 sites, remaining 47, or for additional locations beyond the 53?

Or are you looking at areas outside the current 6 or remaining 47 for comparison?

Regards

s. 480(1)

Sent from my iPhone

> On Jul 16, 2024, at 11:59 AM, Hancock, Bruce H <Bruce.Hancock@novascotia.ca> wrote:

>

> Hi s. 480(1)

>

> We do have staff in the area collecting underwater video of the ocean bottom and high resolution sonar. This information is part of our continuing work to ensure we have the best available information when evaluating the ADA sites.

>

> Best regards,

> Bruce

>

> -----Original Message-----

Duplicate email string - pp. 526-531



From: [Smith, Lashauna](#)
To: [Hollett, Jason](#); [p. 480\(1\)](#); [Alain Muise](#); ["Carl Purcell"](#); ["Carol Ann Potter"](#); [Fraser, Orlando](#); [p. 480\(1\)](#); ["Jeff Bishop"](#); ["Jeff Nickerson"](#); ["Lloyd Robicheau"](#); ["Paul Budreski"](#); ["Shannon Arnold"](#); [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She, Her](#); [Buchan, Carla M](#); [Deputy Minister-DFA](#)
Subject: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 16, 2024 2:55:32 PM
Attachments: [NSARAC Agenda 2024.07.24.docx](#)
[NSARAC Meeting Summary 2024.05.28.docx](#)

You don't often get email from lashauna.smith@novascotia.ca. [Learn why this is important](#)

Good Afternoon NSARAC:

The next NSARAC meeting is scheduled for Wednesday, July 24th from 1 pm – 4 pm (via TEAMS or in person at 1800 Argyle Street, 6th Floor).

Please find attached the following:

- July 24th NSARAC Meeting Agenda
- May 28th NSARAC Meeting Summary

If you are planning to attend in person, if you could let me know, that would be great.

Thanks everyone,

Lashauna

Lashauna Smith

Senior Corporate Policy Strategist
 Policy and Strategic Advisory Services
 Fisheries and Aquaculture
 902-943-1048

From: [Scott Surette](#)
To: [Hancock, Bruce H](#)
Subject: RE: Question
Date: July 16, 2024 4:05:00 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Free Now 902-648-3293



SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

902-648-2311 902-648-2311

ssurette@munargyle.com

www.munargyle.com



From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Tuesday, July 16, 2024 3:40 PM
To: Scott Surette <ssurette@munargyle.com>
Subject: RE: Question

Super – thanks!

From: Scott Surette <ssurette@munargyle.com>
Sent: Tuesday, July 16, 2024 3:39 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: Question

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Yes at 4pm

SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

902-648-2311 902-648-2311





✉ ssurette@munargyle.com

🌐 www.munargyle.com

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Tuesday, July 16, 2024 3:31 PM

To: Scott Surette <ssurette@munargyle.com>

Subject: Question

Hi Scott,

I see that Alain is on vacation currently. You wouldn't happen to have a couple of minutes for a call?

Thanks,
Bruce

Bruce Hancock

Executive Director, Aquaculture
Nova Scotia Department of Fisheries and Aquaculture
1800 Argyle Street
Suite 603, WTCC
Halifax, Nova Scotia
Tel. (902) 875-7842

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From: [Hancock, Bruce H](#)
To: [Scott Surette](#)
Subject: RE: Bill for Announcement
Date: July 16, 2024 4:57:44 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

I thought so. I'm on it!

From: Scott Surette <ssurette@munargyle.com>
Sent: Tuesday, July 16, 2024 4:26 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Bill for Announcement

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Hi Bruce.

The bill is still outstanding.



SCOTT SURETTE
 Deputy CAO / Municipal Clerk

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

☎ 902-648-2311 🖨 902-648-2311

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From: [Alain Muise](#)
To: [Buchan, Carla M](#)
Cc: [Hancock, Bruce H](#)
Subject: RE: ADA website update
Date: July 16, 2024 9:35:00 PM

Thank you!

From: Buchan, Carla M <Carla.Buchan@novascotia.ca>
Sent: Thursday, July 11, 2024 3:28 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: ADA website update

Good afternoon, Alain,

The DFA website has been updated to include a link to the ADA report. It can be found at the end of the page at the link below as a separate link to the PDF:

[ADA website](#)

If you have any questions, please let me know.

Carla

From: [Alain Muisse](#)
To: [Hancock, Bruce H](#)
Subject: Re: finalizing a response letter
Date: July 17, 2024 2:20:24 PM

Thank you
Sent from my iPhone

On Jul 17, 2024, at 12:26 PM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

Hi Alain,

We will have something to you shortly. The team are working on it.

Thanks,
Bruce

From: Alain Muisse <admuisse@munargyle.com>
Sent: Tuesday, July 16, 2024 9:45 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: finalizing a response letter

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Bruce,

Gentle reminder to obtain information on whether oyster disease is something that can affect other sea creatures, and what is the clean up obligation from oyster farmers that walk away from the site.

Thank you!

Alain

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: FW: Pics
Date: July 19, 2024 3:39:00 PM

Sent these to DNR a while back, but they referred me to you,

This are pictures taken of the water next to where p. 480(1) lands his catch. Please ignore the pics of the shells as that was addressed. This was sent to me by a concerned citezin who does not want to see water polluted because of oyster farming. These were taken in June, not sure what it looks like now.

What is the process for examination and testing of these waters? For the record there is NO oyster farming anywhere near this location.

I can get the address to you if the department has not yet been notified.

Alain

From: Alain Muise <admuise1755@gmail.com>
Sent: Tuesday, June 4, 2024 2:08 PM
To: Alain Muise <admuise@munargyle.com>
Subject: Fwd: Pics

----- Forwarded message -----

From: Alain Muise <admuise@munargyle.com>
Date: Tue, Jun 4, 2024 at 11:40 AM
Subject: Pics
To: Alain Muise <admuise1755@gmail.com>









Sent from my iPhone

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se reproduise pas à l'avenir

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Gregor Reid](#)
Subject: RE: Pics
Date: July 19, 2024 6:42:15 PM

Hi Alain,

Thank you for sharing the pictures.

Your timing is very good. I have been talking to Dr. Gregor Reid (copied on this email) at the Centre for Marine Applied Research about the local concerns regarding water quality and what sampling he might be able to put in place to address these concerns. Gregor had reached out to me today looking for more details so that he could assemble the appropriate expertise. If you have any additional information that you could share with Gregor, it would be very helpful.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: Friday, July 19, 2024 3:41 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: Pics

Duplicate email string - pp. 547-554



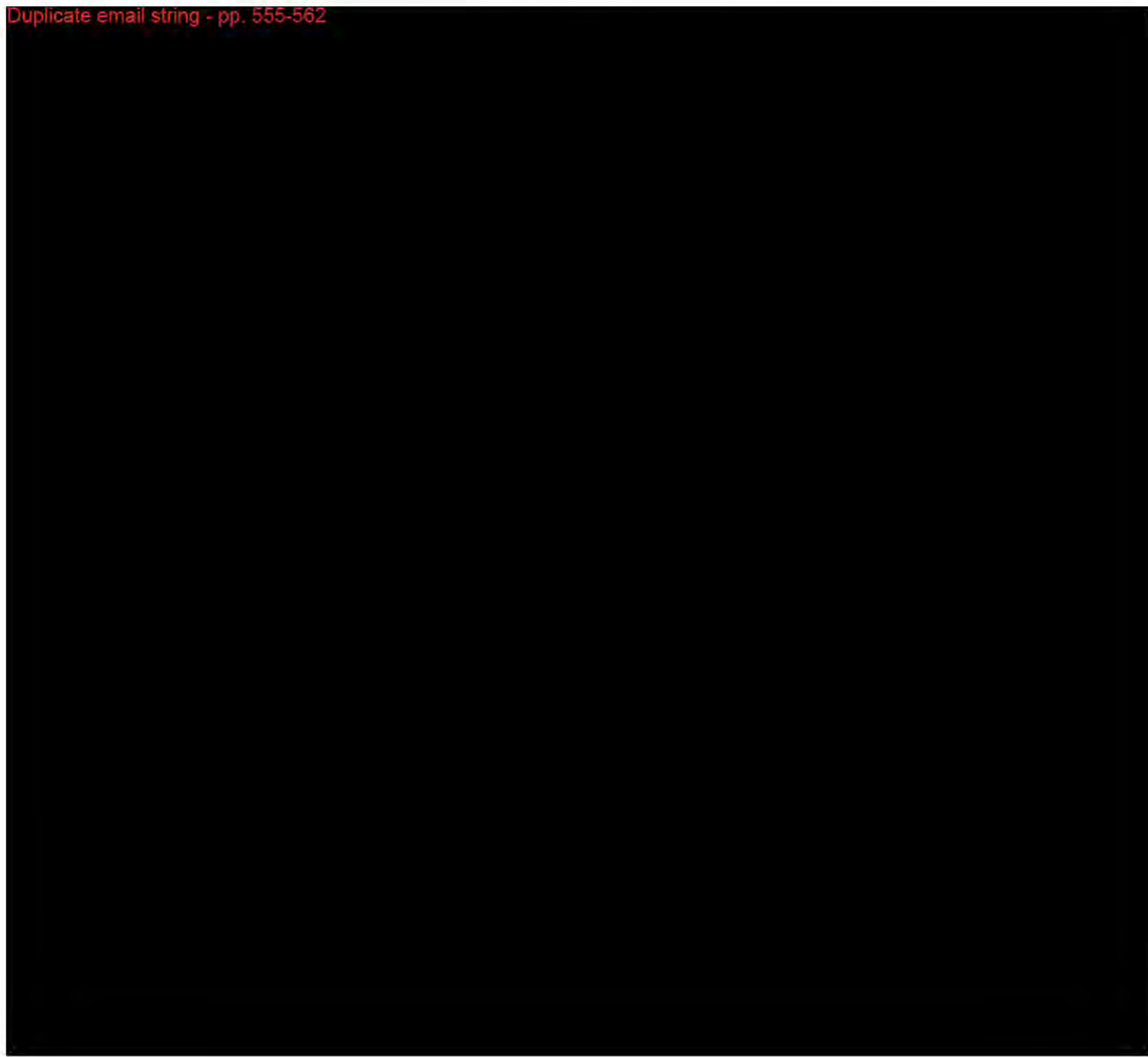
From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Cc: [Gregor Reid](#)
Subject: Re: Pics
Date: July 19, 2024 6:51:38 PM

I have but a complaint. No evidence to suggest one way or another. If Gregor is testing that would be lovely

Sent from my iPhone

On Jul 19, 2024, at 5:42 PM, Hancock, Bruce H
<Bruce.Hancock@novascotia.ca> wrote:

Duplicate email string - pp. 555-562



From: s. 480(1)
 To: Nicole Albright; Danny Muise; Bruce Hancock; s. 480(1)
 Subject: Fwd: Ecological Consequences of Oyster Culture — SAVE SEAPOWET FOR ALL
 Date: July 21, 2024 9:29:00 AM

To all of you,

Please reconsider what these oyster farms can do to this area. The prestige of being the first in Canada, cannot compare to the devastation that farming can do to our waters and our environment. We elect or higher you to take care of our region. Look at Eel Lake ! Do you want Salt Bay and Lobster Bay to end up the same. It has already started.

A very concerned citizen,

s. 480(1)

Sent from my iPad

Begin forwarded message:

From: s. 480(1)
 Date: July 21, 2024 at 9:11:27 AM ADT
 To: s. 480(1)
 Subject: Ecological Consequences of Oyster Culture — SAVE SEAPOWET FOR ALL

<https://www.saveseapowet.org/updates/blog-post-title-two-m5kbj#:~:text=Oysters%20farming%20usually%20results%20in,considered%20to%20cause%20environmental%20damage.>

Sent from my Galaxy

From: [Hancock, Bruce H](#)
To: [Danny Muise](#)
Subject: RE: **s. 480(1)** email
Date: July 21, 2024 2:15:42 PM

Will do!

-----Original Message-----

From: Danny Muise <DMuise@munargyle.com>
 Sent: July 21, 2024 2:06 PM
 To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
 Subject: Re: **s. 480(1)** email

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Thanks Bruce. Could you cc me with your reply please.

Danny Muise - Warden
 Councillor district 1
 Municipality of Argyle
 902-648-0070
 Cel 902-746-8287

> On Jul 21, 2024, at 1:32 PM, Hancock, Bruce H <Bruce.Hancock@novascotia.ca> wrote:

>

> [You don't often get email from bruce.hancock@novascotia.ca. Learn
 > why this is important at <https://aka.ms/LearnAboutSenderIdentification>

>]

>

> Hi Warden Muise,

>

> I can definitely respond to **s. 480(1)** I have spoken to her before and indicated that we will be doing water testing to address her concerns. We are quite confident that the oysters are not causing water quality issues in Argyle (or anywhere else in NS) but are certainly willing to explore the issue further.

>

> Best regards,

> Bruce

>

> -----Original Message-----

> From: Danny Muise <DMuise@munargyle.com>

> Sent: July 21, 2024 1:24 PM

> To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Nicole Albright

> <NAlbright@munargyle.com>

> Subject: **s. 480(1)** email

>

> **** EXTERNAL EMAIL / COURRIEL EXTERNE **** Exercise caution when opening

> attachments or clicking on links / Faites preuve de prudence si vous

> ouvrez une pièce jointe ou cliquez sur un lien

>

> Hi Bruce

>

> I see you were included in a email from s. 480(1) asking to reconsider the ADA. I thought of replying to her, but when I saw you were included, I feel that a reply from your office might be better. Is that something you would be willing to do?

>

>

> Danny Muise - Warden

> Councillor district 1

> Municipality of Argyle

> 902-648-0070

> Cel 902-746-8287

>

>

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> personnes autres que le destinataire est interdit. Si vous recevez ce

> courriel par erreur, svp répondez à ce message suivi de sa

> suppression, y compris dans votre dossier d'éléments supprimés, afin

> que cette erreur ne se reproduise pas à l'avenir

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From: Hancock, Bruce H
To: [REDACTED]; Nicole Albright; Danny Muise; [REDACTED]
Subject: RE: Ecological Consequences of Oyster Culture — SAVE SEAPOWET FOR ALL
Date: July 21, 2024 2:35:22 PM

Hello [REDACTED]

Thank you for sharing your concerns and the paper from France.

Oyster aquaculture has been practised in France for hundreds of years and is done at a scale that is much greater than Nova Scotia. We are confident that the additional oyster culture being proposed for Argyle is sustainable and will not harm the environment. However, we understand that people have concerns and that is why we have committed to modeling the carrying capacity of Lobster Bay and will establish monitoring based on the carrying capacity model.

With respect to your immediate concerns about water quality impacts from the current farming operations, I have indicated to you by phone that we are offering to conduct water quality sampling this summer to address these concerns. Do I have your permission to share your contact information with the people that will be conducting the sampling so that they can speak to you directly? They will need to know exactly what water quality issues you are seeing and where.

Please contact me if you have any questions.

Best regards,
 Bruce

From: [REDACTED]
Sent: July 21, 2024 9:29 AM
To: Nicole Albright <NALbright@munargyle.com>; Danny Muise <DMuise@munargyle.com>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; [REDACTED]
Subject: Fwd: Ecological Consequences of Oyster Culture — SAVE SEAPOWET FOR ALL

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

To all of you,
 Please reconsider what these oyster farms can do to this area. The prestige of being the first in Canada, cannot compare to the devastation that farming can do to our waters and our environment. We elect or higher you to take care of our region. Look at Eel Lake ! Do you want Salt Bay and Lobster Bay to end up the same. It has already started.

A very concerned citizen,

[REDACTED]

Sent from my iPad

Begin forwarded message:

From: [REDACTED]
Date: July 21, 2024 at 9:11:27 AM ADT
To: [REDACTED]
Subject: Ecological Consequences of Oyster Culture — SAVE SEAPOWET FOR ALL

<https://www.saveseapowet.org/updates/blog-post-title-two-m5kbj#:~:text=Oysters%20farming%20usually%20results%20in,considered%20to%20cause%20environmental%20damage>.

Sent from my Galaxy

From: [Alain Muise](#)
To: [Gregor Reid](#)
Cc: [Bruce Hancock](#)
Subject: Re: [EXTERNAL]Re: Pics
Date: July 22, 2024 9:13:34 AM

Call me at 945 9026484751
Sent from my iPhone

On Jul 22, 2024, at 8:45 AM, Gregor Reid [s. 480\(1\)](#) wrote:

Hi Alain,

Perhaps we could have a quick chat today? I'm free until 900 then from 930-1000, then after 200 today.

Cheers,
Gregor

From: Alain Muise <admuisse@munargyle.com>

Sent: Friday, July 19, 2024 6:52 PM

Duplicate email string - pp. 563-565



From: s. 480(1)
To: [Hancock, Bruce H](#)
Cc: s. 480(1); [Alain Mui](#); [Smith, Kent](#); [info@coltonleblanc.ca](#); [Danny Mui](#); s. 480(1); [Nicole Albright](#); [Scott Surette](#); [Chris.dEntremont@parl.gc.ca](#); [Alix d'Entremont](#)
Subject: Re: Aquaculture Development Area Pilot Project
Date: July 22, 2024 12:00:12 PM

Hi Bruce,

Just reaching back on this string. Nothing has been shared yet from your office. Is there a reason or do you have an update?

Thank you,

s. 480(1)

Sent from my iPhone

> On May 7, 2024, at 7:33 AM, Hancock, Bruce H <Bruce.Hancock@novascotia.ca> wrote:

Duplicate email string - pp. 230-247

From: s. 480(1)
To: [Hancock, Bruce H](#)
Cc: [Alain Muise](#)
Subject: Re: new water testing?
Date: July 22, 2024 7:31:30 PM

Hi Again,

Just following up. Do you have an answer to the last question?

Thank you,

s. 480(1)

Sent from my iPhone

> On Jul 16, 2024, at 12:56 PM, s. 480(1)

Duplicate of pp. 532-538



From: [Arnold, Mary-Ann P](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Bruce, Stacy](#)
Subject: FW: Travel Reimbursement for Regulatory Advisory Committee
Date: July 23, 2024 10:51:46 AM

Hello Mr. Muise,

I'm following up on my email of July 3, 2024, to ensure I didn't miss an email from you.

Government accounting will need either a void cheque or a teller stamp (in the absence of a void cheque). Is it possible to provide a void cheque via email?

Thanks!

Mary-Ann



Mary-Ann Arnold
Executive Assistant, Nova Scotia
Department of Fisheries and Aquaculture
1800 Argyle Street
Halifax, NS B3J 3N8
P: 902-424-0522 C: 902-233-7563

From: Arnold, Mary-Ann P
Sent: Wednesday, July 3, 2024 4:04 PM

Duplicate of pp. 511-513

A large black rectangular box covering the majority of the page content below the email header and signature, indicating that the information has been redacted.

From: s. 480(1)
To: Smith, Lashauna
Cc: Hollett, Jason; s. 480(1); Alain Muise; Carol Ann Potter; Fraser, Orlando; s. 480(1); Jeff Bishop; Jeff Nickerson; Lloyd Robicheau; Paul Budreski; Shannon Arnold; Hancock, Bruce H; O'Brien-Latham, Lesley She.Her; Buchan, Carla M; Deputy Minister-DFA
Subject: Re: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 23, 2024 4:19:52 PM
Attachments: [NSARAC Agenda 2024.07.24.docx](#)
[NSARAC Meeting Summary 2024.05.28.docx](#)

You don't often get email from s. 480(1) [Learn why this is important](#)

Dear Lashauna,

I will be attending tomorrow's meeting in person.

Carl Purcell

Sent from my iPad

On Jul 16, 2024, at 2:55 PM, Smith, Lashauna <Lashauna.Smith@novascotia.ca> wrote:

Good Afternoon NSARAC:

The next NSARAC meeting is scheduled for Wednesday, July 24th from 1 pm – 4 pm (via TEAMS or in person at 1800 Argyle Street, 6th Floor).

Please find attached the following:

- July 24th NSARAC Meeting Agenda
- May 28th NSARAC Meeting Summary

If you are planning to attend in person, if you could let me know, that would be great.

Thanks everyone,

Lashauna

Lashauna Smith

Senior Corporate Policy Strategist
 Policy and Strategic Advisory Services
 Fisheries and Aquaculture
 902-943-1048

From: [Hana Nelson](#)
To: [s. 480\(1\)](#)
Cc: [Smith, Lashauna](#); [Hollett, Jason](#); [s. 480\(1\)](#); [Alain Muise](#); [Carol Ann Potter](#); [Fraser, Orlando](#); [Jeff Bishop](#); [Jeff Nickerson](#); [Lloyd Robicheau](#); [Paul Budreski](#); [Shannon Arnold](#); [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She Her](#); [Buchan, Carla M](#); [Deputy Minister-DFA](#)
Subject: Re: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 23, 2024 4:21:35 PM

You don't often get email from [s. 480\(1\)](#) [Learn why this is important](#)

I will be there in person.

Thanks

Hana

On Tue, Jul 23, 2024 at 4:19 PM <[s. 480\(1\)](#)> wrote:

Dear Lashauna,

I will be attending tomorrow's meeting in person.

Carl Purcell

Sent from my iPad

On Jul 16, 2024, at 2:55 PM, Smith, Lashauna <Lashauna.Smith@novascotia.ca> wrote:

Good Afternoon NSARAC:

The next NSARAC meeting is scheduled for Wednesday, July 24th from 1 pm – 4 pm (via TEAMS or in person at 1800 Argyle Street, 6th Floor).

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- May 28th NSARAC Meeting Summary

If you are planning to attend in person, if you could let me know, that would be great.

Thanks everyone,

Lashauna

Lashauna Smith

Senior Corporate Policy Strategist

Policy and Strategic Advisory Services

Fisheries and Aquaculture

902-943-1048

From: [Alain Muisse](#)
To: Shannon Arnold; s. 480(1); "Paul Budreski"; "Smith, Lashauna"
Cc: "Hollett, Jason"; s. 480(1); Carol Ann Potter; "Fraser, Orlando"; s. 480(1); "Jeff Bishop"; "Jeff Nickerson"; "Lloyd Robicheau"; "Hancock, Bruce H"; "O'Brien-Latham, Lesley She,Her"; "Buchan, Carla M"; "Deputy Minister-DFA"
Subject: RE: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 24, 2024 9:03:00 AM
Attachments: [image003.png](#)

virtual

From: Shannon Arnold; s. 480(1)
Sent: Tuesday, July 23, 2024 4:18 PM
To: s. 480(1); "Paul Budreski"; s. 480(1); "Smith, Lashauna" <Lashauna.Smith@novascotia.ca>
Cc: "Hollett, Jason" <Jason.Hollett@novascotia.ca>; Alain Muisse <admuisse@munargyle.com>; s. 480(1); Carol Ann Potter; s. 480(1); "Fraser, Orlando" <Orlando.Fraser@novascotia.ca>; s. 480(1); "Jeff Bishop" <s. 480(1)>; "Jeff Nickerson" <s. 480(1)>; "Lloyd Robicheau" <s. 480(1)>; "Hancock, Bruce H" <Bruce.Hancock@novascotia.ca>; "O'Brien-Latham, Lesley She,Her" <Lesley.O'Brien-Latham@novascotia.ca>; "Buchan, Carla M" <Carla.Buchan@novascotia.ca>; "Deputy Minister-DFA" <DM-DFA@novascotia.ca>
Subject: Re: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary

You don't often get email from s. 480(1) [Learn why this is important](#)

I will also attend in person

Shannon Arnold (she/her)

Associate Director, Marine Programs

Kijipuktuk, Unceded Mi'kmaw Territory

2705 Fern Lane, Halifax, NS, B3K 4L3

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From: s. 480(1)
Sent: July 23, 2024 4:02 PM

To: 'Paul Budreski' s. 480(1) 'Smith, Lashauna' <Lashauna.Smith@novascotia.ca>
Cc: 'Hollett, Jason' <Jason.Hollett@novascotia.ca>; 'Alain Muise' <admuise@munargyle.com>;
 s. 480(1); 'Carol Ann Potter'
 s. 480(1); 'Fraser, Orlando' <Orlando.Fraser@novascotia.ca>;
 s. 480(1) 'Jeff Bishop' s. 480(1) 'Jeff
 Nickerson' s. 480(1) 'Lloyd Robicheau' s. 480(1)
 Shannon Arnold s. 480(1) 'Hancock, Bruce H' <Bruce.Hancock@novascotia.ca>;
 'O'Brien-Latham, Lesley She, Her' <Lesley.O'Brien-Latham@novascotia.ca>; 'Buchan, Carla M'
 <Carla.Buchan@novascotia.ca>; 'Deputy Minister-DFA' <DM-DFA@novascotia.ca>
Subject: RE: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary

I will attend in person

Stewart Lamont

s. 480(1)

From: Paul Budreski s. 480(1)
Sent: Tuesday, July 23, 2024 3:44 PM
To: Smith, Lashauna <Lashauna.Smith@novascotia.ca>
Cc: Hollett, Jason <Jason.Hollett@novascotia.ca>; s. 480(1) Alain Muise
 <admuise@munargyle.com>; Carl Purcell s. 480(1) Carol Ann Potter
 s. 480(1) Fraser, Orlando <Orlando.Fraser@novascotia.ca>;
 s. 480(1) Jeff Bishop s. 480(1); Jeff Nickerson
 s. 480(1) Lloyd Robicheau s. 480(1); Shannon Arnold
 s. 480(1); Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; O'Brien-Latham,
 Lesley She, Her <Lesley.O'Brien-Latham@novascotia.ca>; Buchan, Carla M
 <Carla.Buchan@novascotia.ca>; Deputy Minister-DFA <DM-DFA@novascotia.ca>
Subject: Re: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary

I will be attending the meeting.

On Tue, Jul 16, 2024 at 2:55 PM Smith, Lashauna <Lashauna.Smith@novascotia.ca>
 wrote:

Good Afternoon NSARAC:

th

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- May 28th NSARAC Meeting Summary

If you are planning to attend in person, if you could let me know, that would be great.

Thanks everyone,

Lashauna

Lashauna Smith
Senior Corporate Policy Strategist
Policy and Strategic Advisory Services
Fisheries and Aquaculture
902-943-1048

From: [Arnold, Mary-Ann P](#)
To: [Alain Mui](#); [Hancock, Bruce H](#)
Cc: [Bruce, Stacy](#); [Pollett, Jasmine](#)
Subject: RE: Travel Reimbursement for Regulatory Advisory Committee
Date: July 24, 2024 11:38:23 AM

Thanks, Mr. Mui, for your reply. Are you able to send a void cheque by email?

From: Alain Mui <admui@munargyle.com>
Sent: Wednesday, July 24, 2024 11:36 AM
To: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>; Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Bruce, Stacy <Stacy.Bruce@novascotia.ca>
Subject: RE: Travel Reimbursement for Regulatory Advisory Committee

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I did get the message, I am just not able to get a teller stamp quickly due to my schedule

From: Arnold, Mary-Ann P <Mary-Ann.Arnold@novascotia.ca>
Sent: Wednesday, July 3, 2024 3:32 PM

Duplicate of pp. 511-513



From: [Smith, Lashauna](#)
To: [Alain Muise](#); [Shannon Arnold](#); [s. 480\(1\)](#) ["Paul Budreski"](#)
Cc: [Hollett, Jason](#); [s. 480\(1\)](#) ["Carol Ann Potter"](#); [Fraser, Orlando](#); [s. 480\(1\)](#) ["Jeff Bishop"](#); ["Jeff Nickerson"](#); ["Lloyd Robicheau"](#); [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She.Her](#); [Buchan, Carla M](#); [Deputy Minister-DFA](#)
Subject: RE: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 24, 2024 12:01:39 PM

Hello Everyone:

For those attending virtually today (1:00 pm), the TEAMS link can be found in the calendar appointment, or it is included below.

Thank You,

Microsoft Teams [Need help?](#)

[Join the meeting now](#)

Meeting ID: [s. 475\(1\)\(k\)](#)

Passcode: [s. 475\(1\)\(k\)](#)

Dial in by phone

[s. 475\(1\)\(k\)](#) Canada, Halifax

[Find a local number](#)

Phone conference ID: [s. 475\(1\)\(k\)](#)

Join on a video conferencing device

Tenant key: [s. 475\(1\)\(k\)](#)

Video ID: [s. 475\(1\)\(k\)](#)

[More info](#)

For organizers: [Meeting options](#) [Reset dial-in PIN](#)

[Org help](#)

From: [Hollett, Jason](#)
To: [s. 480\(1\)](#) [Smith, Lashauna](#); [Alain Muise](#); [s. 480\(1\)](#)
Cc: [s. 480\(1\)](#) [Fraser, Orlando](#) [s. 480\(1\)](#)
[s. 480\(1\)](#) [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She,Her](#); [Buchan, Carla M](#); [Deputy Minister-DFA](#)
Subject: RE: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary
Date: July 25, 2024 1:18:49 PM
Attachments: [image002.png](#)
[image003.png](#)

Thanks for the follow up email [s. 480\(1\)](#) and for the additional context. [s. 472\(1\)\(ii\); s. 474\(1\)](#)

[s. 472\(1\)\(ii\); s. 474\(1\)](#)

[s. 472\(1\)\(ii\); s. 474\(1\)](#)

Of course our team monitors the latest regulatory, policy and science approaches from other jurisdictions in Canada and around the world for their potential application to what we do here in Nova Scotia. Apologies if my response was not clear on that.

I want to stress that we take our role as a regulator of aquaculture in the province extremely seriously. It is based on science and in evidence, which we understand is constantly evolving and which requires us to continually examine and update our approaches. I am confident in the work we do to enable a sustainable aquaculture sector.

Our current mandate, with the assistance of this committee, is to update our regulatory framework in response to the recent review with a focus on transparency, improved public engagement and regulatory efficiency, and that's where I am asking our team to focus their time and efforts.



Jason Hollett (he/him)

Deputy Minister, Department
of Fisheries & Aquaculture
c: (902) 229-5494

Executive Assistant:
kim.preeper@novascotia.ca
(902) 424-8954

From: [s. 480\(1\)](#)
Sent: Thursday, July 25, 2024 8:59 AM
To: [Smith, Lashauna](#) <Lashauna.Smith@novascotia.ca>; [Alain Muise](#) <admuisse@munargyle.com>;
[s. 480\(1\)](#)
Cc: [Hollett, Jason](#) <Jason.Hollett@novascotia.ca> [s. 480\(1\)](#) [Carol Ann Potter](#)
[s. 480\(1\)](#) [Fraser, Orlando](#) <Orlando.Fraser@novascotia.ca>;
[s. 480\(1\)](#)
[s. 480\(1\)](#) [Hancock, Bruce H](#)
[<Bruce.Hancock@novascotia.ca>](#); [O'Brien-Latham, Lesley She,Her](#) <Lesley.O'Brien-Latham@novascotia.ca>; [Buchan, Carla M](#) <Carla.Buchan@novascotia.ca>; Deputy Minister-DFA
[<DM-DFA@novascotia.ca>](#)

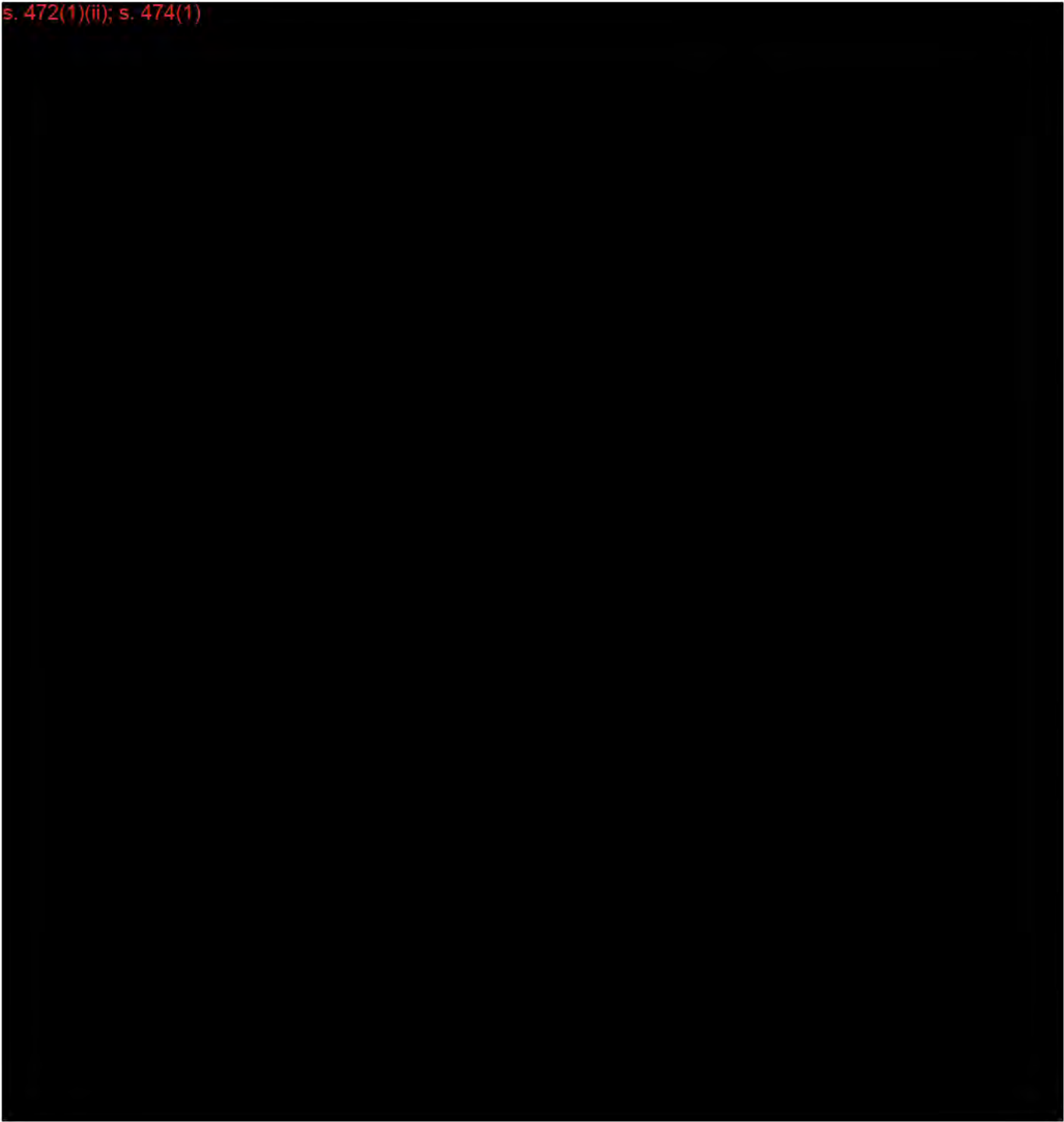
Subject: NSARAC July 24th Agenda and May 28th, 2024 Meeting Summary

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

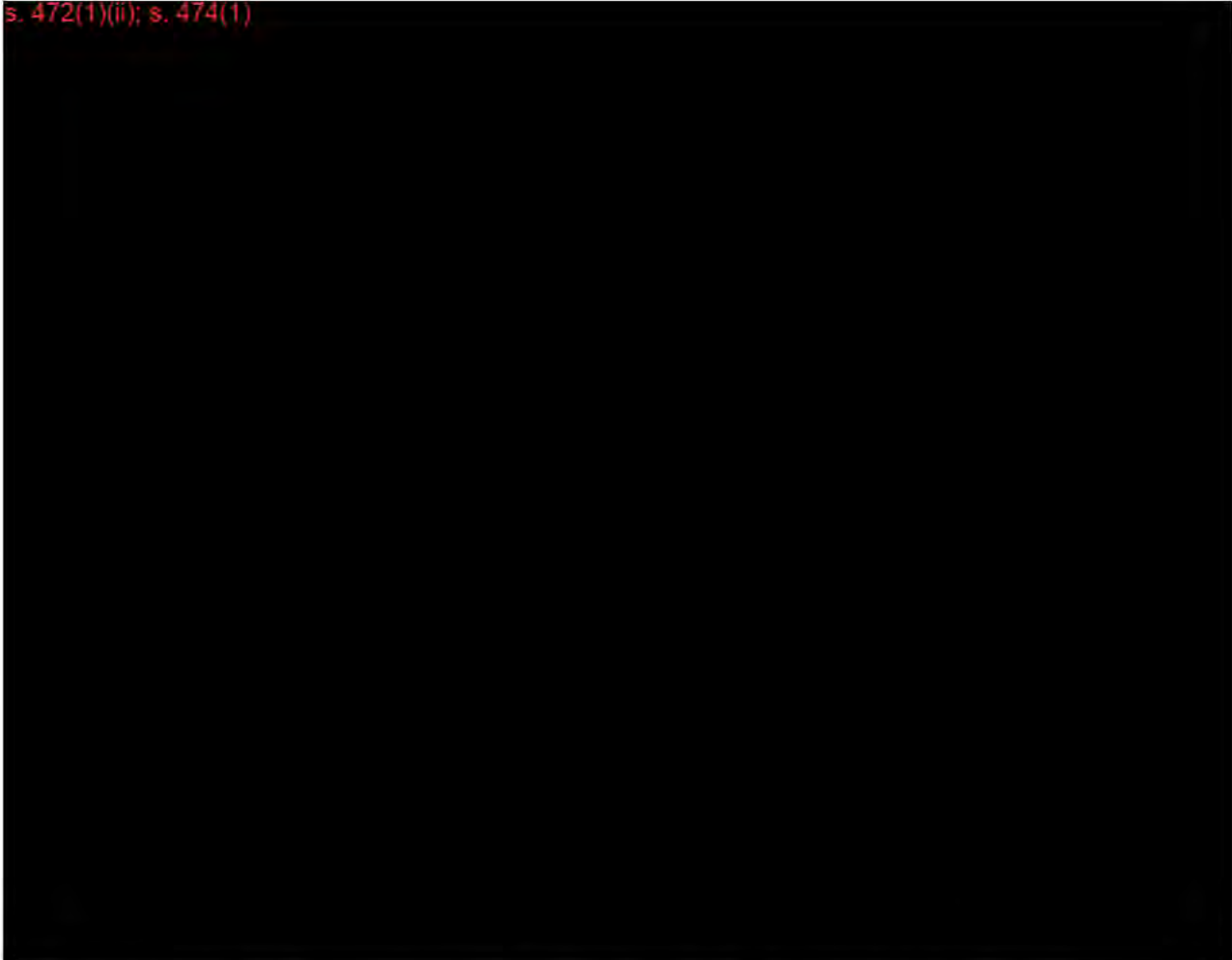
Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Good Morning Deputy and Colleagues

s. 472(1)(ii); s. 474(1)



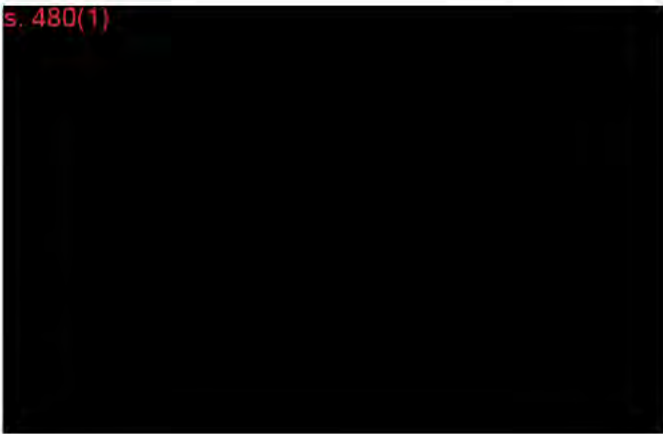
s. 472(1)(ii); s. 474(1)



I would ask that you consider this request, and table it for future discussion.

Thank you in advance.

s. 480(1)



s. 480(1)

A large black rectangular redaction box covering the majority of the page content.

From: Smith, Lashauna <Lashauna.Smith@novascotia.ca>

Sent: Wednesday, July 24, 2024 12:02 PM

Duplicate email string - p. 612

A very large black rectangular redaction box covering the entire body of the email.

From: s. 480(1)
To: [Hancock, Bruce H](#)
Cc: [Alain Muise](#)
Subject: RE: new water testing?
Date: July 25, 2024 4:28:53 PM

Appreciate the clarification thank you.

s. 480(1)



-----Original Message-----

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: Thursday, July 25, 2024 4:18 PM
To: s. 480(1)
Cc: Alain Muise <admuisse@munargyle.com>
Subject: RE: new water testing?

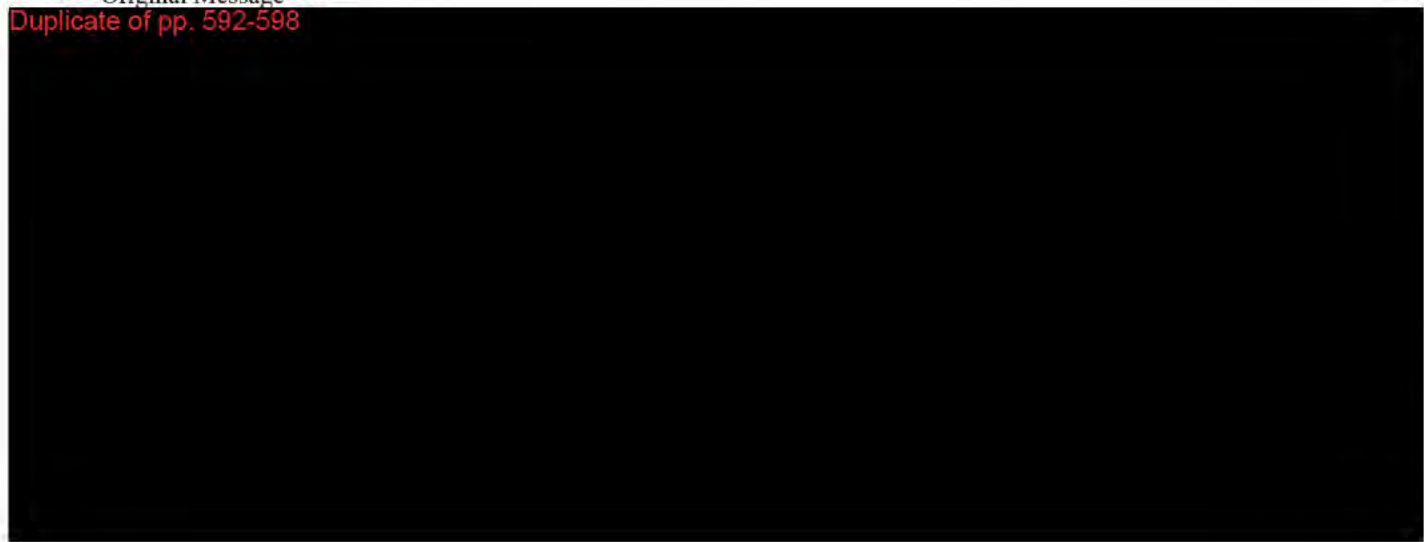
Hello s. 480(1)

The field work that was conducted earlier this month was focussed on 4 of the 6 sites that were part of the call for proposals. This information will help in the detailed evaluation of the 6 sites should applications be received for those sites. While in the area, our field team also collected data at some other sites as the crew was already in the vicinity. Going forward, all department field work will be focussed on the 6 sites only.

Best regards,
Bruce

-----Original Message-----

Duplicate of pp. 592-598



From: [Hancock, Bruce H](#)
To: s. 480(1)
Cc: s. 480(1); [Iain Muise](#); [Smith, Kent](#); [info@coltonleblanc.ca](#); [Danny Muise](#); s. 480(1); [Nicole Albright](#); [Scott Surette](#); [Chris.dEntremont@parl.gc.ca](#); [Alix d'Entremont](#)
Subject: RE: Aquaculture Development Area Pilot Project
Date: July 25, 2024 4:51:03 PM

Hello s. 480(1)

As I indicated in my earlier email, the Department committed to producing a report that described the ADA process. That report was completed earlier this month and can be found on our Argyle ADA website at <https://novascotia.ca/argyle-aquaculture-development-area/docs/argyle-ada-pilot-project-overview.pdf>. I hope you find the overview report informative and please do not hesitate to reach out if you have any questions.

Best regards,
Bruce

-----Original Message-----

Duplicate of pp. 574-591

From: [Buchan, Carla M](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#)
Subject: Response to Questions from MoDA
Date: July 28, 2024 11:08:47 AM
Attachments: [Responses to MoDA ADA Questions 2024.07.26.pdf](#)

Good morning, Alain,

In Bruce's absence s. 480(1) I am sending along responses to three questions submitted to DFA by the Municipality. If you have any questions, please feel free to reach out.

Thanks,
Carla



Carla Buchan
Director, Aquaculture, MSc, MBA
1800 Argyle Street, 6th Floor, Suite
603 Halifax, NS B3J 2R5

P: 902.266.9962
E : carla.buchan@novascotia.ca

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From: [Alain Muise](#)
To: [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hall, Stephanie](#); [Vissers, Wendy](#); [Winfield, Lynn](#); [Blinn, Michelle L](#); [Hancock, Bruce H](#); [RM-SHEL-NSCC-FA-01FL-Brd-1-VC](#); [Kate Collins](#)
Date: August 12, 2024 11:03:34 AM

brrb

From: [Kate Collins](#)
To: [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hall, Stephanie](#); [Vissers, Wendy](#); [Winfield, Lynn](#); [Blinn, Michelle L](#); [Hancock, Bruce H](#); [RM-SHEL-NSCC-FA-01FL-Brd-1-VC](#); [Alain Muise](#)
Date: August 12, 2024 12:03:15 PM

brb

From: [Alain Muise](#)
To: [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hall, Stephanie](#); [Vissers, Wendy](#); [Winfield, Lynn](#); [Blinn, Michelle L](#); [Hancock, Bruce H](#); [RM-SHEL-NSCC-FA-01FL-Brd-1-VC](#); [Kate Collins](#)
Date: August 12, 2024 1:21:31 PM

3.75 lol

From: [Alain Muise](#)
To: [King, Matthew S](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Hall, Stephanie](#); [Vissers, Wendy](#); [Winfield, Lynn](#); [Blinn, Michelle L](#); [Hancock, Bruce H](#); [RM-SHEL-NSCC-FA-01FL-Brd-1-VC](#); [Kate Collins](#)
Date: August 12, 2024 2:32:04 PM

brb

From: [Smith, Lashauna](#)
To: [Alain Muise](#); [Shannon Arnold](#); [s. 480\(1\)](#); ["Paul Budreski"](#); [Hollett, Jason](#); [s. 480\(1\)](#); ["Carol Ann Potter"](#); [Fraser, Orlando](#); [s. 480\(1\)](#); ["Jeff Bishop"](#); ["Jeff Nickerson"](#); ["Lloyd Robicheau"](#); [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She,Her](#); [Buchan, Carla M](#); [Deputy Minister-DFA](#)
Subject: NSARAC July 24 Meeting Summary
Date: August 21, 2024 3:14:50 PM
Attachments: [NSARAC Meeting Summary 2024.07.24.pdf](#)

Good Afternoon Everyone:

On behalf of Deputy Minister Jason Hollett, please find attached the meeting summary for the July 24th, 2024 NSARAC meeting. This summary includes a copy of Doug Keefe's final report on the Procedures of the Nova Scotia Aquaculture Review Board.

It will be made available online once the meeting summary has been approved by the committee: [Laws & Regulations - Government of Nova Scotia, Canada](#)

Thank you,

Lashauna Smith

Senior Corporate Policy Strategist
 Policy and Strategic Advisory Services
 Fisheries and Aquaculture
 902-943-1048

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: Status of review green acres
Date: August 26, 2024 3:44:09 PM
Attachments: [response green acres questions v2.docx](#)

Hello Alain,

Thank you for providing us the opportunity to review the draft response letter to the residents of Green Acres to provide comment on matters related to our department's responsibilities with respect to aquaculture and the ADA more specifically. Please feel free to contact me if you have any questions.

Thanks,
Bruce

From: Alain Muise <admuise@munargyle.com>
Sent: Monday, August 26, 2024 2:55 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: Fwd: Status of review green acres

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Sending to you sir! Carla is off.
Sent from my iPhone

Begin forwarded message:

From: Alain Muise <admuise@munargyle.com>
 Date: August 26, 2024 at 2:46:45 PM ADT
 To: Carla M Buchan <Carla.Buchan@novascotia.ca>
 Subject: Status of review green acres

Carla

I will be sending my response to green acres residents on Wednesday and would appreciate the completion of your team review prior to.

Thank you

Alain

Sent from my iPhone

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From: [Alain Muise](#)
To: [Bruce Hancock](#)
Subject: Fwd: here is the final letter that will be delivered to **s. 480(1)**
Date: August 27, 2024 1:58:38 PM

Care to take a crack at these questions.
Sent from my iPhone

Begin forwarded message:

From: Ted Saulnier <tsaulnier@munargyle.com>
Date: August 27, 2024 at 1:53:05 PM ADT
To: Alain Muise <admuisse@munargyle.com>
Cc: Danny Muise <DMuise@munargyle.com>
Subject: Re: here is the final letter that will be delivered to **s. 480(1)**

Information read and leaves me with questions on clarifying the subleasing clause.

1. Is no subleasing similar to owner operator?
2. Can an operational lease be sold to both a new or established lease owner?
3. Is there limitations on lease ownership?

Sent from my iPad

On Aug 27, 2024, at 12:56 PM, Alain Muise <admuisse@munargyle.com> wrote:

-----Original Message-----

From: Ted Saulnier <tsaulnier@munargyle.com>
Sent: Tuesday, August 27, 2024 12:55 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Danny Muise <DMuise@munargyle.com>
Subject: Re: here is the final letter that will be delivered to **s. 480(1)**

Unable to open also

Sent from my iPad

On Aug 27, 2024, at 10:45 AM, Alain Muise
<admuisse@munargyle.com> wrote:

Please read and provide comments. I will try to make
this smaller in size so I can email it,

Alain

<response green acres questions final aug 27.docx>

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: RE: here is the final letter that will be delivered to Janet
Date: August 27, 2024 5:28:19 PM

Hi Alain,

My responses are as follows:

I am not an expert on owner operator licenses but I can tell you that under the Aquaculture License and Lease Regulations (section 59) a holder of an aquaculture license must not sublicense their interest in an aquaculture site. This means that only the license holder can operate their site.

An operational aquaculture license/lease can be sold to either a new or established owner subject to the approval of the Aquaculture Administrator. This process is referred to as an assignment and it follows a process laid out under Administrative Decisions (sections 38 to 42) of the Aquaculture License and Lease Regulations. Part of the process includes a 30-day public comment period.

There is currently no limit on the total number of licenses that an operator can hold however they are required to use all of their aquaculture licences (section 59A of the Aquaculture License and Lease Regulations). License holders that are not using their license can have it revoked by the Aquaculture Administrator.

I hope this answers the questions. Please do not hesitate to contact me if you require further details.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>

Sent: Tuesday, August 27, 2024 1:59 PM

Duplicate email string - pp. 652-653



From: [Smith, Lashauna](#)
To: [Alain Muise](#); [Shannon Arnold](#); [s. 480\(1\)](#); [Paul Budreski](#); [Hollett, Jason](#); [s. 480\(1\)](#); [Carol Ann Potter](#); [Fraser, Orlando](#); [s. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [Lloyd Robicheau](#); [Hancock, Bruce H](#); [O'Brien-Latham, Lesley She, Her](#); [Buchan, Carla M](#)
Subject: Link to Bill 471 - Advancing Nova Scotia Opportunities Act (including amendments to FCRA)
Date: September 11, 2024 1:58:11 PM

Good Afternoon NSARAC:

As you know, yesterday, amendments to the ***Fisheries and Coastal Resources Act*** (FCRA) were introduced in the legislature as part of an omnibus bill called the Advancing Nova Scotia Opportunities Act (Bill 471).

Clauses 110 – 130 are respecting amendments to the FCRA (copy of the Bill, as introduced can be viewed here - [Nova Scotia Legislature - Bill 471 - Advancing Nova Scotia Opportunities Act \(nslegislature.ca\)](#))

Information on the Status of the Bill can be found here: [Nova Scotia Legislature - Bill 471 - Advancing Nova Scotia Opportunities Act \(nslegislature.ca\)](#)

Lashauna

Lashauna Smith
 Senior Corporate Policy Strategist
 Policy and Strategic Advisory Services
 Fisheries and Aquaculture
 902-943-1048

From: Hancock, Bruce H
To: s. 480(1)
Cc: info@coltonleblanc.ca; Alain Muise
Subject: RE: economic study
Date: September 18, 2024 4:56:21 PM

Hello s. 480(1)

The proposed ADA sites were displayed on maps that were shared in stakeholder meetings and clearly on display at the two public meetings hosted by the Municipality. No new locations were added to the map after those engagements, but several locations were removed because of the feedback received.

We understand that not everyone was aware of the public meetings or had an opportunity to attend. Fortunately, everyone will still have an opportunity to provide feedback through the 30-day public comment period should an application be received for one of the 6 ADA sites that have been listed in the call for proposals. Please feel free to contact me if you have any questions about how to participate in the process.

Best regards,
 Bruce

From: s. 480(1)
Sent: September 17, 2024 1:09 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: info@coltonleblanc.ca; Alain Muise <admuisse@munargyle.com>
Subject: RE: economic study

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Thank you for your reply, as a resident in Argyle and in the area to be affected by these leases I feel we were not properly consulted as to the effects these sites would have on our communities. First off, notifications of aquaculture development in Argyle has no meaning to the average resident without documentation of the effected area, to only produce a map showing the sites after the fact, only to be leaked through social media, I find misleading. Second, to consider a meeting at a local convenience store, with 5 people present, as a proper public consultation I think we have a very different view of what public means. Thirdly, If I was to attend one of these meetings and the then Development Officer of Argyle put forth a statement " We know the areas to stay away from, Lobster Fishing Areas and Peoples back yards" I would have taken this as, you will

not see these sites in residential areas, another misleading statement. Lastly to state that all stakeholders were consulted and to exclude residents as non-stakeholders, I find troubling as we are taxpayers, as well as industry, and should have a say in what our Public Waterways should and should not be used for and it is most certainly not an "Industrial Park on the Sea"

s. 480(1) Resident of Argyle and Taxpayer in the Province of Nova Scotia

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: September 17, 2024 10:47 AM

To: Alain Muise <admuisse@munargyle.com>; s. 480(1)

Subject: RE: economic study

Hello Mr. Scott,

Alain is correct that our analysis of impacts to other businesses that use the marine resource formed a large part of the work we did in identifying the ADA sites. This was done by both engaging with representatives from key industries that use the space and consulting with federal and provincial departments to proactively identify potential conflicts associated with the proposed development. To learn more about how the department engaged with other federal and provincial departments please read [argyle-ada-pilot-project-overview.pdf \(novascotia.ca\)](#) and to learn more about how important stakeholder groups were engaged, please read MODA's report found here [Report | argyleaquaculture \(aquacultureargyle.com\)](#)

When assessing the suitability of proposed aquaculture sites including through the ADA pilot project, there are 8 regulated factors that must be considered:

1. the optimum use of marine resources;
2. the contribution of the proposed operation to community and Provincial economic development;
3. fishery activities in the public waters surrounding the proposed aquacultural operation;
4. the oceanographic and biophysical characteristics of the public waters surrounding the proposed aquacultural operation;
5. the other users of the public waters surrounding the proposed aquacultural operation;
6. the public right of navigation;
7. the sustainability of wild salmon;
8. the number and productivity of other aquaculture sites in the public waters surrounding the proposed aquacultural operation;

We feel confident that the application of the 8 factors that must be considered adequately addresses any potential impacts to other users, including other businesses. I can also say that with over forty years of shellfish aquaculture production in this province, our department is not aware of any negative impacts to the local economy where these farms are located. In fact, aquaculture farms support local businesses and create opportunities for new business development.

If, however, any stakeholder or member of the public has information that they feel is relevant

to the 8 factors in relation to a given ADA location, they are encouraged to bring that information forward during the 30-day public comment period if an application is received by the department for that site. Applications for ADA sites follow the Administrative Application process. To learn more about that process, please visit our website at [Licensing and Leasing - Government of Nova Scotia, Canada](#).

I hope this answers your question and please do not hastate to reach out if you would like additional information.

Best regards,

Bruce

From: Alain Muisse <admuisse@munargyle.com>
Sent: September 12, 2024 5:25 PM
To: s. 480(1)
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: economic study

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These studies were done as part of their pre-assessment process, I am copying Bruce Hancock, as he would have been part of the provincial work in this area. I can't say that it was done in a format that was for public consumption, but the studies would have been more internally based.

Thank you for your questions I know you are concerned about these issues.

Sincerely,

Alain

From: s. 480(1)
Sent: September 12, 2024 2:20 PM
To: Alain Muisse <admuisse@munargyle.com>
Subject: RE: economic study

Thanks for the reply, just getting to my e-mails as we have been away. I understand that economic studies are mostly done after development is done but" impact" studies are

generally done prior to development to ensure the present environment and industry such as rock weeding, kiacking, elver eels and the such are not impacted by new industry. I take it that no such studies were done prior to the approval of the ADA.

s. 480(1)

From: Alain Muise <admuisse@munargyle.com>

Sent: September 10, 2024 8:30 AM

To: s. 480(1)

Subject: economic study

Good morning s. 480(1)

I took the liberty of searching myself in absence of an efficient response from the province.

Economic studies are done after a development occurs typically as they measure the actual Gross Domestic Product or other economic measure from existing industry export. I have asked for information on this specific to Argyle, and await an answer. The ADA related study could only be a feasibility study, as it doesn't yet exist.

In the meantime, I have enclosed Deloitte's summary economic study for PEI for oyster and other marine exports. It is in summary form, and I am confident I could get the full report upon request. This and other studies on environmental impacts, or economic spinoffs of the like are generally known to federal and provincial departments, I cannot say whether this particular study was part of their overall strategy to increase oyster export in NS.

Let me know what other studies you would like to see, and I will effort to send them along.

Sincerely,

Alain

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Cc: [Julie Atkinson](#)
Subject: work on 47
Date: September 19, 2024 2:41:00 PM

I was asked by Council to follow up on the letter sent to Minister Smith regarding the remaining 47 sites and what we can plan together regarding further engagement,

Thank you sir! Hope you are well.

Alain

From: [King, Matthew S](#)
To: [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Kate Collins](#); [Vissers, Wendy](#); [Hall, Stephanie](#); [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Winfield, Lynn](#)
Subject: Draft ADA Proposal Reviews and Additional Documents for Feedback
Date: September 19, 2024 4:33:51 PM
Attachments: [Panel Assessments 8007.zip](#)
[Panel Assessments 8010.zip](#)
[Panel Assessments 8012.zip](#)
[Panel Assessments 8023.zip](#)
[Panel Assessments 8038.zip](#)
[Panel Assessments 8046.zip](#)
[Andre Robichaud Panel Feedback.docx](#)
[Considerations for Future of ADA 19092024.docx](#)

Dear ADA Panel Members,

The draft discussions from the ADA panel for the ADA proposals have been carefully reviewed and compiled. Each proposal review can be accessed in the zipped files attached to this email, with files labeled by the proponents' names. A small summary table of results is included for each ADA site to provide a concise overview. Please note that all files are in draft form and are intended to be forwarded to the Administrator once the panel has completed its review and provided feedback.

Evaluation Approach:

Each review is structured across four pages:

1. The first page lists the proponent's name.
2. The second page contains the scoring and notes.
3. The third page outlines the evaluation criteria.
4. The fourth page provides the evaluation guidelines.

Proposals have been scored based on our panel discussions, with feedback provided in the notes section following a consistent format. It's important to highlight that Sections 3 (Production Summary) and 4 (Production Plan Details) were scored identically across all proposals, reflecting the direction of our discussions during the panel meetings. If any adjustments or concerns arise regarding this scoring method, please feel free to raise them during your review.

Additional Documents:

In addition to the proposal reviews, two additional documents have been included for your consideration:

1. [s. 480\(1\)](#) Feedback
 This document provides a detailed review of the [s. 480\(1\)](#) Proposal, focusing on key concerns related to the lack of specific details and clarity across multiple ADA sites. [s. 474\(1\); s. 477\(1\)](#)
2. Considerations for Future of ADA_19092024
 This document outlines recommendations for improving the future ADA proposal

process. It highlights the need for clearer guidelines, more consistent assessments, and enhanced initial screenings to ensure that high-quality, viable aquaculture ventures are supported from the outset.

Actions for the Panel:

1. Please review all attached documentation and provide any comments or feedback where necessary.
2. s. 474(1); s. 477(1)

I kindly ask for your review and feedback by Thursday, October 3rd. Your insights and suggestions will be invaluable as we prepare to finalize these documents and submit them for administrative review.

Thank you in advance for your time and thoughtful consideration.

Take care,

Matthew King, MMS
 Aquaculture Planning & GIS Officer
 Nova Scotia Department of Fisheries and Aquaculture
 1575 Lake Road
 Sandy Point, NS
 B0T 1W0
 P: (902) 875-7437
 C: (902) 875-6064
 F: (902) 875-7429
 E: Matthew.King@novascotia.ca

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: ADA video scope
Date: September 20, 2024 8:35:00 AM

I will try you today after one. I am not free after 2

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: September 20, 2024 8:32 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: RE: ADA video scope

Hi Alain,

I would definitely like to discuss that with you. We were actually working on doing the exact same thing (a video, that is) and we should make sure that we are not duplicating efforts. I'm free between 1 and 2 and after 3 on Monday.

Thanks,
 Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: September 19, 2024 8:52 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: FW: ADA video scope

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Can we chat about this next week?

A

From: Dawn Delaney s. 480(1)
Sent: July 4, 2024 3:32 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Graeme Benjamin s. 480(1); Jeff Brennan s. 480(1)
Subject: ADA video scope

Hi Alain,

As per our conversation earlier this week, I am recommending that we continue with our educational posts about the ADA on social, but transition to one post per week until the end of the month. I am also recommending that we produce an educational video that profiles and further explains the oyster farming process which can be profiled on your website and social channels this summer. I am attaching a scope for a 1.30 second video for your review and consideration.

Lastly, I recommend that we produce a one-page mailout summarizing key facts about the ADA and circulate by way of postal code drop to all residents in the Municipality.

Pending your approval, I recommend that we aim to have the video complete by early Aug and schedule our mailout for early August as well.

Thoughts? I'm happy to book time to connect tomorrow or we can discuss during our call next week. Whichever you would prefer.

Thanks,

Dawn Delaney

Vice President

T: 506.480(1)

E: [REDACTED]



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From: [King, Matthew S](#)
To: [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Kate Collins](#); [Vissers, Wendy](#); [Hall, Stephanie](#); [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Winfield, Lynn](#)
Subject: RE: Draft ADA Proposal Reviews and Additional Documents for Feedback
Date: September 27, 2024 9:09:28 AM
Attachments: [Panel Assessments_8046.zip](#)

Morning ADA Panel Members,

I hope you're doing well. This is a friendly reminder that the deadline for reviewing and providing feedback on the ADA proposals is Thursday, October 3rd. Your insights will be invaluable in finalizing these documents for administrative submission.

Please note that the original zipped file for ADA site 8046 mistakenly included a template instead of the assessment for s. 480(1). My apologies for the oversight. The correct file is now attached for your review.

s. 474(1); s. 477(1)

Thank you again for your time and thoughtful consideration. We look forward to receiving your feedback.

Take care,

Matthew King, MMS
 Aquaculture Planning & GIS Officer
 Nova Scotia Department of Fisheries and Aquaculture
 1575 Lake Road
 Sandy Point, NS
 B0T 1W0
 P: (902) 875-7437
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 E: Matthew.King@novascotia.ca

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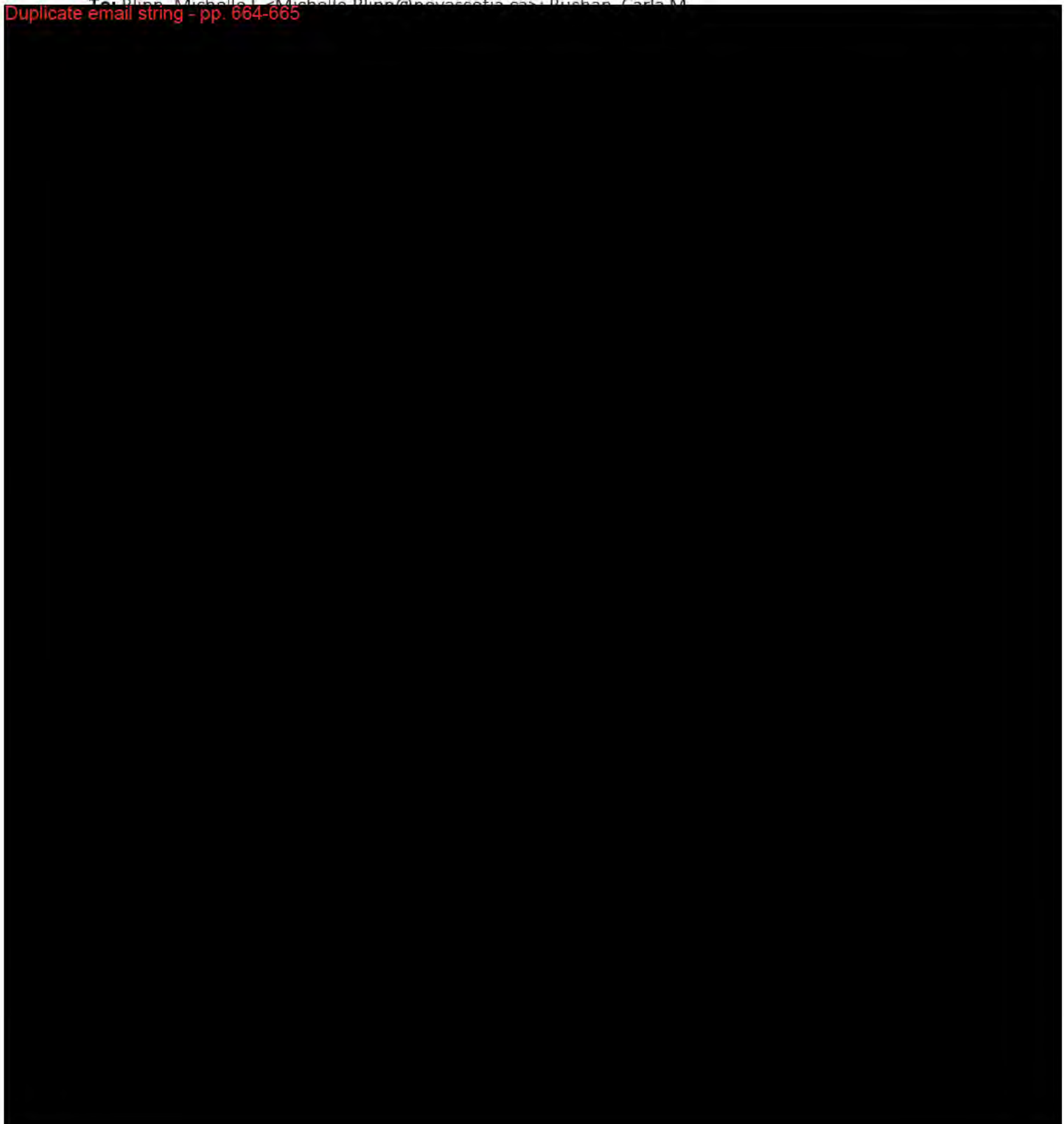
communication in error, please contact the sender immediately and delete this message along with any attached files from your system.

From: King, Matthew S

Sent: September 19, 2024 4:34 PM

To: Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Puchan, Carla M

Duplicate email string - pp. 664-665



From: [King, Matthew S](#)
To: [Vissers, Wendy](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Kate Collins](#); [Hall, Stephanie](#); [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Winfield, Lynn](#)
Subject: RE: Draft ADA Proposal Reviews and Additional Documents for Feedback
Date: September 27, 2024 2:52:29 PM
Attachments: [image001.png](#)
[image002.png](#)

Thanks very much for this Wendy!

From: Vissers, Wendy <Wendy.Vissers@novascotia.ca>
Sent: September 27, 2024 12:08 PM
To: King, Matthew S <Matthew.King@novascotia.ca>; Blinn, Michelle L <Michelle.Blinn@novascotia.ca>; Buchan, Carla M <Carla.Buchan@novascotia.ca>; Feindel, Nathaniel J <Nathaniel.Feindel@novascotia.ca>; Kate Collins <rdm@seafarmers.ca>; Hall, Stephanie <Stephanie.Hall@novascotia.ca>; Alain Muise <admuisse@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>; Winfield, Lynn <Lynn.Winfield@novascotia.ca>
Subject: RE: Draft ADA Proposal Reviews and Additional Documents for Feedback

Hi Matt,

Thanks, I have no additional comments or suggestions for the documents related to 8046.

s. 474(1); s. 477(1)

Thanks,
Wendy

Wendy Vissers (She/Her)
Marine Plants Advisor
Aquaculture Development



Phone: 902-875-7432
Mobile: 902-526-3617

wendy.vissers@novascotia.ca

Dept of Fisheries & Aquaculture
1575A Lake Road
Sandy Point, NS B0T 1W0
novascotia.ca/fish/aquaculture/

From: King, Matthew S <Matthew.King@novascotia.ca>

From: [Julie Atkinson](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#)
Subject: RE: letter to minister
Date: October 7, 2024 10:37:02 AM
Attachments: [letter to minister smith.pdf](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)



Julie Atkinson

Executive Assistant

5 J.E. Hatfield Crt / PO Box 10
Tusket, Nova Scotia B0W 3M0

📞 902-648-3293

✉ jatkinson@munargyle.com

🌐 www.munargyle.com

From: Alain Muise <admuise@munargyle.com>
Sent: October 7, 2024 10:36 AM
To: Julie Atkinson <jatkinson@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: letter to minister

Julie,

Can you track down and send me an e-copy of the letter to the Minister of Aquaculture (was attached to our council meeting in Aug/Sept) discussing the review of the 47 remaining ADA sites please?

Alain

From: [Hancock, Bruce H](#)
To: [Alain Muise](#); [Julie Atkinson](#)
Subject: RE: letter to minister
Date: October 7, 2024 10:40:20 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)

Super, Thanks Alain and Julie.

From: Alain Muise <admuisse@munargyle.com>
Sent: October 7, 2024 10:38 AM
To: Julie Atkinson <jatkinson@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: letter to minister

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That's the one!

Aa

From: Julie Atkinson <jatkinson@munargyle.com>
Sent: October 7, 2024 10:37 AM
To: Alain Muise <admuisse@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: RE: letter to minister



Julie Atkinson

Executive Assistant

5 J.E. Hatfield Crt / PO Box 10
 Tuskent, Nova Scotia B0W 3M0

📞 902-648-3293

✉ jatkinson@munargyle.com

🌐 www.munargyle.com

From: Alain Muise <admuisse@munargyle.com>
Sent: October 7, 2024 10:36 AM

To: Julie Atkinson <jatkinson@munargyle.com>
Cc: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: letter to minister

Julie,

Can you track down and send me an e-copy of the letter to the Minister of Aquaculture (was attached to our council meeting in Aug/Sept) discussing the review of the 47 remaining ADA sites please?

Alain

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From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Cc: [Ted Saulnier](#); [King, Matthew S](#); [Buchan, Carla M](#); [Ceschiutti, Robert](#)
Subject: RE: Site 8007
Date: October 7, 2024 10:51:52 AM

Hi Alain,

Thank you very much for the information.
 I will be sure to pass this along to the licensing team.

Thanks,
 Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: October 7, 2024 10:49 AM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Cc: Ted Saulnier <tsaulnier@munargyle.com>
Subject: Site 8007

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Bruce,

I received a call s. 480(1)

s. 480(1). It only occupies the very northern area of the pre-assessed site. I would recommend that the successful applicant for this site be informed of this and propose an accommodation for shared space.

s. 480(1)

Please let me know if there is a better avenue to share this information, I just think its important that this information be shared with the potential applicant in an official way,

Aa

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From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Cc: [Ted Saulnier](#); [Buchan, Carla M](#)
Subject: RE: Site 8007
Date: October 8, 2024 12:09:00 PM

Thank you sir, I have shared this with the argyle council

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: October 8, 2024 8:59 AM
To: Alain Muise <admuisse@munargyle.com>
Cc: Ted Saulnier <tsaulnier@munargyle.com>; Buchan, Carla M <Carla.Buchan@novascotia.ca>
Subject: RE: Site 8007

Hi Alain,

I have shared your comments with our licensing team.

Further to your question about a better avenue to share this information, I would encourage anyone with an interest in these locations to follow our website at: [Information for the public - Government of Nova Scotia, Canada](#) (when on this page you can click **Aquaculture Sites in Nova Scotia** then click **Designated Aquaculture Development Area**). You'll see there were six locations that were open for Calls for Proposals. If there is an application that moves to the next step of approvals, there will be a 30-day public comment period and that application would be published on the information page (when on this page you can click '**Administrative Applications Open for Public Comment**'). The 30-day public comment period will also be posted in the Royal Gazette and there will be a mailout to adjacent property owners.

Please contact me if you have any questions.

Thanks,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: October 7, 2024 10:49 AM

Duplicate email string - pp. 678-679



From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: RE: the infamous letter
Date: October 8, 2024 1:18:00 PM

We will do better, and thank you for your kindness

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: October 8, 2024 1:09 PM
To: Alain Muise <admuisse@munargyle.com>
Subject: RE: the infamous letter

Hi Alain,

Thank you for looking into this for us and no apologies required. There have been a lot of communications going on back and forth and it is hard to keep track. We truly value our relationship with the Municipality and we just want to make sure that we don't miss anything.

Best regards,
Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: October 8, 2024 12:27 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: the infamous letter

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Bruce,

I did an investigation of this here internally, and it seems that the letter was drafted but never sent by my team.

I wish to convey my apologies for the inconvenience and any suggestion that may have implicated a snafu on your end. It is ours.

This has been rectified. Please send my regrets to the team and to the Minister.

Aa

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From: [Alain Muise](#) on behalf of [Julie Atkinson](#)
To: bruce.hancock@novascotia.ca; [Julie Atkinson](#); [Argyle-Council](#)
Cc: [Kathy Bourque](#); [Alain Muise](#); [Darryl LeBlanc](#); [Racheal Surette](#)
Subject: FW: ADA Orientation

From: Julie Atkinson <jatkinson@munargyle.com>
Sent: Monday, 06 January 2025 13:26:07 UTC
To: Julie Atkinson: Argyle-Council
Cc: Kathy Bourque; Alain Muise; Darryl LeBlanc; Racheal Surette
Subject: ADA Orientation
When: Thursday, January 9, 2025 8:00 p.m.-9:00 p.m..
Where: Argyle / Council Chambers

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: Fw: Zoom link
Date: January 9, 2025 8:13:30 AM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)

For your peeps.

aa

From: Julie Atkinson <jatkinson@munargyle.com>
Sent: Thursday, January 9, 2025 8:02 AM
To: Alain Muise <admuisse@munargyle.com>
Subject: Zoom link

Julie Atkinson is inviting you to a scheduled Zoom meeting.

Topic: Argyle ADA

Time: Jan 9, 2025 04:00 PM Atlantic Time (Canada)

Join Zoom Meeting

[https://](#) s. 475(1)(k)

s. 475(1)(k)

Meeting ID: s. 475(1)(k)

Passcode:



Julie Atkinson

Executive Assistant

5 J.E. Hatfield Crt / PO Box 10
Tusket, Nova Scotia B0W 3M0

902-648-3293

jatkinson@munargyle.com

www.munargyle.com

From: [Hancock, Bruce H](#)
To: [Alain Muise](#)
Subject: Summary of Proposed Video
Date: January 10, 2025 10:50:53 AM

Hi Alain,

The following is a brief summary that was prepared for me of what we know about the proposed video being produced by the Western REN:

Summary:

-
 Brenda LaGrandeur from the Western Regional Enterprise Network (Western REN), based in Yarmouth, has reached out regarding a video project highlighting career opportunities in the ocean sector for local youth. Key points:

- Western REN supports 7 municipalities, including the Municipality of Argyle, a project partner.
- The video aims to showcase innovative career paths beyond traditional fishing, focusing on opportunities in the ocean sector.
- New Brooklyn Media has been hired to produce the video, with filming scheduled this month.
- The ADA in the Municipality of Argyle is identified as a key feature, highlighting its significance as Nova Scotia's first ADA and its potential for employment and entrepreneurship.
- Filming will also take place at the NSCC Campus in Shelburne to feature their new marine simulator.
- Brenda has invited participation from the department to share the ADA story in the video, emphasizing its value as an inspiring example for youth and the community.

Lets chat about this later.

Thanks,
 Bruce

Bruce Hancock

Executive Director, Aquaculture
 Nova Scotia Department of Fisheries and Aquaculture
 1800 Argyle Street
 Suite 603, WTCC
 Halifax, Nova Scotia
 Tel. (902) 875-7842

From: [King, Matthew S](#)
To: [Alain Muise](#)
Cc: [Hancock, Bruce H](#); [Feindel, Nathaniel J](#)
Subject: Link to Web Mapping Tool
Date: January 13, 2025 10:00:35 AM

Morning Alain,

I trust things are well.

I hope the Council found Thursday evening's discussions productive. As a follow-up, I've been tasked with sharing the link to the aquaculture web mapping tool. The link is provided below, and I would appreciate it if you could distribute it to the Council.

[Site Mapping Tool - Government of Nova Scotia, Canada](#)

Thanks, and take care,

Matthew King
1-902-875-6064

From: [Alain Muise](#)
To: [Hancock, Bruce H](#)
Subject: Re: Summary of Proposed Video
Date: January 14, 2025 7:02:49 PM

Lets chat next week upon my return

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>

Sent: Friday, January 10, 2025 10:50 AM

Duplicate email string - p. 686



From: [King, Matthew S](#)
To: [Alain Muise](#); [Blinn, Michelle L](#); [Buchan, Carla M](#); [Feindel, Nathaniel J](#); [Kate Collins](#); [Vissers, Wendy](#)
Cc: [Hancock, Bruce H](#); [Ceschiutti, Robert](#); [Feehan, Jennifer](#)
Subject: Update - ADA Proposal Decisions
Date: January 27, 2025 9:16:00 AM

Good morning, folks,

I trust things are well.

I am writing to inform you that a decision has been made by the Administrator regarding the ADA proposals under review, and all successful and unsuccessful proponents have been contacted. Successful proponents will move into the administrative application process and have 90 days to submit their respective applications. Unsuccessful proponents have been offered the opportunity to meet with the Department to discuss the decisions in further detail.

Please note that the decisions have been posted to the Department's website for public access: [Information for the public - Government of Nova Scotia, Canada](#)

Thank you for your time and contributions throughout this ADA proposal process. Should you have any questions or require additional information, please feel free to reach out.

Thanks, and take care,

Matthew King, MMS
Aquaculture Planning & GIS Officer
Nova Scotia Department of Fisheries and Aquaculture
1575 Lake Road
Sandy Point, NS
B0T 1W0
P: (902) 875-7437
C: (902) 875-6064
F: (902) 875-7429
E: Matthew.King@novascotia.ca

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From: [Alain Muise](#)
To: ["Hancock, Bruce H"](#)
Cc: [Gregor Reid](#)
Subject: RE: water testing for abrams river
Date: February 4, 2025 4:16:10 PM

Thank you b

From: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Sent: February 3, 2025 4:17 PM
To: Alain Muise <admuisse@munargyle.com>
Cc: Gregor Reid <s.480(1)>
Subject: RE: water testing for abrams river

Hello Alain,

I have asked Gregor (copied on this email) to reach out to you directly to get a little more background on the nature of the water quality questions. The tentative plan will be for Gregor to meet with individuals that have specific water quality concerns to determine the best way to address their concerns. We would like this done before the spring so that we can incorporate any potential water sampling into our summer field season.

Best regards,
 Bruce

From: Alain Muise <admuisse@munargyle.com>
Sent: January 29, 2025 12:29 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: water testing for abrams river

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Bruce,

Received a follow up question around water testing for Abrams river based on resident concerns.

Would you have a timeline, as well as an understanding of who would lead that testing?
 Is there anything we should or could do to engage Sainte Anne in this endeavor.?

Alain

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From: [Alain Muise](#)
To: [Bruce H Hancock](#)
Subject: Fwd: Question on ADA stakeholders
Date: February 5, 2025 4:01:26 PM
Attachments: [image002.png](#)
[Emails to support no public consultation on ADA.pptx](#)
[OUR STORY.docx](#)

Received a request that frankly isn't really ours but yours. However please read through and we can discuss whether I've missed something here.

Sent from my iPhone

Begin forwarded message:

From: s. 480(1)
Date: February 5, 2025 at 3:22:22 PM AST
To: Alain Muise <admuisse@munargyle.com>, Malcolm Madden <mmadden@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Nicole Albright <NALbright@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, kbouque@munargyle.com, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)
 s. 480(1)

Subject: RE: Question on ADA stakeholders

Some people who received this message don't often get email from s. 480(1)
[Learn why this is important](#)

Dear Alain and council,

Thank you for confirming that the public was a named stakeholder in the ADA framework.

Respectfully, this answer unfortunately introduces more concern from myself and fellow Argyle residents (some cc'd) and the 200+ members of the Association for Responsible Aquaculture (ARA).

While your answer confirms that MODA feels the public was a named stakeholder in the ADA process, we don't believe or see proof the public was ever fully or fairly engaged. Conversely, we now have the evidence to confirm that the public was never consulted on the areas identified for expansion.

I would encourage council to review the slides attached so all can openly see the emails that demonstrate the public was never treated as a stakeholder in the identification, and selection of ADA areas in Lobster Bay and Pubnico Harbour.

The good news is we believe there is an off ramp for MoDA. It would require council to review this history and admit a mistake was made by not consulting with the public properly before ADA locations were preapproved. If council agrees with our assessment, we encourage this be added to the agenda and discussed at the next council session; and a letter be written to the Department of Fisheries and Aquaculture (DFA) minister, Kent Smith with a recommendation to reopen consultations for the public on all 53 locations (vs 47 only as planned now). This would be a fair outcome for all and allow the public to be introduced as an equal stakeholder in the ADA process for the very first time. Please consider this a formal request.

Otherwise, if the province continues to approve the 6 planned locations with a public engagement period only in the final 60 days, then there is a discrepancy on how some (but not all) of the locations were selected for pre-approval. This creates an unfair dynamic where 6 applicants receive special treatment and an advantage over the next 47. As you review this email evidence, we believe council will also see that there is a select group of farmers who were given privileged access, special treatment, and an advantage. Conversely, you'll see supporting evidence to show the public (Argyle residents and your constituents) were never really treated or fairly consulted as a stakeholder. This imbalance unfortunately violates council's ethics and code of conduct (Schedule A, section 14) on fairness, and the Municipal Conflict of Interest Act:

https://novascotia.ca/just/regulations/regs/codeofconductmunicipal.htm#TOC1_1

Some will present that this is a provincial issue for decision now and it is.

However, the historical conflict resides with MoDA because MoDA completed the stakeholder engagement. Please refer below to the signed MOU signature page section 4 which confirms MoDA will lead the engagement with stakeholders. As confirmed in your previous email, stakeholders include the public.

It's MoDA's historical error but it can be fixed with a request to the province who are continuing the ADA approval process under false pretence. This pretence was created by your office. We're not interested in debating whether this was done advertently or inadvertently. We're simply seeking a resolution. The fact is, the

public was not appropriately consulted on the selection of these locations, and we are now asking council to admit fault to the province and fix it. This is not an unreasonable request. Redoing consultations properly on all 53 locations is the right thing to do.

We understand there is pressure increasing on this issue, but this is an opportunity presenting a relief valve. We encourage council to take it and send a letter to the province seeking a reopening of public consultations on all pre-approved ADA locations.

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

B0W s.
480(1)

From: Alain Muise <admuise@munargyle.com>

Sent: February 2, 2025 12:21 PM

To: s. 480(1)

Cc: Argyle-Council <Argyle-Council@munargyle.com>

Subject: Re: Question on ADA stakeholders

s. 480(1)

We followed the provincial regulatory framework on what they required and requested for consultations. The public was a named stakeholder in that framework.

The selection of the 6 reassessed locations issued for tender was entirely a provincial decision. That question would be better asked to the province.

The ada is a provincial plan. There is no separate municipal Ada plan nor is there a definition of that term separate from the province

This municipality addresses public consultation requirements for its own projects in its land use bylaw.

Alain

Sent from my iPhone

On Feb 2, 2025, at 11:45 AM, s. 480(1) wrote:

Hi Alain,

Another question.

In line with our concerns on ADA, can you confirm if the public was ever a stakeholder? Or intended to be consulted as a stakeholder to review the preapproved locations announced in spring 2024?

Does MODA have a definition for stakeholders as part of your ADA project plan?

Thank you,

Duplicate email string - p. 686

Ste Anne du Ruisseau, Nova Scotia

B0W Duplicate email

From: s. 480(1)
 To: Greg Foster
 Cc: Guy Surette; s. 480(1); Alain Muise; (s. 480(1))
 Ted Saulnier; Gordon Boudreau; Nicole Albright; Darryl LeBlanc; Glenn
 Digdon; Rachael Surette; s. 480(1)
 s. 480(1)
 s. 480(1) Wilo Watson; Bruce H Hancock
 Subject: Re: Question on ADA stakeholders
 Date: February 25, 2025 12:32:46 PM

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Hi Greg,

I'm not certain if you've already given the below email string a good read or not, but regardless, here are my two cents about the whole situation.

Briefly, I think it's inappropriate that Alain is being made to have to handle the brunt of the community concerns about the ADA while Council appears to be doing very little in the background. I believe Council needs to make a request to the province to pause the ADA rollout so that a new public engagement exercise can be done for all 53 pre-assessed sites.

It is not up to Alain to recommend anything to Council, but rather to make clear to Council what options it has available. It's up to Council to take the lead on this, but instead it looks from the outside like they're cowering behind Alain, and making him take all the lumps. I agree with the position in the forwarded email string that there is a very easy offramp for Council that would deescalate the situation quickly - simply asking DFA to slow down on the ADA pilot so the MoDA can redo the public engagement piece for all 53 sites.

All it would take to get onto this offramp is (1) Council recognizing that they didn't fully understand what the ADA involved when they signed the MOU, (2) acknowledging that, hindsight being 20/20, MoDA's attempt at conducting a public engagement exercise (during the peak of the COVID outbreak) was inadequate, and (3) communicating the same to the province, and requesting that as this is a PILOT program, that MoDA would like a chance to redo this foundational bit of work so as to ensure the success (and public support) of the program going forward. Looking at Houston's recent actions/words around resource extraction and 'special interest groups', I think Council's willingness to advocate on behalf of its citizens (and not just the industries that want to setup shop here temporarily so they can extract as much capital from our region as possible) would speak volumes to each councillors' constituents.

The public engagement report was rubber stamped by DFA and (it appears) by a private consulting firm. Alain made a comment in his last email that their work was approved by DFA after some 'hard questions' were asked - what were those hard questions is what I'm wondering, because I certainly haven't seen any. The report itself (published on the [aquaculture argyle website](#)) demonstrates just how few people were made aware of the sites under examination, and raises a whole host of questions that should have been answered as part of the engagement exercise, rather than after the whole project has been moved forward. To date, I have yet to see any metrics that can be pointed towards that would justify labelling the public engagement efforts around the ADA as sufficient. This alone should in my mind be sufficient 'new information' to allow for a request to reconsider the previous motion where MoDA requested a pause on the remaining 47 sites.

Ultimately, unless council actually advocates for us, nothing will happen, and we'll be left in the same situation we're in now, with two levels of government blaming each other for the actual/perceived shortcomings in the ADA rollout. All these back and forths with Alain are great, and I believe a testament to his willingness to engage with the public, but we need Council to speak up and take some action. We, the public, need Council to give Alain the mandate to do the work the community is demanding with ever increasing volume and numbers, otherwise the continued silence/inaction by Council will continue to reflect negatively on this project, and will simply fuel the growing perception amongst some that there was something inappropriate taking place behind the scenes.

I personally have nothing but trust for Alain, and for many of the staff on the MoDA team. Having said that, no organization is immune from making mistakes from time to time, and I think that there is nothing inherently wrong with Council acknowledging that the ADA pilot as rolled out was flawed, and that to get things back on track requires that a new public engagement exercise be conducted. My request to you Greg (and to any other councillor who has bothered to read this far - sorry for the wall of text) is to support a motion to have the previous public engagement exercise to be recognized as deficient, and to send a request to the province asking that the ADA pilot be reset so that all 53 sites can be subject to a proper public engagement exercise.

I support the development of a sustainable shellfish and aquatic plant aquaculture industry in MoDA. I do not support a process that leaves citizens/impacted communities in the dark until it's too late to take any meaningful action.

Thanks for your time Greg.

s. 480(1)

PS - I'm willing to bet that as upset as many concerned citizens are, that no one is more upset than D'eons Oysters about the poor rollout of this project. I personally think very highly of their operation, and had the ADA rollout proceeded differently, and instead of 53 pre-assessed sites being made open to any and all for lease, that the pilot had sought to find a means to allow D'eons expansion to waters where there is no community pushback, then it would have been win-win-win all around. Let's support our own first, and then we can look to grow the sector. Instead, because of this rush to catchup with the aquaculture industries of PEI and NB, we've made it harder for Nolan to grow his business, and just upset a whole bunch of people who want nothing more than to enjoy the pristine environment that makes MoDA such a special place in this world.

----- Forwarded message -----

From: s. 480(1)

Date: Mon, Feb 24, 2025 at 8:44 PM

Subject: Re: Question on ADA stakeholders

To: s. 480(1)

Cc: Alain Muise <admuise@munargyle.com> s. 480(1) Malcolm Madden <mmadden@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Greg Foster <gfooster@munargyle.com>, Nicole Albright <NALbright@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>, s. 480(1)

s. 480(1)

s. 480(1)

Bruce H Hancock

<Bruce.Hancock@novascotia.ca>

You're right s. 480(1) we cannot and will not give up.

Looking at:

- 1) all of the emails (the portions that were not redacted);
 - 2) the outcome of meetings that we attended;
 - 3) the defensive posture of Alain/Warden/Deputy Warden; and DFA; and
 - 4) the improper influence of AANS and the Deons in the building of the ADA program
- paints a clear picture of what transpired (in the intelligence community we refer to this as "The Mosaic Effect"). It's appalling.

We need to keep fighting smartly and in good faith to make this right.

This (ever growing) grassroots association's countless hours of research, analyse, planning and rollout are incredible and truly appreciated. It's tiring work but the outcome will be worth it.

Justice for the residents of Argyle!

Sincerely,

s. 480(1)

On Feb 24, 2025, at 6:22 PM, s. 480(1) wrote:

You're bang on s. 480(1) We cannot stop, residents were not at the table, we must keep pushing to correct this injustice..

Sent from my iPhone

On Feb 24, 2025, at 7:01 PM, Alain Muise <admuise@munargyle.com> wrote:

Yes, thank you for clarifying my position. I am certainly intimately aware of it, but I'm happy to share with the rest of the email addresses provided. I am the sole employee of Council and operate under the pleasure of Council and have so for 18.5 years. I am a lifelong resident of the area, spending most of my childhood raised in Ste Anne Du Ruisseau. Many included in cc know me. I take instruction from Council, and I offer professional advisory services to Council in my position and through my professional accounting designation. It is a two-way street. I follow their motions, and I assist them in complex operational and governance issues when they arise. Sometimes I bring issues to them to address, but always, I work for council, not councillors, but for council.

There are issues that come from residents, province, council and regional colleagues and my role is to respond to all of those. I describe my position as up, down, out. Up to Council, down to my staff, and out to outside requests. I work indirectly for the community as an appointed staff person, and the Councillors are elected by their people. As an unelected staff person, I do not represent the people directly. Our elected officials have been given that task and there's only one way that happens – election. I know my place.

Council's position has and continues to be to promote the economic development of the region through working with industry. Their strategic plan (which I will update with new council) cites three areas of focus: renewable energy, environmentally friendly aquaculture opportunities and support for our fishing industry, be it through advocacy or other means. These are my instructions, among others, from my Council. The short version of the strategy can be found on our website here

[Priorities and Strategies - Municipality of the District of Argyle](#)

Your concerns for conflict of interest and allegations of lack of fairness under the conflict-of-interest act will not be a part of the any agenda topic until such time as proper examination of your evidence is made. Client – solicitor conversations may or may not be subject to public meeting.

These allegations towards all of council has been sent to our solicitor and to the province for further comment. I would like to clarify that our role in the aquaculture development was to assist the province in public comments, promotion and providing input to them (from various stakeholders) around the Aquaculture Development Area. This is a **provincial** initiative and legislative authority. The public engagement document was, as stated in our expired Memorandum of Understanding, to be submitted to the Province for their consideration and approval, and they did approve it after hard questions were asked of us. Since they have approved it, I have forwarded your concerns to the province for their review. As the body responsible for accepting our document, they should be made aware of your concerns.

We take your comments on violations seriously and will do our best to have independent review of such information you enclosed. Your evidence submitted, including your red marks, and circling of FOIPOP emails was all included in the submission.

Essentially, and I am repeating your words, what you are asking for is for council to reconsider a request to ask the province to redo the public consultation for **all** locations. Council has already requested the 47 to which the province has agreed to, as they had not yet entered the provincial legislative process. So, in essence, you are asking for a redo for the remaining 5 (as one of the 6 locations did not have a suitable applicant.). It is essentially the same question as was asked of this council in the fall of 2024, except with new members around the council table. So, I interpret this as a motion to reconsider, which can certainly occur if there is new information.

A motion to reconsider a decision is slightly different under the Roberts Rules of Order, the rules of order that we (and most other municipalities) follow. I will advise my council as to the process. I shall push and research an answer expeditiously on procedure. I can say today it is NOT on the agenda, but as I stated, the agenda authority is not mine, but I encourage council to have appropriate information in advance of any agenda item.

I do not own the agenda, the majority of Council owns it. In practical terms we lead the administrative function to 'prepare' an agenda. At the end of the day, most of the council determines the agenda at each meeting, by way of motion.

I trust these clarifications are clear. If there are any additional questions or concerns from all cc's here, including councillors, please send them to me, privately (*reply), or not (*reply all). I will seek the information you desire.

Sincerely,

Alain D. Muise, CPA

Chief Administrative Officer

Municipality of the District of Argyle

From: s. 480(1)

Sent: February 24, 2025 3:36 PM

To: Alain Muise <admuisse@munargyle.com>

Cc: Malcolm Madden <mmadden@munargyle.com>; Kathy Bourque <kbourque@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Greg Foster <gfooster@munargyle.com>; Nicole Albright <NAlbright@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; Glenn Diggon <gdiggon@munargyle.com>; Racheal Surette <rsurette@munargyle.com> s. 480(1)

s. 480(1)

Subject: RE: Question on ADA stakeholders

Importance: High

Thank you. The relationship between you as CAO, Council and constituents is an important

clarification. It's our understanding that Council is operating on Argyle constituent's behalf and represents our interests. The CAO reports to council and receives direction through council resolutions, policies, and bylaws. I'm going to respectfully interpret that makes you an employee of council and through extension Argyle constituents. Council holds office at the pleasure of the constituents. The CAO holds office at the pleasure of Council.

I will speak with my councillor Malcolm Madden (cc'd) to introduce some urgency into this agenda item and our request. I would anticipate that others on this string will do the same with their own councillors.

Please remember, our request to council is a simple one: Send a letter to DFA on our behalf seeking a redo on public consultation for all 53 locations vs 47 only. The current imbalance puts both MoDA and the province in violation of your respective fairness provisions. It's a reasonable request and an important one at this juncture. Delays only continue to add to the non transparency of MoDA and the ADA program.

As previously mentioned, this request offers a relief valve for all involved and we would encourage council to take it. If our request is delayed indefinitely or refused, Council should be made aware that the FOIPOP releases posted on your website contain compromising email evidence to implicate MoDA in several Conflicts of Interest.

Here is the link for reference: <https://munargyle.com/foipop-release.html>

Those on this string have read these emails and are very concerned with the level of bias and impropriety shown that clearly violates MoDA's Ethics and Code of Conduct, Schedule A, sections 8 and 14 on Fairness. It is our view that these emails clearly demonstrate that 1) MoDA owns the historical conflicts within, 2) MoDA made recommendations to NS DFA based on the same conflicts of interest who then 3) made policy and program decisions on this information and recommendations received from MoDA. It is the view of your constituents (some cc'd) that the ADA process is fundamentally flawed and cannot continue until these conflicts are resolved.

We attach our review of FOIPOP 24-001 to start. More reviews will follow underlining serious historical allegations of conflicts of interest.

It is MoDA's responsibility to take steps to resolve this issue. Council sending the DFA letter will show good faith on your part and a willingness to correct the historical errors made by MoDA. We intend to keep this information internal *for now* to encourage Council to send the requested letter to NS DFA.

Sincerely,

s. 480(1)

Stc Anne du Ruisseau, Nova Scotia

BOW s. 480(1)

From: Alain Muise <admuisse@munargyle.com>

Sent: February 24, 2025 1:22 PM

To: s. 480(1)

Cc: Malcolm Madden <mmadden@munargyle.com>; Kathy Bourque <kbourque@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Greg Foster <gfoster@munargyle.com>; Nicole Albright <NAlbright@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; Glenn Diggdon <gdiggdon@munargyle.com>; Racheal Surette <rsurette@munargyle.com> s. 480(1)

s. 480(1)

Subject: Re: Question on ADA stakeholders

I'm operating on councils behalf. Information required is at least twofold.

The request is to reconsider a previous request that had provincial jurisdiction. I await information in this area.

There are other comments included in the request that require advisory support

Sent from my iPhone

On Feb 24, 2025, at 2:15 PM, s. 480(1) wrote:

Some people who received this message don't often get email from s. 480(1) [learn why this is important](#)

Ok, Thank you.

Since you are operating on our behalf, can you tell us what information you are waiting on or would be required before our council can deliberate?

Regards,

From: Alain Muise admuise@munargyle.com

Sent: February 24, 2025 12:53 PM

To: s. 480(1)

Cc: Malcolm Madden <mmadden@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Greg Foster <gfooster@munargyle.com>; Nicole Albright <NAlbright@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; kbouque@munargyle.com; Glenn Diggdon <gdiggdon@munargyle.com>; Racheal Surette <rsurette@munargyle.com>;

s. 480(1)

Subject: Re: Question on ADA stakeholders

It is not on the Agenda. I await information from third party at this time to further inform council.

Thank you.

Sent from my iPhone

On Feb 24, 2025, at 1:50 PM, s. 480(1) wrote:

Some people who received this message don't often get email from s. 480(1). [Learn why this is important](#)

Good afternoon Alain and council,

On behalf of those cc'd, checking back to understand if our request will

be deliberated and added to the agenda for the council session this Thursday Feb 27?

<https://munargyle.com/council-agendas/>

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

B0W s. 480(1)

From: Alain Muisé <admuisé@munargyle.com>

Sent: February 7, 2025 6:01 PM

To: s. 480(1)

Cc: Malcolm Madden <mmadden@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Greg Foster <gfoster@munargyle.com>; Nicole Albright <NAlbright@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; kbouque@munargyle.com; Glenn Diggdon <gdiggdon@munargyle.com>; Racheal Surette <rsurette@munargyle.com> s. 480(1)

s. 480(1)

Subject: Re: Question on ADA stakeholders

It has not. The questions you pose require appropriate assessment. Council has the right to add any item to the agenda at the will of its majority with or without background information. That is not my decision to make. We typically provide information in advance and the deadline to do so for this week has elapsed.

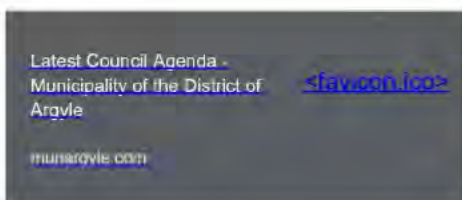
Sent from my iPhone

On Feb 7, 2025, at 6:27 PM, [s. 480\(1\)](#)
[s. 480\(1\)](#) wrote:

Some people who received this message don't often get email from [s. 480\(1\)](#). [Learn why this is important](#)

Hi again,

On behalf of those cc'd were seeking confirmation. Has it been added to the next sessions agenda? If so which number on the agenda?



Thank you

Sent from my iPhone

On Feb 6, 2025, at 9:44 AM, Alain Muise
<admuisse@munargyle.com> wrote:

Your email was received and council will review and deliberate.

Sent from my iPhone

Duplicate email string - pp. 693-696

From: [Deputy Minister-DFA](#)
To: [Hollett, Jason](#); [Hancock, Bruce H](#); [Buchan, Carla M](#); [Smith, Lashauna](#); [O'Brien-Latham, Lesley She](#); [Her](#); [s. 480\(1\)](#); [Alain Muise](#); [s. 480\(1\)](#); [Fraser, Orlando](#); [s. 480\(1\)](#); [Jeff Bishop](#); [Jeff Nickerson](#); [s. 480\(1\)](#)
Cc: [Sullivan, Sheila M](#); [Lindgren, Rachel](#)
Subject: NS Aquaculture Regulatory Advisory Committee Meeting – Part 2

Please hold the following date/time for Part 2 NSARAC meeting. This meeting will be in addition to the scheduled March 25th meeting.

Agenda, materials, and additional information to follow.

Meeting to take place at 1800 Argyle St, 6th floor

Microsoft Teams Need help? <<https://aka.ms/JoinTeamsMeeting?omkt=en-US>>

Join the meeting now <<https://teams.microsoft.com/l/meetup->

[s. 475\(1\)\(k\)](#)

Meeting ID: [s. 475\(1\)\(k\)](#)

Passcode: [s. 475\(1\)\(k\)](#)

Join on a video conferencing device

Tenant key: [s. 475\(1\)\(k\)](#)

Video ID: [s. 475\(1\)\(k\)](#)

More info <<https://dialin.plcm.vc/teams/?key=20014895&conf=1113897869>>

For organizers: Meeting options <https://teams.microsoft.com/meetingOptions/?organizerId=1a491f68-a3df-4788-a9b9-4dddafe2fd9&tenantId=8eb23313-ce75-4345-a56a-297a2412b4db&threadId=19_meeting_NTYwYjYyN2YtNThjZS00NTg2LTljZjQlZWVlZmZmY4YmM4@thread.v2&messageId=0&language=en-US>

Org help <<https://support.microsoft.com/en-us/office/join-a-meeting-without-a-teams-account-c6efe38f-4e03-4e79-b28f-e65a4c039508?ui=en-us&rs=en-us&ad=us#ID0EBBAAA=Mobile>>

From: [Nicole Albright](#)
To: [Hancock, Bruce H](#)
Subject: ADA
Date: March 18, 2025 7:46:20 PM
Attachments: [Outlook-http_mun](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)

Good evening Bruce,

Over the last week or so, our council has received multiple emails from the ARA group who oppose the ADA. One of our new councillors will be bringing forward a motion at our Thursday night meeting to "Send a letter to DFA to do a pause on all 53 sites until a proper public consultation is done."

I wanted you to be aware of the context to their request and so I will be sending along multiple emails that have been forwarded to council.

Thank you,

Nicole



Nicole Albright
Warden
Municipality of Argyle
Councillor District 5

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

 902-307-4474



 nalbright@munargyle.com

 www.munargyle.com

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: TO:ADA Pilot Project
Date: March 18, 2025 7:50:10 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 3, 2025 at 8:46:35 PM AST
To: mindfa@novascotia.ca
Cc: Nicole Albright <NAlbright@munargyle.com>, Colton LeBlanc <info@coltonleblanc.ca>, Kyle Jackson <kyle.jackson@novascotia.ca>
Subject: TO:ADA Pilot Project

You don't often get email from s. 480(1) [Learn why this is important](#)

TO:
 Minister, Kent Smith
 Nova Scotia Department of Fisheries and Aquaculture
 1741 Brunswick Street, Suite 410
 Halifax, Nova Scotia
 B3J 3X8

Re: Aquaculture Development Area (ADA) Program for Argyle Municipality, NS

Dear Minister Smith,

In regards to the status of the ADA program in Argyle, N.S. We understand that applicants have been approved for 6 locations and your department is now receiving these applications. We also understand you have agreed to redo public consultation on the next 47 locations in Lobster Bay and Pubnico Harbour.

After analysing recent FOIPOP information on the Argyle Municipality Website, we have emerging concerns we hope you can resolve..
<https://munargyle.com/foipop-release.html>

We strongly believe that adequate public consultation was never performed on any of the 53 locations and email evidence exists to demonstrate that your MOU partner, being the Municipality of the District of Argyle (MoDA), did not perform

any real or industry standard public consultation and engagement. In fact this evidence shows this consultation was discouraged by the Aquaculture Association of Nova Scotia, who prompted both MoDA and DFA staff to minimize and discourage public consultation. In addition, the public consultation performed (and documented in a stakeholder engagement report) only created a perception of public consultation, when in reality no real public engagement was performed. Some staff at MoDA and DFA maintain otherwise, but that's the evidence at hand and it confirms with our memory. No opportunity was ever offered to provide feedback, concerns, or recommendations. We didn't see anything advertised. While the municipality can find us to pay taxes, they failed to communicate if and when opportunities for public consultation took place..

We are very concerned, and would like to see this resolved. We therefore formally request you and your department to redo public consultations on all 53 locations, vs the 47 as indicated in your Aug 2024 letter to MoDA.

Why would you give these 6 locations an advantage and special treatment over the next 47? It's not fair or impartial. Treating them all with the same degree of public consultation is key and shows you are objective, fair, and transparent. Please understand that NS DFA manages and delivers public services in Nova Scotia and your responsibility to the public is an essential concern.

If you proceed with approving applications before performing appropriate public consultations you violate your respective fairness provisions:

- MoDA would be in violation of their own ethics and code of conduct (Schedule A, section 14) on fairness, and the Municipal Conflict of Interest Act.
- NS DFA will be in violation of the Provincial Conflict-of-Interest Policy, Civil Service Act, chapter 70 (1989); and the Public Interest Disclosure of Wrongdoing Act., Ch 42.

To resolve this, we simply ask you to redo the public consultations on all 53 locations. No one is saying stop aquaculture expansion. Just please do it fairly and allow the public a fair opportunity to be consulted.

Sincerely,

s. 480(1)

Lr. Eel Brook

NS

B0W s. 480(1)

CC:

- *Nicole Albright, Warden for the Municipality for the District of Argyle, 5 J. E. Hatfield Court - PO Box 10 - Tusket, Nova Scotia - B0W3M0*
- *MLA, Colton Leblanc, 6-4200, route 308 Tusket, NS, B0W 3M0*
- *NS Ombudsman's office, 5657 Spring Garden Rd #200, Halifax, NS B3J 3B7, Canada*

Sent from my iPad

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:51:51 PM

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 5, 2025 at 12:29:54 PM AST
To: Alain Muise <admuisse@munargyle.com>
Cc: Ted Saulnier <tsaulnier@munargyle.com>, Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>
Subject: March 20 council session

Good morning Alain,

In regard to the upcoming council session on March 20th, is it possible to request an opportunity to speak and present? If so, what are the formalities involved, and how would that be conducted? Would it be before the session or after, time limit, etc.?

Thank you,

s. 480(1)

Ste Anne du Ruisseau, NS

BOW s. 480(1)

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:52:37 PM
Attachments: [Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: Nicole Albright <NAlbright@munargyle.com>
Date: March 7, 2025 at 10:22:49 AM AST
To: s. 480(1) Alain Muise
 <admuise@munargyle.com>
Cc: Ted Saulnier <tsaulnier@munargyle.com>, Malcolm Madden
 <mmadden@munargyle.com>
Subject: Re: March 20 council session

Good morning s. 480(1)

This email is in your response to your request to speak/present at our March 20th council meeting. Unfortunately, there will not be an opportunity to present. As per policy, requests for presentations are made in advance and at the moment, other organizations have scheduled presentations for our meetings and the soonest you could present would be in June. I know that is not convenient for you.

This is what we can do; you may ask any questions on any items on the agenda during question period, which is at the end of our meeting. Typically, people have 3-5 minutes to speak. Another option would be to prepare any information ahead of time and send it along through Councillor Madden or myself, as I will be chairing the meeting, and either one of us would ensure that council gets it before the meeting.

Thank you,

Nicole

Nicole Albright
 Warden

Municipality of Argyle



Councillor District 5

5 Rue J.E. Hatfield Court / PO Box 10
Tusket, Nova Scotia B0W 3M0

✉ 902-307-4474



☎ nalbright@munargyle.com

🖨 www.munargyle.com

Duplicate email string - p. 716

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:53:07 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 7, 2025 at 3:43:32 PM AST
To: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright
 <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy
 Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>,
 Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc
 <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal
 Surette <rsurette@munargyle.com>

Cc: s. 480(1)
 s. 480(1)

Subject: RE: March 20 council session

Hi Nicole,

Thanks for the response. There is a lot to unpack here. In the interest of transparency, my feeling is that all of council needs to be on this string as well as some of the more concerned residents in Argyle (who feel that they haven't had a fair chance to be heard). I've been advised that these residents are also voicing similar requests and concerns through their own councillors (included on this email).

As a recap, the Argyle constituents listed here have requested council to deliberate and consider sending a letter to DFA announcing MoDA's error in not conducting adequate public consultation on the ADA locations; and, in turn, request DFA redo public stakeholder engagement on all 53 locations vs the 47 as offered by Minister Smith in Aug 2024.

We understand this item is on the agenda for the March 20th session.

It is critical that your constituents be given an opportunity to speak ***before*** (not after) this deliberation in order for you and council to understand the magnitude of the situation at hand. We'd like ensure that a reasonable opportunity is given to ***all*** of your constituents and respectfully ask you to reconsider and prioritize this item for March 20. We cannot wait until June to hold this discussion or delay this agenda item. Time is of the essence and DFA will be making decisions on these locations based on the fundamental conflicts of interest created by MoDA. Is there a way we can agree to sequence and prioritize this agenda item, discussion, and deliberation to ensure it receives the priority that it deserves? As a concession on our end, perhaps we can agree to shorten the time to 15min?

We know you as Warden have the authority to adjust the agenda accordingly to suit the needs of council and the constituents you represent.

While AANS, Deon's Oysters, and other farmers have had an opportunity to present before council in the past, it would only be fair for you to allow the public to be treated as an equal stakeholder (as defined in your MOU with DFA) for the very first time. I am making this request based on those cc'd; we envision a short presentation will be provided by 3-4 residents vs many individuals requesting 20min presentations. We hope that is fair and will be accepted. By refusing this request, or only permitting residents to speak at the end of the meeting session, you will be again violating your Ethics/Code of Conduct, Schedule A, Section 14 by providing bias, privileged arrangements, special treatment, and an advantage to those in industry alone. That's been and continues to be at the expense of your constituents here in Argyle.

This is a moment of reflection for council and all those involved in ADA. It would look poorly for council to downplay the concerns of your constituents and continue to minimize our opportunity to be heard. The email evidence that we have shared with

you to date and the additional email evidence to come, demonstrates a complete bias against the public whether wittingly or unwittingly by council and MoDA staff. Conversely, this is an opportunity to repair the conflicts of interest that exist in a transparent, balanced and unbiased manner to promote a fair implementation of the ADA.

In summary, we again respectfully ask you to reconsider and find an alternative arrangement that works for all.

Thank you,

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia
B0W s. 480(1)

From: Nicole Albright <NALbright@munargyle.com>

Sent: March 7, 2025 10:23 AM

Duplicate email string - pp. 717-718

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:53:49 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 7, 2025 at 4:53:29 PM AST
To: s. 480(1)
Cc: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbouque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>, s. 480(1)

s. 480(1)

Subject: RE: March 20 council session

Some people who received this message don't often get email from s. 480(1) [learn why this is important](#)

Hi s. 480(1) good points. I have also requested time to speak through my councillor but have yet to receive a response let alone an acknowledgement of receiving my email. In

light of what is going on with the Provincial Government lately announcing that Nova Scotia is open for business this is the tip of the iceberg, first they eliminate the public consultation process for the ADA with assistance from MoDA and then we are silenced by our very own council when we try to bring our concerns to them. How, in my opinion can we trust our council to deal with the impending decisions on Fracking, Open Pit Mining, Clear Cutting our Crown Lands for wind farms, Possible Oil Exploration on Georges etc. an Industrial Park on The Sea as I said is the tip of the iceberg and our council should be open to hear what kind of a response to these issues their constituents want not bowing to the Provincial wims. I thought these type of problems were just South of the border but I guess we have to deal with them here also.

s. 480(1) resident district #2

Duplicate email string - pp. 717-718

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:55:03 PM

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 8, 2025 at 11:04:06 AM AST
To: Nicole Albright <NAlbright@munargyle.com>, s. 480(1)
s. 480(1) Malcolm Madden <mmadden@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggon <gdiggon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>, Alain Muisie <admuisie@munargyle.com>

s. 480(1)



Subject: Re: March 20 council session

You don't often get email from s. 480(1). [Learn why this is important](#)

With respect Nicole would it not be prudent, in light of the obvious conflicts of interest and quite blatant favoring of the industry over your constituents, to move the vote from the upcoming meeting on the 20th March to a date where the legitimate concerns of MANY of

the residents of Argyle can be heard BEFORE council votes.

This would go some way to address the many issues that have been revealed by the FOI requests that have made some very interesting & damning reading regards breaches of the council's own code of ethics and conflict of interest policy.

Yours

A very concerned constituent of Argyle

s. 480(1)

On 3/8/2025 8:47 AM, Nicole Albright wrote:

s. 480(1)

Respectfully, we have a policy on presentations, which I alerted you to in a previous email. Council has decided to stand by our policy. The agenda belongs to council and we have decided to follow our policy on your request to present.

We have presenters who have already adhered to our policy, as previously mentioned, and are scheduled for several upcoming meetings. I have attached the policy for your information. We have offered you 2 options, you may speak during question period and/or submit information to Council prior to the meeting, which you have already done. Council has received your emails. Understand that anyone has the ability to speak at the end of the meeting during question period. This is the chance for the public to ask questions on any items on the agenda. That time is limited to 3-5 minutes.

Be assured that Council is fully aware of the issue on which you want to speak. They have seen your emails and 5/9 councillors were at the July 2024 meeting when residents opposing the ADA had the opportunity to speak.

This is the decision of Council.

Nicole

Nicole Albright
Warden

Municipality of Argyle

Councillor District 5

5 Rue J.E. Hatfield Court / PO Box 10
Tusket, Nova Scotia B0W 3M0

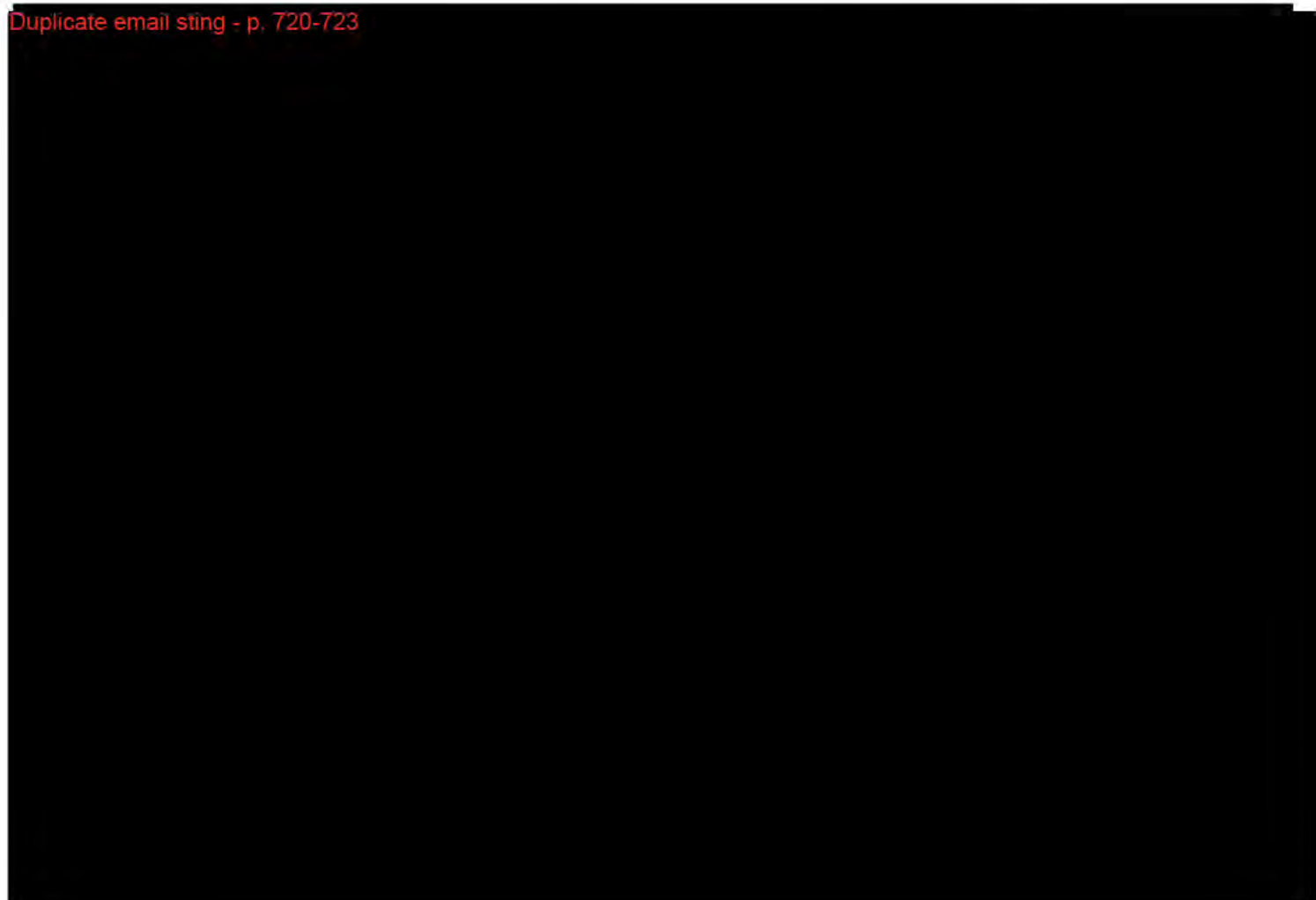
<Outlook-http__mun>

<Outlook-
http__mun.png>902-307-4474 <Outlook-
http__mun.png>

<Outlook-
http__mun.png>nalbright@munargyle.com

<Outlook-
http__mun.png>www.munargyle.com

Duplicate email string - p. 720-723



From: [Nicole Albright](#)
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:55:05 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 8, 2025 at 11:04:06 AM AST
To: Nicole Albright <NALbright@munargyle.com>, s. 480(1)
 s. 480(1) Malcolm Madden <mmadden@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>, Alain Muisic <admuisic@munargyle.com>
Cc: s. 480(1)
 s. 480(1)

Subject: Re: March 20 council session

You don't often get email from s. 480(1) [Learn why this is important](#)

With respect Nicole would it not be prudent, in light of the obvious conflicts of interest and quite blatant favoring of the industry over your constituents, to move the vote from the upcoming meeting on the 20th March to a date where the legitimate concerns of MANY of

the residents of Argyle can be heard BEFORE council votes.

This would go some way to address the many issues that have been revealed by the FOI requests that have made some very interesting & damning reading regards breaches of the council's own code of ethics and conflict of interest policy.

Yours

A very concerned constituent of Argyle

s. 480(1)

On 3/8/2025 8:47 AM, Nicole Albright wrote:

s. 480(1)

Respectfully, we have a policy on presentations, which I alerted you to in a previous email. Council has decided to stand by our policy. The agenda belongs to council and we have decided to follow our policy on your request to present.

We have presenters who have already adhered to our policy, as previously mentioned, and are scheduled for several upcoming meetings. I have attached the policy for your information. We have offered you 2 options, you may speak during question period and/or submit information to Council prior to the meeting, which you have already done. Council has received your emails. Understand that anyone has the ability to speak at the end of the meeting during question period. This is the chance for the public to ask questions on any items on the agenda. That time is limited to 3-5 minutes.

Be assured that Council is fully aware of the issue on which you want to speak. They have seen your emails and 5/9 councillors were at the July 2024 meeting when residents opposing the ADA had the opportunity to speak.

This is the decision of Council.

Nicole

Nicole Albright
Warden

Municipality of Argyle

Councillor District 5

5 Rue J.E. Hatfield Court / PO Box 10
Tusket, Nova Scotia B0W 3M0

<Outlook-http__mun>

<Outlook-
http__mun.png>902-307-4474 <Outlook-
http__mun.png>

<Outlook-
http__mun.png>nalbright@munargyle.com

<Outlook-
http__mun.png>www.munargyle.com

Duplicate email sting - p. 720-723



From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: March 20 council session
Date: March 18, 2025 7:55:44 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 12, 2025 at 2:15:34 PM ADT
To: s. 480(1)
Cc: s. 480(1) Nicole Albright
 <NAlbright@munargyle.com>, Malcolm Madden <mmadden@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Rachael Surette <rsurette@munargyle.com>.

s. 480(1)

Subject: RE: March 20 council session

Some people who received this message don't often get email from s. 480(1) [Learn why this is important](#)

I forgot to add a couple more points to my previous email that I, as a constituent of the Municipality of Argyle, find very disturbing and must share with council. I have sent this to my councillor Ted Saulnier and CAO Alain Muise but, March 03/24, not sure if it was shared with the rest of council but Ted recently expressed to a group that he was unaware of these FOIPOP emails that are now on the Municipal

website for all to see.

s. 480(1) has shared lots of FOIPOP information with you to confirm that a Conflict of Interest has occurred with MoDA concerning the ADA. This is what bothers me most is that the special interest group, AANS, has incorporated themselves so much in the business of MoDA that they feel they can and would provide paid facilitators to direct the topic of public meetings and confirm that our CAO has used then in the public consultation meetings on the ADA. Also to request RCMP contact information from our CAO in case the "Anti-people show up" to a public meeting.

From: To: Subject: Date: Jeff Bishop Kate Collins; Alain Muise Facilitator for June 4th ADA Open House May 24, 2024 3:31:33 PM Hey Alain and Kate...some thoughts for a Friday afternoon. Just off the phone with Bruce Hancock, and we talked a bit about the June 4th ADA Open House there in Argyle. With some of the online commentary around the session - he wondered if having a professional facilitator there - just in case a mob showed up in an attempt to take over the session. Kate and I have talked about the introduction of the meeting by Kate and yourself as saying it's a networking event for suppliers, advisors, and folks interested in being a part of the ADA. If folks voice some kind of opposition - saying it's not a meeting to debate the policy behind the ADA itself - it's to network and make connections. What do you both think of the idea of having a facilitator in the room, that could - if needed - step in to communicate a message like that? Alain - Bruce mentioned you may have used facilitators for the initial public meetings for the ADA, that might be able to serve such a function again? We would cover the costs for something like this if you both felt it might be a good approach. The anti-people may never show up...but could be a good investment. Thoughts? Maybe we could jump on a call Monday afternoon to discuss...-Jeff-- Jeff Bishop - Executive Director Aquaculture Association of Nova Scotia jeff.bishop@seafarmers.ca | 1.902.899.8890

From: To: Subject: Date: Jeff Bishop Hollett, Jason; Hancock, Bruce H; Alain Muise ADA Open House proceeding May 29, 2024 9:39:34 AM Good morning, Deputy, Bruce and Alain... I want to thank each of you for input on the upcoming open house session for the ADA. After speaking with yourselves, members and the service providers that had agreed to be a part of the open house session, we have decided to move forward with them as planned. We have posted a reminder on our Facebook and shared with various emails lists that the sessions will be happening. And we have also been clear that these sessions are business networking opportunities for people interested in setting up business in the ADA. We also indicate they are NOT public consultation sessions to discuss opinions on the ADA or it's creation. Alain, if you have a name/number for the local RCMP that I can discuss the meeting with so they are aware, that would be appreciated. And I will be in attendance at the sessions as well as Kate to stick handle things. -Jeff-- Jeff Bishop - Executive Director Aquaculture Association of Nova Scotia jeff.bishop@seafarmers.ca | 1.902.899.8890

From: s. 480(1)

Sent: March 12, 2025 10:57 AM

To: s. 480(1)

Cc: s. 480(1) Nicole Albright

<NALbright@munargyle.com>; Malcolm Madden <mmadden@munargyle.com>; Greg Foster <gfoster@munargyle.com>; Kathy Bourque <kbourque@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; Glenn Diggdon <gdiggdon@munargyle.com>; Racheal Surette <rsurette@munargyle.com>

s. 480(1)

Subject: Re: March 20 council session

Good morning,

For ease of reading/reference, I have copied and pasted s. 480(1) letter to Council below.

Please note, as a constituent on Argyle, I fully agree with what s. 480(1) has included in this letter. What he states is factual (there is evidence to prove it all). Please read it. Ignorance is not acceptable - you are a representative of your constituents and NEED to know the truth about how the ADA was pushed forward with full bias (and without public engagement).

s. 480(1) letter:

I have read Nicole Albright's response to s. 480(1) regarding not allowing him to speak at the March 20th council meeting on a motion that is on the agenda for that meeting, I received the same response from my councillor Ted Saulnier. While Warden Albright gave a couple options, #1 to speak after the council meeting in question period after the vote on a motion, #2 To send the information to Malchom or her, as she will be chairing the meeting, and

they will give this information to council members prior to the meeting. Apparently Warden Albright and Deputy Warden Saulnier are now sticklers of council policy on the issue of Aquaculture, as this appears to be the only time they want to apply policies. Even in their messages they can't seem to agree on how to block information, Teds reply to me says 1 presenter per council session, yet Nicoles reply says they have presenters scheduled for that meeting, implying more than 1. Even more disturbing is the authoritarian attitude Warden Albright makes in her last statement "They (councillors) have seen your emails and 5/9 councillors were at the July 2024 meeting when residents opposing the ADA had their opportunity to speak". This, to me anyways, seems to say Warden Albright has made the decision that discussion is closed to the public on this subject. What ever happened to Democracy in our Municipality?

First, lets start with a little background information. During a previous council meeting, councillor Guy Surette was looking to put a motion on the floor to send a letter to Nova Scotia Department of Fisheries and Aquaculture (NSDFA) that proper public consultation was not done on the ADA pilot project and that a redo on all 53 sites was needed. CAO Muise spoke up and said due to various councillors missing and staff on vacation perhaps they should wait until the June meeting to hear this motion (this is what a facilitator does, redirect the conversation), being the good councillor Guy was, he excepted this and the motion was moved to the agenda of the next meeting (note, no form had to be filled out, or at any previous meetings to put a motion on the next agenda as was required by councillor Madden, once again suggested by CAO Muise). Now come the June council session and the room is full of Oyster Fishers or those looking to get into business (coincidence, I think not, but who would have tipped them off?), so the motion is middle of the agenda yet someone in the audience asks if it can be delt with first so they don't have to stick around, which is agreed by then Deputy Warden Albright, who was chairing the meeting, under direction of CAO Muise (notice the pattern developing, agenda changes on the fly, numerous speakers lined up to present, prior to the vote, not scheduled presenters?). Now, as I watched this meeting, s. 480(1) did present on behalf of the ARA and then various Oyster proponents including s. 480(1) s. 480(1) who began with a remark directed at s. 480(1) in an attempt, to intimidate any further public discussion. Now here is where the rules of order should have come into effect, #1 at that point, Chairperson Albright should have directed s. 480(1) that his comments be directed to the chair and not other presenters, not done, why? #2 As Deputy Warden Albright has an immediate family member in the employ of s. 480(1) she should have declared herself in "Conflict of Interest" at the beginning of council meetings as all councillors must do, she did not and should have recused herself from any discussion and votes on this issue, then and in the future. These are the rules of order that Warden Albright so eloquently presents to the constituents, but dose not want to follow herself. Now, to my councillor and Deputy Warden Saulnier, you have been stating lately to constituents in

district #2, your riding (including an email to myself) , that all decisions on the ADA were made prior to you being elected and you therefore had no input on the Pilot project or decision making on it, yet you still vote on all motions going forward dismissing the concerns of your constituents and relying solely on your “high ranking official” (Member of the PC Party and chairperson of the Fisheries and Aquaculture Loans Board) perhaps you should also recuse yourself? While we appreciate your efforts, as you say, “you are working behind the scenes, negotiating with dignitaries, our MLA and the Premier to have the Tuskett River sites removed” you must feel this is the direction your constituents want. I would think by now you realize this is the direction the majority of constituents in the Municipality want.

Now, to the rest of council, new and old, this is it in a nutshell. A motion has been passed by council that the remaining 47 sites of the ADA should have a redo as the public was not properly engaged and this has been sent to NSDFA, thus admitting that proper public consultation was not done on the ADA Pilot Project. To admit public consultation was not done on 47 sites and not the 53, as they were all done under the same umbrella, is completely unfathomable, how can you say 47 sites were not consulted on properly yet 6 were (now 48 and 5 as 1 of the 6 was not bid on). So, all the public is asking for is the letter to NSDFA that was previously sent to be amended to include all 53 sites. Pretty simple right, then as council has been telling us, this all falls in the hands of the Provincial Government where we can then take our fight. But first, MoDA oversaw public consultation, this is why we continue to have to push for this amendment. Councillors, as you saw at last council session, the letter looking for support from the provincial government to adopt their agenda of mining, fracking, oil exploration and aquaculture while also proposing to limit the ability of the Governor General, limit access to media, limit the requests to freedom of information requests all to bypass their responsibilities to the constituents of the province (remember this is the tip of the iceberg and the next fight might be in your district). Is this the direction our Municipality is also taking? You have the ability to right a wrong, let's do the right thing, support the motion to amend the letter to NSDFA to include all 53 sites.

s. 480(1) constituent of district #2

On Mar 12, 2025, at 6:50 AM, s. 480(1) wrote:

Attached, is my observation of the dialog between s. 480(1) and Warden Nicole Albright and the stance that our Municipality has taken to silence the constituents on the issue of the ADA and not allowing speakers or

presenters prior to a motion requiring a vote by council.

From: s. 480(1)

Sent: March 9, 2025 8:07 AM

To: Nicole Albright <NAlbright@munargyle.com>; Malcolm Madden <mmadden@munargyle.com>; Greg Foster <gfoster@munargyle.com>; Kathy Bourque <kbourque@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; Glenn Diggon <gdiggon@munargyle.com>; Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)

s. 480(1)

Subject: RE: March 20 council session

Nicole,

As an option, would council consider a separate standalone session/meeting? The topic is serious and certainly warrants a detailed discussion before deliberation.

Unfortunately, we're not convinced council is fully aware and briefed of the COI evidence we intend to present as; 1) no real or adequate consultation has been performed with the public (admitted in your June 2024 session), 2) CAO denials of the allegations and evidence presented thus far, and 3) the Deputy Warden asking why ADA needed to be on the March 20 agenda in the last session. On top of this, some councillors are not acknowledging their constituents on the issue, avoiding the topic, and/or continue to downplay the concerns. Why is that? Can we truly be assured Council is fully aware of the issues?

The fact is this information we've collected is so highly nuanced that it requires a presentation so that council can understand what has transpired over the last 7 years. By not allowing this information to be drawn out, councillors will never

truly comprehend or appreciate the inherent bias to this point.

I know that you're hoping to pass this issue over to DFA but how can you when the conflicts of interest occurred under your watch and with 5 of the 9 current councillors?

Is CAO Muise to be included in this discussion and topic? I see you readed him to the string after he recused himself on Feb 26.

s. 480(1)

From: Nicole Albright <NAlbright@munargyle.com>

Sent: March 8, 2025 8:47 AM

Duplicate email string - pp. 737-742

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: Question on ADA stakeholders
Date: March 18, 2025 7:56:56 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 12, 2025 at 11:40:40 PM ADT
To: Ted Saulnier <tsaulnier@munargyle.com>
Cc: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com> s. 480(1)

s. 480(1)

Subject: Re: Question on ADA stakeholders

Understood. Thank you for acknowledging.

s. 480(1)

Sent from my iPhone

On Mar 12, 2025, at 3:35 PM, Ted Saulnier <tsaulnier@munargyle.com> wrote:

Hi Chris

I apologize for my late respond, as I was occupied with other business.

Regards

Ted

From: s. 480(1)
Sent: March 12, 2025 4:24 PM
To: Malcolm Madden <mmadden@munargyle.com>; Nicole Albright <NAlbright@munargyle.com>; Greg Foster <gfoster@munargyle.com>; Kathy Bourque <kbourque@munargyle.com>; Ted Saulnier <tsaulnier@munargyle.com>; Gordon Boudreau <gboudreau@munargyle.com>; Darryl LeBlanc <dleblanc@munargyle.com>; Glenn Diggdon <gdiggdon@munargyle.com>; Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)

s. 480(1)

From: [Nicole Albright](#)
To: [Bruce H Hancock](#)
Subject: Fwd: Question on ADA stakeholders
Date: March 18, 2025 7:56:57 PM

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

Duplicate email string - pp. 756-770



From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: Argyle FOIPOP Review 24-003 - emails between Charlene Leblanc and Colton Deon- Part 3
Date: March 18, 2025 7:57:19 PM
Attachments: [Argyle FOIPOP Review 24-003 - emails between Charlene L eblanc and Colton Deon- Part 3.pptx](#)

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 13, 2025 at 6:30:15 PM ADT
To: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)

s. 480(1)

Subject: Argyle FOIPOP Review 24-003 - emails between Charlene Leblanc

and Colton Deon- Part 3

Dear council,

We formally request your acknowledgement of this email.

Please find attached another series of email evidence (Part 3) that's shows that you are inflicted with several ongoing conflicts of interest that were not resolved during MoDA's involvement with ADA. The emails reviewed are available on your website at this link: <https://munargyle.com/foipop/803-24-003.html>

We have left CAO Muise off this email as he recused himself on Feb 26th. (Please refer to that email).

As you can see, the conflicts continue to accumulate as more supporting evidence is provided. It's most disconcerting to those cc'd and to the wider Argyle community.

After watching your last council session, we note 3 nuances that appear to indicate a retreat into an aggressive defensive position vs admitting fault and attempting to repair the situation. Here are the 3:

1. Deputy Warden (DW) Saulnier feigning surprise (when Councillor Madden stated that given the current emails that council had received asking for ADA to be placed on the council's agenda) and asking "why" ADA needed to be included. A) Councillor Madden had prefaced this request with his reasoning; and B) there was a meeting organised by the community in District 2 to discuss aquaculture expansion. It was advertised and council was made aware directly by constituents, yet no one from council attended. Why? Respectfully, It's important you understand the information (evidence) that we are providing to you. It is NOT misinformation. We have analysed historical data collected from various sources and corroborated the information to confirm outcomes. Please read the evidence attached which prove the many of conflicts of interest.

2. CAO Muise informed Councillor Madden that he was to complete a notice of motion form to put ADA on the next session agenda. It's the opinion of many who watch council that this has never been sought -

a verbal notice has always been accepted for any other topic. While the formality can certainly be followed, it's another obvious piece of friction introduced to discourage a public request. Unfortunately, It's typical and expected at this stage, and simply contributes to the bias shown to date.

3. Former MoDA development officer Charlene Leblanc was in the audience at the council meeting. Many of us do not believe this was a random occurrence. It suggests that someone in council or staff notified her of our email sent to council that included a public request (for Council to send a letter to DFA requesting a redo on public consultation for ALL 53 lease sites). Her collusion with the Deon's forms the core of many of the conflicts you now have to resolve. It also suggests someone on council or MoDA had forwarded her our allegations, email evidence, and request. It's suspicious, yet in combination with the other indicators above, it shows us that some council and staff continue to have bias and are positioning to defend these conflicts of interest vs admitting errors were made. You will find evidence of this attached.

I next draw your attention to CAO Alain Muisse's defiant statement in his email response from Feb 26:

- "There is zero credible evidence of your accusations of conflict from municipal staff on a provincially led initiative. That you say this doesn't make it so. However, even if there is zero evidence of this and I deny this allegation as entirely fabricated, I am happy to recuse myself from further conversations, as our communication is nowhere on the same page, which is totally ok."

Read the attached email evidence provided to date which shows exactly the opposite of what he denies. These emails in fact show real and credible evidence to support the conflicts of interest involving MoDA staff (who reported to Alain), AANS, Colton Deon, and Nolan Deon. I present to you that "denial" is not a good defence for MoDA or council particularly when there is overwhelming evidence to confirm actions and intent. We will continue to present you with additional evidence to encourage you to diffuse the situation by writing the requested letter to DFA to redo public consultations on all 53 locations.

If you refuse to send a letter to DFA at the next session, it will solidify your violation of your Ethics and Code of Conduct, Schedule A, section 14 and it

will escalate an already hostile audience, the very people you represent.

Please remember there is still an off ramp, a letter to DFA admitting that public consultations had not been conducted appropriately and should be redone on all 53 site locations.

Here are 2 important acknowledgments:

1. You already admitted at your June 2024 session that inadequate public consultation was performed on the ADA locations. This is on record! You can't change your mind now.
2. You already admitted receipt of the email evidence via CAO Muise who acknowledged it on your behalf. You cannot plead ignorance or pretend to not know or not received email evidence confirming your conflicts of interest.

For any councillor that does not want a letter sent to DFA seeking a redo on public consultations, the rest of you should ask said councillor(s) to defend why a violation of your Ethics and Code of Conduct is preferred (or is even an option to consider). It's because it doesn't make sense. **When you admit to a mistake, it shows that you are accountable for your actions and willing to take responsibility. It demonstrates integrity and professionalism and helps rebuild trust. Admitting when you are wrong allows you to move forward and mutually find a solution rather than hiding or ignoring it.**

With much more email evidence coming, we implore you to think long and hard about this and recognize that decisions have outcomes for all involved.

Sending a letter is the easiest decision and easiest outcome. We are completely confused with your defensive and duelling nature. We can collectively seek a balance for aquaculture growth in a manner that meets the needs of the residents of Argyle and other industries. ADA can continue, and Council can introduce some long-needed fairness and transparency by making the public a stakeholder for the very first time.

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

B0W s. 480(1)

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: Argyle FOIPOP Review 24-004 - emails between MoDA and AANS - Part 4
Date: March 18, 2025 7:57:39 PM
Attachments: [Argyle FOIPOP Review 24-004 - emails between MoDA and AANS - Part 4.pptx](#)

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 17, 2025 at 1:27:23 AM ADT
To: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)

s. 480(1)

Subject: Argyle FOIPOP Review 24-004 - emails between MoDA and AANS

- Part 4

Dear council,

We formally request your acknowledgement of this email.

Please find attached another series of email evidence (Part 4) that's shows that you are inflicted with several ongoing conflicts of interest that were not resolved during MoDA's involvement with ADA. The emails reviewed are available on your website at this link: <https://munargyle.com/foipop/804-24-004.html>

We have left CAO Muise off this email as he recused himself on Feb 26th. (Please refer to that email as required).

This review covers 126 Emails demonstrating that the Aquaculture Association of Nova Scotia (AANS) improperly infiltrated and indoctrinated the Municipality of the District of Argyle (MoDA) staff and some councillors with a self serving and biased agenda that 1) helped local members Deon's Oysters obtained desired ADA locations and 2) discourage and minimize public consultation, while 3) building a new friction free administrative approval process for aquaculture expansion as a replacement for the legacy Aquaculture Review Board (ARB).

The mosaic effect shows the true picture of what was transpiring throughout the ADA process to push the AANS agenda and lobbying effort forward. MoDA staff was manipulated by a well funded and influential lobbying group to the detriment of Argyle and its constituents.

As we have maintained, we expect you as our representation on council to send a letter to DFA admitting errors were made and request a redo on all 53 locations vs the 47 as offered by Minister Kent Smith last Aug 2024. This action will go a long way in demonstrating your collective willingness and good faith to resolve the many conflicts of interest that continue to accumulate, warranting closer scrutiny by independent 3rd party oversight.

If council chooses to not send the DFA letter, It is our view (the constituents cc'd on this email) that MoDA staff and councillors could be held accountable for infringing their Ethics Code of Conduct, Schedule A sections 8 and 14, The Public Interest Disclosure of Wrongdoing Act, and possibly other statutes TBD. It bares repeating.

As you review the attached evidence, it's clear that staff and councillors were

either willing participants in this conflict of interest, (demonstrating intent) or unwilling participants who were manipulated (demonstrating incompetence). Either outcome is abysmal.

As your constituents, we are very concerned and ask you to take steps to correct and resolve these conflicts and recover the ADA program with the public included as a stakeholder for the very first time. This is not a time to defend the wrongdoing to date. The evidence is so convincing that it leaves little room for doubt or alternative interpretations. This is a recovery moment. The good news is the fix is an easy one.

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

B0W s. 480(1)

From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: Argyle FOIPOP Review 24-005 - emails between MoDA and Deons Oysters - Part 5
Date: March 18, 2025 7:58:09 PM
Attachments: [Argyle FOIPOP Review 24-005 - emails between MoDA and Deons Oysters - Part 5.pptx](#)

Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 17, 2025 at 7:22:30 PM ADT
To: Malcolm Madden <mmadden@munargyle.com>, Nicole Albright <NAlbright@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com>

Cc: s. 480(1)

s. 480(1)

Subject: Argyle FOIPOP Review 24-005 - emails between MoDA and Deons

Oysters - Part 5

Dear council,

Attached is the next presentation of email evidence as discussed. We formally request your acknowledgement of this email.

Please find attached another series of email evidence (Part 5) that's shows that you are inflicted with several ongoing conflicts of interest that were not resolved during MoDA's involvement with ADA. The emails reviewed are available on your website at this link: <https://munargyle.com/foipop/805-24-005.html>

We have left CAO Muise off this email as he recused himself on Feb 26th. (Please refer to that email as required).

This review covers 129 emails demonstrating that Deon's Oysters (Nolan and Colton Deon) received preferential treatment, special access, and the ability to influence ADA as an insider at the expense of other farmers and the residents of Argyle who would be affected.

Email evidence shows MoDA was infiltrated, influenced, and indoctrinated by the lobbying efforts of AANS (including Ex President Nolan Deon, and Colton Deon + Charlene Leblanc as Current Board of Directors), and locally by Deon's Oysters to ensure the ADA program is implemented. This serves the lobbying interests of AANS strategically (to replace the Aquaculture Review Board), and tactically for Deon's (to identify and apply for their desired locations in Argyle).

Further investigation is warranted because there is a perception of ongoing conflicts of interest suggesting investments may have been made by (redacted) parties which could potentially include MoDA staff, councillors, and/or their family members. Conflicted MoDA staff and Councillors will need to recuse themselves as required. This includes the deliberation and vote at this Thursday's session. We will all be closely watching online.

As we continue to stress, If council chooses to not send the DFA letter as your constituents have requested, It is our view that MoDA staff and councillors could be held accountable for infringing their Ethics Code of Conduct, Schedule A sections 8 and 14, The Public Interest Disclosure of Wrongdoing Act, and possibly other statutes TBD. Deputy Warden Saulnier has described this as a threat, but it isn't. This is the reality of the situation at hand based on the evidence presented to date with more to come. As you can see, the evidence continues to compound. Since you are now aware of the many conflicts of interest, the

responsibility rests with you to seek a resolution. Ignoring this evidence is not an option.

We are only asking for you to send a letter. For anyone that challenges this simple request, ask yourself why and then ask them why a violation of your Ethics and Code of Conduct would be preferred.

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

B0W s. 480(1)

From: NAlbright@munargyle.com
To: [Bruce H. Hancock](#)
Subject: Fwd: Argyle FOIPOP Review 24-006 - Emails between MoDA and Other Local Aquaculture Farmers - Part 6
Date: March 18, 2025 7:58:36 PM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 18, 2025 at 12:06:38 PM ADT
To: Chris Thibedeau <chris.thibedeau@novalion.ai>
Cc: Nicole Albright <NAlbright@munargyle.com>, Malcolm Madden <mmadden@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggdon <gdiggdon@munargyle.com>, Racheal Surette <rsurette@munargyle.com> s. 480(1)
 s. 480(1)



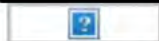
Subject: Re: Argyle FOIPOP Review 24-006 - Emails between MoDA and Other Local Aquaculture Farmers - Part 6

You don't often get email from s. 480(1) [Learn why this is important](#)

This is what we're already dealing with in Salt Bay! If you allow them to expand, what do you think will be left of Salt Bay or Lobster Bay after these oyster farms,

take over! We're trying to protect our waterways! We're not trying to be mean here!
If we don't protect them, who will?

s. 480(1)



Sent from my iPad

On Mar 18, 2025, at 9:23 AM, s. 480(1)

s. 480(1) wrote:

Thank you for the note.

Sent from my iPhone

On Mar 18, 2025, at 9:02 AM, Nicole Albright
<NAlbright@munargyle.com> wrote:

Got all of your emails.
Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

On Mar 18, 2025, at 7:57 AM, s. 480(1)

s. 480(1) wrote:

Dear council,

Attached is presentation #6 which includes more email evidence compounding upon the ongoing conflicts of interest that were not resolved during MoDA's involvement with ADA. The emails were attained through a Freedom of Information request. They are not yet available on your website but can be provided if desired.

We have left CAO Muise off this email as he recused himself on Feb 26th. (Please refer to that email as required).

This review covers 72 emails between MoDA staff and local Aquaculture Farmers and demonstrates that desired locations were influenced by the industry applicants and accepted/facilitated by MoDA without public consultation. This demonstrates once again there was no science behind the decisions made, yet once the location was picked by the applicant, MoDA only then tested the water to suggest science supported the decision. This was in full confirmation bias (and counters the scientific method).

This email set also demonstrates that Deon's Oysters had full insight as an insider and ADA stakeholder committee member. With other prospective applicants on the outside looking in, Deon's used their insider knowledge to influence their desired location, secure government funding, and discourage public engagement and other frictions or annoyances that might delay or derail their business expansion plans in Salt Bay.

There was an inconsistency in when proposed ADA map locations were provided to interested applicants and the public. Unfair advantage was provided to those that received the information earlier.

By managing the program in an unfair, biased, and non transparent manner as shown, it contravenes the fairness provisions in your Ethics and Code of Conduct Schedule A, Section 14. Here it is pasted in red font for convenience:

14 (1) A council member must not give special consideration, treatment or advantage to any individual or entity beyond that which is given to all.

(2) A council member must not give special consideration, treatment or

advantage to an organization or group
because the council member, or a
person closely connected to the
member, is involved with the
organization or group.

<https://novascotia.ca/just/regulations/regs/codeofconductmunicipal.htm>

We have not received acknowledgments for the
last 2 email referrals to council. We formally ask
that you please acknowledge receipt.

As we plan to watch the video coverage of this
agenda item on Thursday, we trust that this data
will brief you on the evidence collected and now
brought to your attention. The matter is serious,
but the resolution is simple. It would be
disingenuous to suggest you are unaware of this
evidence or ignore it. By providing it to you in
advance of deliberation, it will better inform you
to make the right decision for Argyle. We're
counting on you.

Sincerely,

s. 480(1)

Ste Anne du Ruisseau, Nova Scotia

BOW s. 480(1)

<Argyle FOIPOP Review 24-006 - emails
between MoDA and Other Local Aquaculture
Farmers - Part 6.pptx>

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From: [Hancock, Bruce H](#)
To: [Nicole Albright](#)
Subject: Re: ADA
Date: March 18, 2025 8:13:12 PM
Attachments: [Outlook-http_mun](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)

Hi Warden Albright,

Thank you for sharing the emails. That will certainly be helpful to know what questions and concerns people have in advance of the meeting. See you on Thursday evening.

Best regards,
Bruce

From: Nicole Albright <NALbright@munargyle.com>
Sent: Tuesday, March 18, 2025 6:46:18 PM
To: Hancock, Bruce H <Bruce.Hancock@novascotia.ca>
Subject: ADA

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

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Good evening Bruce,

Over the last week or so, our council has received multiple emails from the ARA group who oppose the ADA. One of our new councillors will be bringing forward a motion at our Thursday night meeting to "Send a letter to DFA to do a pause on all 53 sites until a proper public consultation is done."

I wanted you to be aware of the context to their request and so I will be sending along multiple emails that have been forwarded to council.

Thank you,

Nicole



Nicole Albright
Warden
Municipality of Argyle
Councillor District 5

5 Rue J.E. Hatfield Court / PO Box 10
 Tusket, Nova Scotia B0W 3M0

902-307-4474



nalbright@munargyle.com

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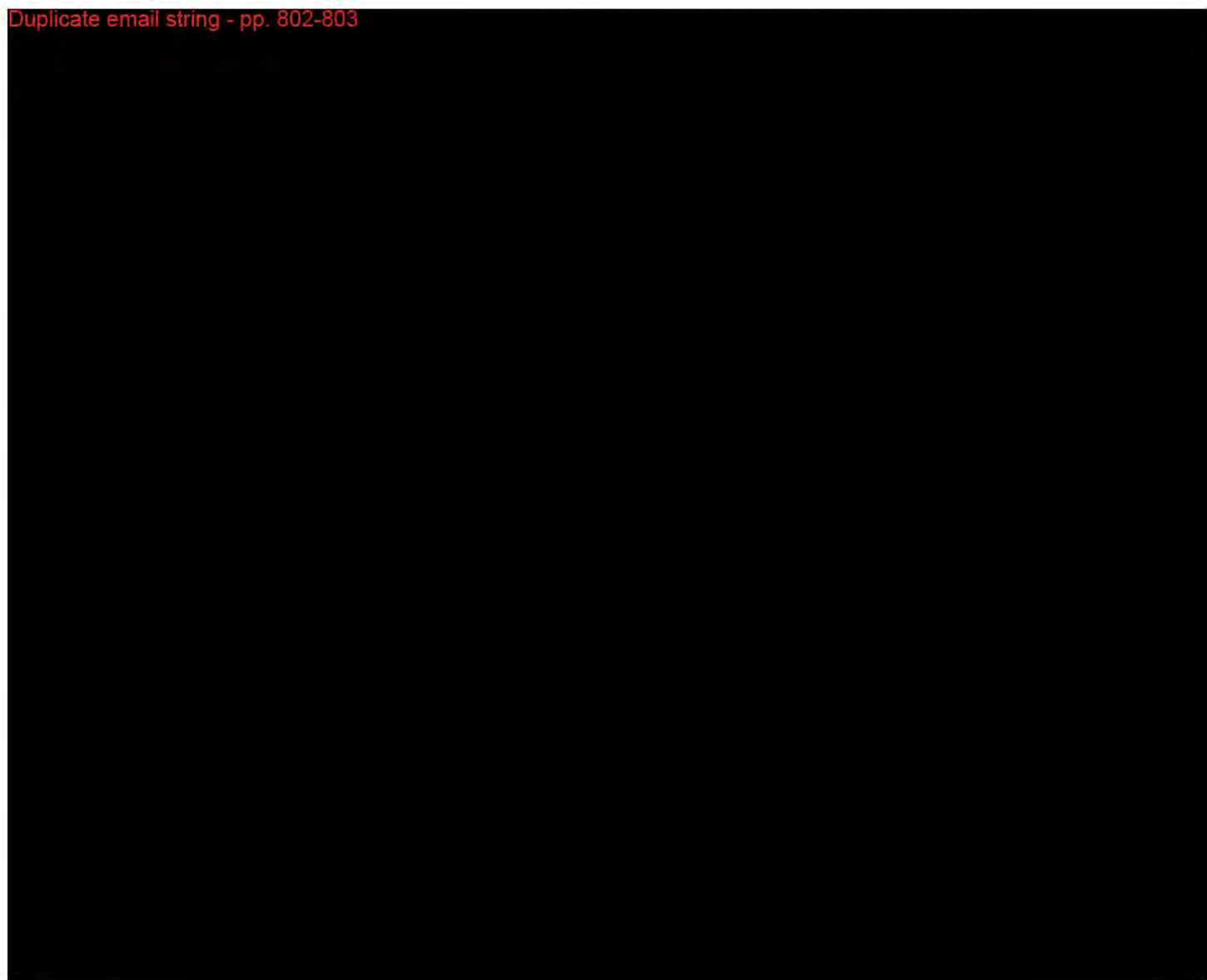
From: [Nicole Albright](#)
To: [Bruce H Hancock](#)
Subject: Re: ADA
Date: March 18, 2025 9:18:05 PM
Attachments: [Outlook-http_mun](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)
[Outlook-http_mun.png](#)

We absolutely appreciate you supporting us during our meeting. See you Thursday.

Nicole
Nicole Albright
Warden
Councillor District 5
Municipality of Argyle
902-307-4474

On Mar 18, 2025, at 8:13 PM, Hancock, Bruce H <Bruce.Hancock@novascotia.ca> wrote:

Duplicate email string - pp. 802-803



From: NAlbright@munargyle.com
To: [Bruce H Hancock](#)
Subject: Fwd: Argyle FOIPOP Review 24-006 - Emails between MoDA and Other Local Aquaculture Farmers - Part 6
Date: March 19, 2025 5:42:59 AM

Nicole Albright
 Warden
 Councillor District 5
 Municipality of Argyle
 902-307-4474

Begin forwarded message:

From: s. 480(1)
Date: March 18, 2025 at 10:42:59 PM ADT
To: s. 480(1)
Cc: Nicole Albright <NAlbright@munargyle.com>, Malcolm Madden <mmadden@munargyle.com>, Greg Foster <gfoster@munargyle.com>, Kathy Bourque <kbourque@munargyle.com>, Ted Saulnier <tsaulnier@munargyle.com>, Gordon Boudreau <gboudreau@munargyle.com>, Darryl LeBlanc <dleblanc@munargyle.com>, Glenn Diggon <gdiggon@munargyle.com>, Racheal Surette <rsurette@munargyle.com> s. 480(1)

s. 480(1)

Subject: Re: Argyle FOIPOP Review 24-006 - Emails between MoDA and Other Local Aquaculture Farmers - Part 6

Good evening all, particularly council of the municipality of Argyle

It pains me to type this email. I like awake at night over the aquaculture situation. This is a quote I read on line to Steve Craig, Minister of Aquaculture from Premier Tim Houston, Sept. 14, 2021... "We have committed to listen to and respect all Nova Scotians. We have also committed to lead a government which represents all Nova Scotians." I only wish our very own local government would listen and actively engage respectfully to those who have been pleading with you regarding aquaculture in Argyle. I urge you to read the study by Davis Pier for the government of N.S. regarding the lack of inclusion and meaningful engagement as a contributor to the mistrust of the public. Argyle does not have 5 or 6 naysayers. Argyle has hundreds of residents wanting to engage. It cannot ever be too late.

The photos presented earlier today in an email by s. 480(1) are sad. NONE of us, including any of you want our property littered with that mess. Go yourselves, if you care for our municipality, to Eel Lake at Glenwood on Route 3 and have a look at the mess. It's a site where little boys would play by the shore and ladies of our community would kayak. That site is adjacent to the scenic Lighthouse Route. Pictures taken today were sent to me and saddened me. Apparently, I was only placated and dismissed last June-July when I brought it to the attention of the employees and councillors who met in the office with the 5 people we were limited to. It was a mess then and it's still a mess! And yet you've allowed the process to progress and that site owner has an application for a larger one now, in Lobster Bay. People, dozens and dozens are shaking their heads. It's hard to believe.

I'll refer to Abram's River now, where folks have been swimming at the wharf since the 1800s. Some of them,

now in their eighties have been swimming daily, all summer for decades. They've noticed a scum, something in the water, getting thicker the past couple of years. It hasn't occurred before. It has caused rashes. Biologists believe it's from the bio fouling from nearby oyster farms brought up by the currents during high tide. There is a farm in Salt Bay and another in The Grande Passe. It should not be up to residents to hire a researcher to study and present to you where the mess is coming from. I wouldn't swim in it, its gross some days, right in front of my home. We have to take my grandsons elsewhere to swim. The previous warden was aware, he heard of this in the community. Again, I brought this up at the meeting and it was written on the board by the CAO and the little group was assured we'd get answers. So far nothing.

I could go on and on and I may in a future email. I'm speaking for many. It's up to you to address this. Please, do not push this off onto the province and all the departments it involves. We've all seen the FOIPOP. I urge you to sign a letter to DFA and work with your community before this aquaculture expansion occurs. The conflicts are real. No one wants to be perceived as "mean" as Dale stated with her photos. I would use the word CONCERNED. With the utmost respect,

s. 480(1)

Duplicate email string - pp. 797-802



