

Nova Scotia Federation of Municipalities

Certificate of Recognition

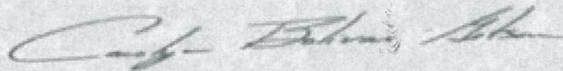
Presented to

**Councillor Kathy Borque
of The District of Argyle**

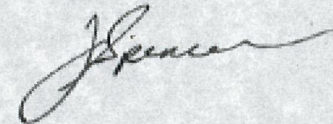
**In Recognition of 15 Years of Dedicated Service
to Municipal Government in the Province of Nova Scotia**

**This Scroll of Recognition acknowledges a significant contribution to the
institution of local government. It further acknowledges a commitment
to the philosophy, goals, and activities of the Nova Scotia Federation of Municipalities**

Presented in the year 2024



Carolyn Bolivar-Getson, President, NSFM



Juanita Spencer, CEO, NSFM